



Academic Report

The 3rd Best University
in Hungary in 2015

TABLE OF CONTENTS

Rector's Review	3
STRATEGIC ENVIRONMENT	
Academic Potential in Hungary	4
Higher Education in Hungary.....	9
Vision, Mission and Strategy of NUPS	11
ORGANISATION AND MANAGEMENT	
Institutional Milestones	22
Facts and Figures	23
Leadership and Central Management of NUPS.....	30
Campus and Facilities.....	34
Building the Future on Historical Grounds – The New Campus	35
EDUCATION	
Faculty of Political Sciences and Public Administration	37
Faculty of Military Sciences and Officer Training	51
Faculty of Law Enforcement	67
Faculty of International and European Studies	83
Institute of National Security	91
Institute of Disaster Management.....	93
Institute of Continuing Education and Executive Training	96
Doctoral Schools	99
International Education.....	109
International Partnerships, Global and Regional Commitment	121
RESEARCH	
Institute for Research and Development on State and Governance	131
Selected Research Highlights	134
Best of Books and Publications in 2015	139
Scientific Journals	146
Academic Events	150
Investing in Talent.....	159
Honorary Titles, Awards, Fellowships.....	165
COMMUNITY AND ETHOS	
Social Responsibility for the Public	173
Building Community for Life	179
Sport at the University	185
Alumni and Graduate Career Tracking.....	191

RECTOR'S REVIEW

"A university of cooperation in establishing, managing and transferring knowledge."

Whereas the previous years were primarily characterized by vast efforts of construction, 2015 revealed several remarkable achievements for the National University of Public Service which was ranked among the top three Hungarian higher education institutions in 2015, based on student and lecturer excellence. Our institution has spared no efforts in becoming one of the innovative platforms where the spheres of science and public affairs are combined and transformed. The university plays a key role in enhancing the foundation of the science of public governance and state, a young discipline that can advance state efforts in successfully dealing with a wide spectrum of challenges. In addition to providing a synthesis of political, legal, social, economic and management researches, the science of public governance and state offers a framework in which the traditional scientific approach is in line with complex values such as competitiveness, sustainable democracy and the rule of law. One of the most important achievements of 2015 in this regard was the Good State and Governance Report measuring the quality of governance and providing reliable feedback on the effects of state reform and public service development.

The significance of this matter is highlighted by several international events in 2015 again displaying the utmost importance of adequate governmental response to unexpected developments. Recent developments such as mass migration and the refugee situation have not only been challenges for European governments but for experts, professionals and thus for state authorities alike. Hence the issue is to be approached with caution and through international cooperation. Our faculties and institutes have been active in this regard throughout the year in the form of academic events and researches. The newly established Faculty of International and European Studies brings us closer to understanding the complex challenges of international relations, and mass migration in particular. However, NUPS has also taken its share in the management of the issue with many of its lecturers and students having contributed to the efforts of border police, the Hungarian Defence Forces and NGOs.

Whereas mass migration has divided the continent, the tragedy of the Paris terror attacks has united European nations. Facing this threat calls for enhanced cooperation in education and training as well. Apart from contributing to the first course of the European Police College on "hate crime" held in June 2015, NUPS participated in the establishment of CEPOL's European Joint Master Program, the first EU training programme that provides master level education to law enforcement officers on topics relevant to the security of the EU and its citizens. Our international efforts for security also extend to the cyber sphere: in May 2015 NUPS organised and hosted its international course on cyber security and defence within the framework of the European Security and Defence College, reaching out to international military experts and government officials while building on the expertise of professionals from EU member states, EU institutions, international organizations and the private sector. Meanwhile, NUPS has been strengthening its academic portfolio at the international level. By establishing research councils, the university defines the guidelines and exact



research efforts on our way towards the renewal of public service. Moreover, NUPS enhances both research and educational efforts through new programmes. Having been registered by the Hungarian Educational Authority, our Doctoral School of Law Enforcement will commence its operation in the next academic year, with NUPS already working on the establishment of an interdisciplinary doctoral school at the Faculty of International and European Studies. In the meantime, we will have initiated our International Public Service Relations master programme in English aimed at an international audience, and continue to work on joint degree programmes with international partner institutions.

In 2015 our institution continued to grow in the heart of the Hungarian capital. While the renovated Ludovika Main Building of NUPS was awarded with the Constructors' Niveau Prize, one of the greatest architectural acknowledgements in Hungary, we have established the Ludovika Residence Hall providing high quality accommodation to students and guest lecturers. Thereby NUPS is one of the very few higher education institutions where all students requesting dormitory accommodation will indeed receive housing by the university. While we are proud of these achievements, 2016 cannot be the year of pause in our efforts. We are looking forward to advancing our joint projects with domestic and international partners by keeping our traditional academic events and programmes and opening the doors for further cooperation in joint research, training and education. I would like to extend our sincere thanks to all members of our academic and administrative staff, students, national and international partners for their invaluable support and contribution to the successes of 2015. I am convinced that these achievements and their future impacts on public service development will not only be beneficial for us as an institution, but for an ever growing community of citizens as well.

Prof. Dr. András Patyi

Rector

ACADEMIC POTENTIAL IN HUNGARY



HUNGARIAN SCIENTIFIC ACHIEVEMENTS

The most important factors of scientific effectiveness in any country are researcher excellence, an efficient system of institutions, and competitive financing of programmes. Focusing on Hungarian successes over many decades, here are some great achievements to be proud of in medicine, energy, mathematics and engineering.

- **ABEL prize.** Endre Szemerédi, mathematician, was awarded the Abel-prize in 2012. The prize is the highest rank of international recognition for mathematical sciences, the equivalent of the Nobel Prize. Szemerédi gained his international professional reputation with his results in the fields of combinatorics, theory of numbers and algorithms.
- **Kyoto prize.** László Lovász, academic, was awarded the “Japanese Nobel Prize” in 2011 in the category of basic sciences for his “research in the field of discreet structures” and established relations between the different branches of mathematics in a way that had a significant effect on all scientific fields based on mathematics. Lovász has been President of the Hungarian Academy of Science since May 2014.
- **Brain prize.** Three Hungarian brain-researchers were awarded the Brain-prize of 1 million Euro in 2011. The work of György Buzsáki, Tamás Freund and Péter Somogyi was acknowledged with this international prize for having discovered the nervous networks that play a key role in memory-processes. All three researchers are dedicated to the process of nervous networks information processing in the brain.
- **Masat-1.** At the beginning of 2012 the first Hungarian satellite – developed by a group of solely Hungarian engineers – was launched to the orbit. Nothing could better demonstrate that Hungarian engineering research, development and education had entered a new chapter. Masat-1 was born as the result of a joint effort and cooperation between students, doctoral candidates and university teachers. Its construction serves primarily educational objectives as, after having reached orbit, it started to collect data reflecting its state and its environment – data that will be transmitted to and later on processed at the terrestrial transmitter of the university.
- **Energy saving car.** The Shell Eco-marathon Europe race of 2012 marked a Hungarian record: the automobile of a group of university students and their teachers managed to cover 2696 kilometres with one litre of fuel. A silver medal was awarded to the Hungarian group for this outstanding result.

NOBEL PRIZE AWARDS



Fülöp Lénárd

1905
Physics

for “his work on cathode rays”



Róbert Bárány

1914
Medicine

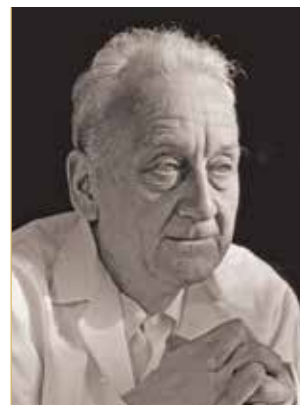
for his work on the physiology and pathology of the vestibular apparatus



Richárd A. Zsigmondy

1925
Chemistry

for his demonstration of the heterogeneous nature of colloid solutions and for the methods he used, which have since become fundamental in modern colloid chemistry



Albert Szent-Györgyi

1937
Medicine

for his discoveries in connection with the biological combustion processes, with special reference to vitamin C and the catalysis of fumaric acid



György Hevesy

1943
Chemistry

for his work on the use of isotopes as tracers in the study of chemical processes



György Békésy

1961
Medicine

for his discoveries of the physical mechanism of stimulation within the cochlea



Eugene P. Wigner

1963
Physics

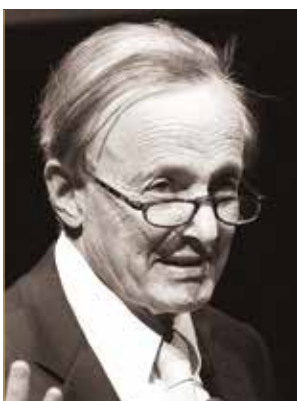
for his contributions to the theory of the atomic nucleus and the elementary particles, particularly through the discovery and application of fundamental symmetry principles



Dennis Gábor

1971
Physics

for his invention and development of the holographic method



János Polányi

1986
Chemistry

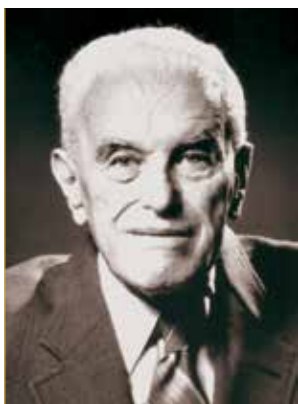
for their contributions concerning the dynamics of chemical elementary processes." He lives in Canada



György Oláh

1994
Chemistry

for his contribution to carbocation chemistry



János Harsányi

1994
Economics

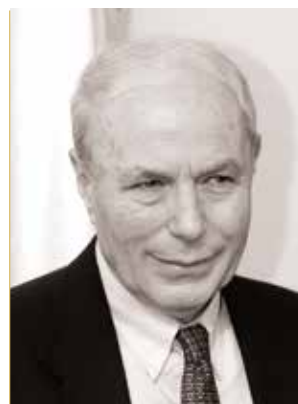
for pioneering analysis of equilibria in the theory of non-cooperative games. Relying on the theory designed by his fellow prize-winners, he showed how to analyse games when information was incomplete, creating the foundation for “information economics”



Imre Kertész

2002
Literature

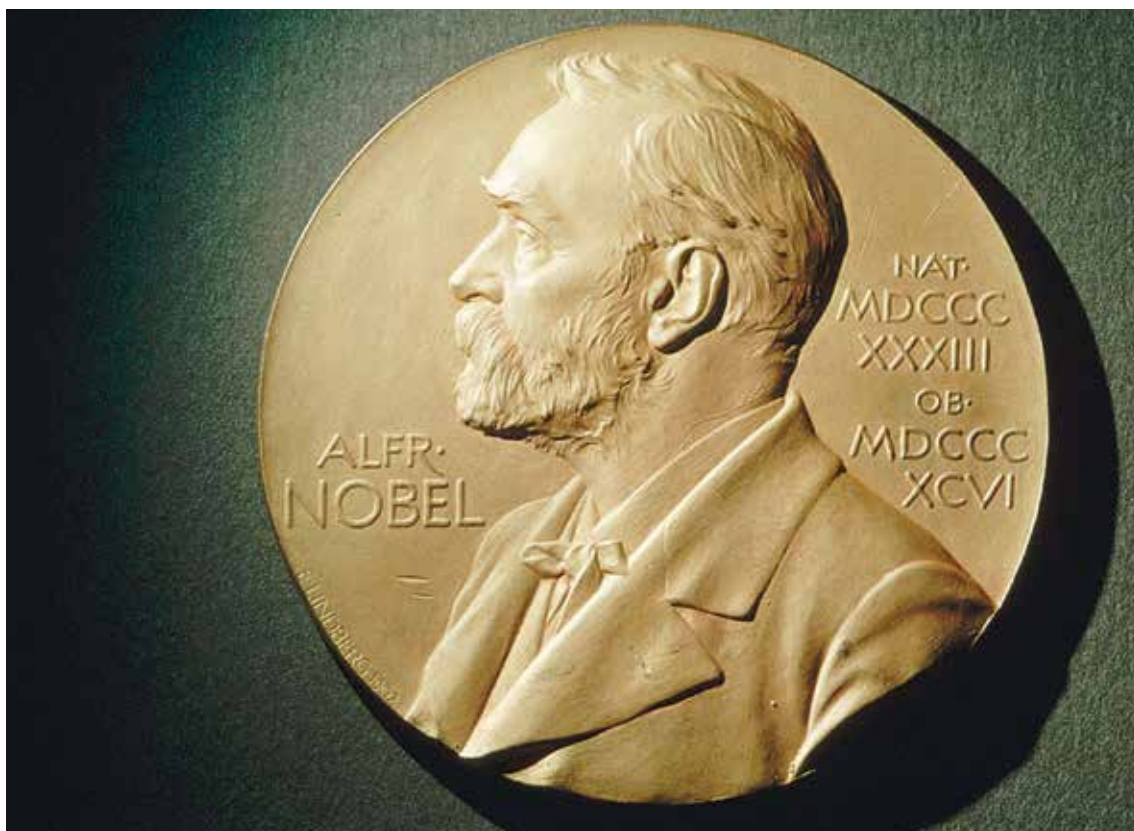
for writing that upholds the fragile experience of the individual against the barbaric arbitrariness of history. His books centre on the horrors of the 20th century: hatred, genocide and the inhumanity in human souls



Ferenc Ábrahám

2004
Chemistry

jointly with Aaron Ciechanover and Irwin Rose “for the discovery of ubiquitin-mediated protein degradation”. They have contributed ground-breaking chemical knowledge of how the cell can regulate the presence of a certain protein by marking unwanted proteins with a label consisting of the polypeptide ubiquitin



RESEARCH AND DEVELOPMENT

The *economic growth* of a country is very much dependent on the increase of its intellectual capital. According to the Science Policy Strategy, which was created in line with the National R&D&I Strategy of Hungary, economic competitiveness is greatly determined by the qualified and competent workforce employed by the private and public sectors. High added value requires an efficient and excellently functioning higher education system to educate and to carry out research. Future objectives set the paths as well.

Competitiveness is the key to our future success. Creating a more competitive higher education sector, where the offered courses meet the needs of the job market, and where state funds are channeled into competitive training-programmes is a crucial step. Improving university rankings internationally, better employability, cost efficient operation, and advanced research performance are all areas which will assist in the development of our competitiveness.

Reinforcing the 'knowledge triangle' of research – education – innovation is another obstacle that higher education in Hungary faces in the 2014-2020 period. This will be based on existing research and the educational capabilities of the institutions. We intend to acknowledge the special characteristics of their core research, strengthen the innovation potential and foster a spin off and start-up environment at university level.

Attracting international financial resources is also a key factor. Hungary, in terms of publication performance, reaches the average and performs well on EU research excellence tenders, with respect to the 'employment in knowledge' industry. However, this effectiveness could be improved as analysis notes that new member states tend to be less successful in tenders compared to the more developed EU 15. Thus, the support of the Government's national supplementary, auxiliary programmes and tenders enable a more effective exploitation of these resources and improving research performance.

Establishing a culture of quality by rewarding excellence and strictly controlled quality is also an essential element of the future building strategy. Quality assurance programmes and talent management assure the fulfillment of this objective.

Universities must be more closely *aligned with the needs of the labour market*, and more open to cooperation with business. Smart growth is based on knowledge creation and includes a substantial increase in the investment in skills. Therefore, the best investment in the future is the improvement of our higher education system.

Major objectives in the 2012–2020 period:

- Increase R&D expenditure (% share to GDP) up to 1,8 by 2020 (Currently it is 1,2%, while EU average is 1,9% EU target is 3% by 2020);
- Business expenditure on research and development (EBRD) shall reach 2/3 of total R&D, so business expenditure (% share to GDP) to rise to 1,2% by 2020;
- Enable the national R&D&I framework to attract as much external funds as possible in the 2014-2020 development period.

In Hungary, by 2020 followed by the 7 year strategy*

- +30 major research and technology development centres to have joined the global elite;
- +30 multinational companies, R&D centres to be created;
- +30 R&D intensive macro regional medium-sized companies to be in operation;
- +300 R&D&I and growth oriented small companies (so called gazelles) to have find their place on the global market;
- +1000 innovative start-ups to have received considerable support for their inception (over the entire period);
- Already settled or settling multinational companies are to be served by innovative local suppliers.

*Source: R&D&I Strategy of the Hungarian Government

HIGHER EDUCATION IN HUNGARY



Modern, interdisciplinary,
multi-cycle education



ABOUT HUNGARIAN HIGHER EDUCATION IN GENERAL

Hungarian higher education has a long history, dating back to the 14th century. The country's first university was founded in 1367 in Pécs, around the same time as other central European universities, such as those in Prague, Krakow and Vienna. Due to the expansion of

higher education in the last two decades, the number of enrolled students and the capacity of the institutions have increased considerably. From 1990 to 2010 the population of students in higher education more than quadrupled, from 90,000 to around 400,000.

UNIVERSITIES AND COLLEGES

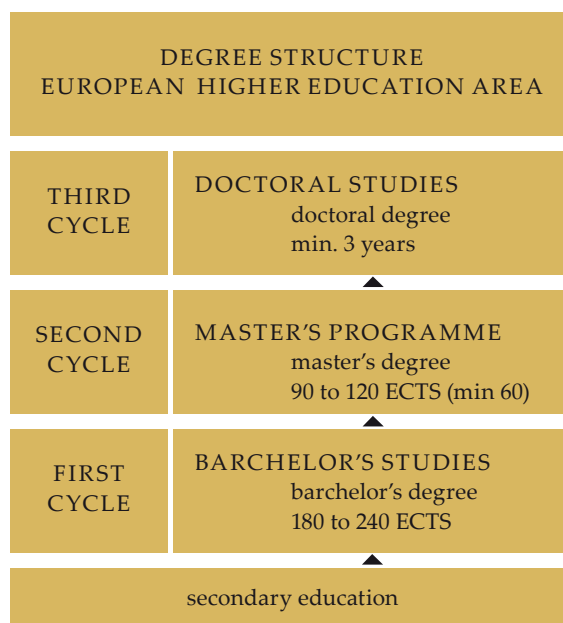
Today there are 66 higher education institutions (HEIs) in Hungary that are recognised and accredited by the state– including state, church and private universities and colleges. Out of the 66 higher education institutions there are 19 state universities, 9 state colleges, 7 non-state universities and 31 non-state colleges. All Hungarian

universities are located either in the capital or in traditional university towns, each of which boasts a lively international and extremely vivid, multicultural student life. This makes Hungary a magnificent destination for students in higher education.

DEGREE STRUCTURE

In accordance with common European higher education principles, Hungary introduced the three cycle degree structure in 2006 (BA/BSc, MA/MSc, PhD/DLA). Within the framework of this multi-cycle system, BA/BSc courses lead to a first degree, whereas the master-level courses require a first degree as part of their admission criterion. There are a few fields of tertiary education (e.g. law

and medical studies) where undivided long courses have remained the standard form of study (10 to 12 semesters) leading to a first degree, which is equivalent to an MA/MSc. All BA and MA degrees allow easier access to the labour market. In addition to full degree courses, HEIs also offer shorter programmes, such as summer universities and partial training.



VISION, MISSION, AND STRATEGY OF NUPS



Building public values
and integrity of public service
through education and research



VISION

National University of Public Service defines itself as the “University of cooperation” - an effective model of cooperation among social needs, national strategic governmental objectives, and higher educational autonomy.

The vision of NUPS is to become

- the best and most attractive university in Hungary;
- a research and education basis of the Hungarian public service development and public service career development;
- a patron of Hungarian taught higher education programmes cross border;
- an active member of international research and educational networks in alliance with the leading universities of Europe and the world.

NUPS is a model for effective cooperation among social and employer needs, as well as university autonomy. Cooperation is a value; a special kind that is created by the collaborative work of these stakeholders. Their work is for the sake of the University and thus, for the sake of public service.

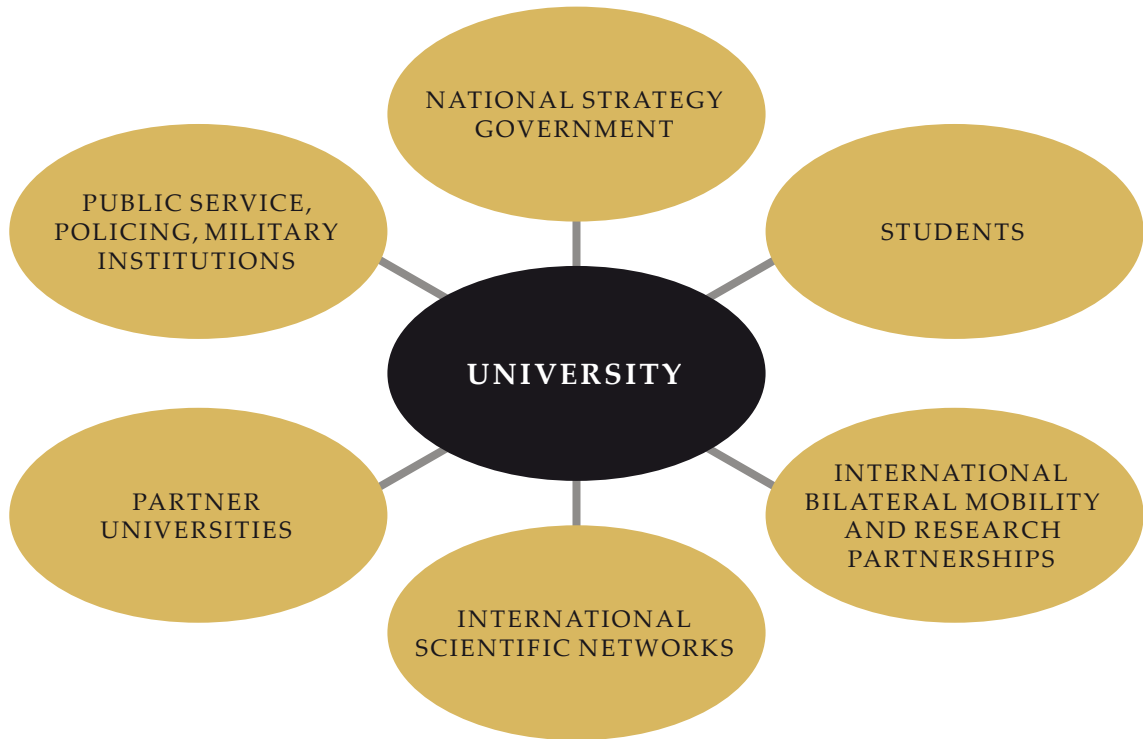
University autonomy is not self-serving; it is not an absolute value, but a responsibility for working towards strategic social and economic goals and contributing to their improvement. These public goals and public targets are set by the Governors of NUPS (4 Ministries), reflecting the needs of state organisations, public service

employees, students, and teachers and researchers. NUPS is a special ‘competitor’ in higher education, scarifying a huge proportion of its autonomy – compared to other higher education institutions - for serving and developing governance and state. NUPS is undertaking tremendous tasks related to undergraduate, graduate, and continuing education of civil servants, therefore serving public needs is primary to the university’s own autonomous interests.

NUPS intends to become the best and most attractive university in Hungary by strengthening its teaching and research capacity. We do not consider it a disadvantage that NUPS has to compete in the research field with a tremendous amount of non-higher education types of public service tasks, such as career-type further education of civil and public servants, military and police officials. These kinds of activities are considered supportive of us in the competition for domestic and EU funds, enabling us to further strengthen our teaching and research capacities.

Our objective is for NUPS to be the best in national and international educational and research cooperatives. NUPS believes that being a successful co-operator is a more determining factor of success than being a successful competitor, and we believe that the future belongs to successful co-operators in higher education.

THE COOPERATION MODEL OF NUPS



MISSION

NATIONAL MISSION

The national dimension of NUPS' mission is to strengthen the Hungarian state and develop its organization by research and education in the public service sector. At the heart of NUPS' mission is the "science of public governance and state," conducting multidisciplinary and comparative applied research on the state and public service. Our research and educational capacity should facilitate combating the social and security challenges that our country faces by offering pragmatic and innovative solutions.

Mottos of our faculties are:

- Faculty of Political Sciences Public Administration: Pro Publico Bono! (For the Public Good!)
- Faculty of Military Science and Officer Training: Pro Patria ad Mortem! (Until Death for the Country!)
- Faculty of International and European Studies: Aperi Oculos ad Mundum! (Open Eyes to the World!)
- Faculty of Law Enforcement: Sub Lege Libertas! (Liberty under Law!)

REGIONAL MISSION

The public service mission of our University is composed of two regional missions in Central Europe: solutions.

- NUPS builds strategic partnerships and networks with cross-border Hungarian higher education institutions. These operate in regions with significant Hungarian populations and with several Hungarian-taught degree programmes (i.e. the Slovak Republic, Ukraine, Romania, and Serbia).
- NUPS strives to strengthen scientific dimensions of Central European political and economic integrations in the public service sector of higher education. Geographically, the Central European dimension has to be extended to states of the Baltic, Western-Balkan, and Ukraine regions.

Highlighted projects in this dimension:

- International Military Academy Forum, IMAF
- International Logistics Training, FOURLOG
- Central and Eastern European E-Government and E-democracy Network, cee e-Gov&e-Dem
- Network of Institutes and Schools of Public Administration in Eastern and Central Europe, NISPAcee
- Global Minority Rights Summer School, GMRSS
- Eastern Partnership Cooperation in the Fight Against Irregular Migration
- EUPAN – Directors of Institutes and Schools in Public Administration, DISPA



EUROPEAN MISSION

NUPS intends to strengthen public service ethos in the European Union, and in terms of transatlantic relations by means of science. Europe is a common higher educational area, *committed to common values and traditions*. Possibilities of student and teaching mobility must be further widened, and inter-institutional relations have to be strengthened through joint research. Lessons learned from the EU *integration process must be transferred to candidate countries and best practices must be shared with third countries*, assisting them in progressing towards a modern state.

As a member of the European University Association (EUA), NUPS is responsible for representing the interests of Hungarian higher education in the European Higher Education Area (EHEA) and to shape common interests and strategies with European universities accordingly, as European universities are competitors as well. Therefore the quality assurance system of NUPS has

to be compatible with the European standards enabling us to compare results, track our position in international rankings for example in the framework of University-Multirank. The most successful education programme of the EU is ERASMUS, and NUPS is determined to develop its partner network in the field of public service, military and law enforcement along the quality requirements.

Highlighted networks in this dimension:

- European Security and Defence College, ESDC
- European Police College, CEPOL
- George C. Marshall Center
- Association of European Police Colleges, AEPC
- European Group of Public Administration, EGPA
- European Institute of Public Administration, EIPA
- European Institutes and Schools of Public Administration, DISPA
- European Decision Science Institute, EDSI

GLOBAL MISSION

NUPS has to determine its international strategy based on the solid foundations of its national and European cultural identity. Universities are increasingly seeking scientifically justified solutions on today's common global problems, which are able to bridge ideological, political and religious conflicts. NUPS has to define its global vision and mission. It has to coordinate its Euro-Atlantic and its South-East European orientation. Knowledge transfer has to be elaborated with Israeli, Chinese, Russian, and American partners. We also have to continue building up relationships with Egypt, Kenya, Nigeria, and Ethiopia. Topics of mutual interest among higher education institutions are: the

autonomy of universities, ethics of science, role of public service and state building, ensuring prosperity, and peace and sustainability.

Our peer partners and networks in these efforts:

- International Association of Universities, IAU
- OECD Global Network of Schools of Governance
- Transatlantic Policy Consortium, TPC
- International Association of Schools and Institutes of Administration, IASIA
- International Institute of Administrative Sciences, IIAS

STRATEGY 2015–2020

REFLECTING CONTEMPORARY CHALLENGES

Governments and nation states are facing extraordinary tasks worldwide due to contemporary challenges of society and economics, and increasing security risks. Public service, subordinated to public interest, strives to realize good governance and has to rely on both modern research results and tertiary education methods.

At the heart of the strategy of the National University of Public Service is the intention to build good governance and committed officials, and to enable the state to respond to 21st century challenges with the means of science and education.

SETTING UP A NEW FRAMEWORK OF SCIENCE

Our world is undergoing rapid and complex changes, which can be interpreted only by an open and comprehensive approach. Just like the human body is only capable to overcome crises as an organic whole, public service is only effective as an organic whole resource. We have to consider the holistic role of state, just like our world. The idea of „universitas“ as striving to teach this complexity of our world with a comprehensive approach, however, had caused our knowledge to become fragmented, as nowadays specialization is favourable. Changes, mentioned before, require the union of our knowledge and synthesis of different scientific branches. Public affairs need fresh, innovative approaches and ideas.

An innovative scene of transformation of science and public service is: the National University of Public Service. The new framework of science is: science of public governance and state. The science of public governance and state is able to grasp the complex and diverse network which constitutes our communities and public affairs.

There are three basic tasks of a University which shall be jointly and comprehensively developed along with other supporting or related tasks. First is research, which by definition is creating new scientific results through basic or applied research. Such research creates knowledge, which is the second basic task of a university: creating and sharing knowledge. Systematic knowledge can then be turned into curriculum, which corresponds to expected learning outcomes of different programmes. Transfer of this synthesized knowledge is the third task of a university, which can be defined as teaching. These three basic tasks create the core of a university. In our strategy we have defined two additional tasks as basic: institutional development and cooperation.

We believe that we create value and quality if our basic tasks are improved in the expected direction and with the expected intensity. The main objective of our strategy is to set these directions and quantitative goals in the fields of: research, curriculum development, teaching, institutional operation and institutional cooperation.



RESEARCH

The main goal of research conducted at NUPS is to come up with results supporting state capacity development, increasing effectiveness of governance and contributing to the values of public service. Research activities at NUPS are concentrated around the trinity of: good governance – good public administration – good state. The new framework of the “science of public governance and state,” enables new research methodology and innovative results which serve the

national and international scientific communities in the fields of defence (policing national defence, and disaster management), public order and security (law enforcement and intelligence), law and public administration. Research results should rely on national and international networks and partnerships, and be organised in a cooperative way, combining the capacity of different institutions through networking, establishing new knowledge, research, and researchers’ networks.

CURRICULUM DEVELOPMENT

Curriculum development is influenced by two factors at NUPS. Both of them are equally important, therefore neither of them shall gain predominance. On the one hand all curriculum relies on research achievements, and such knowledge generated by NUPS and its partner

institutions. On the other hand topics are determined by governors, the future employers of the graduates. Authentication of curriculum content is examined by the scientific community, by feedback from teaching and by comments of governors.

EDUCATION

The main mission of NUPS is to prepare young professionals for public service, delivering current and complex knowledge grounded in firm ethics and values. Additional mission is to undertake continuing education and executive education of acting public service officers. NUPS is the scene of forming diverse professional communities, bridging the gaps between public service and higher education. The main focus

of education is the trinity of lecture, seminar, and consultation. We are aiming not only at educating – delivering knowledge and building skills - but also at influencing and transforming the behaviour and character of students. Therefore, the university atmosphere needs to be complemented by the presence and active contribution of partner public service institutions.

COOPERATION

The individual struggle of universities for enforcing their own interests and gaining better positions in the race for better students and better funding devastates its culture of cooperation. The mission of NUPS is to be an example of inter-university cooperation in the service of the public in Hungary, based on international patterns. NUPS has to establish an era of mutual trust

and respect, and a culture of joint work in its academic partnerships as well. NUPS makes open conversations, and seeks mutual trust and interest with the universities of the European Higher Educational Area as well – while respecting the diverse political, cultural, and academic palette.

INSTITUTIONAL OPERATION

NUPS is a unique operation model within the system of state finance and it has to be developed to become the model of efficiency. This is primarily the responsibility of the Rector: to ensure subsidiarity, strategic planning, efficiency, economics, the rule of law, ethics, and accountability. These are the foundation of “university good governance”.

NUPS also has to prove excellence and quality in national and international accreditations. It also has to develop a stronger “service oriented” attitude towards students, ensuring services like counselling, individual career support and tracking, sport facilities, and proper ICT backgrounds to their studies.



STRATEGIC GOALS OF THE UNIVERSITY

We believe that we create value and quality if our basic tasks are improved in the expected direction and with the expected intensity. The main objective of our strategy

is to set these directions and quantitative goals in the fields of: research, curriculum development, teaching, institutional operation and institutional cooperation.

A HIGHER EDUCATION INSTITUTION OF THE SCIENCE OF PUBLIC GOVERNANCE AND STATE

The mission of our university is to develop a new research framework on the “science of public governance and state”. According to the definition set by NUPS the science of public governance and state is such a social science, which conducts research on the substance of the state, on its functions and on governance. These kinds of researches can be conducted only by the utilization and synthesis of different social science research results on the state. The research methodology and outputs are characterised by complexity and transdisciplinarity. Establishing this new field of research within the social sciences is justified by the need for specialized knowledge for public service development and preparing the next generation of professionals to fulfil tasks in

a modern, ever changing environment of state and governance.

NUPS has to work together with national and international partners to define the territory of this new field of science within the social sciences. The strategic priorities for NUPS are:

- organisational development, transforming and developing the definition of the science of public governance and state
- developing curricula and education
- developing postgraduate programmes as integral part of public service career
- developing PhD schools and programmes
- defining research priorities

EFFECTIVE COOPERATION

National University of Public Service defines itself as the “University of cooperation”. It means we consider results of national or international cooperation (research, funding, scientific programmes, publications, etc.) as indicators of excellence. We consider cooperation as a mean of serving public needs and scientific goals. Cooperation is a value, is a culture. NUPS has to show

example in cooperation with the following actors: governmental priorities and strategies; students; organs of public administration, military and law enforcement bodies; partner universities and the Hungarian Academy of Science; international partners; international networks.

PUBLIC SERVICE DEVELOPMENT 2020

The development strategy of NUPS mainly relies on the Public Administration and Public Service Development Operative Programme 2014-2020, adopted by the Government. Priority No1 of this programme addresses the need for decreasing administrative burdens of public administration, while priority No2 aims at improving the service attitude and ethics in public administration. Accordingly, the government has entrusted our university with the execution of two complex projects, with the necessary funding along.

“Development of competencies, career and teaching technology in public service”

This project aims at developing special competency

focused training programmes for public servants, along with the development of the continuing education system of public servants and modern technologies for learning. We believe that public servants who consciously develop their hard and soft competencies can better contribute to an adaptive organisation and public administration efficiency.

“Developing public service to enhance good governance”

This project ensures the research capacities to conceptualize research on good governance, building up a knowledge management system in public service, to develop international competencies of public servants, and to develop strategic skills for local governance.

OUTSTANDING EDUCATION AND CONTINUING EDUCATION

There are basic principles and means of education development. These are:

- excellence in education has to derive from the unity of research and teaching;
- common curricula at the first semester in all degree programmes; - common curricula at the first semester in all degree programmes;
- increasing mobility of students and staff among faculties;
- foreign language capacity building among students;
- ensuring relevant internships.

There are highlighted areas of higher education development are:

- the "science of public governance and state" and public administration;
- law enforcement and policing;
- crisis management;
- military and officer training;
- national security;
- international and European public service education;
- public service teacher education
- continuing education of public servants:-
 - postgraduate degree programmes
 - special training programmes according to branches of public service
 - executive training

SUCCESSFUL RESEARCH

The research strategy, the research priorities and the management of research within the university has to rely on the concept of the science of public governance and state. While respecting the freedom of research, the activities have to be synchronized with the research priorities set by the University. A central research management unit has to be set up to coordinate and validate research projects, allocate resources and disseminate research results at open platforms. The

next generation of potential researchers has to be mentored and supported. Our excellent systems of Scientific Students Communities have proven results in preparing MA students for a scientific career. At the same time PhD schools are considered to be the „incubating houses“ of talented young researchers. In this regard internationalization of the PhD schools’ programmes are high on the research development agenda as well.

INTERNATIONAL QUALITY

The strength of our university shall be demonstrated by internationally recognised measurements, while weaknesses shall be strengthened. The international cooperation dimension has the potential to get into the circle of the best universities in the world. Their geographical focus is determined in cooperation: regional (Central Eastern European), European (EHEA) and global higher education.

Our degree programme development activities focus on dual degree programmes. The brand new International Public Service Relations English degree programme

can provide a good surface to establish different specializations in cooperation with foreign partners on the fields of minority rights, e-government and cyber security, public policy and public management, international security, public law, criminalistics. At the same time we also lay great importance on English course development to enhance quality of our exchange activities and encourage incoming students to study at NUPS. Accordingly, mobility numbers in the framework of ERASMUS+ and other national mobility programmes has to be raised.

STATE-OF-THE-ART INFRASTRUCTURE AND SERVICES

The Ludovika Campus development is a grandiose project, which represents the combination of the 21st century infrastructure of the university and its spiritual legacy at the same time.

The upcoming and future steps of the project include the following efforts:

- the establishment of the new Education Building is first to commence. The building is to include two large auditoriums, two lecture rooms with 300 and 500 seats respectively, and several smaller seminar rooms. The building is to be capable of welcoming altogether 4000 people and is to have supporting arrangements accordingly (including parking slots and an underground garage);
- afterwards, a Special Training Building is to be established in accordance with the training requirements of law enforcement officers;

- plans also include the subsequent construction of a Sport Facility including a swimming pool, two open sport fields and aerobics rooms, as well as an indoor shooting-range and an obstacle course.

Besides infrastructural development we enhance in our strategy the open access to our intellectual products via modern info-communication techniques. Development of ICT based learning environment is also high on our agenda. It is necessary to establish a student service structure at the university which raises the quality of student counselling, and career services. This also includes the availability of sports and other leisure activities. We had addressed this by the development of our sports complex facility which is anticipated to be completed in 2018

SOUND INSTITUTIONAL FUNCTIONING AND „GOOD GOVERNANCE“

NUPS is a unique operation model within the system of state finance and it has to be developed to become the model of efficiency. This is primarily the responsibility of the Rector: to ensure subsidiarity, strategic planning, efficiency, economics, the rule of law, ethics, and accountability. These are the foundation of “university good governance”. Leaders have to take the lead in endurance, diligence, ethics

and professionalism. The university has to function as an adaptive learning organization. This could be facilitated by a supportive and motivational attitude and environment, also providing services to preserve health and mental conditions of employees. Individual skill development activities have to build upon regular performance evaluation.

CULTURE OF QUALITY AND EXCELLENCE

NUPS also has to prove excellence and quality in national and international accreditation processes. Strive for excellence has to be present in the organizational culture, in the leadership philosophy, and in the individual habit. NUPS has to respond to a double quality challenge, it has to respond to the higher education quality requirements and to the public service training quality requirements parallel. This has to be based on proper institutional self-evaluation and self-correction. Domestic quality

assurance is provided by the Hungarian Accreditation Committee. However, NUPS has to strive for European and international accreditation as well. NUPS is going to apply for European University Association (EUA) or International Association of Universities (IAU) institutional accreditation by 2020. Programme accreditation attempt has to be made by European Association for Quality Assurance in Higher Education, ENQA.



KEY PERFORMANCE INDICATORS

INDICATORS OF RESEARCH

- increasing the number of academic staff with habilitation
- increasing the ratio of academic staff with PhD and DSc compared to all academic staff
- increasing the independent citation index of academic staff (average per person)
- increasing the number of all scientific publications of academic staff (publication per person)
- increasing the number of monographs and books (average per person)
- increasing the number of scientific publications published abroad (average per person)
- increasing the number of foreign language publications (average per person)
- increasing the proportion of R&D funding in research expenses

INDICATORS OF EDUCATION AND CURRICULUM DEVELOPMENT

- increase in the number of student supplying to NUPS BA/MA programmes (compared to admitted students)
- increasing the number of foreign students
- increasing the number of transferred credits awarded to NUPS students by foreign partner institutions based on inter institutional agreements
- increasing the number of PhD degrees awarded by NUPS
- increasing the number of courses taught in foreign language
- increasing the number of degree programmes taught in a foreign language (single, double, joint)
- increasing the satisfaction index of students
- increasing the satisfaction index of future employers
- decreasing unemployment among fresh graduates
- decreasing graduates exiting the public service career
- increasing the number of OTDK awards, Pro Scientia awards
- increasing the number of Advanced Student College members
- increasing the number of BA/MA students who completed their final exam within the original timeframe of studies (proportion of enrolled/graduated students)
- increasing the number of PhD students admitted and awarded a title
- increasing the number of programmes available in continuing education
- increasing the satisfaction index among public servants participating in continuing education
- increasing the number of new curriculum

INDICATORS OF COOPERATION

- increasing the number of scientific programmes and publication produced in cooperation with higher education university partners
- increasing the number of scientific programmes and publication produced in cooperation with international (university of public body) organizations
- increasing the volume of R&D resources in national consortium (university or public body consortia)
- increasing the volume of R&D resources in international consortium (university or public body consortia)

INDICATORS OF INSTITUTIONAL OPERATION

- increasing the ratio of teaching staff per 1 administrative staff
- increasing the ratio of students per 1 administrative staff
- increasing own revenue to state funding
- better indicators of individual and institutional performance
- increasing satisfaction index of students, teachers and staff

INSTITUTIONAL MILESTONES

Predecessors of the University,
respectful professional heritage

1808

The Royal Hungarian Ludovika Academy was enacted as the first Hungarian military higher educational institute.

1955

The Zrínyi Miklós Military Academy was established following the traditions of the former Ludovika Academy.

1971

The Police College was established.

1977

The College of Public Administration was established.

1996

The military higher education institutions were separated from the organisation of the Hungarian Defence Forces, and the Zrínyi Miklós National Defence University was formed.

2004

The College of Public Administration was integrated into the Corvinus University of Budapest and became the Faculty of Public Administration.

1st
January
2012

Act XXXVI. of 2011 established the National University of Public Service as the legal successor of the Zrínyi Miklós National Defence University, the Police College and the Faculty of Public Administration of Corvinus University of Budapest.

2014

Inauguration of the main building of the new central campus of the University, named Ludovika. The building was home to the Hungarian Royal Military Academy in the 19th century and was renovated in 2014.

2015

Establishment of the Faculty of International and European Studies and the Institute for Research and Development on State and Governance

2016

Redesign of Public Administration Faculty, renaming it to Faculty of Political Sciences and Public Administration

FACTS & FIGURES



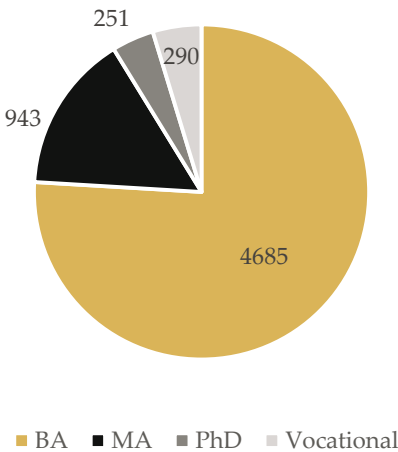


Abbreviations

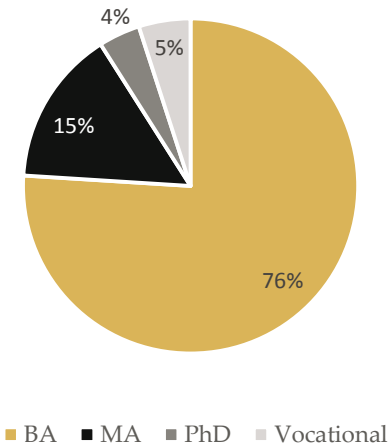
- FLE - Faculty of Law Enforcement
- FPSPA - Faculty of Political Sciences and Public Administration
- FMSOT - Faculty of Military Sciences and Officer Training
- FIES - Faculty of International and European Sciences
- IDM - Institute of Disaster Management
- INS - Institute of National Security
- IETCE - Institute of Executive Training and Continuing Education

ENROLLED STUDENTS (2015 OCTOBER)

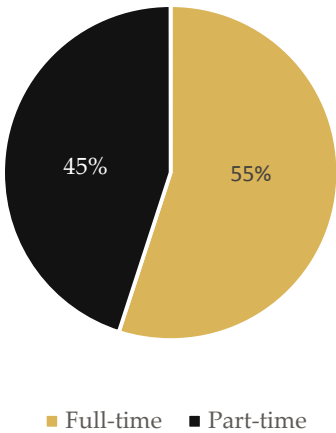
Number of Enrolled Students



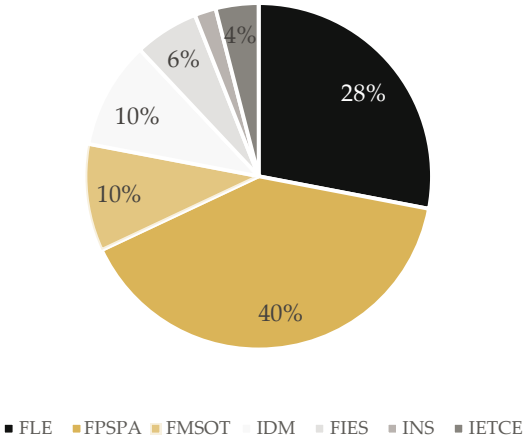
Number of Enrolled Students



Ratio of Full-time and Part-time Students

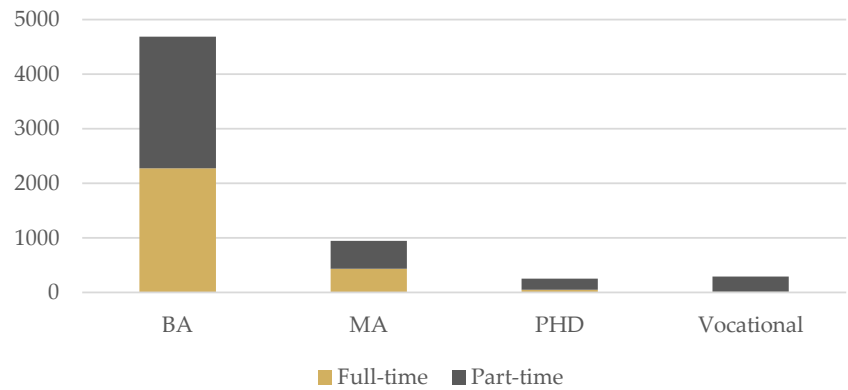


Distribution of Enrolled Students According to Faculties

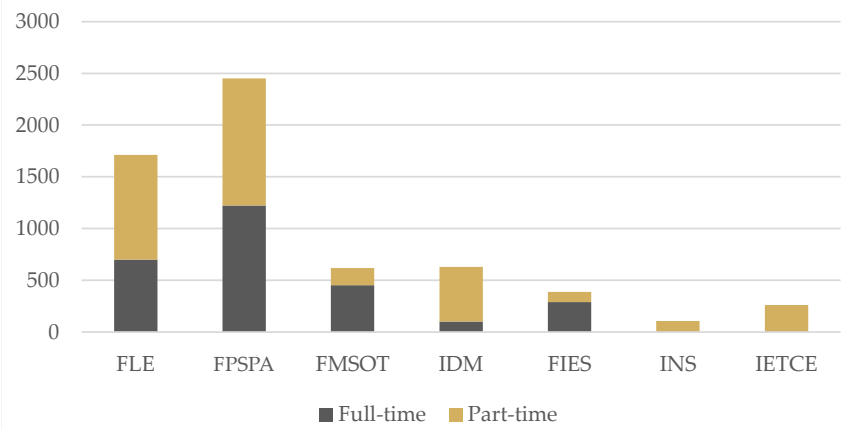




Ratio of Full-time and Part-time Students
According to Level of Education

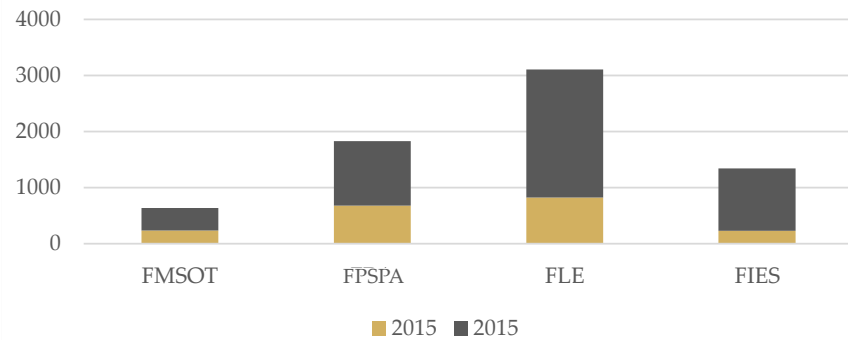


Number of Enrolled Students



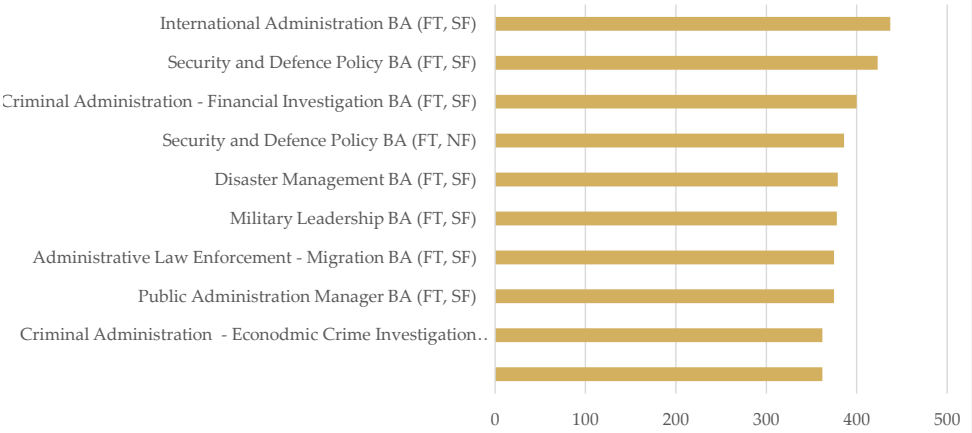
APPLICANTS AND ADMITTED STUDENTS 2015

Student applications in 2015

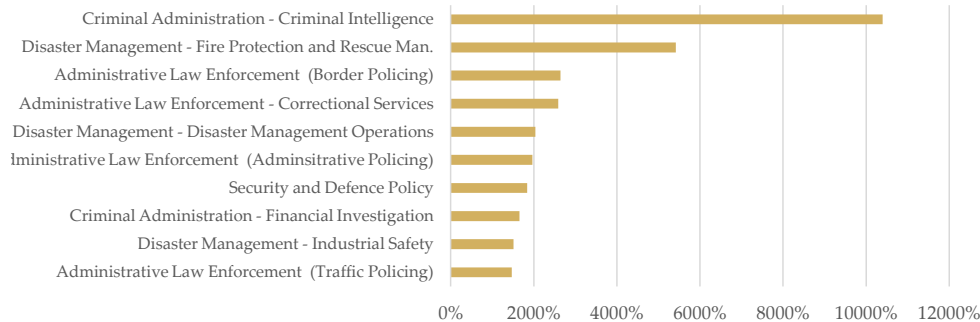




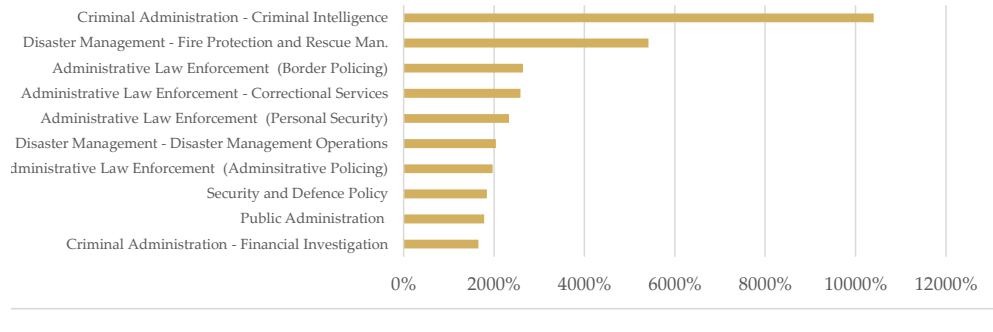
Degree Programmes with the Highest Admission Points



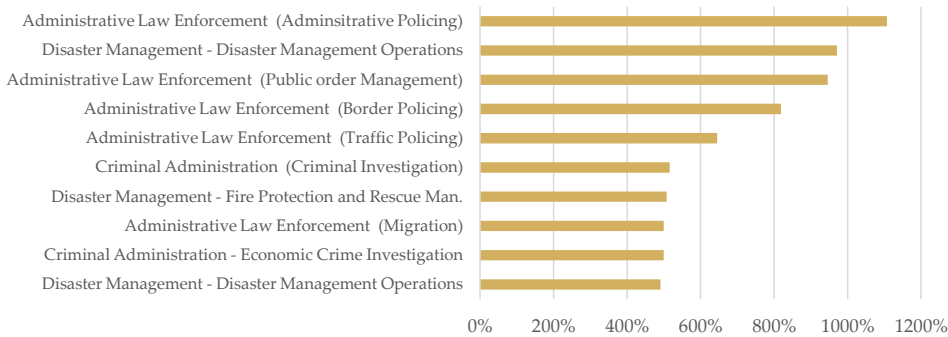
Most Popular Full-time, State-funded BA degree programmes
(Based on overapplication)



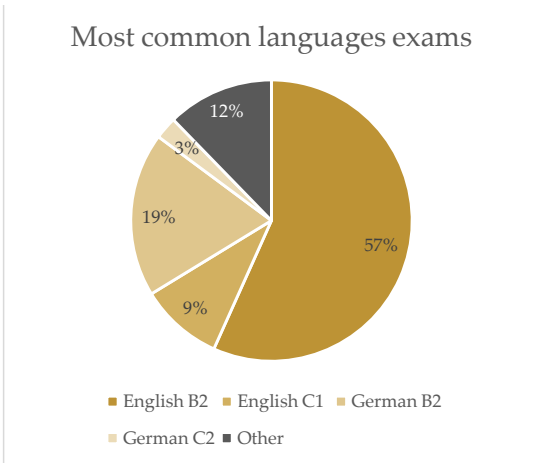
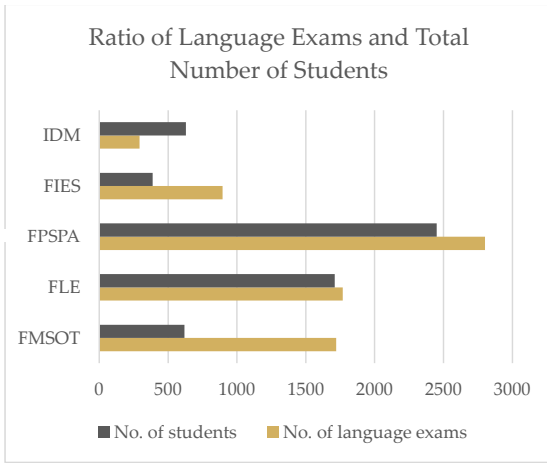
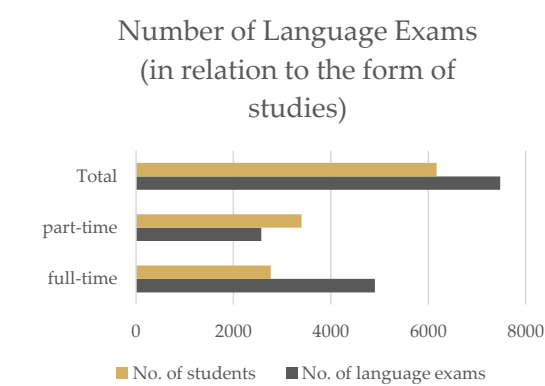
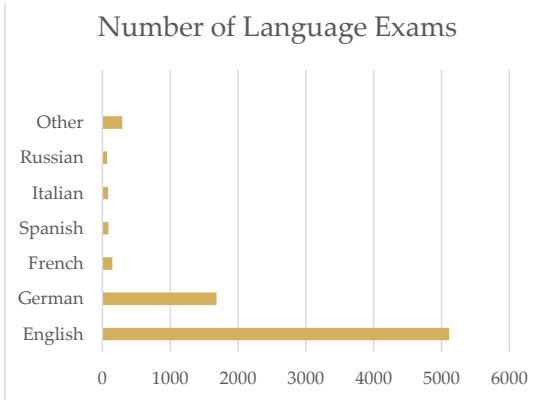
Most Popular Full-time BA degree programmes
(Based on overapplication)



Most Popular Part-time BA degree programmes
(Based on overapplication)



HIGH LANGUAGE COMPETENCIES AMONG STUDENTS





TOP 3RD IN HUNGARY



ACADEMIC EXCELLENCE

The National University of Public Service was ranked among the top three Hungarian higher education institutions for 2016 behind the Semmelweis University and Eötvös Loránd University. HVG, a weekly magazine about the world economy, ranks the universities in Hungary based on student and lecturer excellence. The scoring system on which the ranking is based considers various factors including: the number of fulltime students who had submitted their application to the university as their first choice, the average number of points of those who were admitted to the university, the number of admitted applicants having successful B2

or C1 level language exams, the number of freshman with outstanding achievements from their studies in secondary school, the number and ratio of lecturers having academic degrees, the number of students for one lecturers having an academic degree, and the ratio of lecturers holding titles from the Hungarian Academy of Sciences. HVG's 2016 list contains the ranking of more than forty programmes in ten areas of education. With its third position, NUPS "surpassed" such renowned universities and historical universities like the University of Szeged and the University of Pécs.



NUMBER OF FULLTIME STUDENTS WHO HAD SUBMITTED THEIR APPLICATION TO THE UNIVERSITY AS THEIR FIRST CHOICE



AVERAGE NUMBER OF POINTS OF THOSE WHO WERE ADMITTED TO THE UNIVERSITY



NUMBER OF ADMITTED APPLICANTS HAVING SUCCESSFUL B2 OR C1 LEVEL LANGUAGE EXAMS



NUMBER OF FRESHMAN WITH OUTSTANDING ACHIEVEMENTS FROM THEIR STUDIES IN SECONDARY SCHOOL



NUMBER AND RATIO OF LECTURERS HAVING ACADEMIC DEGREES



NUMBER OF STUDENTS FOR ONE LECTURERS HAVING AN ACADEMIC DEGREE



RATIO OF LECTURERS HOLDING TITLES FROM THE HUNGARIAN ACADEMY OF SCIENCES



ORGANIZATIONAL CHART



LEADERSHIP AND CENTRAL MANAGEMENT OF NUPS



BOARD OF GOVERNORS

The Board of Governors is the supreme decision making body of the University. The Board is to identify and represent the educational and research needs of the government, central and territorial administrative bodies, diplomatic services, police, defence and law enforcement as well as local governments and other areas of public service. NUPS' training, development and research activities are driven and oriented by the requests of the Board.

The Board is comprised of the Ministers responsible for Public Administration Development, for Justice Affairs, for Law Enforcement and for National Defence. Ministers nominate substitute members to

represent the interests of the Ministry on the Board. The Board is headed by one of the Ministers for six months, based on a rotational system.

The Board members shall reach their decisions by consensus, ensuring that the most important decisions regarding the University are made upon a common understanding. Decisions such as, for example, the number of students to be enrolled by faculty and programme; approving the University's development plan; submitting the annual budget report to the Government; supervising the efficiency and legality of the use of the allocated resources, and exercising legal control over the University.



Prof. Dr. András Patyi

Rector

Professor Patyi has played and continues to play an active role in both the professional and academic dimensions of Hungarian public service. Before being appointed as the Rector of NUPS, he held the position of judge at the Administrative Cases Division of the Supreme Court (the Curia of Hungary) from 2009 until 2011 and was Chief Counsellor at the Constitutional Court of Hungary between 2006 and 2009.

He became a university professor in 2011 when serving at the Széchenyi István University where he was Head of the Department of Administrative Sciences (2003-2012) and Vice-Dean of the Faculty of Law and Political Sciences (2007-2010). Professor Patyi conducted postgraduate studies at the University of Oxford and at Amsterdam University. In addition to having more than 90 publications, he is also editor and editorial board member of several academic journals. In 2013 he was appointed as the Chairman of the National Election Commission to ensure the impartiality, fairness and legality; and to adjudicate legal remedies during the three major elections due in 2014. In 2014 he was appointed to chair the Hungarian State Reform Committee.

THE SENATE

The Senate is the main decision making body of the University. The Senate decides on all matters assigned to its competence by legislation – with some exceptions – in which cases the approval of the Board of Governors is required, such as in the adopting of the University's education and research programmes, adopting the by-laws and quality improvement programme, initiating or revising a new development plan or adopting the University budget and the annual budget report.

The Senate is comprised of 41 members with voting rights.

Concerning its composition, the Rector – as Chairman – and the Deans are ex officio members, whereas the elected members include 2 professors or associate professors, 2 senior lecturers (or 1 senior lecturer and 1 assistant lecturer / assistant research fellow) and 1 staff member from each faculty. The delegated members are 10 members of the university's and the faculties' respective students' unions (including the presidents), 4 employees from institutes not belonging to any faculty, 4 employees from the administrative staff, and 1 member from the representative trade unions.

UNIVERSITY LEADERSHIP AND CENTRAL MANAGEMENT

The Rector has the responsibility for the operation of the University. He is appointed by the Board of Governors and is therefore accountable to the Board and the Senate at the same time. Beyond matters reserved to Board and

Senate, the Rector has all authority to achieve the University's objectives. His work is underpinned by the Vice-Rectors with separate portfolio, the Deans of faculties and the central management.



**Prof. Dr. Eng. Brig. Gen.
József Padányi**

Vice-Rector for Science*

Promoted to brigadier general in 2012, Vice-Rector Padányi is responsible for keeping the scientific development of NUPS in line with its core mission of being an internationally recognized high-quality educational and training centre for contemporary and future public servants.

Professor Padányi's career extends to the spheres of both academia and military. Since his graduation at the Lajos Kossuth Military Academy in 1981, he has been playing a pro-active role in managing and providing education in military sciences and has gained experience in military leadership including within the SFOR Hungarian Engineer Contingent, with several medals and honours reflecting his hitherto achievement in both areas.

With expertise in peace support operations, disaster relief operations and civil-military co-operation, he is an enthusiastic proponent of academic efforts as both a researcher and as a PhD supervisor.

*Vice-Rector for Strategic and Institutional Development between 2012-2014.



**Dr. Pol. Brig. Gen.
Gábor Kovács PhD**

Vice-Rector for Education

As Vice-Rector for Education, Police Brigadier General Kovács is responsible for the management and supervision of a wide range of education related issues at NUPS with the overall aim of ensuring the provision of high-quality education and training programmes.

His expertise in border policing derives from international, professional and academic experience in this field. He was a resident Twinning advisor in Ankara assisting the establishment of integrated border control in 2010-2011 and participated in the creation and modernization of border control training within the Turkish and Macedonian Police. As an academic, his research and publications focus on inter alia border policing and related organizations. In addition to his responsibilities as the vice-rector for education, Brigadier General Kovács continues to teach at BA, MA and PhD levels.



Dr. Norbert Kis PhD

**Vice-Rector
for Continuing Education
and International Affairs**

The responsibilities of the vice-rector for continuing education and international affairs are twofold. On the one hand, he manages NUPS' activities related to the training programmes that support the overall public service career model of Hungary. On the other hand, he is also responsible for the top level management of NUPS' international relations including the participation in international projects and mobility programmes.

Vice-Rector Kis' career is interlinked with public service management and development in both theory and practice. In addition to his academic experience gained as an associate professor of law and public administration, he has also played a crucial role in Hungarian public service training and development at the ministry level.

As a lecturer and researcher his fields of expertise include administrative penal law, international criminal law and sanction policies.



Dr. József Horváth

Secretary-General

The Secretary-General of NUPS is the head of the university's central administration and provides direct assistance in the everyday operation of the Rector's Office.

Being the chief of the central administration at a young and unique university which focuses on separate yet interlinked professions within public service is a challenging assignment. Nonetheless, the prior experience of Dr. Horváth extends to various areas related to different levels of public administration management from local government to the Hungarian State Treasury.

Although not involved in education at NUPS, Secretary-General Horváth has been a lecturer and exam committee member for basic and professional public administration exams in the capital and in various other counties of Hungary.



Lajos Fülöp

Chief Financial Officer

As Chief Financial Officer of NUPS, Lajos Fülöp is responsible for the planning, proposal and management of the university budget.

Stable and punctual organisation of a higher educational institution's financial affairs is of utter importance, especially in the case of NUPS who participates in various programmes and projects co-funded by international actors like the European Union.

Mr. Lajos Fülöp's experience in directing financial affairs includes top jobs in this area at various organizations both in the public and private sector.



Dávid Fidel

President of the Student Union

As the president of the most important student organization at NUPS, Dávid Fidel has several tasks and duties. He started his studies at the University in 2012 at the Faculty of Law Enforcement. After his first semester he became elected as a member, and by April 2013 was president of the Student Union at the Faculty of Law Enforcement. In July 2015 he was elected as the president of the Student Union at the University level. As the head of the Union he represents the organization at the official forums of the University, maintains continuous contact with the leaders of the University as well as the Union Presidents of our four Faculties. During his term, the Union has been active in establishing new international relations and cooperation with the local Erasmus Student Network.

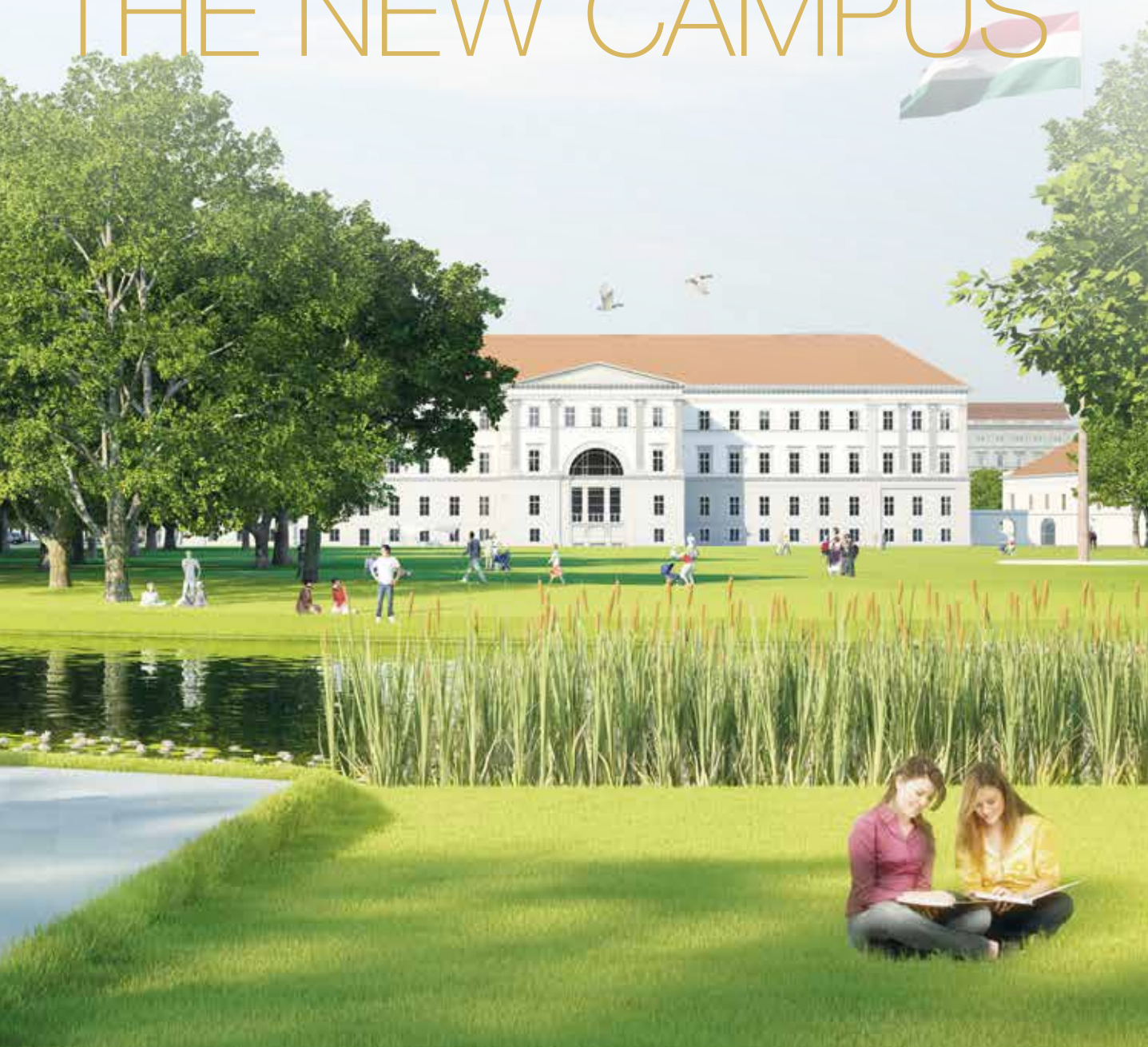
CAMPUS AND FACILITIES

The National University of Public Service
is a multi-campus institution offering programs at four locations.

1. Ludovika Main Campus
2. Faculty of Public Administration Campus
3. Faculty of Law Enforcement Campus
4. Faculty of Military Sciences and Officer Training Campus



BUILDING THE FUTURE ON HISTORICAL GROUNDS – THE NEW CAMPUS



Due to the merger of its predecessors, the National University of Public Service was initially located on three separate campuses. Nevertheless, in order to conclude the unification of these institutions and their education portfolios, the Government of Hungary has approved the Ludovika Project aiming the establishment of an integrated university campus for NUPS.



Maria Ludovika of Austria-Este, third spouse of Francis I., Emperor of Austria, donated 50,000 Hungarian Forints (today equivalent to nearly 1 million Euros) for the construction of the Royal Hungarian Military Academy. As a salute to her generosity, the institution was named after the Austrian Empress. Still, it took almost seven decades until military officer training could begin at the Ludovika Academy.

While the project is about the establishment of a new and modern campus, it is also based upon tradition, since originally the premises was home to the Royal Hungarian Military Academy in the 19th century. The overall territory of the campus is 263,429 m² including green areas that add up to 172,058 m².

The Ludovika Project enjoys high priority, as it offers several additional advantages for Budapest, namely: a growth in the size and number of green areas within the city and additional cultural and leisure activities for its citizens. In other words, a district that is reborn. In order to achieve these goals, the Government of Hungary provided the necessary financial support: a sum of 4,7 billion Forints (more than 15 million Euros) was made available for the re-construction of one of Central Europe's most unique buildings where historical past meets with the technology of the 21st century.

Subsequent to the main building of the Ludovika Campus, the project's result was the establishment of the Ludovika Residence Hall which is a dormitory building capable of hosting altogether 600 residents. The dormitory has overall 167 rooms in which not only students but guest lecturers and distinguished guests can be accommodated. In addition to the rooms, the residence hall includes larger spaces for community activities.

The upcoming and future steps of the project include the following efforts:

- the establishment of the new Education Building is first to commence. The building is to include two large auditoriums, two lecture rooms with 300 and 500 seats respectively, and several smaller seminar rooms. The building is to be capable of welcoming altogether 4000 people and is to have supporting arrangements accordingly (including parking slots and an underground garage);
- afterwards, a Special Training Building is to be established in accordance with the training requirements of law enforcement officers;
- plans also include the subsequent construction of a Sport Facility including a swimming pool, two open sport fields and aerobics rooms, as well as an indoor shooting-range and an obstacle course.



Constructors' Niveau Prize Winner

The main building was the first component of the campus that was renovated in the Ludovika Project. The neoclassical building was originally designed by the renowned architect Mihály Pollack who also directed the construction. In accordance with his heritage, the renovators showed great care throughout the renewal process of the building and the instalment of 21st century infrastructure and equipment. As a result of their huge efforts, the Ludovika main building received the Constructors' Niveau Prize, one of the greatest acknowledgements of the profession in Hungary. The building was renovated in a single year with occasionally more than 400 people working on the construction site at once.

FACULTY OF POLITICAL SCIENCES AND PUBLIC ADMINISTRATION

‘In service
of public good’

The Faculty aims to educate professional civil servants for all levels of state administration, and has done so since 1977. The Faculty provides a vibrant community designed to ensure that students acquire highly developed professional skills at the undergraduate level, while they also learn the basics of political and legal sciences from practitioners. All degree programmes of the Faculty were re-designed according to the requirements of the HR reform of public service in 2013. The new programmes reflect the swiftly changing environment of the civil service and pay special attention to providing work placements and internships. We are educating future employees and leaders who are adaptive learners, and collaborative and

critical practitioners, able to subordinate all efforts to the public good. Students graduating from the Faculty have had a notable career trajectory and have become key decision makers in the public sphere or have had a successful career in the private sector.

We believe it is essential to ensure an academic career of young professionals, who are willing to contribute to the national and regional public administration development. Therefore we have accredited the first PhD Programme on Public Administration in Hungary. PhD students are able to choose from 6 research areas.

The Faculty used to operate under the name Faculty of Public Administration before January 2016.

**Prof. Dr. György Kiss****Dean of the Faculty**

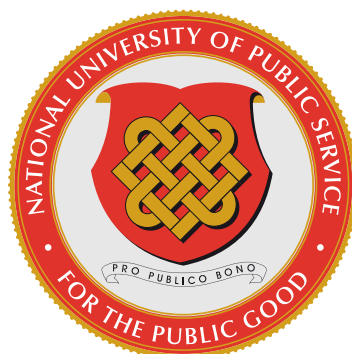
From 1st January 2015, Professor György Kiss has been serving as Dean for the Faculty of Political Sciences Public Administration, having left a professorship at the University of Pécs after 15 years. The Dean holds a Doctor of Science (DSc) since 2008. Prof Kiss is not only an academic scholar; he has also gained practical experience as Head of Department at the Ministry of Labour in the 90's. His main fields of research are Labour Law, European Labour Law, and Civil Service Law. He is a member of the Doctoral Council of the Hungarian Academy of Science, and president of the Hungarian Labour Law Society. In his first communication he pointed out the internationalization of the Faculty as his main strategic goal.

**Dr. Zsuzsanna Peres PhD****Vice-Dean for Research
and International Affairs**

Vice-Dean Peres graduated with a Master of Law in 2001 from the University of Pécs. She worked for thirteen years at the Department of Legal History of the Faculty of Law at the University of Pécs, teaching Hungarian Constitutional and Legal History. She obtained the title Doctor of Philosophy in 2009 with her doctoral thesis written on the subject of the inheritance law institutions of the 16th-18th centuries. She started working at the Faculty of Political Sciences Public Administration in February 2014, teaching History of the Hungarian State and Public Administration. She is member of the European Society for Comparative Legal History.

**Katalin Bana****Head of the Dean's Office**

Ms. Bana was assigned to lead the administrative work of the Faculty of Political Sciences Public Administration. She has always served the education sector: she worked as high school teacher for 13 years and gained 15 years of experience in the administration of higher education as Head of the Rector's Office at the University of Miskolc, and Budapest Business School. Besides her operative duties she has remained active in university teaching as well.



DEGREE PROGRAMMES

BA in Public Administration Management

with specializations in:

- General Administration
- International Public Administration

Graduates of the BA in Public Administration Management are “generalists” who are capable of leading, managing and organizing various tasks at various levels of central and local administration. Based on the broadening competence of administration, this requires sufficient knowledge of law, management, administration, and economics. In line with these requirements, graduates are able to fulfil various expectations in the fields of public service human resources, financial management and controlling, along with having adequate competence in IT and project management.

MA in Public Administration

with specializations in:

- Administrative Sciences
- Public Management
- European and International Administration

Graduates of the MA in Public Administration are familiar with the goals, methods, and practices of public administration and have a thorough knowledge and competence in state sciences, basics of law, law making and enforcement, the operation of the fundamental institutions as well as human rights and basics of other social sciences related to public administration. They are administrative experts who are capable of leading, overseeing, and controlling various tasks and processes, thus supporting decision making and management activities.

PhD in Administration

Research areas in

- Public law and public administration
- State and society
- Public management
- State and economics
- Public administration in international and European context
- Human resources

The Doctoral School of Public Administration Sciences was established in 2013 and currently it is the only doctoral school specializing in the field of public administration in Hungary. The aim of the Doctoral School's programme is to provide high-quality postgraduate-level education to professionals (researchers and practitioners) working in the field of public administration.



INSTITUTE OF STATE THEORY AND GOVERNANCE



Head of Institute | **Dr. Tamás Kaiser PhD**, Associate Professor

Dr. Tamás Kaiser, PhD in Political Science, associate professor at the National University of Public Service, Head of Institute of State Theory and Governance at the Faculty of Political Sciences and Public Administration. His main research areas are: multi-level governance, European regional policy, measurement of state capacities and government abilities, strategic development of public administration. He has several publications on topics of governance and territorial development policy issues.

Recent developments around the world unequivocally demonstrate that it is the state that creates the framework for security, stability and progress. This occurs by the independent decisions of the states within the boundaries of the given nation, also embedded in the international context. It has also been proven that the state enjoys a privileged position to institutionalize various rules and norms within its own territory, to coordinate social life, to provide public goods and services, and to guarantee responsibility and accountability.

In accordance, the necessity for a transdisciplinary field based on independent content and methodology dealing with the state seems obvious. The Institute's educational portfolio introduces general political science, legal theory and further legal topics as well as governance. The Institute provides a comprehensive introduction to domestic and international dimensions, with special attention to effective and good governance, governance in Hungary, the public policy system, public policy and public administration development, regional governance and aspects of public relations. Sociology, the history of philosophy, logic along with subjects of international

relations theory help students understand the social and cultural background of public administration. Moreover, the Institute offers a number of elective and English-language courses.

The themes of the Institute's research are aligned in accordance with the holistic targets and the following educational contents:

- General state theory, the state theories of nations, Hungarian state theory;
- Governance models, theories, forms of government, European political systems;
- The practice and measurement of good governance, strategic public administration development;
- Public administration and regional policy reforms, public administration leadership;
- Modern legal theories, quality legislation;
- History of ideas, philosophy of religion, philosophy of media;
- Reasoning techniques, communications and discourse theory.

INSTITUTE OF CIVILISTICS



Head of Institute | **Prof. Dr. Tekla Papp**, Professor

Since 1984, she has been a researcher at the Hungarian Academy of Sciences, within the Prof. Dr. Tekla Papp studied law and graduated summa cum laude from the University of Szeged, Faculty of Law. In 2004 she obtained her PhD degree and in 2010 she habilitated. Starting from 2014, she is full professor of law. She offers lectures on company law, European company law, atypical contracts, European contract law, European commercial law and consumer protection law. She was granted numerous fellowships (Bern, Turku, Regensburg, Vienna, Coventry, Tokyo, Udine, Trier, Gdansk, Kaunas, Hamburg, Cluj Napoca). She has a good command of English, German and Russian. She was elected as an arbiter of the Chamber of Commerce and Industry of Hungary in 2011.

The primary goal and function of the Institute of Civilistics is – in accordance with the mission of the National University of Public Service and the strategic objectives of the Faculty of Political Sciences and Public Administration – to place public service training on a unified institutional basis, to strengthen the expertise of public service personnel, and to provide public service

with skillful and knowledgeable specialists. Operating in this framework, the Institute is actively engaged in the training of civilistics at the bachelor, master and doctoral levels along with offering special training programmes. The top priorities of our Institute include the nurturing of talent, research, mobility and exchange of experiences.



INSTITUTE OF CONSTITUTIONAL AND LEGAL HISTORY



Head of Institute | **Dr. Attila Horváth PhD**, Associate Professor

Dr. Attila Horváth is an Associate Professor at the National University of Public Service. He graduated in the Eötvös Loránd University, Faculty of Law in 1986 and in the Faculty of Humanities in 1987, obtaining a diploma in History. Since then he has been continuously teaching Hungarian and respectively European constitutional and legal history. He took part in the foundation of the Law Faculties of the Pázmány Péter Catholic University and the University of Győr. He has been in charge as Head of Institute in the Faculty of Political Sciences Public Administration of the University of Public Service since the 1st of September 2013. His research fields are:

Hungarian Historical Constitution, History of Hungarian Private Law, History of Hungarian Commercial Law, Legal History of Hungarian Companies, Legal and Constitutional Development of Hungary after 1945, and conceptual trials. He has had more than a hundred publications (course books, books, studies published in books and reviews). He has been asked to be an expert to several documentaries and made media appearances, too. He has worked as an Advisor to the Prime Minister for many years. He was awarded by the President of the Hungarian State with the Gold Honorary Cross of the Hungarian Republic on 15th of March 2011 and he also got the title of honorary citizen of the 16th District of Budapest the same day two years later. He was given the Memorial Medal of Mindszenty by the Mindszenty Society on the third of November 2012.

The Science of Constitutional and Legal History

Law is always in a continuous change and transformation. The change of the social environment has an influence upon the law; even if its outer appearance remains unchanged the practice would explain the meanings of the legal rules differently.

Therefore law is the result of a historical progress. It has its roots in the past and influences the present as well. To the completeness of the legal knowledge and the understanding of the legal institutions the knowing of legal history is of an immense importance. To take a short glance into the legal rules is not enough, therefore the legislative process, the development of the law, the legal system's inner lawfulness and the social conditions it is embedded has to be examined as well. Thus, Constitutional and Legal History is the science to analyse the different legal institutions in their historical aspect. This science is responsible for the research of the general legal changes and the reasoning of the tendencies of change. It helps the effectiveness of law and its better understanding by the research of the development of legal institutions. Why were these legal institutions born, what kind of economic, social and even moral conditions led to their development? The content of the law is different from time to time and its different according to the history of state, therefore the

research based on comparative approach is necessary in order to find out the effect of one legal system to the other. Legal history is useful for political sciences, too. Politics always intends to change law, even if it also wants to preserve the acts of law. Politicians are always led by their intent to have their ideas come true and involved in legal acts.

Furthermore, Constitutional and Legal History –as part of cultural history – is responsible to present obsolete legal institutions that don't exist nowadays (e.g. Witchcraft trials, ordeals, torture, serfs, privileges, law of the first-born etc.) but make an organic part of our historical past. Hungarian legal culture is incomplete without these legal institutions and the real knowledge of law can be complete only by the knowing of these institutions.

Legal History conducts researches in two directions: It analyses the ideas, content and development of legal acts on the one hand, but it also has to research how these legislative acts influenced society, judicial practice, public administration, politics and morality on the other hand, too. The latter gives a real answer to the effectiveness of legislation.

The most important mission of the Institute of Constitutional and Legal History is to familiarize the future functionaries of the state and public administration with the achievements of the historical constitution and to strengthen their national identity.

INSTITUTE OF ADMINISTRATIVE LAW



Head of Institute | **Dr. István Temesi PhD**, Associate Professor

István Temesi, PhD is an associate professor of law at the Institute of Administrative Law. His field of research and teaching is related to administrative law and administrative sciences. Dr. Temesi has published on Hungarian and comparative administrative law, local government and administrative sciences in Hungarian, English and French languages and some of his studies were also translated into German and Russian. He is a member of the Association EUROPA (Entretiens Universitaires Réguliers pour l'Administration en Europe) and has participated in the activity of the European Association of State Territorial representatives representing the National University of Public Service.

The Institute of Administrative Law – established in 2016 – offers high-quality teaching and research in the fields of administrative law and administrative sciences. In this capacity, the Institute focuses on general administrative law as well as administrative proceedings and judicial review. Within administrative sciences a specific emphasis is put on the structure, operation and resources of public administration along with the theory of administrative sciences and comparative public administration.

Alongside a wide variety of electives, our Institute offers three relevant courses in the BA programme; the Basics

of Administrative Sciences, Functions and Operation of Public Administration and Administrative Procedure. On the Master level, our required courses are as follows: Theory of Public Administration, Comparative Public Administration and Public Procurement.

Professors of our Institute are also engaged in university-wide lecturing including all Faculties of the University. One of our main subjects - Functions and Operation of Public Administration – is offered in the joint module. Our Institute supports the activity of students' scientific association in the field of administrative law and administrative sciences.

INSTITUTE OF HUMAN RESOURCES



Head of Institute | **Dr. Zoltán Hazafi PhD**, Associate Professor

Dr. Hazafi offers courses on the bachelor, master and PhD levels on civil service law, the European dimensions of the civil servants' career and the civil service systems of the European Union and of the member states. His research fields include civil service law, European and national personnel policies. He is also the member of two editorial boards: Pro Publico Bono – Hungarian Public Administration Journal and the New Hungarian Public Administration Journal.

The mission of the Institute is to promote the development of inter-traffic among public service career models and the creation of effective and quality-based personnel opportunities supporting a value-based public service system. The strategic goals include the constant progress in human manager training and public service career path management so as to enhance the efficiency of human resource operations and the extensive adaptation of strategic HR management.

The Institute manages 37 courses – some of them are offered in English. The Institute is committed to

effective, up-to-date and interactive teaching methods. The Institute is actively involved in various professional Life Long Learning training programmes offered for civil servants.

The Institute integrates two distinct but interrelated fields: Legal Studies (Public Service Law and Labour Law) and Human Resource Management.

The main fields of research of the Institute are as follows: labour law and public service law; comparative (EU and international) public service law, strategic HRM planning; performance management, coaching.

INSTITUTE OF PUBLIC FINANCE



Head of Institute | **Prof. Dr. Csaba Lentner**, Professor

Professor Lentner's research fields include the monetary and fiscal political mechanisms embedded in international and national contexts, and state influence on economy. He is a prominent faculty member who redefined public finance in academia under the new concept of the Hungarian state. Professor Lentner is a member of the Future Development Committee of the Hungarian Academy of Sciences and the Deputy Secretary-General of the Association of Economic and Scientific Societies. In 2013 he was granted the Wekerle Sándor Award for his contribution to the development of financial and economic sciences in Hungary. He carried out research in Cambridge, at Sorbonne University, at Zhytomir University, at Minzu University of China, with the Bank of England and the Federal Reserve.

The Institute of Public Finance plays an important role in administrative sciences, regularly cooperating with the Hungarian National Bank, the State Audit Office, the Chamber of Hungarian Auditors along with experts working in administration. The activities of the Institute are also embedded in the international context and collaborates with the Fed, ECB, BoE and executives of other leading monetary authorities and foreign universities.

The main research topics of the Institute are orthodox, new-orthodox and unorthodox monetary and fiscal policies, considered in the international context. Courses offered by the Institute are: State Control, Economic Policy, Public Accounting, National Public Finance, International Public Finance, Financial Governance, European Union Finances, Tax Policy, Competition Law, Public Procurement, Macroeconomic Analysis, Bank regulation and International Financial Institutions. Thanks to the active research activities several books have been published. Professor Lentner – key opinion leader of the unorthodox macroeconomic policy – has

written and contributed volumes such as: 'Public and National Finances', 'Bank Management, Bank Regulation and Financial Consumer Protection', 'Tax Policy and State Management', 'The Great Reference Book of Foreign Currency Loans', 'Finances of Social Security' published by associate professor Dr. Péter Novoszáth presents the unorthodox Hungarian public finances as well as its international context.

Furthermore, the upcoming monographs the 'Theory of State Finance' by associate professor Pal Peter Kolozsi, 'State Accounting and Control System', 'International and EU Public Finances' are also planned to be published by the end of the year. In addition to the bachelor and master levels, the Institute also offers doctoral trainings on State and Economy. The majority of the professors working in the Institute have made a relevant contribution to the flagship programme, so-called Wekerle Sándor Public Finance Workshop. The key ambition of the Wekerle Sándor Workshop is to compare and analyse the different public finance systems.

INSTITUTE OF CONSTITUTIONAL LAW



Head of Institute | **Prof. Dr. Iván Halász**, Professor

Historian (PhD, Eötvös Lóránd University/ELTE in Budapest, 2001) and lawyer (PhD, Charles University in Prague, 2012), habilitated in legal sciences (ELTE, 2012) and Slavonic studies (Charles University, 2013). Lecturer of Faculty of Political Sciences Public Administration since 2002. Currently head of Institute of Constitutional Law. Research fields: comparative constitutional law, electoral law, migration and citizenship issues, state-building and international civilian crisis management, legal history and development of Central Europe.

The Institute of Constitutional Law was established on the 1st of February, 2016 by the merger of the Department of Constitutional Law and the Department of European and Comparative Public Law. In accordance with the heritage, teaching and research activities are based on two pillars: teaching and research of Hungarian constitutional law and comparative public law. The Institute keeps issues related to constitutional rights and rule of law in the focus of research in both fields. In addition to the courses offered by the Institute our instructors are also engaged in thesis supervision. The Institute deals with European and other Western type constitutional democracies along with constitutional

development of the BRICS states. Special attention is dedicated to the constitutional developments of the neighbouring countries and to constitutional issues of the Visegrad countries. The Institute gives priority to comparative research on public law developing a strong theoretical and historical background for these research projects. The Institute finds it critical to interact with foreign colleagues in international research projects: currently members of the Institute work together with professors working at Yale University, University of Sorbonne or the Max Planck Institute, Heidelberg, Charles University in Prague and scholars from neighbouring and Visegrad countries.

INSTITUTE OF E-GOVERNMENT



Head of Institute | **Prof. Dr. András Nemeslaki**, Professor

Dr. Nemeslaki, Professor of Information Systems, graduated from the Technical University of Budapest and holds a CSc (PhD). His research interest is in the field of the organizational use of ICT innovations in business and public organizations. He has been an adjunct professor at several universities in Europe and in the USA, and is also active in international research projects. Professor Nemeslaki has been the co-chair of NISPAcee Working Group on E-government since 2015.

The Institute focuses on research and education in the field of digital transformative government, data- and privacy management, cyber security and/or the broad implication of information communication technologies (ICT) on public services. The faculty of the Institute is assembled from different fields – from information management, economics, law, public administration and engineering – in order to strengthen the multidisciplinary nature of administrative sciences and government studies. The educational and research approach is that the domain of digital government is in the intersection of legal studies, information management, management of innovation and public policy. There have been numerous papers, monographs, study notes and conference presentations published both in English and in Hungarian by the Institute to enhance knowledge in this area.

The Institute is heavily involved in PhD education with around regularly 8 PhD students in several fields of e-government such information security, e-cohesion, ICT project management, e-government efficiency measurement, e-services, or the legal framework of public information systems. Its faculty is the engine of an international PhD consortium development partly under

the PiNet umbrella, partly through specialized networks such as NITIM (Networks Innovation Technology in Management) which is a widely recognized cross-university and inter-disciplinary doctoral consortium. The Institute is a regular participant of international conferences in e-government, data- and privacy protection and cyber security. Amongst these, pivotal are the Decision Sciences Institute, the EGPA Public ICT Interest group and the Working Group of E-government in NISPAcee. We are the host and founding organization partner of the Central European e-Democracy and e-Government conference series at NUPS together with the Austrian Computer Society, Andrassy University, the Austrian Chancellors Office and the University of Ludwigsburg.

The Institute nurtures a valuable network of professionals and institutions in order to provide high quality teaching and research, amongst these are especially important the Central Office for Administrative and Electronic Public Services, National Authority for Data Protection and Freedom of Information, the Central European Service for Cross-Border Initiatives (CESCI), and the Hungarian Gov-CERT (Institute of Cyber Security).

INSTITUTE OF PUBLIC MANAGEMENT AND ADMINISTRATION



Head of Institute | Prof. Dr. István Tózsza, Professor

Professor Tózsza graduated as a teacher of geography and English grammar and literature at the University of Szeged. As a researcher at the Geographical Research Institute of the Hungarian Academy of Sciences, his field of expertise included the digital analysis of satellite images, and environmental application of GIS (1980 – 1998). At the Public Administration School and at the Corvinus University of Budapest he headed the Department for Public Management and Urban Studies and established a school for e-government development and application (1999-2012). He headed the Department of Economic Geography and the Institute of Environmental Sciences at the Corvinus University of Budapest (2010–2016).

The Institute is responsible for the education of subjects beyond administrative law, incorporating aspects of leadership and management, regional administration, communication and media. The profile of the Institute is versatile focusing on public management, civil service management, communication and urban, regional, geostrategic studies related to administration. In addition to the above-mentioned aspects, operation of and services provided by local governments also appear on the agenda of the Institute. The Institute takes part in the research and teaching material development of the Local Government Research Institute in cooperation with the Institute of Professional Administration and Policy which is responsible for local governance education as well.

The common segments in the educational and research portfolio of the Institute that outline the definition and position of 'administration' are:

1. Structural development of public administration institutions, customer service workflow modernization;
2. Public web-portalogy, communication of the local governments;

3. Local and regional planning, master planning, strategy making, local service development;

4. Local and regional development, local economic development, urban and regional marketing, local community building, inclusive local governance.

Our institutional transformation enables us to restructure and develop our educational and research portfolio focusing on the common segments of the three disciplines (leadership-management, communication-media and regional studies) thus defining the nature of 'administrative studies.' Accordingly, it can be part of the newly introduced undivided and joint 5 year training in political sciences.

This portfolio also supports our scientific research activity. Our public administration methodological subjects are also under development and our PhD students are involved in the training as well. All our subjects are related to other subjects of the curriculum like Economics, Procedural Law, Civil Law and studies concerning public management and operation.

INSTITUTE OF STATE GOVERNANCE AND PUBLIC POLICY



Head of Institute | **Dr. Balázs Benjamin Budai PhD**, Associate Professor

In addition to earning a degree in Public Administration, Balázs Budai is also a lawyer and software engineer. He defended his PhD thesis, Axiomatic Framework of E-government, at the University of Pécs, with distinction, summa cum laude. His field of research is related to the modernization of public administration and e-government. He has been teaching full-time at the Faculty for almost one and a half decade. Prior to his current position, he acted as Vice-Dean for Education.

The Institute offers courses in various fields such as economic administration, human service administration and local governance.

Economic Administration, Social Cultural Administration and Local governments as required courses are key elements representing the wide-ranging areas of the Institute.

Our institutional transformation enables us to restructure

and develop our educational portfolio according to exact professional policies and professional fields of public administration. The Institute lays great emphasis on integrating new areas of research such as Agrarian Administration and Policy, Conservation Administration and Environmental Policy, Defence Administration, Sport Administration, Construction Administration, Water Management Administration.

FOREIGN LANGUAGE TRAINING CENTRE



Acting Head of Centre | Prof. Dr. György Kiss, Professor*

The Centre for Foreign and Professional Language Teaching is an academic unit of the Faculty of Political Sciences Public Administration and its main goal is to offer courses in Languages for Public Administration Purposes. The main languages taught are English, German, French, and Italian. The Centre also provides students with the option to choose from additional language courses in English, German and French to help students acquire the skills that will enable them to use academic language. Hungarian as a foreign language is available for international students. In close cooperation with the ministry in charge of public administration the Centre provides special language expertise in developing courses, study materials and other publications for the civil service.

*** Professor György Kiss was preceded by Mariann Kánai as Director of the Centre.**

TAMÁS MOLNÁR RESEARCH CENTRE



Head of Centre | Dr. Attila Károly Molnár PhD, Researcher

The director of the Institute is specialized in the history of ideas with special reference to the political, social and religious thinking. He studied at the Eötvös University of Budapest, and was a visiting scholar of several West European universities. Books: The Protestant Ethic in Hungary (1994), Notes from the Chaotic Prison (1999), Max Weber Reader (1999), Edmund Burke (2000), On Good Order (2010), Conscience on Leave I. (2014), The Deliberative Democracy and the Redeeming Chatting (2014).

The Tamás Molnár Research Centre established in 2013 functioned under the supervision of the Vice Rector for Research until February 1, 2016. From 2016 the Research Center continues its activity under the umbrella of the Faculty of Political Sciences and Public Administration. Its main aim is to conduct research on development of the 19-20th centuries Hungarian and international political thinking and to promote those researchers who deal with this research area. The so-called „Research Group for the Present Times” preserving the most important documents

of the political transitions of 1990 also belonged to the Research Center until 2016. From now on the Archive and Library of the National University of Public Service takes on the preservation of the archive documents. The center serves for the research of the political and public administration sciences and by this task maintains and elaborates the legacy of Tamás Molnár philosopher awarded with Hungary’s Széchenyi Prize. The center consists of a director and fellow researchers devoted to the above mentioned work.

LOCAL GOVERNMENTS’ RESEARCH CENTER



Head of Centre | Emese Farkasné Dr. Gasparics, Researcher


She graduated as Master of Law at the Faculty of Law, Eötvös Lóránd University in 1980. Later she took her bar exams in 1982. Besides her law diploma she became qualified legal expert on the fields of international trade and trademark protection and also obtained a degree in economics. Based on her previous studies she worked as legal consultant at her field of expertise and for some years also worked as practicing lawyer. In 2010-2011 she was Head of the Secretary in the State Secretary Office responsible for Economic Policy in the Ministry of National Development. From 2011 she works as State Secretary responsible for Local Governance in the Ministry of Interior.

The center started its activity from February 1, 2016 under the umbrella of the restructured and transformed Faculty of Political Sciences and Public Administration. Its structure is under development. According to the approved plans it would have five regular employees led by a scientific and an executive director. Beside the regular employees about seventy experts of the local governments are going to be connected to the research center to create strategy, prognostics and background studies, to organise conferences, to establish PhD scholarships and to cooperate with other institutions and universities. The center’s main aim is to provide conditions and opportunity to the creation of the so-called „entrepreneur university” and to serve the

realisation of the good-governance, of sustainable local governments, the development of both organizational and personal innovative competences of public utilities, to promote strategic functioning of the local governments by the realisation the service-oriented public service. For the fulfillment of the above mentioned aims the research center conducts research based on governmental priorities, is responsible for the execution of the project financed applied research activities, takes part in the development of the different education programmes of the National University of Public Service, creates teaching materials and disseminates its research results in the practice and serves as a „think tank” of best practices.

FACULTY OF MILITARY SCIENCES AND OFFICER TRAINING

‘For the country until death’



The Faculty educates professional military officers in the fields of infantry, armour, artillery, reconnaissance, maintenance, logistics, military engineering, signalling, nuclear chemical biological and air defence. Besides gaining the highest standard of professional education, students learn about the traditions and the commitment required, enabling them to deal with the greatest challenges of our decade. Our University is the only one entitled to provide BSc and MSc in military sciences and to educate military officers in Hungary. Owing to the special nature of these professions, education is tailored according to the needs of the Ministry of Defence and the National Defence Forces. However, the Faculty has done a great job in improving the quality of training according to common European standards of military education.

The Faculty is also responsible for educating civil experts in the national and international defence spheres in the fields of engineering or security policy. Graduates are guaranteed a job and many of them have an international career in notable international organisations, such as NATO or the European Union. The highest level of in-service further training is also incorporated to the Faculty – graduates of the General Staff College regularly fulfil the highest positions in military services.

The Faculty carries out grandiose research projects often in international consortium.



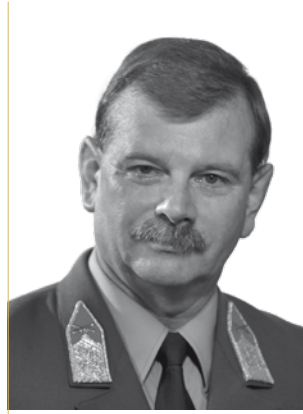
Dr. Col. Gábor Boldizsár PhD

Dean



Prof. Dr. Col. László Kovács

Vice-Dean for Science
and International Affairs



Prof. Dr. Col. István Szendy

Vice-Dean
for Education



Col. Tibor Visi

Head of the
Dean's Office

Colonel Boldizsár serves as Dean at the Faculty of Military Science and Officer Training.

Dean Boldizsár started his military career as long range reconnaissance. He served at Ministry of Defence and General Staff of the Armed Forces and established Civil-Military Cooperation actions (CIMIC) and Psychological actions (PSYOPS) in the Armed Forces.

Yet, his foreign experience is even more prominent. He served under UN auspice in Mozambique (ONUMOZ) peacekeeping mission and in Kosovo (UNMIK). He also played an important role in Afghanistan as deputy-commander and later commander of the Provincial Reconstruction Team (PRT) of the Hungarian Defence Forces. He is proud holder of various military commendations and service awards.

Dean Boldizsár's researches focus on operational environment in the 21st century, crisis response and peace missions. Hungary Defence Forces in the 21st century and tasks of armed forces in future peace support operations.

Vice-Dean Kovács remained responsible for scientific life and international relations of Military Education as he held the same position at the predecessor university as well. Colonel Kovács was recipient of Bolyai János Researchers Fellowship twice granted by the Hungarian Academy of Sciences. He also became "IT professor of the year" in 2009 awarded by the Hungarian Chief Information Officers' Association.

Professor Kovács's researches cover the following areas: military information systems, information society, cyber terrorism, information operations, electronic warfare and all source intelligence. He is editor of several academic periodicals, active at tutoring as he has supervised more than a dozen doctoral students until now.

Colonel Szendy is responsible for the education related issues at the Faculty as Vice-Dean. Professor Szendy has been serving military higher education and pursuing academic career since being admitted to the Miklós Zrínyi Military Academy in 1987 and he became professor of military sciences by 2000.

Vice-Dean Szendy's main research field is theory and practice of military operations. He is member of numerous working groups and academic committees and proud holder of various service awards.

Colonel Visi is responsible for the administrative coordination as being the Head of the Dean's Office since January 2012.

Mr. Visi graduated from the Miklós Zrínyi National Defence University, the predecessor of NUPS.

He served the Hungarian Defence Forces first the Air Force Command in Veszprém, then the Joint Forces Command in Székesfehérvár where he was appointed as Head of Office in 2008.

Colonel Visi is proud holder of various service awards.



DEGREE PROGRAMMES

Military Maintenance BSc

Specialisations:

- military aerial technical
- air traffic management
- signalling, military informatics
- signal intelligence
- electronic warfare.

The aim of this programme is to educate and to train officers capable of understanding, maintaining, and managing military systems and devices and also to introduce new technologies. Graduates have a military career perspective allowing them to work for the Hungarian Defence Forces, and for the Ministry of Defence and its institutions.

Military Logistics BSc

The aim of this programme is to educate and to train military logistics leaders who are commanders of the logistic subunits in the fields of supply, military transportation, and maintenance. Qualified military logistic leaders (at a tactical level) are military leaders and logistic experts who are able to face challenges of military transportation, organization and maintenance, and who have a comprehensive understanding of the law, structure and functions of public services.

Military Leadership BSc

Specialisations:

- infantry
- armoured
- reconnaissance
- artillery
- ground based air defence
- NBC-protection
- engineering

The aim of this programme is to educate and to train officers who are entitled to lead and organise the work of different subunits. All students conduct a professional internship at different levels of the Hungarian Defence Forces.

Logistics of Military Operations MSc

This two-semester-long programme aims to further develop the knowledge and skills of students graduated from the Military Logistics BSc programme. Those trained and qualified military logistics leaders can cope with the leadership challenges of the logistics units and of branches at the tactical-operational level. Based on their skills in military economy, logistical support, methodology, leadership, knowledge of military science, understanding of economic and military law, structures, and functions of other areas of the public services, they can meet the requirements of this changing environment.

Military Maintenance MSc

This two-semester-long programme mainly aims to give further education and training for military officers from the field of military-aerial technical, air traffic management, signal, military information technology, signal intelligence, and electronic warfare.

Military Leadership MSc

This two-semester-long programme aims to train military leaders (senior officers) who are capable of successfully commanding military organisations based on their advanced skills in military science, management sciences, social sciences, natural sciences, technical sciences, theoretical and practical methodological knowledge, professional skills, and at least a command of one foreign language. Graduates are able to operate at a high level within international environments (NATO, EU, UN, OSCE, etc.) as staff officers or in other executive positions.

PhD School of Military Sciences and PhD School of Military Engineering

The Faculty has two PhD schools whose scientific research programmes are based on these master-training programmes. For further information please go to the Doctoral School Chapter.



INSTITUTE OF MILITARY LEADERSHIP TRAINING



Head of Institute | Dr. Col. Tibor Horváth PhD, Associate Professor

Colonel Horváth has served in the Hungarian Home Defence Forces as a combat engineer officer since 1986, and graduated from the Budapest University of Technology and Economics. He worked within military higher education and with troops and different higher commands. Colonel Horváth has taken part in military missions in various operational areas (such as FY ROM, Croatia, and Afghanistan).

The objective of the Institute of Military Leadership Training is to conduct high-quality military leadership training at both the bachelor and master's levels for the Hungarian Home Defence Forces, and to conduct research and development in all issues related to the employment of military forces in the framework of national and NATO-EU relations. The military leadership curriculum has recently been successfully revised by the Institute.

Major R & D activities: many university teachers of the Institute take part in different individual and joint EU and national scientific projects, for example in the Social Renewal Operational Programs.

Main international partners: the General Tadeusz Kościuszko Military Academy of Land Forces in Wrocław; the Armed Forces Academy of General Milan Rastislav Štefánik, Liptovský Mikuláš, Slovak Republic; the University of Defence, Brno, Czech Republic; and the Joint Air Power Competence Centre, JAPCC Kalkar, Germany.

The Institute is divided into five academic departments:

- Department of Strategy and Military Theory
- Department of Joint Operations
- Department of Operations and Support
- Department of Military Leadership and General Subjects
- Department of Military History, Philosophy and Cultural History





DEPARTMENT OF STRATEGY AND MILITARY THEORY

Head of Department | **Prof. Dr. Col. István Szendy**, Professor

The mission of the Department is to educate officers and to conduct research on defence management, on the development of military strategy and strategic-level operations in the past, at present, and in terms of what is expected in the future. Professors and lecturers of the Department focus on the theory and practice of modern military operations and the domestic system

of national defence. Areas of science related to the activities of the Department include: the development of military strategy; the development of military theory; the theory and practice of today's military operations; general theory of military science; defence management; and the domestic system of national defence.

DEPARTMENT OF MILITARY LEADERSHIP AND GENERAL SUBJECTS

Head of Department | **Dr. Lt. Col. László Ujházy, PhD**, Associate Professor

This Department is responsible for education and research in leadership and related fields. The Department believes that leadership can be learned. We prepare students to become effective organisational members of the 21st century environment of complexity, change, and unpredictability. The education provided by the

Department covers all academic levels. The Department also promotes interaction between research and education. Our staff focuses both on publishing their work in top academic journals, and on being able to communicate their knowledge through teaching.

DEPARTMENT OF MILITARY HISTORY, PHILOSOPHY AND CULTURAL HISTORY

Head of Department | **Prof. Dr. Col. Tamás Csikány**, Professor

The main mission of the Department is to conduct research and to teach military history from ancient times up to the modern era. Another important task is to teach the military-related areas of philosophy and cultural history. The Department contributes to all levels of education at NUPS from the BA and MA to PhD and staff officer courses. Our colleagues deliver comprehensive and up-to-date knowledge for prospective military and civilian leaders. Colleagues regularly publish the results of their research in

significant Hungarian scientific journals (such as Military Sciences, AARMS, Journal of Military Sciences) and apply them in the education they provide. They participate in numerous scientific conferences organised in Hungary as well as abroad. An important task for the Department is to support talented students in their scientific work. Colleagues regularly tutor students, assisting them in preparing their scientific competition papers.

DEPARTMENT OF OPERATIONS AND SUPPORT

Head of Department | **Dr. Lt. Col. Tibor Szabó PhD**, Associate Professor

The mission of the Department is to prepare and train cadets and officers to carry out their tasks in general and special fields of military intelligence, field artillery, air defence artillery, military and combat engineering, military geography and mapping, land navigation, and CBRN defence. At present, the Department has 6 special subgroups for managing these distinct tasks. Areas of sciences related to the activities of the Department include: supporting live-firing artillery exercises; participation

in international education cooperatives; organisation of various conferences and symposiums; leadership of research areas in PhD education, and maintaining extensive publishing activities, were all achieved in the field of combat simulation systems (TOPCIS), military engineering, security geography, CBRN defence, environmental security, security technology, the application of and maintenance of air defence artillery command and control systems.

DEPARTMENT OF JOINT OPERATIONS

Head of Department | **Dr. Col. Tibor Horváth PhD**, Associate Professor

The mission of this Department is to educate officers and to conduct research on defence management, the development of military strategy and strategic-level operations in the past, now and in the future. The

professors and lecturers of the Department focus on the theory and practice of modern military operations and domestic systems of national defence.

INSTITUTE OF MILITARY LOGISTICS



Head of Institute | **Dr. Col. Árpád Pohl PhD**, Associate Professor

Colonel Pohl graduated from Zrínyi Miklós Military Academy College and also successfully completed the General Staff Course in Vienna in 1997. He has been involved in academic matters for more than 30 years, simultaneously fulfilling duties with the Hungarian Army at different levels, including a mission in Afghanistan. His special teaching and research field is logistical support of military operations.

The mission of the institute is to educate and train officers to be able to carry out their tasks in a leadership/ commander position of logistic subunits, as a chief of the logistics branch of military units or as a logistics staff officer of a higher command of the Hungarian Defence Forces.

The research and education conducted by the institute relate to military sciences, military technical sciences, and natural sciences. In accordance with the reform of military officer's training, we redesigned two degree programmes in 2013 which fulfil all the contemporary requirements: the Military Logistics BSc and the Logistics of Military Operations MSc. Contrary to the former specialized education programmes, the new programmes focus on the preparation of officers for command and control tasks, enabling them to shift towards other public service tracks later in their career.

We emphasize internationalization in our educational process in order to prepare future officers for the assignments related to multinational operations. The Institute of Military Logistics has two multinational training programmes conducted together with our Austrian, Czech, and British partners:

- MAGLITE Multinational Joint Logistics Training (operational level);
- FOURLOG Logistics Training (tactical level).

The Institute has been involved in several research programmes recently. The most important research topics were:

- Critical infrastructure protection of the traffic and logistic system;
- Theory and practice of military acquisition in the state of special legal order;
- Logistic support of military operations;

- Supply of rural and urban regions in state of peace and war;
- Analysis of the Hungarian Defence Forces transportation of hazardous materials, research of its regulatory environment and criteria;
- Global supply chain standards and solutions in practice of national defence of Visegrad (V4) countries (Visegrad Fund Granted Project);
- The possibilities of the development and application of the military logistic supply chain concept in the multinational training programmes of the bachelor and master's courses of the National University of Public Service.

In 2015 we have published 4 new books, 1 university lecture note in digital form, issued 34 studies in recognized national and international periodicals, and held 11 presentations on conferences-- 8 of which were international. Members of the Institute contributed to the preparation of 5 strategic documents and army regulations.

The Institute has many home and foreign partners. We have very successful co-operations with the major Hungarian universities such as Szent István University, Eötvös Loránd University, and Óbuda University. Our most important foreign partners are the Defence College of Logistics, Policing and Administration (UK), the Defence University in Brno (Czech Republic), and the Austrian Armed Forces' Logistics School in Vienna.

Our institute consists of 4 academic departments:

- Department of Operational Logistics;
- Department of Supply and Military Transportation;
- Department of Military Maintenance; and the
- Department of Natural Science.

DEPARTMENT OF OPERATIONAL LOGISTICS

Head of Department | **Dr. Lt. Col. Attila Horváth PhD**, Associate Professor

The Operational Logistics Department was established on the 1st of July 2012 following the integration of organizational units responsible for high-level military logistics training. The Department is also responsible for coordinating the military operational logistics master's programme and providing students with high-level professional skills. In addition, tutors of the Department are supervisors in bachelor education and have consultancy activities at Scientific Students' Associations Conferences. The tutors' roles as research leaders is an important part of the research activity in the

Doctoral School of Military Sciences and in the Doctoral School of Military Engineering.

The Department plays one of the most important roles in the MAGLITE Multinational Joint Logistics Training. The MAGLITE drill has been, and in the future will continue to be, an important part of the military operational logistics master's degree programme. In recent years, the topics of education and research for the Department were military acquisition, critical infrastructure protection, and supply chain security.

DEPARTMENT OF SUPPLY AND MILITARY TRANSPORTATION

Head of Department | **Dr. Col. Árpád Pohl PhD**, Associate Professor

The Department is responsible for supply, military transportation and military finance studies. In the last three years the Department has developed a brand new curriculum for Public Service Logistics. The organization and execution of the annual FOURLOG multinational logistic training in 2015 was a great success, involving a large number of home and foreign participants from Serbia, the Czech Republic, and Austria. The main fields of the Department's research activities and the main publication topics are: defence logistics; military

transportation; military supply; supply chain; economic security and defence economics; the personal carbon-footprint of military staff; the possibilities of the development and application of the military logistic supply chain concept in the multinational training programmes of the bachelor and master courses of the National University of Public Service; logistics potential of V4 and neighbouring countries; and sustainability of public service.

DEPARTMENT OF MILITARY MAINTENANCE

Head of Department | **Dr. Lt. Col. József Gyarmati PhD**, Associate Professor

The mission of the Department is to educate and to train logistics officers for the Hungarian Defence Forces, through the modules of armament and of vehicles, to have the ability to operate large-scale military devices (especially weapon systems and military cross-country vehicles) and to organise and command professional subunits, especially repair platoons, and to carry out the practical activities in logistic supports general tasks. The

Department's main fields of research are: application of multi-criteria decision-making in the field of military-technical science; technical aspects of driver training; examinations of bullet-damaged armours; the application of modern antitank-missiles during last decade's wars; driver education in the Hungarian Defence Forces; and the history and methodology of the Hungarian military-technical R&D.

DEPARTMENT OF NATURAL SCIENCE

Head of Department | **Prof. Dr. István Horváth**, Professor

The Department of Natural Science has a history of several decades in higher and military education. We teach calculus, vector algebra and other higher mathematics. The Department also teaches optics, kinematics, mechanics, and atomic physics. The main research topics of the Department are: gamma-ray bursts, axiomatic foundations of relativity theories; and dynamics of artificial satellites and exoplanets. The research of the Department is supported by several Hungarian Scientific Research Fund grants (grants No. PD-84093 and N N-111016). The members of the

Department publish regularly in high quality peer reviewed international journals, such as Astrophysical Journal, Classical and Quantum Gravity, Foundations of Physics, Monthly Notices of the Royal Astronomical Society, and Reports on Mathematical Physics. The Department has always devoted extra energy to the development of gifted and talented students. As a result of these efforts our students successfully participate in the Hajós György National Mathematics Competitions, as well as at the Student's Scientific Conferences.

INSTITUTE OF MILITARY MAINTENANCE



Head of Institute | Dr. Col. László Ványa PhD, Associate Professor

Colonel László Ványa graduated in microwave electrical engineering at the Budapest University of Technology and Economy (1996). He started his career as an instructor at János Bolyai János Military College Academy of Technology in 1997 and became a staff member of NUPS' predecessor institution, Zrínyi Miklós National Defence University, in 2003. He has participated several times in Hungarian media outlets (TV, radio) as a military expert.

The Institute of Military Maintenance was established in 2012 when the Institute of Military Maintenance and Logistics was divided into two independent units. The main mission of the Institute is to educate and to train officer's to be able to carry out their tasks in a leadership/command position within the fields of signalling, electronic warfare, information technology, and within the air force's technical subunits of the Hungarian Defence Force.

The institute hosts three scientific annual conferences each year:

- Communication
- Robot Warfare
- Aerial Scientific Conference

The greatest result achieved in scientific research was the "Critical Infrastructure Protection Research Programme". The European Union awarded this research grant to the Department of Military Aviation to conduct research on different fields of UAV adaptation in the EU 5 Framework. The colleagues of the Institute also participated in doctrine development of MoD work-groups (IT Doctrine, Electronic Warfare Doctrine of HDF); in Jedlik Ányos: HT28SAJ Integrated Intercept &

Jamming System "INTERJAM"; in the development of expert studies for preparation of purchases of different electronic systems MOL.

The students' scientific research activity is mainly conducted in the framework of the Council of National Scientific Students' Associations, and focuses on the problems of modern military communication, the use and defence of military and public information systems, UAVs and military aviation, electronic warfare, defence against RC-IEDs, etc.

The Institute takes part in many international efforts mainly through Research and Development works. One example of such activities was the EU UAV NET project, where the civilian use of unmanned aerial vehicles became the focus of many European universities, research institutes, and companies.

The Institute consists of three academic departments:

- Department of Information Technology
- Department of Signal Intelligence and Electronic Warfare
- Department of Signalling

DEPARTMENT OF SIGNALLING

Head of Department | **Dr. Lt. Col. Károly Fekete PhD**, Associate Professor

The Department of Signalling functions as a unique community, enabling a specific defence communications intellectual workshop to operate in the IT sector. It is not only a centre of military teaching and training on the area of military communications systems, but also a determining research centre and scientific workshop of both national and regional significance – due to its intellectual potential and infrastructure. The Department places special emphasis on maintaining its foreign relations, which include relations and cooperation with our Hungarian and foreign counterparts (e.g. France, Poland, the Slovak Republic, Turkey, and the USA in 2010, 2011, 2012 and 2013, respectively) at both formal and informal levels.

The students, teachers and researchers of the Signalling Department participate in a number of scientific conferences (in Hungary, Turkey, the USA since 2001),

exercises and trainings (COMMIT 2003-2015 - France) and ERASMUS projects in Hungary and abroad (Poland, Slovak Republic). Colleagues of the Department take part in different NATO and EUFOR events and missions. Participation in trainings and study tours is particularly advised as these occasions enable them to improve their professional skills and provide them with the opportunity to meet partners with different professional backgrounds within signalling.

The main areas of our research and publications are:

- military communications and information systems at strategic, operational and tactical levels;
- interconnection and interoperability of defence, government; and public CIS;
- communications in missions; and
- information assurance.

DEPARTMENT OF IT AND ELECTRONIC WARFARE

Head of Department | **Dr. Lt. Col. Imre Négyesi PhD**, Associate Professor

The Department of IT and Electronic warfare was established in 2012. Its first great challenge was to redesign the structure and requirements of the specialisations belonging to the unit. Since autumn 2013 students have been admitted in the following areas: military informatics and radio-electronic reconnaissance and electronic warfare. The ultimate goal of the Department is to train officers to be able to operate the electronic systems of the Hungarian Army, to direct and operate maintenance processes and to fulfil medium-level executive positions.

The main areas of our research and publications are:

- the problems, possibilities and tasks of informatics interoperability in the area of defence;
- cyber defence strategy planning, network centric warfare; information warfare, information operations and cyber terrorism; protection of critical information infrastructures;
- UAV-s, tactics and techniques and military robotics; and
- protection against radio controlled improvised explosive devices.



INSTITUTE OF MILITARY AVIATION



Head of Institute | **Lt. Col. Mátyás Palik PhD**, Associate Professor

Colonel Palik graduated from Kilián György Flying Technical College in 1985 as a fighter controller, where he continued his military career as an instructor at his former Department. In 1998 he completed his studies at the Zrínyi Miklós National Defence University as higher commander of Air Forces. In 2007 he obtained his PhD degree at the above mentioned University. Dr. Palik's scientific activity covers the following areas: Unmanned aircraft systems and their applications, the air traffic management system, and simulation technologies for airspace control.

The Institute of Military Aviation and its predecessors in Szolnok have maintained high quality military officer training and provided aviation technical and airspace controller officers for Hungarian Defence Forces for more than 6 decades. Modern classrooms, labs, simulators and a library with nearly 100,000 professional books support the different courses. The Institute hosts the Aviation Scientific Conference in Szolnok each year, which is one of the most important scientific events in the field of aviation in Hungary. The Institute's on-line scientific journal is the Aeronautical Scientific Publications, published 3-4 occasions per year.

Our teachers' and students' scientific research activities mainly focus on the missions of military aviation, systems, and on the structure of military aircraft and human factors in aviation. Based on results in training and research, our Institute is a well-reputed establishment within Hungarian higher education. We

achieved great results in different fields of the UAV's adaptation of the Critical Infrastructure Protection Research Program. This programme was realised through the assistance of the European Union, with co-financing from the European Social Fund.

We pay high attention to our students' talent, and work to deepen their environmentally-conscious thinking. Our teachers and researchers convey to their students positive professional and human values and they try to strengthen their commitment to professional and military traditions.

Our Institute consists of three academic Departments:

- Department of Aerospace Controller and Pilot Training
- Department of Aircraft and Engine
- Department of Aircraft On-board Systems



DEPARTMENT OF AEROSPACE CONTROLLER AND PILOT TRAINING

Head of Department | **Cpt. Zsolt Bottyán PhD**, Associate Professor

The Department offers the future airspace controller officers (air traffic controller, air defence controller) modern, high-level training. Finishing their education they can manage aircraft through all aspects of their flight with the priority of safety using the standard national and international procedures and highly sophisticated radar and radio communication equipment to communicate advice, information, and instructions to pilots.

The staff of the Department, besides their everyday teaching duties, perform high-level scientific work. This scientific work covers numerous fields of aviation with the priority of aviation safety. Our staff members participate in national and international forums and conferences; presenting their scientific results in different conference proceedings and scientific bulletins.

Additionally, they prepare their talented students to make their first steps in scientific work.

Main fields of the Departments scientific and research activities are:

- air traffic safety questions;
- aspects of Air Force employments;
- modern air navigation systems and procedures;
- examination of aviation meteorology factors;
- complex examination of UAV flying;
- air traffic controlling in mission operations;
- analyses of airport safety questions;
- pilots' professional activities in the relationship between physical performance testing; and
- the characteristics of the work of flight controllers' hypo kinaesthetic state.

DEPARTMENT OF AIRCRAFT AND ENGINE

Head of Department | **Lt. Col. László Kavas PhD**, Associate Professor

The Department provides modern, high-level training for the future aviation technical officers who, after the prescribed on-the-job training, are able autonomously organise and control the maintenance processes of airplane and helicopter mechanical systems.

The Department's scientific research is aimed in several fields of aviation, with a priority on aviation safety, considering its technical and human aspects. Our staff members participate in national and international forums and conferences, and present their scientific results in different conference proceedings and scientific bulletins. Additionally, they play an important role both in preparing their talented students in taking part in the National Student Scientific Competition, and in the education of PhD students in our University's Doctoral School.

Main fields of the Department's scientific and research activities are:

- application opportunities of multimedia and working models to increase the effectiveness of aviation officers' training;
- modern maintenance and diagnostics of military aircraft;
- computer aided analyses and operational simulation of aircraft structure;
- economical and efficiency questions of combat aircraft;
- analyses of competency based preparation and training of aviation technical staff;
- maintenance specialities of aircraft composite structures;
- application opportunities and limits of alternative aviation fuels.

DEPARTMENT OF AIRCRAFT ONBOARD SYSTEMS

Head of Department | **Lt. Col. László Szilvássy PhD**, Associate Professor

The Department provides modern, high-level training for the future aviation technical officers and conversion and postgraduate courses for the technical staff of the Air Force. These specialists, after graduation, are able to operate and maintain airplanes and helicopters using national and international procedures.

The staff of the Department, besides the everyday teaching performs perform high-level scientific work. This scientific work covers numerous fields of aviation with the priority of the aviation technical field. Our staff members participate in national and international forums and conferences, and present their scientific results in different conference proceedings and scientific bulletins. Additionally, they prepare their talented students to make their first steps into scientific work.

Main fields of the Departments scientific and research activities are:

- aircraft energy systems;
- application opportunities of Unmanned Aerial Vehicles;
- examination of the applied maintenance system of military aviation;
- thermo-diagnostic testing in aircraft condition evaluation;
- minimising the bird strike incidents around the airports;
- electric powered aircraft – renewable energy on board; and
- modernisation opportunities of aircraft on-board armament systems.

MILITARY GENERAL STAFF TRAINING CENTRE



Head of Centre | **Col. Péter Balogh**, Commanding Officer

Colonel Balogh has been serving as the Commanding Officer of the General Staff Training Course at NUPS since July 2013. He has ongoing studies at the PhD School of Military Science. He worked as a Military Intelligence Office for 18 years. His international experience includes NATO missions in Iraq, being Chief Liaison Officer, and Senior National Representative which includes an ISAF and Resolute Support Mission in Afghanistan.

The Hungarian General Staff Training Course, as the highest level of National Military Education, offers an 11-month residency programme. The curriculum prepares selected military leaders (resident and foreign) for the responsibilities of strategic leadership, and educates them on the development and employment of strategic power. Upon graduation, our students will be prepared for leadership positions in the national strategic environment, or as advisors to the senior leadership of the Ministry of Defence, other government agencies, or in foreign militaries. In the academic year of 2014/2015 foreign students (German, Italian, Chinese and Russian) took part in the course.

The Hungarian General Staff Training Course is a graduate school certificate programme of Higher Military Leadership. The present 11-month (cc 1,500 classes) curriculum focuses on expanding the understanding of air and army power and on the preparation of high career-officers.

Furthermore, it is intended to:

- facilitate the strategic-minded thinking of students;
- develop and enhances their abilities for General Staff-level command and responsibilities;
- enhance students' abilities to think critically about strategic military concepts in a dynamic international environment;
- broaden students' understanding of the nature of conflicts and current and future threats to Hungary and its NATO allies; and
- develop and enhances students' abilities to plan and execute National and NATO joint planning process (COPD) and joint operations to support the Hungarian General Staff

The course consists of three modules. The Common, Basic Module includes courses related to leadership, security environment, the art of war, home defence, and society. The Military Module includes courses related to theory and practice of operations and military unit visits. The third Module is on actualities, including the study of recent research, visiting Military and Civilians companies, and study trips abroad.

FOREIGN LANGUAGE TRAINING CENTRE



Head of Centre | Dr. Gabriella Kiss PhD, Associate Professor

Dr. Kiss received her degree from the University of Pécs and eventually earned her spot as an English language teacher in 2001 at Zrínyi Miklós National Defence University, predecessor of our University. In addition to teaching, she successfully completed her PhD studies in 2009. In 2010, she applied for the executive position of the Language Institution and has been leading this institution ever since.

The Foreign Language Training Centre has a wide range of missions which include the training of BSc officer cadets and full time civil students and their preparation for intermediate or advanced (special) language examinations in accordance with education requirements. The Centre also conducts language training courses where commissioned officers, non-commissioned officers, and MoD employees are provided with high-level language knowledge. NATO-accredited international language training is also conducted by the Centre upon the request of the Alliance. These courses have been organised by the Language Training Centre since 2006.

The Military Terminology Teacher Training Seminar states objectives as to train teachers/instructors of military English from PfP, NATO and MD nations in the field of English language terminology and methodology in order to reach a larger military audience by using the English language. Another objective of the course is to build a network of experts who can cooperate long after the course has finished. The seminar is organised twice a year (in May and in October), for two weeks each, with 10-12 participants from different NATO/ PfP/ MD countries.

The Staff Officers Military Terminology Course aims to give students the ability to communicate within a NATO environment, which is a vital prerequisite for cooperation between NATO and the Partner Nations. It prepares Partner Nations' Staff Officers, selected by their

parent service, to fulfil staff positions in Multinational Headquarters, as well as for officers and civilian officials in national Ministries of Defence, Defence Staff, and General Staff.

Our Centre is also requested to prepare international participants for Hungarian as a Foreign Language, after accomplishing the language requirements (2 Academic Semesters, intensive), they are to participate at the General Staff Course conducted in Hungarian.

Thanks to the fruitful cooperation of the Embassy of the United States as well as the Office of Defence Cooperation (ODC), we are all committed to actively raising the quality of language education by offering the spot for Conversation Clubs of free discussions with native speakers, as well as a series of presentations with informative, sometimes thought-provoking topics covering the field of military and military-politics. Additionally, the Centre has been an active participant of the Bureau for International Language Coordination (BILC) that provides us the opportunity to extend our network of foreign relations as well as to be informed by the latest trends and experiences on military language education and testing world-wide. Within the framework of the BILC, the head of the Foreign Language Training Centre has been invited into a strategic team (Faculty Development Workshop) that was enabled to create a course and to facilitate it per annum for international language educators providing them with practical methodology in the field of military language education.

FOREIGN LANGUAGE EXAMINATION TESTING CENTRE



Head of Centre | Dr. Gabriella Szebenyi PhD, Associate Professor

Dr. Szebenyi has been a member of the Centre since its establishment in 2001. She graduated from the Faculty of Humanities of Eötvös Loránd University with a Master's degree in English and Russian languages and literature. She commenced her career as a language teacher and in 2001 she became a language tester. In 2007, she finished her postgraduate studies at the National Defence University with a PhD degree, and she became head of the Testing Centre in 2011.

The Testing Centre conducts accredited language examinations in 3 different language examination systems. Candidates can take ARMA bilingual military language examinations in 9 languages (English, French, German, Italian, Russian, Croatian, Serbian, Slovak, Ukrainian), NATO STANAG 6001 monolingual military language examinations (in English and ORIGO), and general language examinations in five languages (English, French, German, Italian, Russian).

Testing is conducted at three levels (basic, intermediate, and advanced) in 9 examination sessions. The number of candidates tested is approximately 1,100 per year, the majority of whom take NATO STANAG 6001 military language exams. Anyone, including civilians, can register to take the exams at the Centre.

In the case of a successful language examination, candidates receive accredited certificates which are recognised everywhere in Hungary, and do not expire.

As all accredited language examination systems have been related to the scales of the Common European Framework of Reference (CEFR), the certificates contain the candidates' attained CEFR level as well.

The main professional supervisory body of the Testing Centre is the Accreditation Board, which conducts a comprehensive review of the Testing Centre every two years. The last such review concluded with positive results in February 2014 and consequently, the Testing Centre was granted authorization to continue its activity for two more years.

The Centre maintains close cooperation with the leadership of the Language Examination Accreditation Centre, Hungarian and foreign testing centres and the Bureau of International Language Coordination of NATO (BILC).

MILITARY TRAINING AND DEVELOPMENT CENTRE



Head of Centre | Dr. Lt. Col. Miklós Vörös PhD, Associate Professor

Lieutenant Colonel Vörös graduated from the University of Telecommunication in Saint-Petersburg, Russia. He carried on a career in teaching between 1981 and 2007. He had been a staff member of NUPS' predecessor institution, Zrínyi Miklós National Defence University since 1996, and then he has fulfilled more leadership positions at the university, eg. Director of the Centre for Distance Learning Coordination..

The Military Training and Development Centre is in charge of static professional retraining and further training (senior military leaders, staff officers, operations, military tactics and different military training and knowledge-development) courses, as well as foreign and Hungarian language and ECDL courses approved by the MOD, and outlined in annual school attendance plans issued by the Personnel Branch of the General Staff.

The courses are primarily available for the staff of the Hungarian Defence Forces and MOD, but they may also be attended by officers of NATO/ Pf P and those of other nations.

The Military Training and Development Centre, supervised by the Deputy Dean for Education of the Faculty of Military Sciences and Officer Training, performs the following tasks:

- planning and coordinating the development of training and education programmes in accordance with the conditions and requirements set by the General Staff, and in cooperation with the University, the MOD, and responsible organisations of the Hungarian Defence Forces;
- planning resources necessary for the courses, coordinating the supply of resources, coordinating the development of training programmes and the execution of trainings;
- enforcing the principles and requirements of quality assurance, assuring a permanent suitability to the requirements of the "client";
- providing adequate information to students admitted to courses, maintaining contacts with students and managing their academic matters, keeping necessary records and registers, cooperating with registry offices;
- supporting and fostering activities aimed at distance/e-learning and self-training based on modern technology as well as developing complex distance/e- learning services;
- disseminating research findings and experience related to distance/e- learning;
- representing the University and the Faculty of Military Sciences and Officer Training in professional functions concerning the activities of the Centre, developing domestic and international professional relations; and
- participating in the national defence education programme of the Government.

MILITARY PHYSICAL EDUCATION AND SPORT CENTRE



Head of Centre | Lt. Col. Gábor Bánszki, Lecturer

Lieutenant Colonel Bánszki began his career in sports at the Hungarian University of Physical Education. His first successes dates back to 1992 when he became a field archery national champion, and since then he has acquired 17 national champion titles, 4 European Championship titles, and one World Championship title in archery.

The Military Physical Education and Sport Centre were established in 1996 at the Zrínyi Miklós National Defence University as a Military Physical Education and Sport Institute.

Ten people work at the Centre: eight teachers of Physical Education with an MSc degree, a fencing instructor and an administrator with a BSc degree. Our main goal is to improve the strength, endurance, and agility of incoming cadets in different types of field environments, including the athletic facility, close combat, obstacle courses, fencing, and swimming. We teach them in each semester, and cadets

have to complete all the given tests of the specific semester starting from general tests to the highly specialised ones. We teach at the BSc and MSc levels, including military cadets, and civilian and ERASMUS students.

In addition to this, we also organise and take part in different kinds of sporting events, from local military or civilian tournaments, to national and international events. Our officer cadets and students have always taken part in these tournaments with great success. We have excellent relations with the National Defence University of the Czech Republic and the Armed Forces Academy of Slovakia.

MILITARY EXAMINATION CENTRE



Head of Centre | Col. Tamás Takács

Colonel Takács graduated as a soldier in 1990 and finished the Military leadership specialization master's studies in 1999. Subsequently, he took a post at HDF Air Force General Staff as a system analyst officer for two years, then at the HDF Air Force Command as an HR officer. Beginning in 2010, he worked for the Department of Human Resources at the Ministry of Defence, as highlighted secretary-general and then as Deputy Head of Department. He actively participated in the development of the Hungarian Army Human Strategy and its career system. In connection with the latter, which is related to a quality assurance system, he became a staff member of NUPS in 2013.

Since it began working with a new structure in 2013, the Centre has been very active. Before the first certification exams started, MEC received several requests, mostly from the Joint Force Command, within the first period. Squad-leaders took exams and the cooperation started with the HDF Peace Support Training Centre, based on agreement requests from the University to conduct examinations affecting army officer cadets and students.

The Military Examination Centre (MEC) started its operation in September 2013 as it received the legislation background, which includes the working criteria of the Centre. The MEC works as a functional organizational unit, subordinated to the Faculty of Military Sciences and Officer Training of the National University of Public Service, supervised by the Dean of the faculty.

TMEC's have a two-way mission: to prepare, conduct and control firstly, the officer and non-commissioned officer certification examinations based on voluntary application and secondly, the examination of degree.

The main tasks for the Centre are as follows:

- establish and operate the certification exam and the examination of degree required for a performance-based advancement system;
- plan and coordinate the elaboration of the education packages, in accordance with the general military requirements for all ranks; and
- coordinate the establishment and the operation of the performance-based e-Learning system which helps candidates to prepare for the exam.

In 2015 the Centre has carried out 1,581 exams as described above. Moreover, from 2016, more than 3,000 soldier are expected to prepare for the examination of degree. The Centre gradually improves the examination system and teaching materials, - especially for the application of the e-Learning system - under the direction of Colonel Takács.

FACULTY OF LAW ENFORCEMENT

‘Liberty under law’



Similar to its predecessor, the Police College, the Faculty of Law Enforcement continues to be the sole higher education institution to conduct law enforcement training. It provides high-level, top quality training for professionals, commissioned officers, public servants and public officials for posts at law enforcement organizations, especially the Hungarian Police Force, the Hungarian Prison Service, the National Tax and Customs Administration, the National Directorate-General for Disaster Management, the Office of Immigration and Nationality and the private security sector.

Students at the Faculty are offered three-year full-time and part-time BA programmes and two-year part-time MA programmes, as well as three-term specialised further training courses. One of our objectives is to contribute to the training and further training of public service professionals within the framework of harmonized education at our University. It is hoped that the Faculty will also combine this with PhD training in the near future by establishing the Doctoral School of Law Enforcement.



**Dr. habil. Major General
József Boda PhD**

Dean



Dr. Pol. Colonel Judit Nagy, PhD

**Vice-Dean for Research
and International Affairs**



Dr. Zoltán Hautzinger PhD

**Vice-Dean for
Education**



Dr. Judit Hegedüs

Head of the Dean's Office

Major General Boda has been the Dean of the Faculty of Law Enforcement since June 1, 2015. In addition to this position, he is also the head of the Department of Civilian National Security. He started his career as a Combat Intelligence officer in the Hungarian Army in 1972. He joined the Hungarian National Police in 1991, and became the Deputy Commander of the Special Police Service. He served also in the United Nation Police Missions in Bosnia and Herzegovina, Cambodia, Georgia, and Mozambique. Between 1997 and 2010, he was the Director of the International Training Centre of the Ministry of the Interior and simultaneously the Hungarian Director of the International Law Enforcement Academy. He was the chair of the European Police College (CEPOL) Governing Board during the Hungarian EU Presidency in 2011. He is the graduate of the Federal Bureau of Investigation National Academy (2000). Between 2010 and 2014 MG Boda was the Director General of the Special Service for National Security. From July 15, 2014 to May 31, 2015 MG Boda was the Director General of the Coordination Centre against Organised Crime.

Pol. Colonel Nagy is responsible for coordinating and managing academic, science related and international issues at the Faculty of Law Enforcement as Vice-Dean. She is also the Head of Department of Public Administration Criminal Law. She teaches International and European Union Law, her main fields of research are European criminal law, international police, and judicial cooperation. She participated in a major EU research project (Commonality in Police Higher Education in Europe), developing a joint EU teaching module with a high standard of quality and a correspondingly high transnational acceptance value.

Dr. Hautzinger is responsible for managing and coordinating the educational issues at the Faculty, and is also Head of the Institute of Criminalistics and Head of the Department of Immigration and Nationality. His research topics are as follows: constitutional definition and types of Hungarian police (investigative) authorities, theoretical and practical questions of military procedure law, principles of forensic identification, and various fields of forensic science (examination of firearms or explosives, identification of human odour, the possibilities of the forensic examination of handwriting, etc.).

Dr Hegedüs graduated from the Law Faculty of the University of Pécs as a doctor of jurisprudence in 2002. She successfully completed her bar exam in 2009. From 2002 she worked in a legal office as a legal expert in practice. Later, she became a lecturer then the Head of the Dean's Office at the Faculty of Adult Education and Human Resources at the University of Pécs. Since March, 2012 she has been the Head of the Dean's Office at the Faculty of Law Enforcement.



DEGREE PROGRAMMES

Criminal Administration BA

Specializations in:

- Criminal Intelligence
- Crime Investigation
- Economic Crime Investigation
- Finance Investigation

Graduates are qualified to investigative crimes by acquiring skills allowing them to carry out necessary tasks, including: the organization of investigations, planning the gathering of data, the detection and taking of evidence, as well as required administrative activities. Graduates usually begin their professional career with the Police or at the National Tax and Customs Administration

The Criminal Intelligence specialisation aims to train students to become experts in knowing criminals' modus operandi, and the relevant legislative background of gathering secret intelligence. The knowledge of Criminology dominates within the Criminal Investigation specialisation. Here, graduates study the prevention, investigation, and providing of evidence for crimes. Within the Economic Crime Investigation, specialisation graduates become experts capable of recognising economic crimes, identifying their legal properties, and revealing them independently. Within the Financial Investigation specialisation, participants gain knowledge that comes under the remit of the National Tax and Customs Administration of Hungary (e.g. studies in excise duty, tax and tariff).

Law Enforcement Administration BA

Specializations in:

- Private Security
- Prison Studies
- Administrative Policing
- Border Policing
- Migration Policing
- Traffic Policing
- Public Order Policing
- Customs and Excise Administration

Graduates in Law Enforcement Administration are able to choose among a wide variety of specializations, offering them a personalized education. Graduates of the Private Security specialisation can work in different positions with civilian companies protecting persons and property, or armed security companies. Graduates of the Corrections specialisation can carry out special administration, official, guarding and protection tasks as they guard, educate, and rehabilitate inmates. Border Policing specialists are prepared for carrying out tasks in the field of border control, border surveillance and criminal investigation, border policing administration, alien administration, and asylum.

The aim of the Traffic Policing specialisation is to help students acquire the necessary knowledge of traffic control and checks. Graduates of the Administrative Policing specialization have a wide ranging knowledge of administrative policing. Public Order specialisation graduates are trained to organise and carry out leadership tasks in activities related to police support units, maintaining public order, and managing special situations. Customs and Excise Administration specialists learn about special legislation related to tariff, tariff policy, excise, tariff and trade.

Law Enforcement MA

Specializations in:

- Law Enforcement Theory
- Law Enforcement Manager
- Police Support Units
- Analysis and Assessment
- Prevention of Organised Crime

Employees of the armed forces, officers with at least two years of professional experience, are able to deepen their knowledge and advance their career throughout this master's programme. This programme prepares candidates to successfully fulfil middle and top management positions. In addition to deepening their professional knowledge, the programme aims to develop their leadership and management skills. Activities related to leadership, especially in the field of law enforcement, also require special personal attributes and competences, such as taking personal responsibility, decisiveness and problem recognition, and problem solving skills. Their studies also embrace the special fields of security policy, policing administration, national security and law enforcement technology, psychology, pedagogy, economy and logistics, HR management and general quality assurance.

PhD in Law Enforcement

Established in 2015 the Doctoral School of Law Enforcement is the currently the single doctoral school in Hungary explicitly focusing on research issues of law enforcement. The research themes of the Doctoral School are:

- (1) General Theory and History of Law Enforcement, National Security and Law Enforcement;
- (2) Special Law Enforcement Bodies, the EU and International Aspects of Law Enforcement;
- (3) The Legal, Criminology and Criminalistic and Social Aspects of Law Enforcement.

INSTITUTE OF CRIMINAL SCIENCES



Acting Head of Institute | **Dr. Tünde Barabás, PhD**, Associate Professor

Dr. Barabás is a lawyer and a criminologist. She graduated from the ELTE Faculty of Law in 1988. In 1990, she pursued postgraduate studies at the Criminal Law Department of the University of Fribourg, supported by the Swiss Confederation Fellowship. In 2005, she won the research fellowship of the Max Planck Institute in Freiburg. In 2008, she won the Bolyai János Research Fellowship of the Hungarian Academy of Sciences to study the possibilities of extending the application of mediation and of regulating mediation in prison. She is a founding member and the Vice-Chair of the Restorative Justice Section of the Hungarian Society of Criminology. Her fields of research include restorative justice, mediation, alternative solutions in criminal procedure, the reintegration of offenders, victims, and supporting victims.

The core activity of our Institute is to teach criminal sciences at the BA and MA levels, not only for the Faculty of Law Enforcement, but all Faculties in the frame of the 'comprehensive module'. The courses delivered exclusively by our Institute are the following: Criminal Law, Criminal Procedure Law, Criminology, and Public Administration Criminal Law.

Our teachers and professors take part in numerous scientific conferences both in Hungary and abroad. They often present their papers and publish the outcomes of their research in English. Many of our teachers have participated in English workshops organised by CEPOL. They are also actively engaged in Erasmus mobility activities, as we believe that the exchange of knowledge and best practices is crucial for personal development.

We have especially strong ties to Germany, and we regularly represent our University at the international Criminology Symposium.

We also help the students in their Students' Scientific Association activities as general competitions are organised every six months. A large number of our students take part in the Scientific Students' Association competition with great results.

The Institute consists of four departments:

- The Department of Criminal Law
- The Department of Criminal Procedure Law
- The Department of Criminology
- The Department of Public Administration Criminal Law

DEPARTMENT OF CRIMINAL LAW

Head of Department | **Dr. Péter Polt PhD**, Associate Professor

Criminal law is a determinant and extremely significant branch of law in the system of criminal sciences. Students should acquire a comprehensive knowledge in order to understand the other fields of law enforcement and to obtain the theoretical and practical basics. In our BA programme, we aim for our students to obtain such theoretical and statutory law knowledge so that they are enabled to fulfil special law enforcement tasks, to observe legality, and to be up to date with criminal legislation. In our MA programme we also have courses on international judicial cooperation.

We are continually updating our teaching materials according to the changes of the Criminal Code, and we also take part in the so called 'mentor training' of the Hungarian Police. The teachers in our Department carry out a lot of research and regularly give presentations at scientific conferences. Their special fields are in: the change of jurisdiction since the change of regime; criminal responsibility; ultima ratio and intention; and the changes in combating money laundering in Hungary and abroad.

DEPARTMENT OF CRIMINAL PROCEDURE LAW

Head of Department | **Dr. Zsanett Fantoly PhD**, Associate Professor

Our educational focus is on criminal procedure law, offering our students both the static part and the provisions (referring to investigation), as well as the rules of legal procedures from a dynamic perspective. We make use both of our case law archives and our textbooks, and through this students acquire both theoretical and practical knowledge during their studies. The students mentored by our Department are highly rated at the Students' Scientific Association events both within the Faculty and at national conferences.

The main domains of research and publication are: the efficiency of criminal procedure; penal negotiation systems; the legal person's criminal responsibility; the constitutional problems of capital punishment; instrumental testimony verification; the attempt to prove a case; legal charge; the criminological examination of the efficiency of criminal procedures. The research results of the Department are published in monographs, textbooks, notes, auxiliary teaching materials, and research studies.

DEPARTMENT OF CRIMINOLOGY

Head of Department | **Dr. Tünde Barabás PhD**, Associate Professor

The principal courses taught by the Department are: general criminology in the BA programme; the maltreatment of juveniles and seniors; the theory and practice of crime prevention; and the law enforcement management of drug problems in the MA programme. Our teachers understand the importance of building a network of acting professionals at the police forces, the Prosecutor's Offices, the National Institute of Criminology, and at civil organisations associated with law enforcement activities. They regularly participate in national and international conferences related to Criminology and regularly organise such conferences

themselves. Our students regularly submit their papers to Students' Scientific Association Conferences.

The main research fields are: crime prevention, criminal geography, fear of crime, victimology; the different type of crimes, restorative justice; the impact of the former political regime on crime; organised crime; terrorism, the criminology of juveniles; drug policy; the media and the police force; crime prevention; and research into the efficiency of drug strategies and law enforcement prevention.

DEPARTMENT OF PUBLIC ADMINISTRATION CRIMINAL LAW

Head of Department | **Dr. Pol. Colonel Judit Nagy, PhD**, Associate Professor

The Department of Public Administration Criminal Law is the youngest of the departments of the Institute. We have only 4 teachers who are responsible for the development and teaching of the Law on Minor Offences. The major aim of our teachers, who constantly update their knowledge, is to train their students to become highly qualified specialists in their specialized field, able to be flexible in approaching professional challenges in practical life, as well as being

open-minded experts receptive to scientific issues. The teachers – among them two associate professors – quite apart from their outstanding teaching activities, are increasingly engaged with national and international scientific activity while they also support the students' scientific participation in the Scientific Student Association (SSA) and similar professional forums. The Department cultivates excellent relationships with different professional organisations and university research workshops in this field of science.

INSTITUTE OF PUBLIC LAW ENFORCEMENT AND APPLIED MANAGEMENT THEORY



Head of Institute | **Dr. Pol. Brig. Gen. Gábor Kovács PhD**, Associate Professor

Brig. General Kovács has been Vice-Rector for Education and Head of the Institute of Public Law Enforcement and Applied Management Theory since 2012. He has been teaching on all levels of higher education (BA, MA and PhD) since 1989. He habilitated in 2008. He is a correspondent member of the public body of the Hungarian Academy of Sciences and a founding member of the Executive Committee of the Hungarian Association of Police Sciences. He spent 18 months in Ankara, Turkey as a long term Resident Advisor dealing with integrated border management, funded by the EU Twinning Project in 2010.

The areas of science covered by the Institute are: police science, psychology, sociology, jurisprudence, and law enforcement management. Since its foundation in 2013, the Institute has coordinated and developed a new training structure and curriculum content, both consisting of interdependent elements.

The Institute is actively involved in conducting training and examinations at a variety of law enforcement agencies and organises a wide range of scientific and professional conferences.

The Institute holds extensive useful relationships. It cooperates with experts and psychologists from relevant public organisations such as the National Tax and Customs Administration, the National Police Headquarters, the Forensic Psychiatric Mental Institution, Semmelweis University, the Faculty of Pedagogy and Psychology of ELTE University and the Ministry of Defence.

The Institute consists of two Departments:

- Department of Law Enforcement Management Theory
- Department of Applied Law Enforcement Sciences

DEPARTMENT OF LAW ENFORCEMENT MANAGEMENT THEORY

Head of Department | **Dr. Pol. Brig. Gen. Gábor Kovács PhD**, Associate Professor

The Department of Law Enforcement Management Theory delivers subjects related to general law enforcement and law enforcement management as well as organisational theory. It performs teaching and research tasks in law enforcement management, organisational theory, and the related disciplines, and supports and helps students' scientific activities. The Department is responsible for teaching the "Management Theory" at all Faculties of the University as a core course in our "comprehensive module".

Upon request from stakeholder organisations, the teachers of the Department regularly take part in training, research, and professional consultations related to issues in management and organisational theory and also regularly publish scientific studies. Our lecturers have also taken part in leadership training courses organised for commissioned officers of the Police, Disaster Management, and the Prison Service. Some of the teachers are co-authors of the textbook *Top-Level Management at Law Enforcement Agencies*.

DEPARTMENT OF APPLIED LAW ENFORCEMENT SCIENCE

Head of Department | **Dr. Zoltán Balla PhD**, Associate Professor

The Department of Applied Law Enforcement Science was established in 2012. It has fifteen teachers delivering twenty-eight courses. Among the teachers there are two university professors, one habilitated professor and five university and college associate professors.

The others are conducting PhD studies. The profile of the Department is that it teaches subjects related to law enforcement. Research conducted by its staff is also connected to this field, especially concerning the investigation of the Theory of Law Enforcement.



INSTITUTE OF BEHAVIOURAL SCIENCES FOR LAW ENFORCEMENT



Head of Institute | **Dr. Judit Hegedűs PhD**, Associate Professor

Dr. Hegedűs graduated from Eötvös Loránd University where she received her MA degree in Pedagogy and History, followed by a PhD degree in Educational Science in 2008. She is receiving current recipient of the Bolyai Research Scholarship of the Hungarian Academy of Sciences. Her fields of research are child and youth protection, criminal pedagogy and higher education pedagogy.

The Institute of Behavioural Sciences for Law Enforcement began on the 1st of September, 2015. The aim of the Institute is to provide – apart from the specific information related to the field – knowledge in psychology, criminal psychology, pedagogy, sociology, human ethology, ethics, and communication that is applicable in practice and is essential for law enforcement officials to be able to interpret phenomena, take measures and communicate with citizens and to maintain a healthy mental state.

The educational activities conducted by the Institute of Behavioural Sciences for Law Enforcement are focused on the entire law enforcement training; they teach the subjects and have training sessions related to psychology, pedagogy, ethics and communication. Research conducted by the Institute is concentrated with topics that are of key importance in the everyday practice of law enforcement professionals, the scholarly studies of which may help their work. One of their major achievements is the foundation of the Professional Profiling Workshop, which, they hope, will soon become the central organisation of profiling in Hungary.

Our research areas are as follows:

- general research to support the sense of safety in the public;
- research related to crimes, the prosecution of crimes and criminal procedures;
- the aspects of the tactics of taking measures related to behavioural sciences;
- research in the field of crisis and disaster psychology;
- research in the field of criminal pedagogy; and
- analysis of the behaviour of law enforcement specialists acting as professionals and leaders.

We regularly organise events, the most important ones being the monthly Criminal Psychology Workshop and the two annual symposia; the professional-scientific conference Public Service and Psychology, and the national conference “Closed doors – open souls”, organised jointly with corrections institutions.

It comprises two departments:

- Department of Behavioural Sciences and Methodology
- Department of Criminal Psychology

DEPARTMENT OF BEHAVIOURAL SCIENCES AND METHODOLOGY

Head of Department | **Dr. Judit Hegedűs PhD**, Associate Professor

The aim of the Department of Behavioural Sciences and Methodology is to study, do research on and teach law enforcement related phenomena in the area of psychology, crowd psychology, education, sociology, communication, mass communications, ethics and the media. The Department is responsible for training sessions conducted to develop various skills and competences, which are of increasing importance in the tuition provided by the Faculty of Law Enforcement. They also focus on developing psychological, communicative

and social competences connected with Police Science and their research. Apart from fulfilling tasks related to basic research, the Department is usually involved in project-based studies focusing on the tactics of taking measures, pedagogy, social psychology, communication and ethics. Many of our teachers are involved in projects under the Erasmus+ programme aimed at supporting the educational work conducted in corrections institutions. They regularly have consultations for students involved in research to support talent promotion.

DEPARTMENT OF CRIMINAL PSYCHOLOGY

Head of Department | **Dr. Mihály Fogarasi PhD**, Assistant Professor

The aim of the Department of Criminal Psychology is to study, conduct research, and teach law enforcement-related phenomena of practical relevance in the area of psychology, social psychology, and criminal psychology, and to provide psychological support for those working in law enforcement. Apart from fulfilling tasks related to basic research, the Department is usually involved

in project-based studies focusing mainly on criminal psychology and criminalistics. The Department is also responsible for running the Professional Profiling Workshop and for coordinating the research done by specialists in criminal psychology. They regularly have consultations for students involved in research to support talent promotion.



INSTITUTE OF CRIMINALISTICS



Head of Institute | **Dr. Zoltán Hautzinger PhD**, Associate Professor

Associate Professor Hautzinger is interested in teaching criminal procedure law. His research topics are as follows: constitutional definition and types of Hungarian police (investigative) authorities, theoretical and practical questions of military procedure law, principles of forensic identification and various fields of forensic science (examination of firearms or explosives, identification of human odour, etc.).

The primary purpose of the establishment of the Institute of Criminalistics was to provide the personnel for the launch of the MA programme in Criminalistics at the Faculty of Law Enforcement, as well as to ensure the academic background to the higher education of Criminalistics within the training programmes of police officers and other training programmes.

In addition to the educational profile, the other major function of the Institute of Criminalistics is to constantly monitor new foreign tendencies, innovations, approaches, procedural practices, regulatory models and technological innovations of the ever changing law enforcement sciences, as well as to deliver these to the students, on one hand, and to the professionals, on the other.

Sharing information about new scientific achievements and merits is regarded as immensely important by the Hungarian professional public. Accordingly, the Institute pays special attention to organising scientific forums, conferences and workshops since these events provide an opportunity for professional dialogues between experts working in different areas, and between law enforcement experts of theory and those of practice.

Institutionalized forms of building relationships are also required for the effective exchange of information and experience. Therefore, the Institution strives to closely cooperate with every policing and judicial body, the prosecution, the Hungarian Institute for Forensic Sciences and the Educational Centre of the National Police Department in Dunakeszi.

Besides education, research, and international cooperation, the Institute of Criminalistics places special emphasis on curriculum development. In accordance with its educational profile, the Institute wishes to contribute greatly to the professional literature of Criminalistics and Forensic Sciences, ranging from theory to each methodological recommendation in Criminalistics.

The Institute has four Departments:

- Department of Policing Strategies
- Department of Criminal Investigation
- Department of Tactics and Methods in Criminalistics
- Department of Techniques in Criminalistics

DEPARTMENT OF POLICING STRATEGIES

Head of Department | **Lieutenant Col. Dr. Bence Mészáros PhD**, Associate Professor

The Department of Policing Strategies was founded as a new department of The Criminal Investigation Institute on the 1st of September, 2015. The establishment of this new Department is justified by the fact that courses related to forensic science theory had to be developed and taught. Additionally, this new Department monitors the international trends in the science of law enforcement.

In the focus of the Department's research and educational activities is the criminal strategy, which is the fourth and the youngest branch of criminology. This discipline

summarizes the knowledge of planning and carrying out measures aimed at reducing crime.

According to this, the main task of the Department is to implement the prevailing theories in criminology in teaching, as well as to do research in specific ideas in criminal strategies and display their results in education.

The head of the Department is also the Chairman of the Scientific Student Council, so this way the departmental staff are active organisers and supporters of the scientific student activity, which is considered to be the most significant area of the students' self-training.

DEPARTMENT OF TACTICS AND METHODS IN CRIMINALISTICS

Head of Department | **Pol. Col. Dr. med. Miklós Angyal PhD**, Associate Professor

The Department of Tactics and Methods in Criminalistics evolved out of the Forensic Department, which occurred concurrently with the establishment of the Forensic Institute. Its main task is to teach criminal tactics skills with a special focus on criminal investigations (proof procedures, coercion, interrogation tactics, planning and organizing tactics of the investigation). This is in the context of both theoretical and practical lessons, as the successful conduct of such investigations cannot be mastered only in the framework of theoretical training. Criminal methodology summarizes knowledge

concerning the various types of criminal investigations, so in the portfolio of our Educational Department the courses are mapped according to the main types of crimes a detective must be familiar with in order to be able to carry out successful practical work, and effectively investigate in the different (sometimes significantly different) criminal matters.

The popularity of the various criminal tactics and methodological issues also enables the Department's contribution to the scientific work of many students by organizing scientific student activities.

DEPARTMENT OF CRIMINAL TECHNIQUES

Head of Department | **Pol. Col. Prof. Dr. Erzsébet Balláné Füzster**, Professor

The Department of Criminal techniques seceded from the former Forensic Department, simultaneously with the foundation of the Forensic Institute. The Department - according to its denomination - teaches theoretical and practical knowledge in the field of criminal techniques in all BA specializations at the Faculty of Law Enforcement. During their studies, students learn in the forensic laboratories the most important ways of tracking and trace capturing, acquiring a theoretical knowledge of

criminal techniques, which enables them to use the forensic system.

The Department's teachers conduct scientific research in the history of forensic science, forensic identification, forensic handwriting and document examination as well as in the possible ways of personal identification. In the Erasmus training programme, the Department instructors take part in the education of foreign students, too.

INSTITUTE OF LAW ENFORCEMENT TRAINING AND EDUCATION



Head of Institute | **Dr. Pol. Lt. Col. Attila Simon**, Assistant Professor

Police Colonel Simon began his career as a police patrol officer at the Traffic Policing Department in Budapest. He has been a university lecturer for 20 years. Currently, his tasks as Head of the Institute of Law Enforcement Education and Training includes the coordination of the practical policing training administered by the Institution, training, and the management of its organisational units.

The Institute delivers subjects related to organisational culture, practical skills in taking police measures, formal training, and marksmanship and IT, including the operation of the ITC systems used by law enforcement agencies.

Our main goal is to develop the student's sense of policing identity, their formal and service disciplines, socialisation in law enforcement, physical fitness, and command skills. We prepare the first year full-time students within the policing specializations for the special examination for guards and patrols. In accordance with the Minister of the Interior's assignment, we consider it a priority to organise and deliver the subject with a significantly increased number of lessons on

RoboCop, the integrated management, case processing, and the electronic document management system used by the Hungarian Police.

The Institute ensures cooperation with law enforcement agencies in order to be able to provide practical training, field trips and work placement for the students. It manages practical policing training, the training related to carrying out measures by guards, patrols, support units, patrol leaders, and police officers, as well as training students in the appropriate attitude to instructions and commands and in specialized regulations concerning the executive staff of the various branches of the service.

DEPARTMENT OF PHYSICAL EDUCATION AND COMBAT SPORTS

Head of Department | **Dr. Tamás Freyer PhD**, Associate Professor

The Department of Physical Education is responsible for the subjects Law Enforcement PE, and Police PE, Self-Defence, and for contributing to the students' physical and fitness training. Our teachers are very well-qualified sports specialists who conduct extra sessions after the lessons: combat sports (judo, ju-jitsu) but also the latest modern trainings (such as CrossFit and TRX). The University has founded its Sports Club, where you

can find special departments for football, water polo, basketball, hiking, and fencing. Our students take part in the police, military, and Hungarian championships, and won the European and World Championships in 2013. The teaching of physical education given at the Faculty of Political Sciences Public Administration is also provided by the Department.

OFFICE OF LAW ENFORCEMENT TRAINING AND EDUCATION

Group for Specialized Training and Education

The Group is involved in familiarizing the students with the practical skills required for taking policing measures and with the culture of law enforcement organisations in formal training, marksmanship, the rules of service contacts, and they also have a prominent role in the education of students. The Group delivers courses on the tactics of taking measures, general service knowledge, marksmanship, and coordinates the support units training.

The Group also has tasks related to the security of the Faculty. It schedules, organises, and manages the students' duty services, and supervises the work of the Faculty Students Guard. Its activities also include securing conferences, ceremonies, and other events at the Faculty and carrying out the related preparation tasks.

Group for IT Training

The Group for IT Training is involved in preparing the students for tasks related to computer technology and informatics, and teaches Computer Science and RoboCop.



INDEPENDENT DEPARTMENTS OF THE FACULTY

DEPARTMENT OF IMMIGRATION AND NATIONALITY

Head of Department | **Dr. Zoltán Hautzinger PhD**, Associate Professor

The Department of Immigration and Nationality was established in 2012. Our main objective is to ensure highly qualified professionals for the Office of Immigration and Nationality. At present an associate professor, three assistant lecturers and an administrator work in this department full time. In addition, temporary instructors and guest lecturers also help with providing high-level training

Students receive a comprehensive knowledge of migration in both its historical and theoretical aspects and gain

detailed information about Hungarian and relevant EU regulations, the processing and professional content of each status and the institutional background. Apart from teaching, our lecturers help to prepare talented students for Scientific Students' Associations Conferences and other professional competitions.

In the framework of our teaching, research and publication activities, we focus on the special fields of citizenship, aliens policing and asylum. We regularly participate in professional events and conferences.

DEPARTMENT OF CORRECTIONS

Head of Department | **Prof. Dr. Corr. Brig. Gen. Péter Ruzsonyi**, Professor

Department employs only a few members of staff, each of whom conduct research, and develops and teach their own subject individually. The Department's efforts have brought significant achievements, as according to an investigation covering the last 20 years conducted by the Department, corrections officers who graduated at the specialisation of Corrections are the most stable and the most successful members within the staff of the Prison Service.

In addition to teaching students at a high-level, teachers of the Department participate in significant research programmes – including international research – and have outstanding achievements in terms of professional publications. The main research area of our teachers is in the field of custodial sentences. As such, there are three

main research fields: criminal psychology and pedagogy; monitoring the legal regulations and their changes; and the examination of the static and dynamic security elements of corrections that have to or can be applied.

The Academic Workshop of Corrections was founded in September 2013 and its students participate in several scientific and public research projects under the supervision of teachers who manage these projects.

The Corrections Law Laboratory was inaugurated in November 2013 so that the students of the Department can undertake the correction law course (the knowledge of which is indispensable in their profession) at an advanced level thanks to the highly authentic environment and the available academic literature.

DEPARTMENT OF BORDER POLICING

Head of Department | **Dr. Bg. Col. (Ret.) János Varga PhD**, Professor

Owing to the modernization of the Border Guard, its integration with the Police, and Hungary's accession to the Schengen system, the range of opportunities for commissioned border guard officers has been expanded to an extent unimaginable before. Our graduates are capable of guarding the external borders of the European Union according to the Schengen requirements. Many of them perform their duties in Warsaw as the officials of FRONTEX. They carry out tasks in Greece, where they can be involved in FRONTEX operations, in Moldova where they fulfil missions as experts of EUBAM and they also work at the Hungarian Consulate in Istanbul, where they help with issuing visas as document experts. It is most favourable from the aspect of the scientific activities conducted by the Department that it is the host institution of the Border Policing Section of the Hungarian Association of Police

Sciences; it also operates the website for the Section and contributes to the editing of the online scientific periodical Border Policing Studies.

All the teachers in our Department either have a PhD degree or conduct doctoral (PhD) studies. Some teachers are involved in the doctoral (PhD) training as the head of a field of research or as supervisors. In the field of scientific research we give preference to topics related to border control in Hungary and in the EU. Among the achievements of our work in the last few years, we should highlight the development of the Hungarian national version of the Schengen Handbook. By transforming the Schengen Borders Code into an e-learning tool, the Department proved its ability to facilitate the development of professional practice with efficient and up-to-date teaching methodology and techniques.

DEPARTMENT OF PUBLIC SAFETY

Head of Department | **Dr. Pol. Lt. Col. Róbert Major, PhD**, Associate Professor

The courses delivered by the Department basically cover knowledge related to the carrying out of policing duties in public places. We expect our graduates to finish their studies in possession of high-level general and professional knowledge resulting in appropriate human behaviour, which should be accompanied by professional commitment and by the taking of responsibility. Training within the Public Order and the Traffic Policing specialisations are supplemented by command' training with the aim of enabling the graduates from these specialisations to conduct leadership activities, plan the work of their subordinates and to precisely define and control tasks. In order to fulfil these aims, in the last few years we have introduced significant changes in our curriculum, considering the opinion and requirements of professional organisations and in order to make it more practice-oriented. Thus, we want to ensure that our graduates will be able to start and to carry out their work immediately, smoothly and having all the necessary theoretical and practical knowledge.

Apart from carrying out educational tasks, our Department is actively involved in the scientific life of the institution. The fields of our research are mainly related to traffic safety, improving the efficiency of carrying out duties in public places, enhancing the public's sense of security, areas that also prevail in our publications. We should emphasise the extensive international relations of our Department, as a result of which we have regular professional visits and receive foreign guests, mainly to and from partner institutions in Germany and with the help of partner organisations.

Our students achieve good results at the events organised by the Students' Scientific Association both within the University and in Hungary. We regularly organise professional events where our students and teachers have the opportunity to meet the leaders of our branch of the service and where students can receive answers to their questions.

DEPARTMENT OF CUSTOMS AND FINANCE GUARD

Head of Department | **Dr. Fg. Lt. Col. Andrea Szabó, PhD**, Associate Professor

Our Department trains officers for the National Tax and Customs Administration of Hungary. After the training, graduates get qualifications as Law Enforcement Administration Managers (those specialized in Customs and Excise Administration) and as Criminal Administration Managers (those in the Financial Investigation specialisation).

Throughout the training, levels of knowledge are gradually built, enabling the graduates to carry out their professional and law enforcement tasks with success.

The Department participates in MA training, and graduates from this two-year programme earn the qualification of Law Enforcement Manager. Upon the suggestion of the Department, a new course has been launched on Risk Analysis and Management in the framework of the MA programme from 2014/2015. The popularity of the training conducted by the Department is proven by the number of applicants; it amounts to thirty times more than the training quota. Our

Department co-operates with the organisational units of the National Tax and Customs Administration of Hungary, our teachers usually participate in professional trainings and meetings organised by this organization.

The Department carries out research in several fields, related to e.g. law enforcement higher education, taxation, excise duty law, the impact of EU decisions concerning product classification, customs law and commercial policy, etc.

The staff of the Department regularly participate in meetings and trainings organised by the European Police College (CEPOL) and take part in Community programmes organised by Customs/ Fiscals.

We regularly participate in national and international conferences. Also, the Department itself organised a successful international conference called 'The Current Challenges of Tax and Customs Services' in November 2013.

DEPARTMENT OF PRIVATE SECURITY AND MUNICIPAL POLICING

Head of Department | **Dr. László Christián PhD**, Associate Professor

The Department is responsible for training full-time and part-time students within the undergraduate (BA) specialisation in Private Security with further specialisations in Information Security and Municipal Policing.

The Private Security specialisation is being revised; our students will all have the same uniform from September and new study books are being prepared for the main subjects (The Theoretical Foundations of Private Security, Personal and Property Protection, Protection of Facilities, Security Techniques). A larger and more colourful training portfolio is being offered. For instance, we have launched a specialised course in private investigation.

Effective cooperation takes place with the professional chamber (the Chamber of Bodyguards, Property Protection and Private Detectives) and with the leading private security companies, primarily in the form of job offers, summer work placements and scholarship programmes.

In September 2014, we opened a special classroom for private security. The Private Security Board of Education has been set up to support our training. Professional internships and job opportunities are available within the University at the Ludovika Security Service. Two of our graduates have already worked for the service and many other students of ours complete their summer work placement there.

DEPARTMENT OF LAW ENFORCEMENT THEORY AND LAW ENFORCEMENT HISTORY

Head of Department | **Prof. Dr. Col. (Ret.) János Sallai, PhD**, Professor

The Department of Law Enforcement Theory was established by the Senate of the University on the 1st of February, 2014. Its main duties involve teaching Law Enforcement Theory to MA and future doctoral (PhD) students along with the research and teaching of the subject the History of Law Enforcement.

The establishment of the Department is closely linked to the process of modernizing the training at the Faculty, which also provides MA training for law enforcement agencies and is establishing an accredited doctoral (PhD) school in the field of Law Enforcement. Fulfilling the wide range of these new and highly specialized tasks is impossible without a well-qualified teaching unit and a department specialized in this field.

Among our staff (comprised of the head of department and the four lecturers) three have an academic doctoral degree and two possess a habilitated PhD degree; four of them are university professors and one is a university associate professor. In accordance with the profile of

the University, three of them are former professional police officers and one instructor is an internationally recognized expert in the science of Criminalistics. All of them are included in the national doctoral register and that of the Hungarian Academy of Sciences and have long been performing internationally recognized scientific activities.

The basic tasks of the Department:

- teaching Law Enforcement Theory, and, in a smaller proportion, the History of Law Enforcement in BA, MA and doctoral programmes;
- conducting scientific research in Law Enforcement, the publication of scientific results, curriculum development;
- establishment and maintenance of professional international relations;
- joint work with law enforcement agencies and scientific organisations; and
- assistance with the students' scientific works.

FOREIGN AND TECHNICAL LANGUAGES CENTRE

Head of Department | **Dr. Magdolna Holló Mátételkiné, PhD**, Associate Professor

The educational objectives of the subjects Foreign Language (BA) and Technical Language (MA) are the acquisition of law enforcement technical language based on the intermediate (B2) level knowledge of general foreign languages and the development of communicative competences in English, German, French and Russian. Students possessing a certificate of advanced level (C1) language examination have the possibility to learn a Chinese language.

The purpose of language training is the acquisition of foreign languages used in law enforcement, the terminology used in technical contexts and language fields related to the communicative circumstances of a particular area of law enforcement and the development of law enforcement, technical language abilities and skills, communicative language competences and their usage related to general and professional contexts, situations, topics, corpora and tasks.

The opportunity for the students to elect a foreign language to study is in accordance with the Institutional

Development Plan of the University, according to which the tuition of a technical language (primarily English) is obligatory on a level which enables the students to participate in international communication and mobility. It is by providing high-level technical language tuition that we can achieve our main objective, i.e. to help the students acquire a practical knowledge of a foreign language, which, on the one hand, will enable them to study the foreign language literature needed for their profession, and, on the other hand, will offer the opportunity for a growing number of students to study or spend their work placement abroad or even to be involved in international, professional projects and operations after graduation.

We regularly publish papers, primarily in the framework of technical language (language for special purposes, LSP) research, in Hungarian, foreign and international journals, as well as participating in LSP and linguistic conferences, where we give lectures both in Hungarian and in foreign languages.

The background of the entire page is a close-up, slightly blurred image of the European Union flag, showing the blue field with twelve yellow stars arranged in a circle. The flag is waving, creating a sense of movement. The text is overlaid on the upper half of the image.

FACULTY OF INTERNATIONAL AND EUROPEAN STUDIES

'Open Eyes to the World'

In the past four years NUPS has become the centre of unified public service training and education in Hungary. As an integral part of this process, the Faculty of international and European Studies was established in February 2015 serving as a major pool of trainings and researches engaged in international studies connected to all of the professional fields of public service.

The Faculty's aim is to raise and train experts who can actively contribute to the effective management of international relations. We teach our students to interpret, assess and evaluate the political, economic, social and environmental dynamics shaping our world. The Faculty is building a multi coloured, open minded international student, teacher and researcher community. Its vision is to become an 'window opened to the world', a match point of cultures and nations.



Dr. Péter Tálas, PhD

Dean



Dr. János Bóka, PhD

**Acting Vice-Dean
for Education**



Dr. Boglárka Koller PhD

**Vice-Dean for Research
and International Affairs**



Dávid Zámbo

Head of the Dean's Office

Dr. Tálas is a historian, political scientist, security policy expert, and Candidate of Political Sciences. After graduating from Eötvös Loránd University he worked as a university lecturer, and gained experience in media between 1994 and 2000. During this time, he joined the Institute for Strategic and Defence Studies and gradually moved up the ranks to become its Director in 2003, fulfilling this position ever since, despite repeated institutional transformations. Dr. Tálas has published and co-authored 10 books, over 150 monographs and papers, and with more than 300 articles. He is a widely acknowledged and renowned expert on security and defence policy in Hungary, and has been appointed as the Dean of the Faculty of International and European Studies of the National University of Public Service.

Dr. Bóka graduated from the University of Szeged (Hungary) as a lawyer in 2001. He holds an M.A. degree in European Integration and Development from the Vrije Universiteit Brussel (Belgium). He obtained his Ph.D. degree in 2013. His main research areas are EU law, private international law, international business law and insolvency law where he has published in Hungarian, English and French. Besides his university career, his previous work experience includes the European Parliament and the Curia (Supreme Court of Hungary).

Dr. Koller graduated from Corvinus University, Budapest as an economist in 1998. She holds an MA in Nationalism Studies from Central European University, and an MSc in European Studies from the London School of Economics and Political Science. Her main research areas are governance and policy-making in the EU, history and theories of integration, differentiated integration and multi-speed Europe, identity issues, and Euroscepticism in East-Central Europe. She defended her PhD thesis (The dynamic model of the post-national identity structure) in 2004. She has numerous publications on European integration.

Mr. Zámbo obtained his BSc in Engineering in Information Technology from the University of Pécs in 2002, and earned a MSc at the University of Veszprém in 2004. In 2006 he was awarded an MBA degree from the University of Pécs. From 2003 to 2005 he worked as an engineer in the production sector, but started to work in higher education in 2006. He served as Head of the studies department of the Faculty of Law at the University of Pécs. Since February, 2015 he has been engaged as the Head of the Dean's Office, within the youngest faculty of NUPS, the Faculty of International and European Studies.



DEGREE PROGRAMMES

BA in International Security and Defence Policy

The 6-semester-long BA programme provides students with a theoretical foundation of security and defence studies, which includes Common Security and Defence Policy of the EU, NATO humanitarian and rescue tasks, conflict prevention and peace-keeping, tasks of combat forces in crisis management to joint disarmament operations, military advice, and assistance and tasks in post-conflict stabilization. The BA programme, redesigned in 2013 with the joint university module courses, provide a common understanding and knowledge for all civilian, military, and police students.

MA in International Security and Defence Policy

The 4-semester-long MA programme builds upon the knowledge obtained by the students during their BA-level studies, either at the Faculty, or in another BA programme which complies with the entry requirements of the master's programme. Careful development of these programmes goes back two decades.

As a result of unrelenting curriculum development in the field of security and defence policy, NUPS has managed to create a unique field of education as no other Hungarian university has these kinds of programmes in their portfolio. Security and Defence Policy also has a PhD programme within the Doctoral School of Military Science at the university, and is available in both English and Hungarian.

BA in International Administration

This programme is aimed at training professionals who are able to serve as international administrators, organisers, and contact persons in the international relations of public bodies, with a special focus on cooperation within the European Union and its Member States. Graduates of the training can also work as managers of international organisations. One of the programme's cornerstones is competence-based training, aimed at providing students with practical knowledge that they can use effectively in their everyday work. Graduates of the MA programme can continue their studies in the master's in International Public Service Relations programme.

MA in International Public Service Relations

The master's in International Public Service Relations programme aims to train experts to fulfil tasks within international and EU agencies, in the administration of foreign affairs, defence policies, and law enforcement. Our students will be acquainted with a broad range of contemporary questions in international relations, from the phenomenon of globalization to the law and policy making of international organizations to international law and the law of the European Union, as well as 'hot topics' such as good governance and integrity management. Upon completion of the programme, graduates will benefit from a thorough and comprehensive understanding of today's international affairs, as well as an understanding of the instruments that will enable them to critically assess, analyse and answer global and international problems and policy issues

Four specializations are available:

- international public administration studies,
- security studies,
- policing studies,
- European studies



DEPARTMENT OF INTERNATIONAL SECURITY STUDIES



Head of Department | Prof. Dr. General (Ret.) Zoltán Szenes, Professor

Dr. Szenes is a graduate of the Russian Military Academy (MSc, Saint Petersburg), the Budapest University of Economics (MSc, dr. univ) and the Royal College of Defence Studies (London). He has also affiliated with education and research in the field of military sciences since 1982. During his active career Gen Szenes served in various commanding and staff positions in the Hungarian Defence Forces and NATO (Brussels, Naples), and was the Chief of Defence Staff from 2003 to 2005. After his retirement he dedicated his knowledge and expertise to educating future generations of military officers and public servants in the defence sector. Dr. Szenes was the Head of the Military Sciences Committee of the Hungarian Academy of Sciences (2008-2014). He is member of various national and international military, professional associations and societies in the fields of security and defence. Currently he is also visiting professor to the Baltic Defence College (Tartu, EST).

The mission of the department is to offer education and training for current and prospective members of the security and defence sectors (the Hungarian Defence Forces, the Police, institutions of national security and members of the public administration) in Hungary in the field of international security and national defence policy. Based on a comprehensive approach to the international security studies discipline, members of the faculty address the military, political, societal, economic and environmental challenges to security in education. Thus our students acquire a thorough understanding of global and regional security issues, the functioning of international security institutions (primarily the United Nations, the European Union, NATO and OSCE), and systematically structured knowledge on military security, conflict analysis and crisis management.

Members of the department participate in education in all degree and certificate programmes of the faculty with relevant courses, specifically focusing on the International Security and Defence Policy programmes (both BA/BSc and MA/MSc levels) and more broadly in the International Public Management (BA/BSc), the International Public Service Relations (MA/MSc) and the English-language International Public Service Relations (MA) programmes, as well as in the one-semester long English-language international certificate programme, Academy of Diplomacy Budapest. Based on high-profile research activities our staff is also involved in education at the Doctoral School of Military Sciences of NUPS, in close cooperation with the Centre for Strategic and Defence Studies within the Faculty of International and European Studies.

DEPARTMENT OF INTERNATIONAL ECONOMICS AND PUBLIC POLICY STUDIES



Head of Department | Prof. Dr. Péter Halmai, Professor

Dr. Halmai obtained PhD in economics and he is the Doctor of the Hungarian Academy of Sciences. His main fields of research are international economics, the economics of the European integration and the common agricultural policy of the EU. He is an acknowledged expert and consultant in the fields of trade policy, agricultural policy, the reorganization of corporations and commerce. Dr. Halmai is the member of the professional organizations EEA, EAAE, ECSA and the president of the Hungarian European Union Studies Association..

The mission of the department is to provide education and training for current and prospective members of the foreign and government services in public administration in the fields of international economics, foreign trade policies, as well as EU trade and financial policies. The Department of International Economics and Public Policy Studies has been founded upon a comprehensive approach to international economics, building on the synergies of disciplines bordering public policy, with a strong emphasis on political economy, policy analysis and public management applied to the problems of governmental administration. The education provided by the department is based on qualitative research that focuses on the application of

theory to practice. This effort is currently framed within the Bachelor (BA/BSc) and Master (MA/MSc) programmes offered by the Faculty with prospective participation in the university's PhD programmes and the future development of an interdisciplinary Doctoral School. Two Bachelor programmes in International Public Management and in International Security and Defence Policy, as well as three Master programmes in International Relations in Public Service (both in Hungarian and in English) and Security and Defence Policy, including specializations to law enforcement, security studies and European studies all require an insight to international economics which is provided by the department.

DEPARTMENT OF EUROPEAN STUDIES



Head of Department | **Dr. Boglárka Koller PhD**, Associate Professor

Dr. Koller graduated from the Corvinus University, Budapest as an economist in 1998; she also holds an MA in Nationalism Studies from the Central European University and an MSc in European Studies from the London School of Economics and Political Science. Her main research areas are governance and policy-making in the EU, history and theories of integration, differentiated integration and multi-speed Europe, identity issues and Euroscepticism East-Central Europe. She defended her PhD thesis (The dynamic model of the post-national identity structure) in 2004. She has numerous publications on European integration.

The mission of the department is to educate and train internationally competitive experts with thorough theoretical and professional knowledge on the European Union who are able to pursue successful careers in public service, in EU institutions or in other international organizations. The Department of European Studies – that has a strong multidisciplinary character – is responsible for teaching and researching the various aspects of EU integration and it is firmly dedicated to the synergy of education and research.

The education portfolio of the department includes the EU-related courses of the newly launched International Public Management (BA/BSc), and the English-language International Public Service Relations (MA/MSc) programmes, as well as the EU-related courses of other

modules of the university. Thus, the Department of European Studies is responsible for teaching the history of European thought and integration, the EU policies, institutions, decision-making, comparative analysis of EU members-states, the economic and monetary integration, and the current issues and agendas in EU policy-making. The main research focus of the department is the EU integration, encompassing the interpretation of the integration process through the answers provided to political, economic and societal challenges of the current crisis; the differentiation, integration and multi-speed Europe; the various forms of Europeanization and interest representation in Central and Eastern Europe in the post-enlargement period and the a patterns of multi-level governance (MLG) in the region.

DEPARTMENT OF INTERNATIONAL RELATIONS AND DIPLOMACY



Head of Department | **Dr. Erzsébet Rózsa Nagyné PhD**, Associate Professor

Dr. N. Rózsa has been lecturing, conducting research and commenting in the media in Hungary and abroad on a wide variety of subjects related both to the Middle East, and WMD arms control and non-proliferation. Dr. N. Rózsa holds degrees in Semitic and Arabic Philology, and Iranian Studies as well as a PhD in International Relations. She has an extensive research network related to her fields of research, and she has been a guest lecturer at various universities in Hungary and abroad. She has been a member in several academic organizations, including the Committee of International and Development Studies

of the Hungarian Academy of Sciences (she is the Secretary of the Committee), and the Steering Committee of EuroMeSCo, the network of some 100 research institutions in Europe and the Mediterranean.

The mission of the department is to educate and train highly skilled professionals able to pursue a career in those institutions of public administration and foreign services that are connected to managing the foreign relations of Hungary in general and within international and EU institutions in particular. The department provides modern education and skill-based training at the faculty in the field of international relations in a multidisciplinary approach. In order to facilitate the effective first-hand transfer of experience-based knowledge and diplomatic skills, members of the department include practitioners from the foreign services diplomatic staff, international relations experts and researchers as well.

The portfolio of the department includes courses on the theory and history of international relations, regional

studies, European integration, civilization and diplomatic studies within all Bachelor (BA/BSc) and Master (MA/MSc) programmes of the Faculty of International and European Studies, as well as in the one-semester long English-language international certificate programme, Academy of Diplomacy Budapest. The curricula offered by the Department of International Relations and Diplomacy within these programmes, as well as applied research conducted by staff members, focus on the current agenda of international organizations and institutions, issues of foreign and security policy, state building, political violence, etc. in a problem-oriented, practice-based manner. The department identifies itself as a multidisciplinary educational and research centre that continuously deals with the theoretical and practical problems on the agenda of the international community.

DEPARTMENT OF INTERNATIONAL LAW



Head of Department | **Dr. Balázs Vizi PhD**, Associate Professor*

Dr. Vizi graduated in law at the Eötvös Loránd University (Budapest) in 1999, he received PhD in political science from the University of Leuven (Belgium) in 2006. He has specialized in international human and minority rights law. He is associate professor at the Department of International Law, Faculty of International and European Studies of the National University of Public Service, and lectures at the Institute of Political Sciences, Faculty of Law, „Eötvös Loránd” University. From 2002 he is a senior research fellow at the Institute for Minority Studies, Centre for Social Sciences at the Hungarian Academy of Sciences and non-resident senior research fellow at the European Centre for Minority Issues. He is author of several publications on minority issues in the context of the European integration and on international minority rights protection.

*** The Department was led by Prof. Dr. Erzsébet Szalayné Sándor until December 2015.**

The mission of the department is to provide education and training for members of public administration in those branches which work in an international environment either within the foreign services branch or in other sectoral fields, as well as Hungarian representatives and staff members of international organizations. The Department of International Law participates in education and research at the Faculty of International and European Studies both at Bachelor (BA/BSc) and Master (MA/MSc) levels through offering a combination of modern interactive education and cutting edge comparative research methodology in the field of international law, specifically regarding the law of the European Union and other international institutions, the law of war and peace, as well as humanitarian law, human rights and minority rights protection.

Members of the department are renowned practitioners of the highest standards in the field, contributing to the

development of the professional networks of the faculty, conducting internationally embedded research, while also engaging in public and media discourse regarding their respective fields of expertise. Their outstanding experience in international law, with a special focus on human rights and minority rights issues make them a perfect choice for professional and scientific consultation for Hungarian and international students and staff members of the faculty.

An outstanding scholarly programme of the Department of International Law is the Global Minority Rights Summer School, co-organised with Tom Lantos Institute and in co-operation with Middlesex University (MU), London, supported by the Ministry of Foreign Affairs and Trade of Hungary. The Summer School, organised annually since 2013 has a special focus on minority rights, political participation and civil society

DEPARTMENT OF EUROPEAN PUBLIC AND PRIVATE LAW



Head of Department | **Prof. Dr. Tekla Papp**, Professor

Dr. Papp has been affiliated with the University of Szeged and currently the National University of Public Service, having an expertise in the law of the European common market, investment policies and investment protection, competition rights, EU consumer and marketing law, consumer protection law, copyright and intellectual property law, European corporate law, etc. An associate member of the Hungarian Academy of Sciences, a successful mentor and consultant in PhD and habilitation processes both in Hungary and abroad, Dr. Papp has become an acknowledged scholar with professional ties especially to Germany, Romania and Serbia. She is a member of several international societies and associations in the field of public and private law (SECOLA, SJAC).

The mission of the department is to provide a deep insight and thorough understanding of the dual nature of European law in the education programmes and research activities of the Faculty of International and European Studies. Examining the parallel but densely interconnected public and private dimensions of European law offers a unique set of knowledge and comparative skills even among Hungarian institutions of higher education. This contribution underpins the faculty's overall effort to offer a complex view of European policies to our students, further enriching their professional knowledge.

Members of the department participate in all relevant

education programmes of the Faculty in Bachelor (BA/BSc) and Master (MA/MSc) levels in the fields of European integration (history, institutions, legislature and functioning of the European Union, justice and home affairs), the law of European common market, investment policies and investment protection, competition rights, EU consumer and marketing law, consumer protection law, copyright and intellectual property law, European corporate law, etc. The dual character of the department provides the opportunity for conducting interdisciplinary, comparative research and education, putting great emphasis on legal practice and case studies.

RESEARCH CENTRE FOR CHINESE SOCIETY AND ECONOMICS



Head of Centre | **Dr. Sándor P. Szabó PhD**, Associate Professor

Dr. P. Szabó is an acknowledged Sinologue both in Hungary and in China, affiliated with various institutions where education and research on China or in Chinese language is provided in Hungary. Dr. P. Szabó has a well-established background and an extensive network of professional relations also in China, including Minzu University of China and Beijing University. At the National University of Public Service his experience and in-depth knowledge also serves the education and training of members of the public administration specializing in Chinese foreign, administrative and trade relations.

The main goal of the Research Centre is to equip current and future public servants with accurate, up-to-date and practical knowledge of China. The Centre fulfils special demands through its educational, research, and government consultative work in the field of modern sinology.

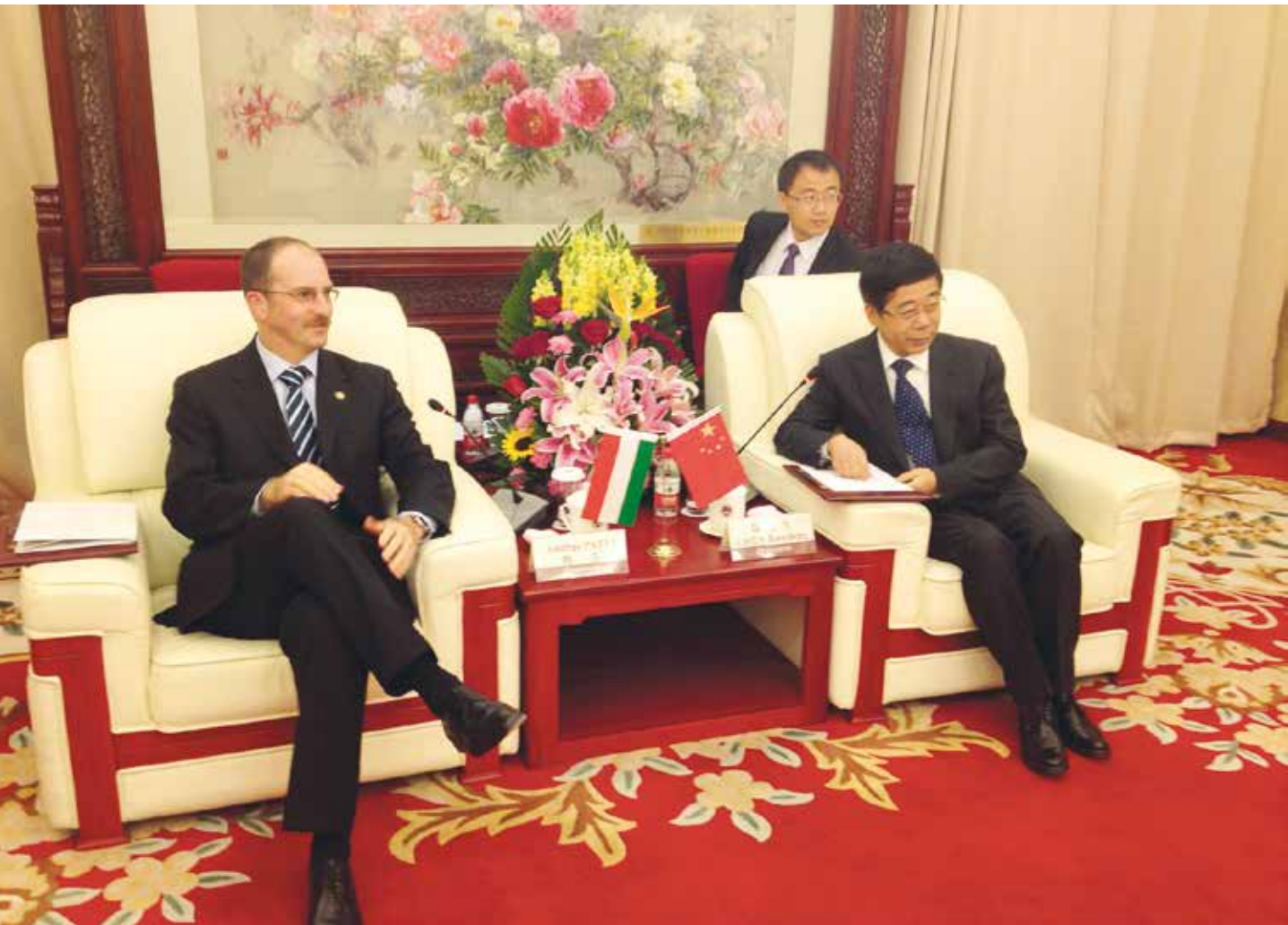
The Centre provides courses on China's international relations, economy, public administration and society, and is also involved in education at BA and MA levels. It also offers Chinese language courses that fit into a comprehensive Chinese language programme. Every academic year 10-18 participants of the Language programme study in China for two semesters, through various Hungarian and Chinese government programmes and other scholarship programmes.

Research is conducted that focuses on the fields of the international relations, economy, public administration

and society of China. In its research projects, the Centre places extra emphasis on delivering applicable results for the academic community as well as providing people working in various fields of public service with crucial information and knowledge.

The Centre's educational work is supported by two Chinese language instructors delegated by the Chinese Language Council International of the Ministry of Education of the People's Republic of China.

The Chinese Public Administration, Economy and Society Research Centre has extensive Chinese relations, among others it co-operates with the Chinese Academy of Governance, People's Public Security University of China, Minzu University of China, and the East China University of Political Science and Law.



CENTRE FOR STRATEGIC AND DEFENCE STUDIES

Head of Centre | **Dr. Péter Tálas PhD**, Associate Professor



Dr. Tálas is probably the most well-known expert of security and defence policy in Hungary due to his regular appearances in public lectures and media. He holds a PhD in Social Sciences and is a Candidate of Political Sciences. His interdisciplinary approach to security studies and his extensive engagement in research and education has brought him recognition both in Hungary and abroad. Dr. Tálas is a former security policy advisor to the Prime Minister of Hungary, and has specialized research interests in Central and Eastern Europe.

Established in 1992, the Centre for Strategic and Defence Studies (CSDS) is today among the top 10 most-acknowledged think tanks in Eastern Central Europe in the field of strategic and defence studies. Its mission is to provide decision-makers with an appropriate and up-to-date background analysis in the fields of security and defence policy and strategic planning, as well as observing and analysing the relationship between the Hungarian Armed Forces and Hungarian society. Research fellows maintain primary relations with the Ministry of Defence, the Hungarian Defence Forces' General Staff, and the Ministry of Foreign Affairs. Our occasional papers on current strategic and security policy issues, CSDS Analyses and CSDS Viewpoints, are available online at the NUPS homepage, while our peer-review journal, 'Nation and Security – Security Policy Review' that is published 6 times a year in Hungarian ('Nemzet és Biztonság – Biztonságpolitikai Szemle') and twice in English is available both online (www.nemzetesbiztonsag.hu) and in hard copy.

Besides the Centre's primary activity of conducting research and analysis of security and defence related issues, research fellows are actively involved in the societal dialogue and discourse around 'security' through public outreach, media activities and education: what we call 'the marketing of security'. Our staff also participate in providing education at

the BA, MA and PhD levels in various institutions of higher education. An outstanding example of our public outreach activities was the XVI. Euro-Atlantic Summer University, a forum for students, young professionals, and members of the military, as well as the public administration that has been co-organised with the Ministry of Defence in 2015 at the Peace Support Training Centre of the Hungarian Defence Forces in Szolnok, Hungary.

Recently, our efforts have been focused on reinforcing our professional network in Central Europe, developing and maintaining substantial and meaningful cooperative frameworks with think tanks in Austria, the Czech Republic, Germany, Poland, Romania, and Slovakia, and we strive to extend these ties further in the region and beyond. As part of this effort, CSDS has been organizing a series of expert workshops on regional security cooperation supported by the Institute of International Studies with the aim of bringing our understandings of security perception and our approaches to cooperation in the field of defence closer. In October 2015, in the framework of the series "Central European Perspectives" the Centre organised a successful workshop on the topic 'Reactions to Europe's deteriorating security environment' with the participation of researchers from Austria, the Czech Republic, Moldova, Poland, Romania, and Slovakia.





INSTITUTE OF NATIONAL SECURITY

The Institute's education offer is widespread: it contains – apart from BSc and MSc programmes with both military and civilian specialization – participation in the so-called Public Service Basics, where all students are taught the

basics of national security; a doctorate course; several course units on the National Security Command and Staff Course and on the Higher Military Command and a Staff Course.



**Dr. habil. Col. István Resperger PhD, Associate Professor
Head of Institute**

Colonel Resperger is a former amour commander, and an expert of the General Staff. He is also an alumnus of the German Military Command and Staff College, an experienced university lecturer, leader of military executive trainings, and researcher for security policy issues. He was a recipient of the Bolyai János Researchers Fellowship between 2008 and 2011, and his main fields of research are crisis management, terrorism, asymmetric warfare, Islam fundamentalism, and new generation war.

DEGREE PROGRAMS

BA in National Security

with specialization in:

- military national security
- civilian national security
- counter-terrorism

MA in National Security

with specialization in:

- military national security
- civilian national security

The degree programmes of the Institute of National Security deepen and systematize the knowledge of the colleagues of national defence agencies who are authorized to collect confidential information, with the aim of bringing their career to a higher level. The degree programmes are mainly available in a part-time schedule since their framework and content is tailored to the needs of the national defence agencies as the recipients of the service. The curriculum includes lessons in the legal-organizational framework, the background of the security policy of the confidential information collection, its techniques and methods, certain elements and the background of national security task management, along with the methodology of scientific research.

SPECIAL APPLICATION

Due to the unique nature of the profession, the application process is also unusual. The bachelor and master's level degree programmes are only open to colleagues of those government agencies that are authorized to collect confidential information. The applicants are required to have a recommendation from their commander who is authorized to enrol them, and they have to pass the security clearance review. An approximate 80% additional applications are received than there are spaces available in the programme. It is highly competitive.

TEACHING STAFF WITH FIELD EXPERIENCE

Lecturers represent practical experience in the field of national intelligence and leadership along with scientific qualifications. Working on new curricula, books, publications, and presentations is all part of the day-to-day routine, although teaching is the central duty. Cooperation inside the university with scientific companies and the different training and research bodies of the military, law enforcement, and intelligence communities has been established and continues to be deepened.

In reference to the leadership and the structure of the institute:

Military National Security Department

Head of dept.: Ferenc Kaiser PhD

Civilian National Security Department

Head of dept.: Major General József Boda PhD

Counter-Terrorism Department

Head of dept.: Colonel Zoltán Bebesi PhD

RECENT ACHIEVEMENTS

The Institute founded an academic periodical, the National Security Review in 2013 to present the scientific results of professionals, teachers, researchers and students related to national security issues.

Successful conferences were held and organised by the Institute on energy safety and security, cyber security and peacekeeping in the last years. The Institute organised an international conference about "Intercultural and Religious Differences in Contemporary Conflicts" in 2015.

One Security Policy Training Course for Executives and another Course on Cyber Warfare and Cyber Security are under development.

Supporting and mentoring the members of Advanced College for Security Policy is an important talent man – agreement task of the Institute. The College is knowledge pool of ambitious and talented students

A full-page background image showing three firefighters in white protective suits and helmets, equipped with air tanks and hoses, fighting a large fire. The scene is filled with intense orange and yellow flames, creating a dramatic and high-stakes atmosphere. The title 'INSTITUTE OF DISASTER MANAGEMENT' is overlaid in a large, yellow, sans-serif font across the upper half of the image.

INSTITUTE OF DISASTER MANAGEMENT

The aim of training at the Institute of Disaster Management is to train disaster managers who, employed by full-time professional, local governmental or industrial fire brigades, are capable of carrying out tasks related to disaster management, fire protection (fire-fighting) and industrial safety and who have the necessary knowledge of legislation, standards, principles, procedures and tools

applied in disaster, fire protection and industrial safety management. They are able to do their professional work independently and, after being given the necessary expertise, are able to carry out leadership tasks. They will also have the profound knowledge necessary to continue their studies in the MSc programme.



**Prof. Dr. Fi. Lt. Gen. János Bleszity, Professor
Head of Institute**

Prof. Bleszity is a professor and director of the Institute of Disaster Management, National University of Public Service. He specializes in fire protection and disaster management. Bleszity was in various positions in the Hungarian Fire Department, worked at the Disaster Management Training Centre as director, worked at the Hungarian Police Officer College as head of the department of disaster management, and he was the Hungarian country fire chief until 2000. Bleszity holds both a fire safety engineering (1978) and an economist (1993) degree. In 1987 he made his CSc thesis in technical science and in 2006 he completed his habilitation.

DEGREE PROGRAMS

Disaster Management BA

with specializations in:

- Disaster Management Operations
- Fire Protection and Rescue Control – only uniformed officers can apply
- Industrial Safety

The aim of the programme is to train Disaster Management experts who, employed by full-time professional, local governmental or industrial fire brigades, are capable of carrying out tasks related to disaster management, fire protection (fire-fighting) and industrial safety. They also need to possess the necessary knowledge of legislation, standards, principles, procedures and tools applied in disaster, fire protection and industrial safety management. They are able to carry out their professional work independently and, after having been given the necessary expertise, carry out leadership tasks. Upon completion of their programme, graduates have the opportunity to work for the administration of disaster management, within fire protection, fire brigades, in public administration and in many different sectors of the economy.

The Institute of Disaster Management, an independent unit at the National University of Public Service, was established on January 1 2012. The Institute continues organizing the disaster management training courses conducted at the predecessor institutions and delivering the academic courses related to them. Moreover, the institute is responsible for providing high-quality training through the new Disaster Management course and its three specializations that were launched in 2013:

- 1 Disaster Management Operations
- 2 Fire Protection and Rescue Management
- 3 Industrial Safety

The mission of the Institute is to provide harmonized and planned training based on shared values, to enhance mobility in the students' future careers, as well as to support cooperation amongst public service careers.

Disaster Management MA

The new Disaster Management MA is to be launched in the school year 2016/2017, replacing the Defence Administration MA. The new MA course integrates the three specializations of the BSc course, putting emphasis on the leadership skills. The course aims to equip graduates with knowledge on law, security policy, human resource policy and leadership and management methodology, all of which are necessary to fulfil middle and high management positions in disaster management, public administration and in the private sector.

Upon launching the MA course, the educational portfolio of the Institute of Disaster Management will embrace the whole cycle of higher education, starting from the bachelor's level, through the master's level to the doctoral level.

RESEARCH AT THE INSTITUTE

The Institute operates three scientific workshops in accordance with its division into departments. The scientific activities of all three workshops are closely related to the activities of disaster management and its relevant specialization. The publication activities of our instructors are available in the collection of the Hungarian Academy of Sciences (MTA). International organizations, state administration and the representatives of relevant scientific fields are also involved in the research of the workshops.

The institute organises 2 conferences per year: The Conference for Disaster Management Scientific Awards and the annual national Disaster Management Conference. Moreover, the departments organise and participate at the annual Scientific Student Conferences too. Over the last few year lecturers of the institute participated in more national and international conferences than before and published more than 50 papers in different periodicals and resumes. In addition to workshops, each department of the Institute is involved in organizing an annual scientific conference in their own field to serve as a platform for disseminating new findings to broad audiences.

- Industrial Safety Workshop (7 October 2015)
- 5th European Civil Protection Forum (20-21 October 2015)
- Disaster Management Conference (26 November 2015)

DEPARTMENT OF MANAGEMENT OPERATIONS

Head of Department | **Dr. Fi. Col. István Endrődi PhD**, Associate Professor

- the organizational structure and management system of disaster management and its defining legislation and practices
- disaster prevention, the connection between the tasks of protection and recovery, the coordination of the activities of public authorities involved in these tasks
- citizen preparedness in disaster management and civil protection, practical solutions in carrying out the relevant tasks
- activities of the disaster management and civil protection authorities
- regulations on establishing and operating civil protection organizations
- the principles of cooperation with non-governmental organisations participating in disaster response and civil protection

Research work at the department: Disaster Management workshop

Scientific programme: The main tasks of the workshop are conducting scientific studies in the field of disaster management and its operations, participating in national and international research and development projects, promoting internationally accepted disaster management operations, procedures and methodology, improving the legislation, organization and system of the institutions of disaster management and applying the scientific results in disaster managements authorities and educational activities

DEPARTMENT OF FIRE PROTECTION AND RESCUE MANAGEMENT

Head of Department | **Dr. Fi. Lt. Col. (Ret.) Ágoston Restás PhD**, Associate Professor

- regulations and norms of fire protection, technical rescue and fire services
- regulations, standards and their application in tasks related to fire protection and fire investigation
- the system of accountability when fire protection regulations and the rules of their application are breached
- planning, preparing and managing operations connected to fire fighting and technical rescue
- fire-fighting tasks in connection with primary response to disasters
- regulations on the operation and supervision of local governmental and industrial fire brigades, practical application of the relevant rules
- the rules of cooperation with other organizations involved in fire-fighting, technical rescue and primary response to disasters

Research work at the department: Fire Protection, Rescue Management and Higher Education workshops

Scientific programme: Bringing together dedicated and talented researchers in the field of fire protection, rescue control and related fields of higher education and supporting them in research and development programmes. The results of the research may increase the efficiency of fire protection and rescue management. Moreover, they can enhance basic, masters-level and doctoral training by incorporating them into course material.

DEPARTMENT OF INDUSTRIAL SAFETY

Head of Department | **Dr. Fi. Lt. Col. Lajos Kátai-Urbán**, Associate Professor

- regulations, standards and authority regulations on establishing and operating dangerous establishments, practical application of these relevant rules
- legislation and authority regulations on the different methods of the transportation of dangerous goods, relevant public procedures
- Hungarian and international legislation on critical infrastructures and their underlying safety requirements

Research work at the department: Industrial Safety workshop

The main tasks of the workshop are conducting scientific studies in the field of industrial safety, participating in national and international research and development projects, promoting internationally accepted industrial safety operations, procedures and methodology, improving the legislation, organization and systems of the institutions of industrial safety, and applying the scientific results in disaster management authorities, industrial establishments and educational activities. The workshop carries out research in the prevention of severe accidents involving hazardous substances, the safe transport of dangerous goods, the protection of critical infrastructure as well as nuclear safety and radiation protection.

INSTITUTE OF CONTINUING EDUCATION AND EXECUTIVE TRAINING

“Our mission is to provide
excellent further
training for officials”

The mission of NUPS in training development – and therefore the mission of the Institute - is to provide excellent educational and further knowledge-based training for the development of the Hungarian Public Administration. The Institute is committed to the objective of good governance by contributing to the constant professional and methodological development

and expansion of the training portfolio of the civil service training system. The improvement of the volume, the capacity and the participant's satisfaction is the target, as well as the indicator of the further training of public servants. Excellence shall be the aim and benchmark of this development.



**jur. dr. Tamás Méhes, Assistant Professor
Head of Institute**

Mr. Méhes is currently responsible for further training and continuing education of the Hungarian civil servants at NUPS. He gained substantial experience in education management as the formal Director of the Institute of Further Training in Public Governance and as the Head of the Centre for Retraining and Specialized Degree Programs, where he has worked since 2012. Over the past two years he has led several civil service knowledge development projects funded by EU grants. One of these projects - the post-graduate specialist training programme in integrated client service center administrator - deserves special mention for involving nearly 4,000 participants and having a nation-wide education organizational network. Mr Méhes is a lawyer, assistant lecturer, and an education expert. His main fields of research are: civil law, education development, and other research topics related to civil service.

Main tasks of the institute:

- To run the entire education and examination system of further training, in order to ensure the continuing education of 74,000 civil servants country wide.
- To develop and provide compulsory trainings for all public servants (except few institutions)
- To secure the most effective “learning environment” by creating e-learning platforms and providing online virtual classrooms
- To improve teaching and learning methodologies (on-the-job; action learning) and fosters learning effectiveness
- To provide leadership development and training programmes for executives of public administration

Target Group

According to law, the target group of continuing education are as much as 70,000 civil servants working in almost 1,300 institutions of public administration. They receive scores for performing mandatory trainings. Civil servants with a higher education degree should collect 128 continuing education points in four years, while those with a secondary education need to collect 64 points. The share of civil servants taking part in the trainings differs according to their background studies and their positions: gender distribution:

- 73.5% women; 26.5% men;
- qualification: 68% higher education; 32% secondary education;
- age groups: age 18-34: 24.6%; age 35-49: 45.8%; age 50+: 29.6%;
- executive positions: 8500.

Actors of the Further Training System

The operation of the continuing education system of public service is guaranteed by the ongoing cooperation of several governmental and non-governmental actors. The Ministry for the Interior is in charge of directing and supervising the training system. The Board of Continuing Education in Public Service is responsible for selecting the trainings to be included in the training

schedule, selecting the trainers and experts who can participate in implementing public service trainings, and for allocating the score value to specific continuing education programmes.

The Institute is in charge of developing and implementing public service training programmes, maintaining the schedule of programmes, preparing the contributing trainers and experts, and providing the system's quality assurance. Apertus Nonprofit Ltd. is responsible for developing and operating e-learning curricula and the Probono training education administration application.

The public administration organizations play an important role as well: they elaborate the continuing education plan of their employees and the institution's annual continuing education plan. They are also in charge of implementing the professional continuing trainings announced by them and included in the schedule of programmes.

Some professional continuing trainings are offered to the public servants by institutions of higher education or adult education. Such institutions may act as service providers in implementing internal continuing trainings.

Methodology and technology

The Institute implements the trainings in an electronic administration application called PROBONO. It uses the most up-to-date tools of learning methodology and technology, in the form of interactive videos with live characters, simulation e-trainings, rapid learning training materials, intelligent documents, „serious” games, and quiz applications offered for the civil servants in the interest of expanding their knowledge and skills development.

The main pedagogical objective of the e-learning method is to provide education as a learner-centered approach, and with clear understandings of the various topics. The most impressive and typical elements of the system are the user-friendly presentation of the materials, the self-evaluation tests, and further extras in order to intensify the learning experience.



Award winning Pro-Bono Education Portal

The pedagogical objective of the e-learning method is to provide education / to educate learners in the most effective and learner-centred way with clear understanding of the various topics

- clear and user-friendly presentation of the materials
- self-evaluation tests
- providing additional features in order to intensify the learning experience

The Association of Informatics for Society has organised the eleventh “e-Festival” contest focusing on the excellent practice in the field of digital content development by Hungarian experts of online and of multimedia professions. National University of Public Service (NUPS) competed in the category of “Education” and won the prizes of both 1st and 2nd places.

NUPS entered into the contest with some of the lecture materials of its online further training contents that were renewed in 2014. The category of “Education” included 21 projects and NUPS’ video lecture material which provided the backbone of public service further training programmes, took the first place. Additionally the University’s “Project-management knowledge executive e-training” with animated cartoon-technique reached 2nd place.

The success of the Institute in developing the prize-winning lecture materials was realized with the support of EU but without external financing assistance from the private sector. These lecture materials have been available for public administration officials since early summer within the frame of further training programmes. NUPS has the intention to continue the development process of its capacities in the field of e-learning methodology and production with the aim of meeting the e-system and e-content needs and claims of the public sector in both short and long term.

Postgraduate and specialist training programmes

- Cyber security and ICT security expert
- Election administration expert
- Equal opportunities and minority rights manager
- Human Resource Manager in Public Service
- Integrity advisor
- Local Governance Expert
- Media and public service communication expert
- Protocol specialist in public sector
- Public finance and control expert
- Public procurement specialist
- Social administration expert

Continuous improvement of international cooperation

DISPA (Directors of Institutes and Schools of Public Administration) meetings are held every six months in the rotating Presidency of the Council of the European Union. The general objective of the meeting is to promote various joint activities, develop common training programmes and projects, and exchange experience and best practices. The participants include the directors of public administration schools and institutes of the EU and other invited Central and Eastern European countries and representatives of international training organizations.

The topic of the actual DISPA meeting in Riga was „Objectives in contemporary Public Administration and the contribution of Training Institutions”.

The representative of the National University of Public Service at DISPA was Dr. Péter Princzinger, former director of the Institute of Executive Training and Continuing Education. In his presentation, Dr. Princzinger introduced the improved electronic training system of the Institute – the so-called “Pro Bono” system. Participants of the conference commented very positively the presentation, as well as congratulated for the development and expressed their will to get to know more about the programme.

NUPS and the Institute of Executive Training and Continuing Education has the strong intention to continue the development process of its capacities in the field of e-learning methodology and production with the aim of meeting the e-system and e-content needs and claims of the public sector in both short and long term.

DOCTORAL SCHOOLS



DOCTORAL SCHOOL OF PUBLIC ADMINISTRATION SCIENCES

The Doctoral School of Public Administration Sciences was established in 2013 and currently it is the only doctoral school specializing in the field of public administration in Hungary. The aim of the Doctoral School's programme is to provide high-quality postgraduate-level education to professionals (researchers and practitioners) working in the field of public administration. The Doctoral School offers training in organised full-time and part-time forms, funded either by scholarship or individually through a tuition fee. Selected students with proven scientific background and research activity might be eligible for individual training/preparation. Organised training lasts six semesters and it consists of various study obligations (obtaining at least 53 credits by

attending courses and passing exams according to the curriculum of the doctoral school), scientific research work (receiving at least 120 credits for publications and conference participation) and teaching practice (maximum 20 credits). All students must submit and successfully defend a doctoral thesis in order to obtain a doctoral (PhD) title.

Upon successful completion of the programme, students are awarded a PhD degree in Public Administration Sciences. Besides providing top-quality postgraduate education to our students, the Doctoral School's mission is to establish a national centre of excellence for the research of public administration that meets the highest standards of the international scientific community.



Head of School | Prof. Dr. István Bukovics, Professor

Prof. Bukovics is Doctor of Science since 2008. He worked as an official fire-fighter for 25 years and then worked in the Public Administration in the field of Disaster Management. He always pursued academic career and worked on researches in parallel with his practical work. He mentored several BSc, MSc and PhD students in his research areas: risk- and conflict analysis of the disaster-management; problems of global climate change; sustainable public administration; the quality of public administration and public administration as critical infrastructure.

RESEARCH AREAS

Public law and public administration

- The constitutional basis of judicial protection and its role in modern public administration
- The responsibility of official authority
- Public administration enforcement and sanction policies

Head of research area: Prof. Dr. András Patyi, PhD

State and society

- Collapse and restructuring of the state
- The state in conservative thinking

Head of research area: Prof. Dr. Gergely Egedy, CSc

Public management

- Public administration as critical infrastructure
- Theoretical challenges of electronic public administration: the impacts of info-communication technologies on public administration services

Head of research area: Prof. Dr. István Bukovics, DSc

State and economics

- International practice of regulating financial and capital markets
- New dimensions of economic governance

Head of research area: Prof. Dr. Csaba Lentner, CSc

Public administration in an international and European context

- Security challenges in a globalized world – perspectives and strategies
- Federalism and the crisis of the EU

Head of research area: Prof. Dr. Erzsébet Szalayné Sándor, PhD

Human resources

- Dimensions of public service career paths in the EU and Hungary
- International trends of HR management in the public sphere

Head of research area: Prof. Dr. György Kiss, DSc

LEADING ACADEMICS, CORE MEMBERS:

NAME	RESEARCH AREAS
Prof. András Nemeslaki	Information systems, e-commerce and e-business, project management..
Prof. András Patyi	The constitutionality of administrative law, judicial control and administration, administrative procedural law, comparative law, good administration and theory of administrative law.
Prof. András Tamás	Jurisprudence and political science, public administration, legislation.
Dr. Attila Marján PhD	World economy, European Union, Economy of the EU, international competition.
Prof. Csaba Lentner	National finance, economics, national budget, control of the bank sector, management of international crisis, analysis of enterprises.
Prof. Gábor Máthé	History of constitution, justice and government.
Prof. Gábor Török	Law of commerce, company law, law of bankruptcy.
Prof. Gergely Egedy	Political law, history; history of political ideas; international relations.
Prof. István Bukovics	Risk- and conflict analysis of the disaster-management; problematics of global climate change; sustainable public administration; quality of public administration; public administration as critical infrastructure.
Prof. Iván Halász	Constitutional and administrative development of the Central and Eastern European countries; international administration in crisis areas; citizenship and migration, diaspora laws and kin-states.
Dr. Mária Bordás PhD	Efficient state, economic governance.
Prof. György Kiss	Labour law, labour law of the European Union, labour law and fundamental rights
Prof. Tekla Papp	Corporate law, European corporate law, atypical contracts, European private law
Prof. Erzsébet Szalayné Sándor	European citizenship, fundamental rights and fundamental freedoms in the EU

RECENTLY GRADUATED PHD STUDENTS:

Attila Péterfalvi	Transparency in defence administration
Fanni Mandák	Political presidentialization-Hungary, Italy
Zsuzsanna Hutkai	The regional dimension of using EU funds in Hungary
Katalin Kristó	Plans and reality: analysis of financial family support in light of government programmes
Dr. univ. György Pál Potóczki	The security of postal services and today's requirements of critical infrastructure protection in the light of postal liberalisation



DOCTORAL SCHOOL OF MILITARY SCIENCES

The Doctoral School of Military Sciences was established in 1996 and focuses on the questions of military science regarding the activities within the defence sphere. This includes a wide spectrum of research fields from military history through security theories, to defence administration and national security.

Although the doctoral programme of the School is primarily based on certain accredited MSc programmes of the National University of Public Service, the law on higher education enables the admission of graduates from other universities and with a scientific background related to military sciences.

The Doctoral School works in close cooperation with the Ministry of Defence, the Hungarian Defence Forces and with other organizations (e.g. the Hungarian Association of Military Science) that participate in research related to military sciences.

The international scientific recognition of the Doctoral School can be most easily demonstrated by the fact that the number of foreign students is increasing year after year. In recent years foreign students who have successfully completed their PhD studies have come from countries including France, Italy, the People's Republic of China, Slovenia, Ukraine and the United States.



Head of School | Prof. Dr. Col. Tamás Csikány, Professor

He graduated as a rocket and field artillery officer in 1980. He started working in the Zrínyi Miklós Military Academy in 1993 as an assistant lecturer. He became head of the Department of Military History in 2004. He became Doctor of Science in 2009. His main field of interest is the art of warfare in the Hungarian Revolution, 1848-1849.

RESEARCH AREAS

Security Studies

The structure of Security Studies in Military Sciences is based on a system of 'research tracks' (topics or areas of specialization). These topics represent academic (sub) fields or research areas that reflect the major strengths and interests of the Department of International and Security Studies and the Institute of International Studies.

Head of the research area: Prof. Dr. Zoltán Szenes, CSc

Sociological Issues of Defence

Research in this area focuses on humans as sociological entities, the society in which they live and work and on the various aspects of human co-existence – all of this through the examination of the defence sphere. This research is related to issues of economics, history, law, sociology, socio-philosophy and pedagogy.

Head of the research area: Dr. habil. Ildikó. Szelei, PhD

General Theory of Military Science

Research in this area focuses on various 'research tracks' or specialties. These tracks include research topics that are related to the scientific and training programmes under the profile of the National University of Public Service.

Head of the research area: Dr. Col. István Resperger, PhD

Theory of Defence Management

Research in this area focuses on factors affecting security, the examination of the complex system of defence, the analysis of issues and tasks of defence management and on the examination of situations resulting from dangerous events and of the response to these situations.

Head of the research area: Dr. Júlia Hornyacsek, PhD

Theory of Military Arts

In addition to the theoretical questions and their development regarding military arts, their antecedent in military history and history of military arts, research in this area focuses on issues related to the operations of branches of armed forces.

Head of the research area: Dr. habil. Zoltán Krajnc, PhD

Defence Logistics, Economy and Defence Management

In addition to the logistical support of the military's operation alone or in alliance, research in this area focuses on the defence aspects of the economy. This includes the examination of problems related to logistical integration, military health care, transport, the operation of supply chains and the research of space logistics. Research in this area focuses on factors affecting security, the examination of the complex system of defence, the analysis of issues and tasks of defence management and on the examination of situations resulting from dangerous events and of the response to these situations.

Head of the research area: Dr. habil. József Gyarmati, PhD



National Security and Law Enforcement

Research in this area is mainly conducted for the national security services, the Police Force, the Prison Service, the National Tax and Customs Administration, the National Directorate General for Disaster Management, the Office of Immigration and Nationality and for the private security sector. Research is conducted in close cooperation with departments at the Institute of National Security and at the Faculty of Law Enforcement (within the University) and with the scientific councils and research centres of customs (law enforcement) organizations. The outcomes of such research are directly applied in the activities of these organizations.

Head of the research area: Dr. János Varga, PhD

Defence Informatics and Communication Theory

The structure of Security Studies in Military Sciences is based on a system of 'research tracks' (topics or areas of specialisation). These topics represent academic (sub) fields or research areas that reflect the major strengths and interests of the Institute of Military Maintenance.

Head of the research area: Dr. Károly Fekete, PhD

LEADING ACADEMICS, CORE MEMBERS:

NAME	RESEARCH AREAS
Prof. Dénes Harai	Military training, military culture, pedagogical anthropology, ethics, face-to-face communication.
Dr. Erzsébet N. Rózsa PhD	The Islamic world, political Islamic movements, Iraq, Iran the Mediterranean policies of the EU nuclear arms control.
Prof. Ferenc Gazdag	Security studies, Common security and defence policy, Hungarian foreign and security policy, Modern French history.
Prof. Ferenc Szabó A.	Population history, population policy, international migration.
Dr. István Resperger	Crisis management, terrorism, asymmetric warfare, Islamic fundamentalism, new generation warfare.
Prof. József Padányi	Peace Support Operation disaster relief operation Civil-Military Cooperation Engineer Support climate change and security.
Prof. Klára Siposné Kecskeméthy	Military and security geography support of NATO out of area operations. NATO partnerships. Theoretical and practical basics of security and defence geography.
Prof. Miklós Szabó	History of the Hungarian Military Higher Education
Prof. Tamás Csikány	Universal and Hungarian art of war of the 18th and 19th century. The military history of the 48-49 freedom fight.
Dr. Zoltán Krajnc PhD	The planning of air operations; Air warfare doctrines; Defence against ballistic missiles; The aerial component of the fight against terrorism; Development of technology of aerial warfare.
Prof. Dr. Zoltán Szenes	Security and Defence Policy- international comparison, NATO- Collective Defence
Prof. Dr. Péter Tálás	Security Policy in East-Central Europe's security, new security challenges, media and security
Prof. Dr. Zoltán László Kiss	Military sociology, civil-military relations, civilian control, crisis response and peace support operations, EBAO, CIMIC, PSYOPS, PA/PI/PR



RECENTLY GRADUATED PHD STUDENTS:

NAME	DISSERTATION TITLE
Zoltán Domboróczy	Conceptual analysis of marketing – logistics’ suitability for military logistics
Wolfgang Peischel	Relations between Functional Principles of Democracies and Their Armed Forces
Csaba Szabó	Possible Patterns of How the Catholic Pastoral Care Addresses Moral and Psychological Problems of Policemen
Ferenc Papp	The National Officer’s Club history and lessons learned from its operation
Réka Kirovéné Rácz	Current status of and possibilities for improvement in the training for the management of hydrologic disasters caused by climate change
Andrea Győry-Barcsa	Reflection of NATO’s strategic concepts in the security and defence policy of the Federal Republic of Germany
Gustav Gressel	U.S. Foreign and Security Policy in the Early 21st Century
Dr. Attila Ferenc Varga	Rules of Engagement for armed forces, with special regard to the participation of Hungarian National Defence Forces in crisis response operations
Zágon Csaba	Risk-based Procedures Assisting to Determine the Necessary Capabilities and Capacities of the Organisations (Customs Administrations) Responsible to Guarantee the Economic Security
József Balla	Security increasing effects of travel and personal identity documents containing biometric data on border and public security
Dr. István Bernát	Impact of organic sleep disorders on cognitive functions among military applicants and active duty military members. Preliminary results of cerebrovascular functional imaging to scan underlying pathomechanism
Dr. Zsuzsanna Vida	Screening of Sleep – Awake Disturbance with Questionnaire in Groups of Members of Armed Forces, Detecting Their Changes after Serving in Mission
Milada Nagy	Instruments of the European Union and their Application in the Euro-Mediterranean Partnership
Balázs Lóderer	The role of civil organisations, their capabilities and limitations, and the mechanisms of cooperation in civil-military cooperation
Nóra Nábrádi	The Impact of the NATO STANAG 6001 Standards on Teaching and Learning English
András Tóth	The possibilities of implementation of the network enabled capability in the communication system of the Hungarian Defence
Lajos Kiss	Lines of Development of Border Policing Training in the Schengen Area
József Venekei	The Possibilities of the Development and Application of the Military Logistic Supply Chain Concept in the Multinational Training Programmes of the Bachelor and Master Courses of the National University of Public Service
dr. Gotthilf Schweickhardt	The System of Disaster Management Administration, Possibilities for Improvement

DOCTORAL SCHOOL OF MILITARY ENGINEERING

The Doctoral School of Military Engineering focuses on fields of research that are specifically related to the military application of engineering. This includes the training and preparation for scientific research in various related fields ranging from basic and applied research and development, through technology and technology-transfer to technological innovation.

Training from the Doctoral School is available in the following forms:

- organised training
 - full-time training (funded by scholarship or individually through tuition fee)
 - part-time (funded individually through tuition fee)
 - individual training (funded individually through tuition fee)
- individual preparation

The organised training lasts for 6 semesters and applies the credit points system. In order to successfully complete their training and to receive their leaving certificate (absolatory) by the end of the 6th semester, PhD students must obtain at least 180 credit points in accordance with the following criteria:

- study obligations (min. 50 credits)
- scientific research work (min. 120 credits)
- giving lectures (max. 10 credits)

After having successfully finished their PhD studies, students of the Doctoral School will have gained a knowledge that enables them to participate, with a great advantage, in the competition for higher ranking scientific positions in various fields of expertise within both the public and the private sectors.



Head of School | **Prof. Dr. (Col. Ret.) György Kende**, Professor

Professor Kende is Head of the Doctoral School of Military Engineering as of February 2016. After graduating as an electrical engineer in 1974, he has been continuously involved in the R&D of military engineering devices and systems at the Institute of Military Technology where he was scientific director between 1993 and 2001. He was an associate professor and a university professor at the Zrínyi Miklós National Defence University since 2001 and 2005 respectively, and has been an active contributor to the military engineering education at NUPS.

RESEARCH AREAS

Military Engineering Infrastructures

The Military Engineering Infrastructures research area includes the formation of PhD students who conduct scientific research about the design, the organisation and management of construction, and the management of maintenance of those establishments that are included in the marked topic groups of the given research area, at times of peace and war or during the application of extraordinary law and order.

Head of research area: Dr. Zoltán Kovács, PhD

Military Technology and Robotics

This field of research includes the theory and practice of the development, production and modernization, as well as other activities related to the endurance of, unique structural solutions, military application, quality management or analysis-evaluation methodology of military equipment.

Head of research area: Prof. em. Dr. Károly Turcsányi

Defence Electronics and ICT

This area includes the practitioners of technical innovation, as well as the basic and applied research of the system of devices and procedures (radar, telemetry,

informatics, communications, electronic warfare and space research) applied in the defence sector.

Head of research area: Prof. Dr. Zsolt Haig

Military Environmental Security

The Military Environmental Security research field within Military Engineering Sciences deals with the research of the technical and engineering aspects of environmental hazards, environmental impact of military activities, relationship of environmental resources and sustainable development, improvement of environmental consciousness, protection of the elements of environment, prevention and elimination of environmental damages, environmental clean-up and restoration, as determinative parts of our security.

Head of research area: Dr. habil. László Földi, PhD

Military Logistics and Defence Economy

The research area of Military Logistics and Defence Economy conducts research about the sustainment, development and application of the technical subsystems of the logistical and defence economics system in relation to the military and defence sector.

Head of research area: Dr. habil. Attila Horváth



Security Technology

This area includes the scientific research of problems arising in the fields of security technology, security defence, personal and property protection, protection of information, occupational safety, fire protection, accident prevention, environmental protection and disaster management.

Head of research area: Dr. Tamás Berek

Disaster Management

The Disaster Management research area within the military technical sciences deals with the research of natural and industrial sources of danger, development of disaster management activities and authority systems, the prevention of, response to and elimination of disasters and industrial accidents, and technical issues of reconstruction.

Head of research area: Dr. Lajos Kátai-Urbán, PhD

LEADING ACADEMICS, CORE MEMBERS:

NAME	RESEARCH AREAS
Prof. György Kende	Military technology; Defence industry; Research and technology; Relationships between chess and military (technology) matters.
Prof. József Solymosi	Environmental security; Disaster management; Industrial security; Radiation protection; Nuclear chemistry; Critical infrastructure protection; Energy security.
Dr. László Földi PhD	Chemical warfare agents; Chemical weapons; Disaster management; Hazardous materials; Environmental protection.
Prof. László Kovács	Information society; Cyber terrorism; Information operations; Electronic warfare; All source intelligence.
Dr. László Ványa PhD	Electronic warfare; Information operation; Military use of robots; Non lethal weapons Directed energy weapon.
Prof. Sándor Munk	Military informatics; Information interoperability; Common situational awareness; Critical information infrastructure protection.
Prof. Zsolt Haig	Information Operations; Information Warfare; Electronic Warfare; Attack and Defence of Information Infrastructures; Information Security

RECENTLY GRADUATED PHD STUDENTS:

NAME	DISSERTATION TITLE
Antal Csuka	Examination of laser light propagation in context of application of military laser light devices
Dóra Ruzsa	Research of stressors, symptoms of stress and coping mechanisms among fire fighters
dr. Gotthilf Schweickhardt	The system of disaster management administration, possibilities for improvement
dr. György Szabó	A new method for testing of capability in Hungarian Military Forces: Determination of carbohydrate efficient transfer in percentage for detecting of alcohol abusers and consumers of illegal substances for improving of physical performance
János Rikk	Possibilities of using the magnetotherapy for amend quality of life among professional soldiers of Hungarian Defence Forces
dr. László Fekete	Electro-gastro-intestinography (EGIG): a new non-invasive method for monitoring abdominal functions in operational areas
László Teknős	Novel interpretation of the protection of the population and property in emergency caused by climate change
Tünde Bonnyai	Analysis of the critical infrastructure protection in the light of preparing the public
dr. Zsolt Kozma	Military application of genetics with special respect to personal identification

DOCTORAL SCHOOL OF LAW ENFORCEMENT

Established in 2015 the Doctoral School of Law Enforcement is currently the single doctoral school in Hungary explicitly focusing on research issues of law enforcement. In addition to the other faculties, institutes and organisational bodies of NUPS, the Doctoral School intends to involve scholars from external partners (international partners, universities and research institutes) in order to enhance the research programmes in law enforcement. The Doctoral School offers several formats of education, hence PhD students have the choice of full time (scholarship or self-financed) studies, part-time (self-financed) studies and individual training (self-financed) or individual preparation.

Similarly to other doctoral schools, the organised training has its own schedule and requirements: by the end of the sixth semester, students are to acquire 180 credit points by fulfilling their study (at least 45 credits), research (at least 120 credits) and lecture (up to 15 credits) obligations, acquiring 30 credit points in average per semester. Students participating in individual training also have to acquire 180 credits by the end of the sixth semester although according to their personal schedule and preference.



Head of School | Prof. Dr. Klára Kerezsi, Professor

Professor Kerezsi is Doctor of Science since 2013. She has been giving lectures at Hungarian and international universities since 1986 and has been involved in the training and education in PhD programmes at the University of Pécs (2002-2005) and at the Eötvös Loránd University (2004-2013). Professor Kerezsi currently teaches at the Babes-Bolyai University and the Sapientia Hungarian University of Transylvania in Romania. Her main fields of research include imprisonment, alternative sanctions and the sanctioning system in general, community service, juvenile delinquency, criminal policy, crime prevention, restorative justice, minority and crime.

RESEARCH AREAS

General Theory and History of Law Enforcement, National Security and Law Enforcement

Topics and issues to be discussed include: The Role of Private Security in Law Enforcement; General Theory of National Security; International Organised Crime and its Effects on the Activities of Hungarian Law Enforcement Bodies; The Role of National Security Services in Peace-support Operations led by the UN, OSCE, the EU and NATO in the 21st century; Law Enforcement and the Civil Sphere; The Fundamental Issues of Law Enforcement Crime Prevention; Police Deliberation; The Leadership of Law Enforcement Bodies; The History of Law Enforcement; The Technical Assurance of Secret Information Collection and Data Acquisition; Alternative Law Enforcement; The History of State Borders; The internal Security Strategy of the European Union; The Common Foreign and Security Policy of the European Union; Criminal Geography; National Security Services in Hungary; Law Enforcement Reforms; The Domestic and International Preparation of Law Enforcement Bodies; The Theory of Leadership and Organization of Law Enforcement Bodies.

Head of research area: Prof. Dr. habil. Sándor Fórizs

Special Law Enforcement Bodies, the EU and International Aspects of Law Enforcement

Topics and issues to be discussed include: The System, Operation of Prisons Organization and its Direction of Development; The Theory and Practice of Traffic Control; The Cooperation between Border Control Organizations and NGOs; The Law Enforcement and Defence Administration Aspect of Special Legal Orders (States of Emergency); Law Enforcement during States of Emergency; The Role of the National Tax and Customs Administration in Law Enforcement Administration; The Border Control of the Hungarian State; The Directions of Development in Law Enforcement IT; Policing Diversity; The Disaster Management Tasks of Fire Brigades; Law Enforcement of State Borders; The Role of Ethics in Law Enforcement; Opportunities for Law Enforcement Development; The Theory and Practice of Integrated Border Administration; Employment Affairs and HR Management in the Public Sector; The Relationship of Communications and Ethics in European Law Enforcement.

Head of research area: Prof. Dr. habil. János Sallai

The Legal, Criminology and Criminalistic and Social Aspects of Law Enforcement

Topics and issues to be discussed include: Contemporary Constitutional and Human Rights Issues of Law Enforcement; Hungarian and English Police Jargon and Language Culture; Criminal Justice Systems; The Law and Regulation of Migration; The Fundamental Theses of Criminalistics; The Basics of Re-education in Criminal Pedagogy; The Basic Characteristics of the World of Police; Pivotal Points in the Transformation of the Police; Women in Hungarian Law Enforcement; Professional Police Communication; Violent Crime; Crime Policy in the First Decades of the New Century; European Criminal Law – Law Enforcement without Borders;

Child and Youth Protection; Public Administration and the Law of Law Enforcement; Criminal Law and Traffic; Law Enforcement Communication; The Application of Restorative Methods in Law Enforcement and Prisons; Criminal Law and Administration Tools of Anti-Corruption Activities; The Cause and Consequences of Social Movements, and the Role of Law Enforcement in the Management thereof; The Phenomenon, Prevention and Complex Management of School and Online Violence.

Head of research area: Prof. Dr. Béla Blaskó

LEADING ACADEMICS, CORE MEMBERS:

NAME	RESEARCH AREAS
Dr. habil. Zoltán Balla	Theory of law enforcement; law enforcement administration; law of law enforcement and administration; national security administration; local government policing.
Dr. Andrea Tünde Barabás	Penalties; imprisonment and its alternatives; the simplification of criminal procedures; domestic and international opportunities for restorative justice; mediation; victimology; situational crime prevention.
Prof. Dr. habil. Béla Blaskó	The criminal law analysis of guilt.
Prof. Dr. habil. Ferenc Irk	Criminology and criminal law.
Prof. Dr. habil. Klára Kerecsi	Minority and crime; alternative sanctions, the efficiency of criminal justice; empirical researches in law enforcement; crime policy and crime control.
Prof. Dr. habil. András László Pap	Constitutional law; minority rights.

Prof. Dr. habil. János Sallai

Law enforcement; the history of state borders; EU integration; the Schengen Agreement; geopolitics.



INTERNATIONAL EDUCATION





INTERNATIONAL RELATIONS IN PUBLIC SERVICE MA DEGREE PROGRAMME IN ENGLISH

The 3-semester long programme will be launched in February 2016 at the Faculty of International and European Studies.

The philosophy of the programme

The MA in International Public Service Relations offers an interdisciplinary approach to the constantly evolving realm of international relations. Our students will be acquainted with a broad range of contemporary issues in international relations, from the phenomenon of globalization to the law and policy making of international organizations to international law and the law of the European Union as well as hot topics such as good governance or anti-corruption management. The aim of the programme is to train experts capable of carrying out tasks at national, international and EU agencies, as well as at international organisations, in the administration of foreign affairs, defence policy and law enforcement as well. Although the general language of education at the programme is English we offer course-units in Chinese language as well.

Combining theory with practice

We teach our students to make sense of the political, economic, social and environmental dynamics changing our world. Teaching is based on interdisciplinary methodology, employing the knowledge and tools of a wide range of social sciences. Regular study trips are organised to ensure first-hand experience how theory is applied in practice - to EU bodies and agencies in Brussels, as well as to the United Nations' organisations in Vienna.

International classroom

The students organisations of NUPS, the student union, the specialised research colleges and the university sports club are all open to the students of the English language programmes. A special NUPS mentor system will be set up in the form of teams working under the coordination of lecturers and joined by Hungarian students for the purpose of supporting foreign students during their stay in Hungary with regard to any question related to their studies, leisure activities or any problems of common interest.



ACADEMY OF DIPLOMACY BUDAPEST CERTIFICATE PROGRAM 2015

Comprehensive Approach of Diplomacy

The Budapest Academy of Diplomacy is committed to educating professionals of diplomacy and international public service through academic excellence, cultural diversity, an awareness of intercultural communication and a focus on individual research. The training programme of the Academy is based on the concept that diplomacy and international relations can only be interpreted by way of a multidisciplinary and comprehensive approach.

Multinational classroom

This single semester part-time study and research programme was launched for a second time in Spring 2015 and was delivered in English for the multinational community of international students from all around the world. Students from Tanzania to Korea and from Vietnam to Moldova have proved their ability to build links and networks in the multicultural environment of international students at NUPS.



"When I return home, I will go back to work at the office and deal with human rights protection issues. I am sure that I will be able to use the knowledge I obtained here at the research seminars and lectures, especially in the subjects related to the European Union and the international legal protection of human rights."

Paiman Ramazan, Kurdistan

Specializations

Training is offered in two specialisations: Security and Defence Studies and European Studies. Our aim is to have participants who are excellent students committed to public service, and who are not only able to acquire the up-to-date training material necessary for each course but also to carry out independent research work in English. They are also required to have the ability to build links and networks in the multicultural environment of international students in order to facilitate their future career in public service or diplomacy.

A unique form of financial support

Scholarship has also been offered by NUPS: the 'Good Governance Scholarship'. This scholarship focuses on students and public service professionals from countries within the international strategic priorities of the University and the ministries represented in the Governing Board of NUPS. Depending on the type of support (full or partial), the scholarship covers the training's own costs and may also cover travel costs, accommodation and living costs.

"From the receptionists through the various levels into our lecture room, I met receptive people anxiously waiting to offer assistance. The lecturers operate open door policies. They are very knowledgeable and dynamic in their various fields and approach to teaching. The classrooms are well equipped and comfortable."

Frederick, Nigeria





JOINT EUROPEAN MA ON LAW ENFORCEMENT

Very first Joint MA on Policing

Our University has the honour of contributing to the development of the CEPOL European Joint Master's Degree Programme (EJMP). The European Joint Master Programme (EJMP) provides science based competences in a European community of practice. It is the first EU academic programme which aims to address common challenges of police cooperation in the frame of internal security. The Programme is unique and complementary to the Higher Education Programme and to existing Master of Policing programmes in the EU Member States.

Added value

The European Joint Master Programme will strongly contribute to the establishment of a European community of practice, in which highly educated professionals will have a lasting opportunity to participate in a professional network within which they can exchange information, knowledge and good practice about European police cooperation and related subjects within the EU Area of Freedom, Security and Justice. The Master students will achieve competences in applying creative and proactive strategic leadership skills to deal with international challenges of social and organisational change.

Truly European Consortium

The programme is dedicated to the legal and operational aspects of International and European Police Cooperation, combining the formative efforts of the participating Universities:

- The National Distance Education University (Spain) – UNED
- The Italian University Sapienza di Roma, Italy
- The French University "Jean Moulin Lyon 3" – Lyon
- The Lithuanian University Mykolas Romeris, Faculty of Public Security, Lithuania
- The Romanian Police Academy "Alexandru Ioan Cuza" Bucharest
- The Slovenian University of Maribor, Faculty of Criminal Justice and Security

Opening Ceremony

On 12nd October 2015, CEPOL organised jointly with the Hungarian National University of Public Service the opening ceremony of the CEPOL European Joint Master Programme. The event brought together high-level representatives, experts, consortium members and students to mark the kick-off of the first module of the Master programme. The first module was held at our University with 30 participants enrolled from 25 different member states.



GLOBAL MINORITY RIGHTS SUMMER SCHOOL

International consortia

Our University in cooperation with Tom Lantos Institute jointly organised the first session of Minority Rights Summer School in 2013. The aim of summer school was to offer a course focusing on the issue of minority rights in Central-Eastern Europe which can contribute to the high level of courses offered by world-renowned Western European universities and which are open for students from CEE region as well. In the following year the Middlesex University of London also joined with this initiative as a host university along with the Ministry of Foreign Affairs and Trade, which clearly made the programme even more prominent, prestigious and global.

Ever first summer school on minority rights in CEE

In 2013 the main focus of the summer school was on the implementation of norms in Central and Southeast Europe. In its first year already 230 student applied for the programme and 30 were selected.

Growing renown, 460 application from 20 countries

The number of applications further increased in 2014 to 460 applications which gives a good indication that the Summer School is on its way to further success. Thirty-three students from over 20 countries attended the event; every continent was represented in the summer school focusing on civil society, political participation and minority rights.

2015 Results, vision for the future

In 2015 the summer school was focused on the impact of boundary politics on identity and inequality one hundred year after the first World War. With 423 applications from all over the world and 30 selected students from 24 countries the third session of GMRSS was also a great success.

The Summer School is envisaged as a space for meeting and consulting with authoritative academics, practitioners, public servants and decision-makers, providing participants the opportunity to share their experiences and present their research projects for discussion.



INTERNATIONAL MILITARY ACADEMIC FORUM

Multinational platform on military education cooperation

The International Military Academic Forum (iMAF) was launched in 2012 and is a multinational platform in which NUPS cooperates with the following institutions:

- General Tadeusz Kosciuszko Military Academy of the Land Forces (Wroclaw, Poland)
- "Nicolae Balcescu" Land Forces Academy (Sibiu, Romania)
- Theresan Military Academy (Wiener Neustadt, Austria)
- University of Defence (Brno, Czech Republic)

Deepening a "European Security and Defence Culture"

The forum operates as an annual discussion and working platform among military officers, offering education and training for the organiser institutions

and for invited partner institutions, military academies, military universities and organizations dealing with the education and training of military officers. The forum focuses on creating and deepening a "European Security and Defence Culture", as well as assuring the best achievable level of education and training for officer cadets and young officers who will deal with future challenges.

Vision for the future: joint military training

In doing so, iMAF supports the "ERASMUS Lifelong Learning Cycle" in the education and training of military officers along with the "European initiative for the exchange of young officers inspired by Erasmus". Moreover, in 2014 iMAF members signed an agreement about planning, organizing and conducting future forums with the aim of establishing a possible joint military officer training. Naturally, in such a training national characteristics continue to play a dominant role, however, the knowledge and experience to be acquired by a future military officer could be of European quality.



MAGLITE

The Multinational Logistic Training Programme

MAGLITE provides excellent opportunities for future military officers to be involved in joint exercises with their international allies. Although the programme was originally based on the Joint Logistics Operations Course organised for the British Armed Forces, MAGLITE has increasingly become more international. Initiated in 1996, MAGLITE is a series of multinational trainings with various locations across participating countries. While these events are simulations, they are extremely important, as they provide insight for the cadets into decision-making procedures of joint operations and reveal to them how a multinational staff operates. Furthermore, the programme helps future military officers to improve their language skills while working together with international colleagues.

Hungarian phase in October 2015

The Faculty of Military Sciences and Officer at NUPS hosted the Hungarian phase of the 2015 MAGLITE Multinational Logistic Training Programme on October 12-15. Continuing the English phase of the programme, Hungarian cadets studying military logistics at NUPS

cooperated with British, Czech and German colleagues coming from the Defence College of Logistics, Policing and Administration, Defence Logistics School, the University of Defence in Brno, and the Bundeswehr respectively.

Humanitarian crisis management simulation

Participants were divided into three working groups in a humanitarian crisis management simulation. The fiction-based mission included the strategic redeployment of a Hungarian transportation battalion, a Hungarian engineer company, a Hungarian and a Czech infantry battalion and a Hungarian and Czech National Support Element to operational area, as well as the organisation of their support chain afterwards. Moreover, British, Czech and Hungarian forces were instructed to cooperate with international and government organizations in carrying out the engineering tasks related to the supply of aid and drinking water. While the three working groups were all tasked to outline an action plan each, all three groups were faced with differing boundary conditions. The training was concluded with a report by each working group to their superiors.



FOURLOG

A tactical level multinational logistic training programme

Logistics play a crucial role in military operations, as all the weapons and materials for soldiers need to be transported and deployed with great care. On the other hand, an increasing number of challenges have to be met with a shrinking amount of resources in this regard. Nowadays, central European nations no longer operate independently in military missions, therefore future military officers need to learn how to cooperate with their counterparts from other nations. FOURLOG is a tactical level multinational logistic training programme. It takes place at different locations in Europe, with all phases being led by national commanders who are appointed by the co-directors supervising the programme.

Military cadets from four countries

The Hungarian phase of FOURLOG 2015 was hosted by the Faculty of Military Sciences and Officer Training at NUPS where military cadets from four countries exercised the logistic tasks related to peace support operations. Based on the bilateral agreement between NUPS and the University of Defence in Brno in 2000,

the twelfth FOURLOG logistic training programme was also joined by the Logistic School of the Bundesheer (Austria) and military cadets from the Republic of Serbia.

Planning and rearrangement of deploying mission forces

The programme was divided into three phases beginning in Austria where participants could exercise the operation of mobile control/check points, the identification and marking of various explosive devices, the deployment and operation of fuel and ammunition supply points. Hungary and NUPS provided the second phase of the programme in 2015 with trainings focusing on the planning and rearrangement of deploying mission forces, as well as on the fuel supply for rallies and the possible reception of and supply for refugees. The final phase is in the Czech Republic where cadets participate in specific tactical trainings.



COURSE ON HATE CRIME IN COLLABORATION WITH CEPOL

Pioneer topic on CEPOL training agenda

The National University of Public Service signed a framework for collaboration agreement with the European Police College (CEPOL) in 2014 and the course on hate crime was the first programme organised under this framework at NUPS. It was the first time that CEPOL arranged such a course in this topic, therefore both participants and organisers had high expectations for it.

5 month preparation

The course was implemented as the result of 5 months' organisation. The main organisers were Dr. Andrea Kozáry college professor (Course assistant), dr. Rita Kiss (moderator), colleague of the Faculty of Law Enforcement at NUPS, Ms. (Pol. Col.) Emese Horváczy, colleague of the International Training Centre of the Ministry of the Interior. The manager of the course was Dr. Judit Nagy, Vice-dean for Scientific and International Affairs at the Faculty of Law Enforcement at NUPS.

Feedbacks on success

The course was very popular among applicants, and could ultimately include 30 international participants from the EU, Iceland, Norway and EUROPOL. In addition, 26 highly qualified lecturers and trainers have been invited to the course to ensure not only the appropriate quantitative but also qualitative standards. Apart from the theoretical presentations, interactive trainings and workshops also coloured the course at the Ludovika Campus of the National University of Public Service.

EMZETI KÖZSZOLGÁLATI EGYETEM
TUDOMÁNYI KAR



COMMON SECURITY AND DEFENCE POLICY TRAINING WITH ESDC

European Security and Defence College cooperation

NUPS is an active partner of the European Security and Defence College (ESDC) which provides high-level education on relevant issues directly related to the EU's Common Security and Defence Policy (CSDP). This is done in the form of seminars hosted and organised by members of the ESDC network. It is therefore a perfect platform to both provide and receive knowledge on important topics of European security ranging from crisis management through maritime security to cyber security at various levels. The participants of these events include high ranking government officials and professionals, military and law enforcement officers, whereas the speakers are experts of the specific topics at various national and EU institutions and agencies.

International seminar on cyber security and cyber defence

In accordance with its mission of public service development and education, NUPS has delegated both participants and speakers to such courses. In May 2015, NUPS organised an international course on cyber security and cyber defence, providing a thorough and up-to-date view on the nature of information society, on the threats from cyber space and on the theoretical and practical background of the preparation for cyber defence. While the main target group of the event were experts delegated by the ministries of EU member states, EU agencies and relevant institutions, the group of speakers ranged from experts from EU member states, the European External Action Service, the European Defence Agency to representatives from the private sector. Furthermore, NUPS is in cooperation with the Austrian National Defence Academy which has organised international courses on CSDP, welcoming MA and PhD students as well as lecturers from NUPS as participants in 2014 and 2015.



Co-funded by the
Erasmus+ Programme
of the European Union

FIRST JEAN MONNET PROJECT AT NUPS

Promote excellence in the field of teaching European Union studies

Jean Monnet Activities, part of the ERASMUS+ Programme, are designed to promote excellence in teaching and research in the field of European Union studies worldwide. The activities also foster the dialogue between the academic world and policy-makers, in particular with the aim of enhancing governance of EU policies. Three main types of activities are financed within this programme, where NUPS applied for a grant to carry out a Jean Monnet activity within the Teaching and Research priority. This is the first grade of involvement into this priority and successful execution of the Module opens future eligibility for larger projects, such Chairs and Centres of Excellence activities.

A Jean Monnet Module is a short teaching programme (or course) in the field of European Union studies

at a higher education institution with a duration of three years. NUPS offered two courses to provide theoretical knowledge and practical skills to analyse a number of current EU policy issues and to provide up-to-date reference knowledge on the most important EU sectoral policies. The European Commission, represented by the Education, Audiovisual and Culture Executive Agency has evaluated the NUPS proposal and awarded it with a grant under Grant Decision No. 2015-2695/001-001. The project is implemented under project number 565087-EPP-1-2015-1-HU-EPPJMO-Module between 2015.09.01 and 2018.08.31 with the co-financing of the European Commission. News, facts and courses delivered under the implementation period can be found at the website of the NUPS Faculty of International and European Studies under the menu "Jean Monnet". The Academic Coordinator of the project is Dr. KOLLER Boglárka assistant professor and vice-dean, the Project Manager is Police Major dr. jur. SZÉKELY Zoltán.

SHORT-CYCLE TRAINING PORTFOLIO

NUPS functions as a centre of excellence in special continuing training programme development and provides further training for thousands of public servants each year.

NUPS is committed to sharing Hungarian experiences on the further training of public and civil servants. Therefore it offers short-cycle training programmes in various fields, serving government needs on a bright scale.

The main features of short-cycle training programmes:

- the goal is to develop the capacities of civil, military and law enforcement service staff and to offer smart and cost effective solutions for executive development;
- curricula and training activities are supported by applied research; courses can be selected by personal/institutional preference;
- multidisciplinary learning methodology is enriched by case studies, simulation exercises and working groups.

SHORT-CYCLE TRAINING PROGRAMMES

for officials in public administration, security, defence and law enforcement

CHALLENGES OF THE EUROPEAN UNION	INTERNATIONAL CAPACITY BUILDING
<ul style="list-style-type: none">• legal harmonization, decision-making mechanism, national interests and lobby• foreign affairs and security policy issues, hot topics of democracy• financial framework, annual budgeting economy and economic crisis management trends• protection of the environment, climate and energy policy• agriculture, regional and funding policy agenda• innovation, transport and digital agenda	<ul style="list-style-type: none">• HR development trends, training, evaluation, promotion• adaptive leadership, management techniques, total scorecard management• diplomatic relationships, hot foreign policy issues and trends• e-government, client management development, cyber protection• budgeting, solutions in times of economic crisis• international protection of human and minority rights
MODERN SECURITY CHALLENGES, CRISIS MANAGEMENT	INTERNATIONAL LAW ENFORCEMENT AND POLICING COOPERATION
<ul style="list-style-type: none">• common EU security and defence policy• international crisis management• international co-operation of disaster management organisations• regional security challenges• information security, cyber protection	<ul style="list-style-type: none">• high level management of policing and law enforcement organisations• challenges of international law enforcement co-operation• legal framework of international law enforcement co-operation• crime prevention and law enforcement policy in the EU• international and EU migration policy and integrated border administration
<p>Short-cycle training programmes are available in a tailor-made selection as well, based on personal/institutional preferences. The recommended length of a course is two weeks. All inclusive tuition fee is ~ EUR 1,000 per student</p>	



INTERNATIONAL PARTNERSHIPS, GLOBAL AND REGIONAL COMMITMENT

We understand the importance of internationalisation and of building networks worldwide. NUPS is committed to the development of multidimensional relationships with foreign higher educational institutions and think

Tanks in order to promote curriculum development, mobility experiences, inter-cultural diversity and to shape future leaders.

INTERNATIONAL PARTNERSHIPS

As regards geographical and geopolitical considerations, NUPS is going to strengthen its cooperation with EU member states, especially with the higher education institutions of Central and Eastern European countries, and of the Visegrad Group. It also wishes to establish relationships with non-EU countries, particularly with Western-Balkans countries, the USA and China.

NUMBER OF NUPS PARTNERS

EU		Non EU	
Austria	14	Canada	1
Belgium	11	China	21
Bulgaria	3	Ethiopia	1
Cyprus	2	Israel	4
Czech Republic	3	Kazakhstan	2
Estonia	3	Kenya	1
Finland	3	Kosovo	1
France	12	Moldova	1
Greece	2	Montenegro	1
Croatia	3	Nigeria	2
Poland	19	Russia	4
Lithuania	2	Serbia	4
Malta	2	South-Africa	1
United Kingdom	10	Turkey	4
Germany	23	Ukraine	3
Italy	6	USA	6
Portugal	2		
Romania	16		
Slovakia	19		
Slovenia	5		
Total		217	

STRONG COMMITMENT TO REGIONAL DEVELOPMENT



The region of Central and Eastern Europe plays a crucial role in the university's efforts of international outreach. While the nature of the bi- and multilateral relations with nearby partners is similar to those on an overall European level, their management enjoys special attention. Accordingly, NUPS is proud of the achievements reached through the joint efforts of regional communities and partnerships. Being a member of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee), the university contributes to the

development and education of public administration on a regional level, particularly by being the co-host of the 10th Central and Eastern European eGov Days in 2014, focusing on eGovernment as a factor in European integration. NUPS is delighted to continue playing this role in 2015, just like in the case of the Global Minority Rights Summer School (GMSS) which is the single international conference of its kind within the region. Co-operation with our neighbours and allies extends to the realm of security as well. The core of the efforts in this regard embraces the Visegrad Group, with Czech, Polish and Slovak defence universities being in alliance with the National University of Public Service. Nevertheless, whilst honouring the heritage of the former Royal Hungarian Ludovika Defence Academy, our scope of co-operation reaches further beyond to the organising of joint trainings within the International Military Academic Forum (iMAF) and regional projects like the FOURLOG international logistics exercise for future military officers.

A PROUD MEMBER OF THE EURO-ATLANTIC COMMUNITY



The National University of Public Service has a distinguished focus on its relations with its Western partners within and outside Europe. NUPS participates in renowned and successful international networks and programmes with the aim of exchanging ideas and best practices in various fields of public service thereby supporting stronger ties within the family of Europe. These efforts are realised in all areas of the university's profile: NUPS has the privilege and honour

to represent Hungary at the European Institute of Public Administration (EIPA) where defining initiatives and ideas on European public administration are born. In the field of law enforcement, the university is a stakeholder in the European law enforcement leadership training programme of the European Police College (CEPOL) providing the first of seven modules aimed at the training of law enforcement officers within the European Union. Similarly, NUPS is an active member of the European Security and Defence College (ESDC) organising and hosting international conferences on current issues of European security including cyber security and defence. The university's relations extend to the other side of the Atlantic with NUPS being a partner of the George C. Marshall European Centre for Security Studies, organising trainings and education and being a strong supporter of the Transatlantic Policy Consortium, the 2015 conference of which is to be held by the National University of Public Service.

OPENING TOWARDS THE EAST



Asia and the Far East are also important directions in which the university would like to focus its efforts and resources for international relations. NUPS pays particular attention to Chinese relations, providing Chinese language courses for students and establishing programmes focusing on the mutual exchange of students and lecturers with Chinese higher educational institutions. Hungarian-Chinese efforts extend to the dialogue of experts as well via international forums and conferences on public administration, law enforcement

and military science. These include workshops in Budapest dealing with "New Strategies of Public Governance for Changing Societies" and with "The Challenges and Responses of Law Enforcement Related to Globalisation". Moreover, the university enjoys good relations with leading Chinese institutions such as the Academy of Military Sciences (AMS) which has enabled the participation of Hungarian military officers at prestigious scientific events like the 9th International Symposium on Sun Tzu's Art of War. The university's opening towards the East also includes co-operation with other relevant players in public service development in Southeast Asia: NUPS is in co-operation with the Korea Institute of Public Administration (KIPA) focusing on continuing education and research in public service through joint conferences and research projects that involve Korean and Hungarian experts in public administration. In addition, NUPS is the exclusive agent in connecting Hungarian public officials and civil servants with the Singapore Co-operation Programme which offers several training opportunities for people with various specialisations in public administration.

CAPACITY BUILDING AND COOPERATION WITH AFRICA



Africa and the sub-Saharan region is a relatively new yet deeply emphasised area of focus. The university's Academy of Diplomacy, Budapest international certificate program, along with the Good Governance Scholarship, offers a great opportunity for civil servants inter alia from African institutions to exchange views and build global networks in the heart of Central and Eastern Europe. NUPS is also eager to share Hungarian experiences and know-how in public administration reform with interested African institutions. Accordingly, the university has been reviewing the possibilities of inter-institutional co-operation with its counterparts in various African countries.

NETWORKING

Our University is bound to several international organisations through its Governing Ministries. According to the needs of the members of the Board of Governors the University has represented either the

country or itself in around 30 international networks or institutions. NUPS has an institutional membership in the organisations below:



Representation of Hungary

EIPA	European Institute of Public Administration
DISPA	Directors of Institutes and Schools of Public Administration

Membership as a Higher Educational Institute

IASIA	International Association of Schools and Institutes of Administration
IIAS	International Institute of Administrative Sciences
NISPAcee	Network of Institutes and Schools of Public Administration in Central and Eastern Europe



EGPA	European Group of Public Administration
AERTE	Association Européenne de Représentants Territoriaux de l'Etat
OECD	Network of Schools of Public Administration



ESDC	European Security and Defence College
CEPOL	European Police College



AEPC	Association of Police Colleges
EUA	European University Association
IAU	International Association of Universities





INTERNATIONAL STUDENT AND STAFF MOBILITY

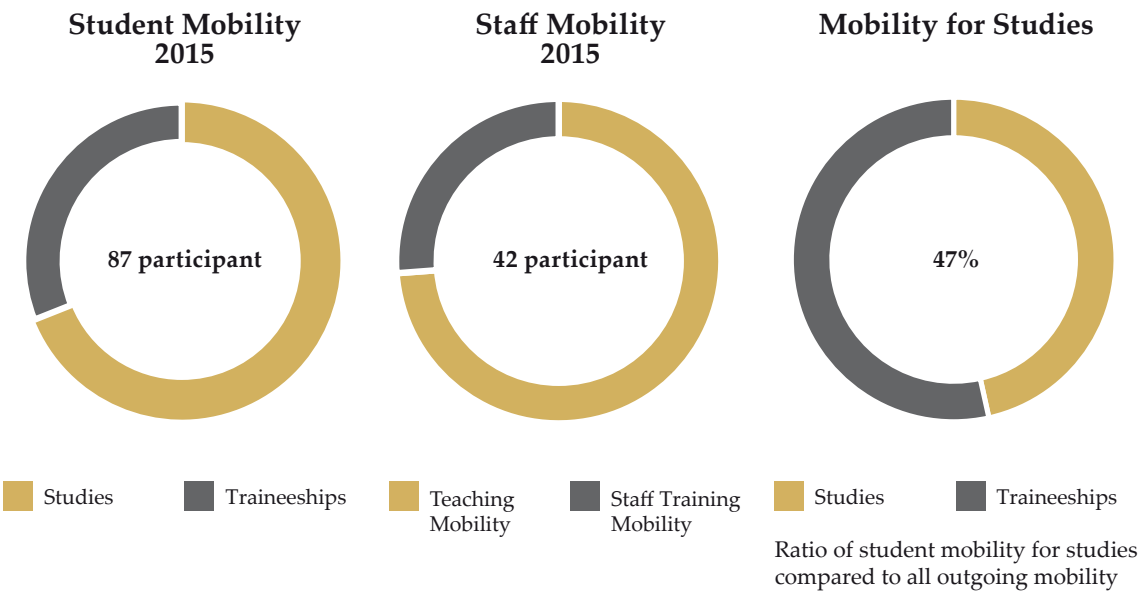
ERASMUS+

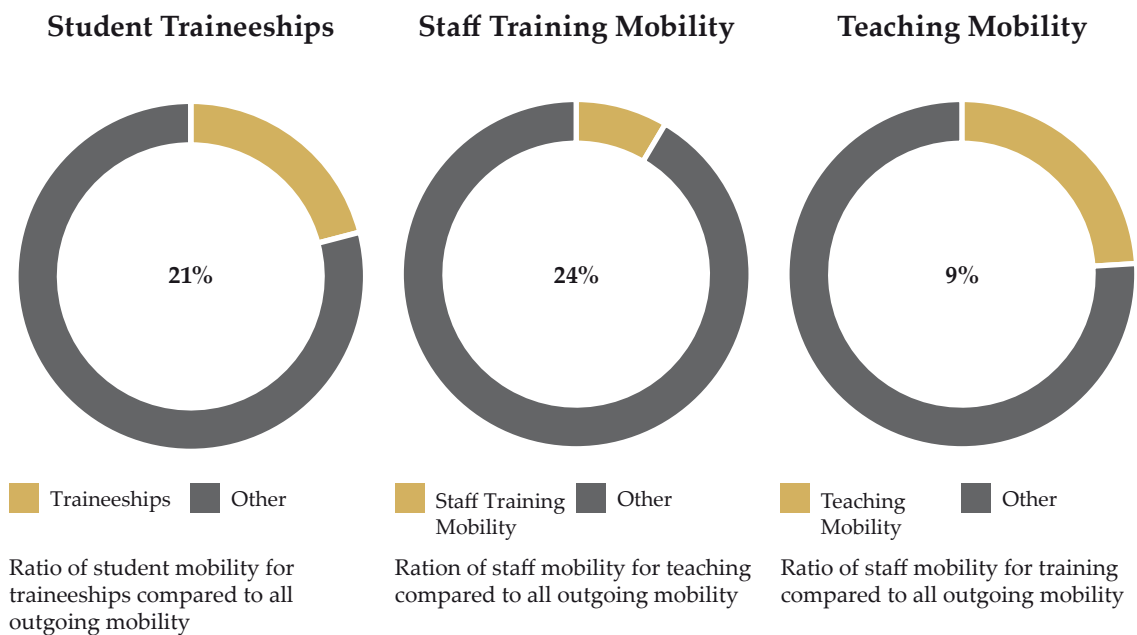
Our international programmes attract a growing number of students and visiting lecturers worldwide. The most important tool in fostering mobility within members of the European Union is the ERASMUS program. In 2014 there was a significant increase in the number of outgoing exchange students. It indicates that our students are embracing the opportunity to broaden their horizons by studying abroad. Mobility can also be encouraged by traineeships. Furthermore, NUPS places special emphasis on personal career guidance and therefore it is building up a network of outstanding European public administration, law enforcement and military institutions for providing traineeship opportunities.

2 out of 10 students

Our University successfully applied for the ERASMUS+ Charter for 2014-2020. The Management of the University ensures the regulatory environment and conditions that encourage lifelong learning and the mobility of students, staff and academics. The objective is to ensure that 2 out of 10 students have completed courses abroad by 2020. In this spirit NUPS strives for ensuring more opportunities of gaining credits abroad, with special conditions and guarantees, for students of career officer status as well.

ERASMUS + 2015





In 2015 the ERASMUS programme has been extended to non-European countries in the framework of the Erasmus international credit mobility. Our University could use this opportunity to deepen its existing cooperation with Chinese, Middle East and African partner institutions. NUPS was among the top universities in Hungary regarding the amount of funding for international mobility programmes for the period of 2015-2017. Among our partners there are several Chinese institutions, including the East China University of Political Science and Law, the Haifa University in Israel, the Kazakhstan Institute of Management, Economics and Strategic Research, the British University of Egypt and the University of Free State in South Africa. The Erasmus programme provides opportunity for the mobility of students and staff with these institutions thus the

international network of the University is likely to develop significantly due to the programme. In 2015 the first application rounds were already conducted and the first participants of the programme have been selected. With regard to the great interest among students and staff, NUPS will continue to apply for grants in the framework of ERASMUS international credit mobility projects. Besides the ERASMUS programme students of the University have further possibilities to participate in mobility programmes, e.g. the Hungarian Scholarship Committee offers scholarship to study in China. Through our Research Centre for Chinese Public Administration, Society and Economics students have unique opportunities to study Chinese language at NUPS and at our Chinese partner institutions as well.

China
Kazakhstan
Israel
Egypt
South-Africa

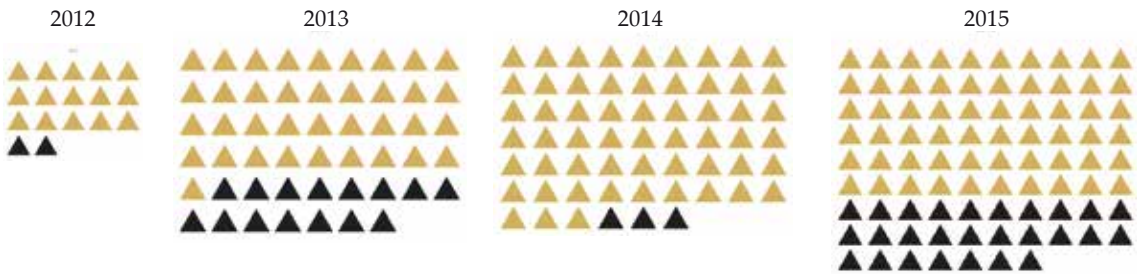
314 000 EUR



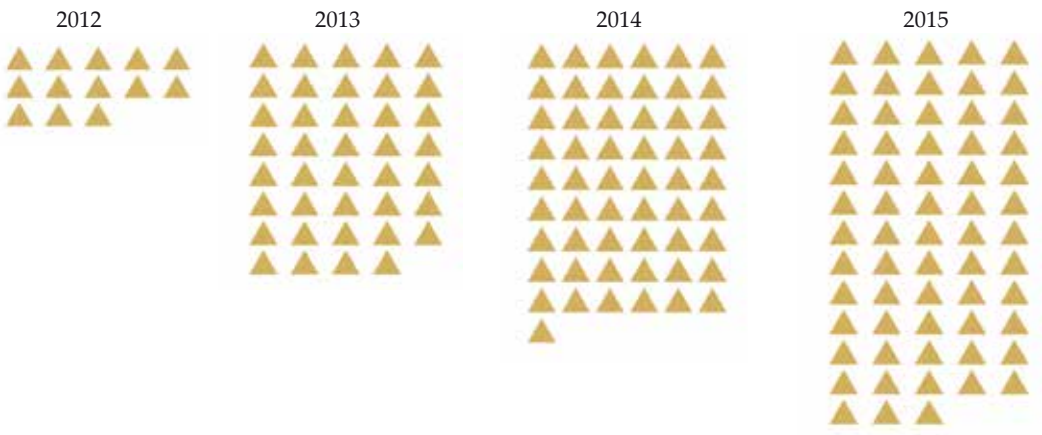


OUTGOING STUDENT MOBILITY

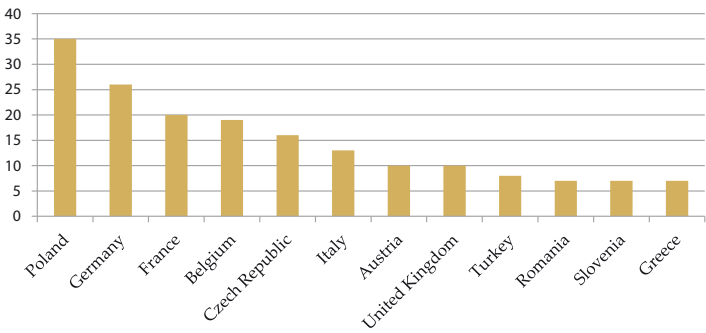
2012–2015 **Studies/Traineeships**



INCOMING STUDENT MOBILITY



OUTGOING STUDENT MOBILITY – MOST POPULAR DESTINATIONS 2012–2015





ERASMUS STUDENT NETWORK

The number of incoming exchange students has also grown by 30%, meaning that our English programme offer is becoming more attractive. NUPS has launched a special Tandem Programme to support the integration of incoming students.

Every incoming student has a buddy who, on a voluntary basis, assists them throughout their stay in Hungary and helps you to feel at home in Budapest.

AVAILABLE STUDY MODULES FOR EXCHANGE STUDENTS

INTERNATIONAL RELATIONS MODULE (MA)

- Comparative Administrative Law
- EU Sectoral Policies
- International Political Economy
- International Protection of Human Rights
- International Organisations – Law and Policy-making
- Law of Diplomatic Relations
- Regional Studies
- Efficient Public Management and Leadership
- Art of Diplomacy
- Good Governance - International Dimensions
- Regional Security Challenges
- International and European Law Enforcement Cooperation
- Employment of Armed Forces, Cooperative and Collective Efforts

CONSTITUTIONALISM-DEMOCRACY- GOVERNANCE MODULE

- Introduction to Political Science
- Democratic Transition in Central and Eastern Europe
- Efficiency Problems of the Fragile States
- Parliamentarism and Forms of Democratic Participation in Central and Eastern Europe
- Public Administration and Good Governance
- Collision of Fundamental Rights
- Good Governance – International Dimensions
- Introduction to Public Policy
- The Organisation of the Hungarian State

MANAGEMENT AND INFORMATION COMMUNICATION TECHNOLOGY

- Operations Control – Introduction to Processes and Services
- Collaboration, coordination and cooperation in the public sector
- New Challenges of Economic Governance
- Leadership for Change
- Economics and Public Finance
- Innovation and Information Communication Technologies
- Project Management – general principles and information systems applications
- Political Communication in the New Information Society
- Information Systems in Public Administration: e-governance and e-government

MILITARY LEADERSHIP MODULE

- Information Operations
- Leadership, be a Commander
- Map Reading and Land Navigation
- NATO Military Staffwork Training
- Natural, Man-made Disasters and Geography
- Regional Security Challenges
- Security and Geography
- Security challenges – case studies Research Seminar
- Terrain Categories and Terrain Analysis
- The 21st Century's Military Operational Environment
- Theory of Allied Joint Operations
- Theory of Counterinsurgency Operations I.
- Basics of Air Warfare
- Political Discourse in Media
- Rhetoric

LOGISTICS AND MAINTENANCE MODULE

- Communication Information System (CIS) management
- Information Operations
- Innovation and Information Communication Technologies
- International Organisations – Law and Policy-making
- NATO Military Staffwork Training
- Network centric CIS at brigade level and below
- Practical IT Security
- Research, Development and Military Industry
- Signal (CIS) Support for NATO Multinational Operations
- Logistics
- Supply Chain Management-SCOR
- The 21st Century's Military Operational Environment

AVIATION MODULE

- Airport structure and safety
- Application of Unmanned Aircrafts Systems
- Aviation Meteorology
- Aviation terminology
- Base of Aeronautical Information Services
- Construction of Mi-8/17 Helicopter
- Fundamentals and Theory of Maintenance
- Fundamentals of ATM (CNS, ANS)
- Gas Turbine Engine Construction
- Gas Turbine Engine Theory
- General Air Force Operations (tactics)
- Human Factors in Aircraft Maintenance
- Meteorological Aspects of Aircraft Accidents
- Military Air Traffic Management Procedures
- Modern ATM systems
- Modern CNS-ATM systems
- Onboard Weapon System
- Thermodynamics of Heat Engines

COMPLEMENTARY SOFT SKILL MODULE

- Hungarian as Foreign Language
- Intercultural Awareness Training
- Leadership for change
- Military Sports
- Multi-party dispute resolution
- Professional English as Foreign Language (for cadets)
- Public ethics and integrity management training

LAW ENFORCEMENT MODULE

- International Law and EU Public Law (International Cooperation in Criminal Matters)
- Criminal-pedagogy
- Law Enforcement and Security Studies on the Schengen Agreement
- Participation of Hungary in the International Disaster Management
- Fire Protection and Civil Protection in Hungary – The theory and practice of fire-fighting and system of civil protection
- Personal and Technical Conditions of Disaster Management and Fire Protection in Hungary
- Criminal Psychology
- Mediation, Restorative Justice and the Policing of Ethnic Minorities
- The Police in the Society and in the Social Sciences
- Tactics of Taking Police Measures
- Studies in Managerial Science
- Law Enforcement Management Studies
- Public Security, Private Security
- Tax and Customs as Regulatory Instruments in Economy
- General information, the cultural history of Hungary and the history of the Hungarian Police
- Professional language courses (English, French, German or Russian)
- General Physical Education
- Comparative Police Culture
- Minority and migration politics of the EU
- Hate Crime: Fight against Crime and Crime Prevention in the European Union



RESEARCH

VISION

The National University of Public Service will be a university with a special focus on “the sciences of the state”, synthesizing theories of political, legal, social, policy, economic and management research related to

the state and governance. Its scientific activity shall provide criticism and forward looking advice to support a responsive, competitive and efficient State.

MISSION

The Institute for Research and Development on State and Governance coordinates and supports the comprehensive, multidisciplinary, comparative, and applied research efforts based on national and international collaborations which address issues related

to the state and governance. This research contributes to enhancing the capacities of the state, increasing government's efficiency and effectiveness and reinforcing the values of public service and ethical leadership.

GOALS

The Institute's main goals are to coordinate and support the complex, interdepartmental research of the University, focusing of the state and governance. As a central Unit in this sense, the Institute's goals are:

- One of the main goals is the coordination of the activities of numerous projects of the Public Administration and Civil Service Development Operational Programs, as well as supporting activities of National Reform Programme of Hungary,
- Cooperating in publishing scientific results in the journal *Acta Humana* and in Working Papers on the Science of Public Governance and State,
- Supporting the progress of developing the University's specialization in the sciences of the state and governance,
- Supporting the curriculum development and educational activities at the University,
- Developing and maintaining national and international research networks, respectively, coordinating the administrative background of the research cooperation agreements and coordinating individual research,
- Organizing workshops and conferences,
- Drafting of main documents refining the research strategy of the University, ensuring their consistency and updating them.

INSTITUTE FOR RESEARCH AND DEVELOPMENT ON STATE AND GOVERNANCE



**Dr. Tamás Kaiser PhD, Associate Professor
Head of Institute**

Dr. Kaiser received his PhD in political science at the Eötvös Loránd University in 2004. After teaching at Pannonia University for 15 years, Dr. Kaiser became the Head of the Public Policy and Public Administration Department at the Faculty of Political Sciences Public Administration. Beginning in 2015, he is the Director of the Institute for Research and Development on State and Governance. Over the past years, he has lead numerous national and international research projects related to public governance, and has been leading one of the major research projects, the Good State and Governance Index methodology development, at NUPS since the end of 2013. His main fields of expertise and research are regionalization, regional policy, governance studies, and comparative politics.

The Institute for Research and Development on State and Governance is an inter-faculty unit, directly subordinated to the Rector of the National University of Public Service. The Institute coordinates and supports the complex, transdisciplinary research efforts of the various faculties, departments and institutions of the University according to the research strategy of NUPS. Based on the unity of research and curriculum development, the research activities are carried out at the various departments of the faculties.

RESEARCH COUNCILS

The comprehensive and multidisciplinary researches are channelled in seven Research Councils

- (1) Sciences of State and Public Administration
- (2) Economics
- (3) Military Sciences
- (4) Science in Law
- (5) Technical Science
- (6) Law Enforcement
- (7) Applied Social Sciences
- (8) International Studies
- (9) Human Resource

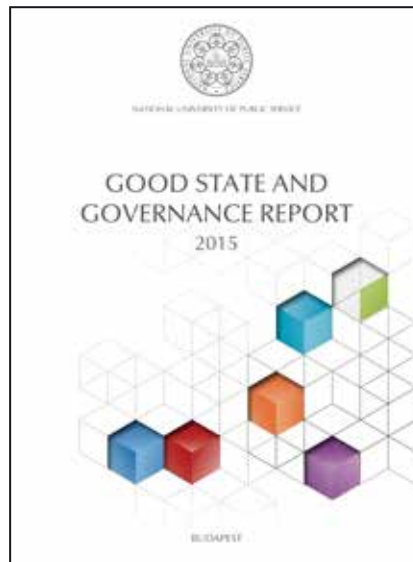
Each Council has several research teams. The leaders of the Research Councils are responsible for the quality of researches and they are nominated by the scientific director of the Institute. The scientific activity of the various groups must be approved by the Research Council of the University. The Council establishes, oversees and evaluates the research activities of NUPS.

RESEARCH PRIORITIES

The research priorities of the National University of Public Service are:

- Focusing on developing state efficiency indicators related to state reform priorities (defence, public safety, justice system, corporate competitiveness, tax bureaucracy), following the methodology of the Good State and Governance Report.
- Elaborating a comprehensive system of indicators and evaluations mechanism for the measurement of the defence sector's efficiency, and a set of indicators and evaluations mechanism for the state's capacities in the area of public safety, law enforcement, and legal certainty.
- Strengthening the position of the discipline of governance studies and comparative governance studies.
- Developing a knowledge center concerning local governance, local democracy and local development strategies.

- Researches on the new code of Administrative Procedure Code and administrative litigation process.
- Studies on reduction of administrative burdens, evaluation of efficient public administration, the existing various international models.
- Analysis focusing on European and comparative civil service development, human development, personnel management, civil service law.
- Tax administration and various other specialized administration fields, their concordance with the latest reforms.
- Changes in public law due to the introduction of the Fundamental Law of Hungary.
- Empirical, sociological researches on social studies.
- Organizational theories, management and leadership with a special focus on the public sector, with a special focus on anti-corruption measures.
- Complex researches on economics, public finance, international trade, and fiscal management, economic policy analysis, and economic analysis
- Researches on state property, public company management.
- E-government services and cyber-security with a focus on IT development.
- Researches on military science and technology in service of the national defence.
- Empirical, sociological researches related to the social perceptions' and attitudes regarding the Hungarian Defence Forces with a special focus on the youth.
- In the field of law enforcement priorities have studies focusing on forensics (criminal tactics - and methodology), the criminal-psychology, measurement of the law enforcement capabilities, the sociology of public safety, private security, and migration. Examinations on anti-corruption should focus on complex organizational-sociological point of view. Researches on behavioural sciences related to law enforcement and the society's perception on national security are important as well.
- The Faculty of International and European Studies should extend its area of study and incorporate elements of international economic relations, and European studies in addition to continuing research on security- and defence policy, minority rights, respectively, China Studies.
- Researches on sustainable development with an emphasis on water governance, climate change, food security, social capital, culture of sustainable living.
- In order to be able to honour the European values, we must know our own culture and elements of national identity. Therefore, historical researches on Hungarian national tradition are a priority as well.



GOOD STATE AND GOVERNANCE REPORT – 2015

As the measurement of government performance is inseparable from the given country's socio-economic position, its special attributes and problems, as well as from the targets set by the government, developing a set of indicators that would be applicable in national context was a priority of the researches supported by the Institute. The Report – as intended – is among the available tools to support government decisions, so their primary target audiences are the players and professional bodies involved in evaluating possible decisions. At the same time, allowing feedback from the government and academic research to build on one another creates an opportunity for ongoing development in the technical and methodological elements of the Report, which is to be published annually beginning in 2015.

The measurement structure of the Good State and Governance is formed by four levels layered one over the other. The first level (1) is the complex phenomenon of the good state. Defined as being below this uppermost level are the areas of influence. (2) Areas of influence express the interrelationships between major sectors from the point of view of economics, society and public administration, which can be captured either separately or comprehensively and which together provide a measurable picture of the

government capabilities fundamentally determining the functioning of the Good State and Governance. The indicators formulated by GSRWG measure the strengths and weaknesses of government capabilities across the six areas of influence listed below:

- Security and trust in government,
- Public well-being,
- Financial stability and economic competitiveness,
- Sustainability,
- Democracy,
- Effective public administration.

The third level (3) is formed by dimensions. While each area of influence pertains to a major, general subject area, it is through the dimensions that the strongest specific phenomena are captured within a given area of influence. A dimension can be homogeneous, that is, the indicators used in the system are really different measurements pertaining to the same area and, accordingly, are measured on the same scale.

In order to measure these sub-areas, indicators associated with the individual dimensions are used to make up the fourth level (4). The complete set of all associated indicators forms the indicator system. Arranged into groups, the indicators fit into sub-areas, which go hand in hand with the methodological variegation, in that the indicators measure a variety of scales that cannot be directly compared.

SUPPORTING STATE REFORM OPERATIONAL PROGRAMMES

Closing procedure of National Reform Programme of Hungary – 2.2.22 “Education for local governments situated in convergence regions”. Within the program, more than 14,600 civil servants have gained new insights through the newly developed “Sustainable local government” e-learning material. A second component of the programme was the developed the Network of Local Community Development Agencies aiming to offer support to local governments in strategic planning, offering better public services and in practicing good governance. Another part of

the programme was the development and implementation of the professional training “Municipal advisor” which was completed by 257 participants.

Starting a new cooperation with the National Election Office. The new partnership serves the improvement of the scientific research work of the Electoral Systems Research Center, coordinating the research efforts, as well as the development of curriculum offered by the Institute of Continuing Education and Executive Training.

CONFERENCES, ROUNDTABLES AND WORKSHOPS

- Science of State and Governance Roundtable Discussions. The German Model – The last part of the series of roundtable discussions focusing on presenting various models of the sciences of state (3. February 2015).
- Strategies and Reforms of a State: Analysis of the OECD's 2015 country review (5 February 2015.)
- Corruption versus integrity: research and curriculum development workshop (23. February 2015)
- State and diplomacy– workshop in foreign diplomacy (03. June 2015)
- History of Law – international conference focusing on the role and definitions of money, respectively, the legal and historical background of money transfer (19-20. June 2015).
- Legal Framework and Practice of Referendums in Europe – conference organised by NUPS and the National Election Office (24. September 2015).
- Building a sustainable Future with Effective Public Policy: Success and Experiences from the UK – international workshop focusing on climate change (1. October 2015).
- Jenő Kvassay Memorial Conference: international conference on strategy for the Danube Region (15-16. October 2015).
- Hungary's geopolitical situation: climate change and migration – conference on vulnerable resources (26. November 2015).

SUSTAINABLE RESOURCES CENTRE



The Centre, established in July 2015, plays a significant role in the interdisciplinary research of sustainability. The Institutional Development Plan of NUPS has long acknowledged the emerging need for a

think tank connected with the conventional fields of sustainability and its applications in public decision-making and administration. This applies particularly to the preparation of legislative proposals and the planning of governmental decisions where taking into account the results and requirements of sustainability is a fundamental imperative. The Centre thus acts in a dual capacity both as a support group for decision-makers as well as a scientific hub. The Centre also aims to introduce new subjects into the various curricula of the University, offering robust scientific results, best practice methods and hands-on assistance for their application.

Since its foundation the Centre has been active in expanding its academic and professional relations worldwide with a view to becoming a think tank of recognized international standing. Driven by the fundamental mission of bridging the gap between science on the one hand and public policy and administration on the other, the Centre aims to translate state-of-the-art scientific findings on sustainability into the language and culture of public administration and political decision-making. To that end, the Centre is cooperating with a diverse range of stakeholder institutions and scientists from all relevant natural, social and human sciences in and outside Hungary.

The first conference organised by the Centre in October 2015 was focusing on the water-related issues like the security of supply, water quality and waste treatment in the Danube Basin. The second conference, held in November 2015, focused on food waste and food security in the light of the potential impact of climate change.

Considering the fundamental role of water in human life, the economy and international politics, a dedicated research subgroup was created within the Centre under the

name of International Water Governance Centre (IWGC). The focus IWGC is the comparative study of international water law and policy.

One of the flagship projects of the University in 2015 was the completion of the Government performance review entitled "Good Governance Report". This report contained a sustainability chapter that was prepared by the Centre's experts. This project was just the first stage of establishing and using a new set of indicators to evaluate the effectiveness of governance.

The Centre can fulfil its mission only in close partnership with renowned international research hubs and networks active in the field of the sustainability. In that context the Centre participated in several programmes of the EU's main climate innovation initiative, the Climate KIC. The University hosted the Pioneers within the "Pioneers into Practice programme" and took part in the Transition Hub pilots. The Centre also organised workshops for decision-makers on the transition into low carbon society with two leading lecturers of Climate KIC. Moreover, the Centre intends to generate new projects by participating in national and international tenders: the Centre has already been invited in 2016 as a partner into a LIFE+ proposal of Green Campus project in which the Centre would cooperate with the Dublin Institute of Technology (consortium leader) and other European universities as participating partners. In addition to these projects, the research and education of sustainability, it is also crucial to foster the change of the attitude of our colleagues, the infrastructure and operation of the University itself. In this regard the mission of the Centre is to set an example on how to play the key role in accelerating the wider change locally and/or globally. To that end, the Centre organised, the first stakeholder meeting for the members of NUPS in 2015. The meeting attracted an outstanding attendance from the management, the scientific and the student community of the University. Lastly, the Centre also intends to reach out to administrative, professional and local organisations. In order to open new avenues for future joint activities, the Centre has signed cooperation framework agreements with several public and private bodies, such as the National Food Chain Safety Authority or the Association of Climate Friendly Municipalities.

SELECTED
RESEARCH
HIGHLIGHTS

INNOVATION IN E-LEARNING OPEN EDUCATION

ICT innovations play pivotal role in the development of knowledgeable human resources in public administration. The E-learning Methodology Centre has been the hub of a creative working environment for educational leaders, pedagogical methodology experts, IT and curriculum developers ensuring that in the period of 2013-2014 over 100 different types of e-learning materials have been created, tested and published in the Hungarian civil service education. With that a special Massive Online Open Course (MOOC) learning environment has been created, a unique MOOC ecosystem in public services where tens of thousands of learners are able to participate simultaneously. This open e-learning initiative amended with empirical research amongst learners, HR leaders, policy-maker and educational experts ensure that ICT based solutions deliver productive and high value results. Research teams in this area regularly publish working papers, journal articles on how advanced design and social construction concepts contribute to the "fit" between technology, culture, and organization successfully implementation of e-learning innovations.

PART OF LEADING EUROPEAN RESEARCH INFRASTRUCTURE – PARTICIPATION IN FP7 DESTRIERO



As part of a €10.8 billion budget for research and innovation agreed for 2013, the European Commission has announced an €8.1 billion Euro package of calls for proposals under the EU's Seventh Framework Programme for Research (FP7). This is the final and largest ever package of FP7 calls, and is an important part of the Commission's commitment to work for growth and jobs in Europe. The competition is extremely high, success rate of grant applications submitted by leading industrial and research stakeholders is between 19 and 22%. One of the successful applications resulted in FP7 DESTRIERO, a project aimed at developing a software enabling to improve damage assessment and decision making in complex crisis situations. The NUPS, represented by Police Major dr. jur. Székely Zoltán, is participating in the project in partnership with the Hungarian National Police as external end-user. Our tasks are to aggregate end-user needs in a scientific approach and translate them to technical specifications, with use of expertise of our police and the NUPS. So far the project has passed its second Commission review with great success. According to the written statement of the Project Manager, this could not be possible without the participation of the NUPS and HNP.

MODERN WARFARE MILITARY SCIENCE RESEARCH WORKSHOP

The Modern Warfare Military Science Research Workshop (hereinafter MWMSRW) was established to integrate the most scientifically endeavours of Military Sciences and Military Officer Training Faculty.

The general aim of the MWMSRW is to provide a scientific environment for so-called Major Research Areas such as:

- Joint operations;
- Military archaeology;
- Military simulations and training;
- Military geography and geographic information system;
- Complex military defence index;
- Change of climate and water as strategic resources.

Some scientific events were organised by the workshop such as conferences, workshops, expertise meetings, as well. The major straight research results of the MWMSRW are a book titled of „Complexity of modern warfare in the XXI. century” and conduction of two relevant conferences such as „Geopolitical situation of Hungary concerning with change of climate and migration” and „NATO integrated air defence system and surface based air defence related to operations of the Land Forces”.

From 2016 BY the MWMSRW is going to operate in the framework of the State Reform Operative Program.

MOBILE APP ON HAZARDOUS MATERIALS

With innovation at the heart of its mission, the National University of Public Service is proud to foster the experts of the future. This is especially true in the case of talents with already remarkable achievements: (Pol.) Major Zsolt Noskó, PhD student at NUPS has developed a software that provides information on hazardous materials for people participating in related crisis management operations. Major Noskó's invention was originally developed as a Java application in 2007 and does not require access to Internet or mobile network, as its database is stored on hardware. Therefore, it can be applied in basements, tunnels or in areas of low coverage. Since its introduction 4,000 users have downloaded the software of which an English and a Slovak version is under development. The application has been made available for a new platform with the support of the Social Renewal Operative Programme titled “Defence Research in Critical Infrastructure”.

MEFC RESEARCH WORKSHOP AT THE NATIONAL UNIVERSITY OF PUBLIC SERVICE

Upon the initiative of the Institute of Military Logistics a research workshop supported by a tender announced by the rector of the National University of Public Service (NUPS) was established within the Military Ecological Footprint Centre (MEFC) on the basis of the Faculty of Military Sciences and Officer Training of NUPS in January 2014. The objective of the research workshop: problems of modern armed combat; examination of its technical-technological development and its social aspects in terms of sustainability.

GOOD GOVERNANCE INDEX METHODOLOGY DEVELOPMENT

The Good Governance Research Centre (hereinafter: Centre) was founded in December 2013. Its general purpose is to provide a unique measurement framework to develop the “Good Governance Index” and the measurement methodology in order to periodically issue the “Good Governance Report” which publishes the indicators of government performance and efficiency measurement. The operation of the Centre is based on interdisciplinary cooperation which aims to grow into an international research network establishing a public service and public policy community under the coordination of the National University of Public Service. The operation and administration of the Centre is provided by the Faculty of Political Sciences and Public Administration, within the Institute of Management and Governance and its Department of Public Policy and Public Administration. The objective is to build a performance measurement methodology on the basis of research results, which evaluates the efficiency of government aiming to achieve the values of Good Governance. To this end, it undertakes to set up a continually operating separate measurement system by creating and developing a specific database in the following research fields:

1. Security and trust in government
2. Community well-being
3. Economic competitiveness, fiscal stability
4. Sustainability
5. Democracy
6. Rule of Law
7. Efficient public administration (as a horizontal field).

On the basis of quantitative variables of the research fields conclusions can be drawn as regards of the capacity of government, which also influence the change in the ability of government. The ability of government involves the instrumental dimension of policy-making. Unravelling the abilities requires highly complex and complicated methodology, however, they become measurable by using different types of indicators (input, output, impact and composite and area indicators). From this starting point the overall logical framework of governance efficiency is to be established.

The structure of measuring Good Governance has a three-level arrangement. The uppermost level is the complex phenomenon of Good Governance. Below that there are the mentioned research fields, which are to be measured by clearly recognizable key indicators, as possible composite indicators. The third level includes sub-fields which are defined within the research fields and are appropriate to identify certain phenomena, which are suitable for the description and calculation of the key indicators.

Interconnecting the key and area indicators with the logical framework of government efficiency is an important methodology innovation of the Good State and Governance Index system; namely a certain key indicator can either be input, outcome or efficiency indicator as well.

As a first milestone of the preparation process of the Report an overall volume (‘The Measurement of the Good State Concept. Background Studies’) was published in June 2014.

GAMMA-RAY BURSTS

Gamma-ray bursts are flashes of gamma rays associated with energetic explosions that have been observed in distant galaxies. They are the brightest events in the universe. Their study has been one of the main research focuses at the Department, supported by several Hungarian Scientific Research Fund grants (Dr. Zsolt Bagoly, Prof. Dr. István Horváth).

AXIOMATIC FOUNDATIONS OF RELATIVITY THEORIES

NUPS is involved in a research in which experts axiomatize Albert Einstein’s special and general theories of relativity within mathematical logic and investigate the logical connections between the possible axiomatizations and the predictions of relativity theories. The central goal of their efforts is to get a clear understanding of the fundamental concepts and assumptions of the world famous scientist’s work. This research is supported by Hungarian Scientific Research Fund grants K81188 and PD84093, as well as the International Exchanges Scheme IE110369 of the Royal Society.

DYNAMICS OF ARTIFICIAL SATELLITES AND EXOPLANETS

The motions of artificial satellites and exoplanets are studied using numerical methods. The goal is to improve the precision of the numerical simulations. Another goal is to characterise the stability of exoplanetary systems especially in the habitable zone.

ROBOTIC CANINE

The Faculty of Law Enforcement at NUPS participates in an international consortium focusing on the development of a robotic canine that could assist police officers in their everyday tasks. The research led by dr. (pol.) Major Zoltán Székely, assistant lecturer at the Faculty, includes experts from nine countries of Europe and Asia, twelve institutions and organizations specialized in law enforcement along with enterprises interested in the developments in this field.

The development of the prototype is scheduled for 2020 with the primary target group being the European law enforcement bodies. While the invention’s exact applications will be decided by these organizations, the driving principle of the development remains that the purpose of the robotic canine is to serve as an expandable asset carrying out tasks that would otherwise endanger the lives of law enforcement officers.



BOOK SERIES ON 'THE COMPREHENSIVE PUBLIC SERVICE'

Students from different areas of public service including public administration, police, defence, disaster management, municipalities, or social institutions must acquire a comprehensive approach and knowledge of state, governance and public service. That is why NUPS has developed a brand new comprehensive curriculum and series of study materials on public service.

CYBER DEFENCE RESEARCH CONSORTIUM

In the area of information communication technology (ICT), NUPS has achieved significant results. In accordance with Hungary's cyber security strategy and breakthrough legislation initiative, we have established a Department of Information Security. Researchers and educators come from many different fields including engineering, law, information systems, and management. One of the primary goals of the department is to create a broad research and educational consortium of Hungarian universities and international institutions in order to initiate and develop R+D and educational programmes in cyber security for public service. These programmes were launched in 2014 and involve hundreds of public servants and their respective organizations annually.

UNMANNED AERIAL SYSTEM RESEARCH

The Institute of Disaster Management is venturing into innovative solutions by supporting disaster management with higher efficiency. Unmanned Aerial Systems (UAS) can be a low-cost yet very effective tool in the hands of disaster managers; therefore, the development of their effective application for different disasters like nuclear and chemical accidents, floods, earthquakes and forest fires is in the research phase. The research focuses on the thematic division of the application: before the onset, as prevention, during the intervention as quick assessment and decision support, and after the primary intervention as supporting recovery.

VIRTUAL TEACHING PLATFORM INNOVATION

NUPS offers training materials based on life events for governmental client service. The training involves 3D virtual simulation environment, which connects our world with virtual reality. Thus, students can test their communication, problem solving skills, and their knowledge via the augmented reality platform. This massive online, game-based education opens the gates for the 21st century methodological possibilities in both fields of higher education and governmental client services.

ROBOT WARFARE RESEARCHES

This research focuses on up-to-date military technology such as unmanned aerial vehicles, unmanned ground vehicles, robot technology, new weaponry and weapon systems, and the tactics and procedures of 21st century's modern warfare. New trends of information security and cyber warfare have also become part of the research. During 2013, NUPS held the Robot Warfare Conference series where over 13 workshops and more than 350 papers were presented.

INNOVATION IN CRITICAL INFRASTRUCTURE

The aim of this research is to support innovation and to consolidate resources needed to conduct international research on critical infrastructure. More than 130 Hungarian and 33 foreign researchers are working to establish a knowledge database on civil protection. This database will provide a strong foundation for future research and innovation on citizen security issues like the fight against terrorism, prevention of natural disasters, protection of human rights, and the prevention of crime. During the timeframe of the project, 11 books, 130 scientific articles and 144 conference presentations have already been published with 4 patents being official registered.

DEPLOYABLE RAPID DIAGNOSTIC LABORATORY

The project's aim was to establish a deployable bio-laboratory capable of conducting research related to civil emergency situations and scientific analyses related to pathogens. The laboratory could be deployed in an area where quick and efficient analysis and/or transportation of research samples would otherwise not be manageable. The system could provide substantial support in the management of issues related to civilian or animal health diseases or to diseases occurring after an attack with biological weapons. The development process started in 2009 and included the joint work of experts from NUPS and other companies' professionals in laboratory technology, technical modelling and programming.

POLICY SHAPING – BACKGROUND ANALYSIS OF CIVIL SERVICE CAREER

The Magyar Zoltán Public Administration Development Programme has initiated fundamental changes in the Hungarian public administration regarding organisation, tasks, procedures and personnel. As a contributor NUPS has conducted a research to confirm the new career plan announced by Programme. The research analysed measures and changes primarily of the last four years and examined the legal and regulatory environment

TRANSFORMATIVE ACTION LEARNING

Action Learning is one type of group-coaching, an excellent tool for leaders who are dedicated to evoke organizational development and to identify and solve complex, real problems. It is very effective in improving collaboration skills and brings favourable changes in the culture of the organization as well. Transformative Action Learning is a method, taught within leader development courses at Harvard University, at Massachusetts Institute of Technology and at other American universities and widely adopted within the US government, the European Commission and many large corporations (e.g. General Electric, IBM, Toyota). The National University of Public Service adopts the programme with Robert Kramer in order to turn good managers into extraordinary leaders.

DEMOCRATIC COMPACT: IMPROVING DEMOCRACY IN EUROPE (DECIDE)

NUPS is involved in a research within the Europe for Citizens Programme in consortium with the Association of Local Democratic Agencies (ALDA). DECIDE aims at developing, through the establishment of a thematic network of towns and by adopting a bottom-up approach, a democratic compact, namely a set of measures that are needed in Europe to increase the quality of democracy and citizen participation.

These measures will be identified, exchanged, further elaborated and tested by all the project partners. The partnership is composed of 24 partners from 14 countries: 4 countries of the "old" EU15, 6 countries having accessed the EU between 2004 and 2007 and 4 IPA countries. This will allow an enriching exchange among partners with different track record in the EU and will contribute to develop a sense of belonging to a common "house". The main final outcomes of DECIDE will be the establishment of a thematic network of towns committed to increase the quality of democracy and citizen participation in the enlarged Europe and the democratic compact, a set of measures which have been tested and that can be further disseminated and implemented.

ROBOCOP

Keeping pace with contemporary and future challenges is especially important in the field of law enforcement. As the fundamental IT system of police forces, the RoboCop system includes a set of applications comprising a wide spectrum of electronic data and document related to open law enforcement activities.

Accordingly, it is a complex information system with the aim of supporting the revisionary (investigative) work of law enforcement officers and enhancing the efficiency of experts analysing criminal activities. The Faculty of Law Enforcement provides trainings (69-hour-long courses) for future police officers to familiarize with the RoboCop system.

Independent Committee of the Law Enforcement at the Hungarian Academy of Sciences

The Academy of Science provides appropriate framework for the further development of the law enforcement science, also necessary for the interdisciplinary approach, and ensures the high quality of the research activities. The Law Enforcement Sub-Committee was established in 2012 with the aim of to cooperate with both the Education, Research Conduction and Training Directorate of the Ministry of Internal Affairs and with the Academic Council of Internal Affairs in order to promote the practice of law enforcement and also to support the workshops organised by the Faculty of Law Enforcement at the National University of Public Service and to help the establishment of the Doctoral School of Law Enforcement Science.

The fact, that the discipline of law enforcement became part of HAS gave both acknowledgement and new perspectives for this new field of science.

INTERNATIONALLY TESTED MODULE ON HATE CRIME

The international activities of the Faculty of Law Enforcement at NUPS include its co-operation with other training and educational institutions of law enforcement within the EU research and education project titled "Crime Prevention and Fight against Crime". Embedded in the three year programme of Commonality in Police Higher Education in Europe, lecturers and students of the faculty worked together with their counterparts from the Netherlands, Scotland and Lower Saxony. The project focused on the development of joint education modules with the Hungarian participants being responsible for the establishment of the module concerning hate crime. Each module contains detailed literature along with handbooks and other resource material (such as presentations) for both lecturers and students. These materials were "tested" in March 2013 within an 80 hour intensive course conducted in English at German, Dutch and Hungarian institutions simultaneously.

In addition to its high quality, a number of successful workshops and conferences along with a considerable level of interest from students show the importance of the module on hate crime. Accordingly, the module is not only available for students of all faculties at NUPS but is also be open to ERASMUS students in English from September 2014.

RESEARCH ACHIEVEMENTS – BEST OF BOOKS AND PUBLICATIONS IN 2015

Policing & Law Enforcement
Human Resource Management and Leadership

Public Policy

International and European Law

Global and Regional Policy

E-Government & IT in Public Service

Finances and Economics

PUBLIC MANAGEMENT

MILITARY LEADERSHIP

Good Governance

Public Administration

Military Technology

Theory of Society, State and Law

POLITICAL TRANSITION IN CEE

European Integration & EU Policies

Criminal Policy and Law

Security Policy

Critical Infrastructures

Contemporary China

Defense Policy

LOCAL GOVERNANCE

Criminology

Public Law

CYBER DEFENSE

Military Logistics

Border Control

Military Maintenance

Human Rights

COMPARATIVE LAW AND COMPARATIVE PUBLIC ADMINISTRATION



Good State and Governance Report 2015

Editor(s): Tamás Kaiser
 Author(s): Norbert Kis, Gusztáv Báger, Magdolna Csath, Mónika Besenyei, Zsuzsanna Fejes, Krisztián Kádár, Gábor Bozsó, Anna Orbán
 Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 138 p.



Inclusive local government

Inkluzív önkormányzat
 Author(s): Róza Számadó
 Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2015, 144 p.



Good State and Governance Report 2015

Jó Állam Jelentés 2015
 Editor(s): Kaiser Tamás
 Author(s): Norbert Kis, Gusztáv Báger, Magdolna Csath, Mónika Besenyei, Zsuzsanna Fejes, Krisztián Kádár, Gábor Bozsó, Anna Orbán
 Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 138 p.



Local public policies

Helyi közpolitika
 Editor(s): Tamás Kaiser
 Author(s): Barbara Borcsek, Judit Borka-Szász, György Hajnal, Tamás Kaiser, Éva Krenyác, Miklós Rosta
 Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2015, 158 p.



Modernization of e-Government

Elektronikus-közigazgatási modernizáció
 Author(s): Barbara Simon, Balázs Budai
 Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 132 p.



The organization of public services in the changing economy

A közzolgáltatások szervezése a változó gazdaságban
 Author(s): Barbara Simon, Ferenc Tóth
 Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2015, 134 p.



Local environmental policy

Helyi környezetpolitika
 Author(s): Sándor Kerekes, Zsuzsanna Marjainé Szerényi
 Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2015, 170 p.



The status and the decision-making competence of the local government

Az önkormányzat jogállása és döntési kompetenciája
 Author(s): László Kónya, Zsolt Farkas, Adél Pusztai, István Tóza, Barbara Simon, Ferenc Tóth
 Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2015, 132 p.



The operation and the organization of local minority government, and management of migration

A helyi nemzetiségi önkormányzat működése, szervezése és a migráció kezelése
 Author(s): László Kónya, Adél Pusztai
 Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2015, 140 p.



Management of a local government

Önkormányzati gazdálkodás
 Author(s): Marianna Holczreiter, Emese Papp, Barbara Simon
 Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2015, 128 p.



Organization development of a local government

Önkormányzati szervezetfejlesztés

Author(s): Gyula Almásy, Emese Belényesi, Mátyás Gáspár
Name of publisher, year, page: Nemzeti Közszerzői Egyetem, 2015, 140 p.



Sustainable local governments in Northern Hungary region - Conference Volume

Fenntartható önkormányzatok Észak-Magyarországon – Konferenciakötet

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Author(s): Erika Csernáné Váradi, Zsolt Czékmann, Éva Erdős, Zsolt Kocziszky, Péter Nyitrai, Mariann Veresné Somosi
Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 120 p.



Tender management

Pályázatmenedzsment

Author(s): Marianna Holczreiter, Róza Számadó, Ildikó Szilágyi, Viktória Treszkán-Horváth
Name of publisher, year, page: Nemzeti Közszerzői Egyetem, 2015, 150 p.



Sustainable local governments in South West Hungary region - Conference Volume

Fenntartható önkormányzatok a Dél-Dunántúlon – Konferenciakötet

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Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 100 p.



Urban planning

Települési tervezés

Author(s): László Puczkó, Attila Józai
Name of publisher, year, page: Nemzeti Közszerzői Egyetem, 2015, 128 p.



Sustainable local governments in the Southern Great Plain region - Conference Volume

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Author(s): Lajos Boros, Szabolcs Fabula, Gábor Hegedűs, Lajos Kiss, Gyula Nagy, Viktor Pál, Péter Ponicsán
Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 122 p.



Town marketing

Településmarketing

Author(s): László Puczkó
Name of publisher, year, page: Nemzeti Közszerzői Egyetem, 2015, 118 p.



Sustainable local governments in the Northern and Western Hungary region - Conference Volume

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The authorities of law enforcement and the civil guards

A rendészeti feladatokat ellátó szervek és a polgárőrség

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Law of criminal procedure Part I
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 NKE Szolgáltató Kft., 2015, 272 p.



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Mindszenty 1956 – Nem forradalom, hanem szabadságharc
 Author(s): János Pánczél Hegedűs
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 NKE Szolgáltató Kft., 2015, 192 p.



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Igazgatásrendészeti jog
 Author(s): Anikó Márton
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 NKE Szolgáltató Kft., 2015, 308 p.



Electoral dilemmas - Studies in the subject of the novelties of the new electoral procedure law and its first application
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 Name of publisher, year, page:
 NKE Szolgáltató Kft., 2015, 262 p.



All works of Zoltán Magyary (1919-1922) Critical Edition
Magyary Zoltán összes munkái (1919–1922) Kritikai kiadás
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 Author(s): Gyula Koi
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 Nemzeti Közszerződési Egyetem, 2015, 238 p.



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 NKE Szolgáltató Kft., 2015, 860 p.



Investigation of crimes against the environment and the nature
A környezet és természet elleni bűncselekmények nyomozása
 Author(s): Henrietta Farkasné Halász
 Name of publisher, year, page:
 NKE Szolgáltató Kft., 2015, 112 p.



Information - Society - Security
Információ – Társadalom – Biztonság
 Author(s): Zsolt Haig
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 NKE Szolgáltató Kft., 2015, 292 p.



Civil Service Law

Köszolgálati jog

Editor(s): István György,

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Author(s): István György, Zoltán

Hazafi, Attila Horváth, Attila Kun,

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NKE Szolgáltató Kft., 2015, 248 p.



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Közjogi átalakulás Magyarországon 2010 és 2015 között

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Somogyi, Márton Szűcs, Anita Váradi

Name of publisher, year, page:

NKE Szolgáltató Kft., 2015, 96 p.



From capital to knowledge

A tőkéből a tudásig

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Popják, Judit Szakos, Zsófia Szokó

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NKE Szolgáltató Kft., 2015, 100 p.



Heritage and reform

Örökség és reform

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Author(s): Zsolt Kiss, Dóra

Moravcsik, Eszter Moravcsik, Klára

Nádas, Dóra Pintér, Petra Segesdi,

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NKE Szolgáltató Kft., 2015, 44 p.



European Political Science – Europes of the member states

Európa-politológia –

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Attila Marján, Adrienn Nász

Name of publisher, year, page:

NKE Szolgáltató Kft., 2015, 352 p.



Civil protection expertise I.

Polgári védelmi szakismeret I.

Author(s): István Endrődi

Name of publisher, year, page:

NKE Szolgáltató Kft., 2015, 134 p.



Traffic Control

Forgalom-ellenőrzés

Author(s): Róbert Major,

Gábor Mészáros

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NKE Szolgáltató Kft., 2015, 204 p.



Applied fire-fighting

Alkalmazott tűzoltás

Author(s): Ágoston Restás

Name of publisher, year, page:

NKE Szolgáltató Kft., 2015, 207 p.



Collection of border police case studies – Tasks and examples on the implementation of border control

Határrendészeti esettanulmányok gyűjteménye – Feladatok és példák a határellenőrzés végrehajtásáról

Editor(s): János Varga

Author(s): Zoltán Csupor, Ákos

Molnár, Sándor Nagy, Zoltán Székely

Name of publisher, year, page: NKE

Szolgáltató Kft., 2015, 144 p.



Information protection

Információvédelem

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Author(s): Réka Eszter Gyaraki,

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Sándor Magyar, András Márton,

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Name of publisher, year, page:

NKE Szolgáltató Kft., 2015, 262 p.



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Author(s): Márton Gellén, Krisztián Kádár, Tamás Kaiser, Norbert Kis, Norbert Kiss, Györgyi Nyikos
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Democracy and political community

Demokrácia és politikai közösség
Author(s): Szilvia Horváth
Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 258 p.



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Állami részvétellel működő gazdálkodó szervezetek (Második, javított kiadás)
Author(s): Ádám Auer
Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 84 p.



Civil Service HR management

Közzszolgálati HR-menedzsment
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Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 340 p.



Applied technical rescue

Alkalmazott műszaki mentés
Author(s): Péter Pántya
Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 172 p.



Studies of the Hungarian law enforcement history in the XIX–XX. century

Tanulmányok a XIX–XX. századi magyar állam rendvédelem-történetéből
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Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 244 p.



Economic protection expertise 4. Gazdaságvédelmi szakismeretek 4.

Author(s): Éva Katalin Liszkayné Nagy, Béla Simon
Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 134 p.



The chronology of Hungarian foreign policy 1990–2010

A magyar külpolitika kronológiája 1990–2010
Author(s): Miklós Nagy
Name of publisher, year, page: Nemzeti Közzszolgálati és Tankönyv Kiadó, 2015, 552 p.



Sacrality, science, art I.

Szakralitás, tudomány, művészet I.
Author(s): Miklós Csapody
Name of publisher, year, page: NKE Szolgáltató Kft., 2015, 260 p.



Sustainable development, conscious use of resources (revised version)

Fenntartható fejlődés, az erőforrások tudatos használata (javított kiadás)
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Author(s): Réka Könczey, Katalin Czippan
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Handbook: Improving the efficiency of forest fire fighting with the investigation of air reconnaissance, the aerial firefighting and the choice of extinguishing agents

Kézikönyv : az erdőtűzek oltásának hatékonyabbá tétele a légi felderítés, a légi tűzoltás és az oltóanyagok megválasztásának vizsgálatával
 Author(s): Ágoston Restás
 Name of publisher, year, page:
 Nemzeti Közzolgálati Egyetem
 Katasztrófavédelmi Intézet, 2015, 53 p.



Handbook: Development of industrial safety law, institutions and instruments related to dangerous plants in Hungary Kézikönyv : veszélyes üzemekkel kapcsolatos iparbiztonsági jog-, intézmény és eszközrendszer fejlesztése Magyarországon

Author(s): Lajos Kátai-Urbán
 Name of publisher, year, page:
 Nemzeti Közzolgálati Egyetem, 2015, 89 p.



Handbook: Summary of research results of civil protection scientific problems Kézikönyv: polgári védelmi tudományos problémák kutatási eredményeinek összefoglalása

Author(s): István Endrődi
 Name of publisher, year, page:
 Nemzeti Közzolgálati Egyetem, 2015, 82 p.



Protection of crucial systems and facilities: handbook to perform tasks in disaster management

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 Nemzeti Közzolgálati Egyetem, 2015, 147 p.



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 Name of publisher, year, page:
 Clarus Press Ltd., 2015, 412 p.



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Általános közigazgatási ismeretek, V. modul: Az Európai Unió szervezete, működése és jogrendszere (javított kiadás)
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 Name of publisher, year, page:
 NKE Szolgáltató Kft., 2015, 110 p.



National Cyber Security Organisation: Hungary

Editor(s): László Kovács, Gergely Szentgáli
 Author(s): László Kovács, Gergely Szentgáli
 Name of publisher, year, page:
 Nato Cooperative Cyber Defence Centre of Excellence, 2015, 14 p.

SCIENTIFIC JOURNALS





SOCIETY & NATIONAL DEFENCE Társadalom & Honvédelem

Society and National Defence (SND), a quarterly journal, publishes articles on applied social scientific aspects of military sciences, public administration sciences, and policy and law enforcement. The

scientific journal was originally founded in 1996 by the Miklos Zrinyi National Defence University, one of the predecessor institutions of our current University of Public Services. The journal is international in scope with a focus on historical, comparative, and interdisciplinary discourse on military institutions, civil-military relations, and lessons learned from international conflict management and crisis response operations (with special regard to peace support operations). The editors and contributors include leading civilian, military and police experts, political scientists, sociologists, historians, economists, and scholars (lecturers and researchers), as well as specialists in public administration, military and police organizations. During the past 18 years we have published all together more, than 500 articles in our peer-reviewed, highly regarded journal, in both English and Hungarian.

Online:

<http://tarseshonv.uni-nke.hu>



WORKING PAPERS ON STATE, GOVERNANCE AND ADMINISTRATION Államtudományi Műhelytanulmányok

The Institute for Research and Development on State and Governance has launched an online publication series related

to the developments in the field of the science of public governance and state at NUPS. It is our conviction that the development to a university of the science of public governance and state cannot be realized without the academic debates in which the building blocks of a new paradigm develop, collide and unfold. The Institute's new periodical publishes completed working papers related to the theoretical and methodological foundation of the science of public governance and state, to its application opportunities and to the researches on its domestic and international embeddedness. The periodical's mission is to publish researches on the science of public governance and state for academic debates, and to initiate academic workshops and discussions with the involvement of the widest professional community possible.

Online: <http://www.allamtudomany.hu>

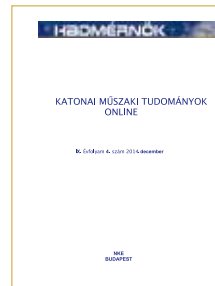


NATIONAL SECURITY REVIEW Nemzetbiztonsági Szemle

The Scientific Review was founded by the National Security Institute of the National University of Public Service in 2013. It publishes recent and contemporary research results related to national and

international security issues. The review intends to give space for multidisciplinary approach and promotes the advancement of this complex field of research. The Review focuses on applied science and modern problems, therefore the board of editors is comprised of intelligence advisory board members and academic professors.

Online: <http://uni-nke.hu/kutatas/egyetemi-folyoiratok/nemzetbiztonsagi-szemle>



MILITARY ENGINEER Hadmérnök

Military Engineer is an online, thematic, military engineering science periodical founded in 2006 by the Faculty of Military Sciences and Officer Training and Doctoral School of Military Engineering of the National

University of Public Service. The peer-reviewed electronic journal aims to give an opportunity to researchers, university professors, PhD students and university students to publish their research results within a short time in the field of military engineering science and related themes. Military Engineer is an independent, military engineering science related, public journal that is published quarterly.

Online: <http://www.hadmernok.hu>



HUNGARIAN POLICE Magyar Rendészet

The Hungarian Police seek possible answers to practical issues related to law enforcement through the tools and knowledge of emerging police science. The credo of the Journal is that a

critical approach to research combined with high scientific quality requirements, truly serves civil courage. Well-being and the security of society, its different communities and individuals (including police staff). It aims to incorporate the full spectrum of law enforcement issues. It shows great interest in cooperation between police organisations and in cooperation with others. The Hungarian Police is issued every second month of the year. The journal's predecessor was founded in 1990.

Online: <http://magyarrendeszeti.uni-nke.hu>



ACADEMIC AND APPLIED RESEARCH IN PUBLIC MANAGEMENT SCIENCE AARMS

AARMS is a peer-reviewed international scientific journal devoted to reporting original research articles and comprehensive reviews within

its scope that encompasses the military, political, economic, environmental and social dimensions of security. The journal was launched by the predecessor institution in November 2002. Its goal is to publish research results and, peer-reviewed studies of a high standard in English in the fields of military science and military technology. Recent changes in the structure of the university have called for the renewal of the publication, allowing for the publishing of scientific results in other disciplines such as public administration as well as law enforcement.

Online:

<http://aarms.uni-nke.hu>

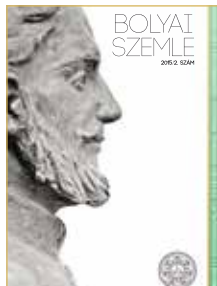


MILITARY SCIENCE REVIEW Hadtudományi Szemle

Military Science Review is a peer-reviewed online scientific journal, originally founded by the Senate of the Zrínyi Miklós National Defence University (succeeded by the National University of Public Service).

Military science is a particularly important scientific field as, its interdisciplinary nature provides a great number of diverse areas to research. The aim of the journal is to provide an opportunity for faculty members, researchers and students to publish their research findings in the field of military sciences and closely related topics. It is divided into 4 columns: the art of warfare, social science, security policy and general. The languages of the Journal are Hungarian, English and German and it is published quarterly.

Online: <http://uni-nke.hu/kutatas/egyetemi-folyoiratok/hadtudomanyi-szemle/aktualis-szam>

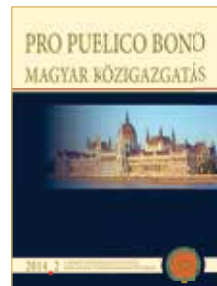


BOLYAI REVIEW Bolyai Szemle

The successor of BOLYAI NEWS), a quarterly journal, publishes articles on applied scientific aspects of military sciences, military logistics, communications and informatics sciences and disaster recovery.

This scientific journal was originally founded in 1992 by the Bolyai Janos Military Technical College and since 1996 by the Miklos Zrinyi National Defence University, one of the predecessor institutions of our current University of Public Services. The journal is international in scope with a focus on military technical, historical, comparative and interdisciplinary discourse on military technologies, safety technique, and lessons learned from military missions and crisis response operations (with special regard to peace support operations). The editors and contributors include leading civilian, military and disaster recovery experts, natural-science scientists, military historians, military economists, and scholars (lecturers and researchers) as well as Phd students, and specialists in the fields of engineering, robotics, electronic warfare and military cyber defence. During the past 22 years we have published altogether, more than 400 articles in our peer-reviewed, highly regarded journal, both in English and Hungarian languages.

Online: <http://bolyaiszemle.uni-nke.hu>



PRO PUBLICO BONO – HUNGARIAN PUBLIC ADMINISTRATION Pro Publico Bono – Magyar Közigazgatás

The academic journal of Pro Publico Bono – Magyar közigazgatás is an independent journal with the scientific mission of

transferring knowledge that aims to bring about the quality development of the state, society and public administration. It aims to provide platform for publishing academic articles written in the fields of public service, public management and public policies, furthermore enhancing the interaction between academic views and practical implementation, along with advertising knowledge regarding the development in the quality of public administration.

The journal was established in October 2012 and is issued every three months in Hungarian and once in a semester in English.

Online: <http://ppb.mk.uni-nke.hu>



NATION AND SECURITY SECURITY POLICY REVIEW Nemzet és Biztonság Biztonságpolitikai Szemle

The peer-review academic journal Nemzet és Biztonság – Biztonságpolitikai Szemle (Nation and Security – Security

Policy Review) was founded in 2008 as a joint publication of the Hungarian Ministry of Defence and the Zrínyi Miklós National Defence University and has been published by the National University of Public Service since 2012. Throughout these years editorial duties have continuously been fulfilled by researchers from the Centre for Strategic and Defence Studies. The journal underwent a minor transformation in 2012 and reappeared with a new look but it has consistently kept its content, which focuses on current issues of security and defence policy. Currently 6 issues are published a year in Hungarian, complemented by 2 additional issues in English. Contributors include leading foreign and security policy experts, analysts and practitioners, as well as outstanding PhD students with original research results.

Online:

<http://nemzetesbiztonsag.uni-nke.hu>
www.nemzetesbiztonsag.hu

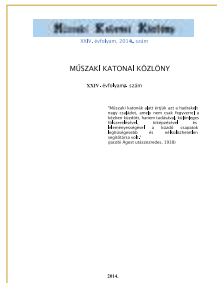


ACTA HUMANA – HUMAN RIGHTS PUBLICATIONS Acta Humana – Emberi Jogi Közlemények

The National University of Public Service's peer reviewed, human rights journal. The ACTA HUMANA – a periodical journal of human rights was founded by

the Hungarian Centre for Human Rights Public Foundation and for a long time its inception in 1990 it was the only periodical in this field. The journal was later published by the National Institute for Public Administration and finally, following the foundation of the National University of Public Service (NUPS) on 1 January 2012, all publishing rights belong to the NUPS. The ACTA HUMANA is a peer-reviewed academic periodical journal, published 4 times a year both in print and online. The ACTA HUMANA – Human Rights Publications is an independent periodical and its academic mission is to present the case-law of the European Court of Human Rights in Strasbourg, with a special focus on Hungarian cases; and the human rights cases of the European Court of Justice. It also aims to publish academic articles and studies, thus contributing to the academic education in the field of public administration, public service and law. The ambition of this journal is to be a forum for peer-reviewed research experiences from all aspects of the field of human rights, and to enhance cross-fertilizing academic research and empirical knowledge.

Online: <http://actahumana.uni-nke.hu>



MILITARY ENGINEERING JOURNAL Műszaki Katonai Közöny

The Military Engineering Journal is a periodical founded by the Engineering Department of the Hungarian Association of Military Science in 1991 and is listed as an approved scientific

journal. Over the past 23 years almost 500 academic publications have been released covering more than 5000 pages. Since 2012 it has been published online. It is a forum for publishing the latest scientific results of prominent and young researchers in the field of Military Engineering and related fields.

Online: www.hhk.uni-nke.hu/downloads/kiadvanyok/mkk.uni-nke.hu/index.html



AERONAUTICAL SCIENCE PUBLICATIONS Repüléstudományi Közlemények

The predecessor of this scientific publication was initiated in 1989 with the name of Scientific Training Publications. Later from 1994 to 1996 its name changed to

the Aeronautical Science and Training Publications. From 1996 it earned its today used name, the Aeronautical Science Publications, edited till 2007 as printed and from that time as online journal. From the beginning 1500 valuable scientific papers have been introduced in them.

The Aeronautical Science Publications is a thematic and peer-reviewed online journal, which main objective is to create a forum for researchers, teachers, and students of PhD, MSc and BSc studies to present their scientific results in the field of aviation as well as the related scientific areas. The journal is edited 3 occasions per year.

Online: www.repulestudomany.hu

ACADEMIC EVENTS



Kej
I. Készlet
fejlesztés
II. Készlet
III. Készlet
IV. Készlet
szakfolyó



January 20 – International students receiving certificates

Intercultural dialogue on public service

The first students of the “Academy of Diplomacy Budapest” programme received their certificates in January 2015. Students of the one-semester certificate programme could specialize either in security and defence studies or European studies. While three participants joined the programme as PhD students through the Stipendium Hungaricum scholarship, twelve students participated with the support of NUPS via its Good Governance Scholarship. “Academy of Diplomacy Budapest” was the first English language certificate programme initiated by NUPS. Its value and importance is displayed by the fact that it enjoyed the participation of 15 talented students and public service officials who came from strategic partner countries from Europe through the Middle East to Africa. Thus the programme served as an excellent platform to enhance international relations, pursue intercultural dialogue and exchange views on public service.



February 5. – Researchers’ cooperation in security and defence studies

Postgraduates’ International (π-NET) Conference on Good Governance & Sustainable Development

Representatives from Czech and Romanian partner institutions of the Centre for Strategic and Defence Studies (CSDS) visited NUPS in order to discuss the possibilities for further academic cooperation. The researchers of the National Defence University “Carol I” (Bucharest) and the University of Defence (Brno) reviewed and synchronized their respective projects for 2015 and exchanged ideas about deepening their cooperation in research. Since the establishment of NUPS in 2012, CSDS has enhanced its research relations in Central Europe, inter alia through joint biannual conferences where Czech, Romanian, Polish and Slovak researchers can discuss contemporary security and defence policy issues. These events help participants in understanding their respective views on specific topics, however, they also serve as forums where fellows can discuss the possibilities of additional joint conferences and opportunities for publications.



February 12 – EU Career Day

International Cooperation against Corruption

NUPS hosted an open forum for students interested in a career at the institutions of the European Union. The EU Career Day was held with the participation of NUPS Honorary Citizen Dr. Tibor Navracsics, European Commissioner for Education, Culture, Youth and Sport, who encouraged the students to apply for the exams of the European Personnel Selection Office (EPSO) and for a career as an EU official. András Czeti, a colleague of the Permanent Representation of Hungary to the EU, added that currently there are altogether 47,000 employees working at various EU institutions, of whom about 1,500 are Hungarians. The diplomat also said that Hungarian citizens have a clear opportunity for career which is also demonstrated by the fact that Hungarian applicants are usually quite successful in EPSO exams. The EU Career Day, held in cooperation with the Hungarian Ministry of Foreign Affairs and Trade, was an important event for NUPS, as the university’s mission includes the preparation of students for international public service inter alia through the Faculty of International and European Studies.



March 26 – Hungarian law in Germany

Providing accurate information on legal systems

German research regarding Hungarian law and its judicial application were among the topics discussed by Prof. Dr. Herbert Küpper, Director of the Institut für Ostrecht (Regensburg), in his presentation held at NUPS in late March 2015. Being one of the leading German experts on Hungarian law, Professor Küpper reminded that Hungarian law is being examined at several universities and institutes across Germany and Austria. His institute intends to provide exact information on (inter alia) the state and development of the Hungarian legal system. This has been a particularly important mission in recent years, as several pieces of Hungarian legislation received inaccurate coverage by the international media.



April 23. – Intercultural and religious differences in the conflicts of today's world

Balance between free exercise of religion and increasing religious extremism

Religious and ethnic concerns play an important role in today's conflicts. Many generations grow up in democratic Western societies find it unbelievable that ethnic and religious patterns can serve as such a leading, powerful motivation factor for a mass of people. The main aim of the Conference was to introduce objectively all relevant conflicts where ethnic and religious patterns have been playing an important role. Furthermore, the purpose of the conference was to support religious leaders and followers to establish dialogue, and to moderate conflicts.



May 7-8. – 2015 Central and Eastern European e-Dem and e-Gov Days

"Europeanized" Internet

With speakers arriving from 20 countries, the 2015 Central and Eastern European e-Dem and e-Gov Days served as a forum for debating the concept of "Europeanized" Internet with its political, technical and legal challenges. The arguments also paid special attention to privacy and data protection (including cyber security), the legal aspects of e-Government and e-Democracy, transparency and anti-corruption, the economic and social impacts of e-Government, and the concept of "Smart Cities". The conference enjoyed the contribution of participants from 14 EU member states, Kosovo, Turkey, Georgia, Russia, Canada and South Korea. The event was unique in that it also hosted the workshop of the European Committee on Democracy and Governance within the Council of Europe on the "Current state of use of electronic tools in the context of citizens' participation".



May 27-29. – ESDC Cyber Security / Cyber Defence course

Contemporary issues in international and European cyber security and defence

The National University of Public Service – in cooperation with the Hungarian Ministry of Foreign Affairs and Trade and the Ministry of Defence – organised and hosted an international course on cyber security and defence within the framework of the European Security and Defence College. The course provided a thorough and up-to-date view on the threats from cyber space and on the theoretical and practical background of the preparation for cyber defence. Speakers of the event included experts from EU member states, the European External Action Service (EEAS), the European Defence Agency (EDA) and representatives from the private sector. The three-day course was concluded with a ceremony where all participants received their course certificates containing the signature of Federica Mogherini, High Representative of the European Union for Foreign Affairs and Security Policy.



June 10-12 – Annual conference of the Transatlantic Policy Consortium

Rethinking Public Governance

NUPS hosted the 2015 annual conference of the Transatlantic Policy Consortium (TPC). Embracing several European and American higher education and training institutions dealing with public policy and public administration, TPC provides opportunities for its members to establish mutually fruitful co-operations, joint publications, researches and exchange programmes. With "rethinking of public service" as its core thought, the 2015 annual conference offered three tracks focusing on global security challenges, state and administrative capacity building, and multidisciplinary studies respectively. In addition, the opening day included a separate session where PhD students could display their research results and receive advices on their presentations. NUPS was honoured to have Dr. Tamás Fellegi, CEO of the Hungary Initiatives Foundation at the gala dinner of the conference. The foundation operating in Washington D.C. is a non-profit organisation aimed at the strengthening of co-operation between Hungary and the United States of America and was the main sponsor of the 2015 Conference of the Transatlantic Policy Consortium.



June 30 – CEPOL course on „hate crime“

A well known phenomenon with various regularizations

The international course on “hate crime” was CEPOL’s first course on this topic. The course was very popular among applicants, and could ultimately include 30 international participants from the EU, Iceland, Norway and EUROPOL. In addition, 26 highly qualified lecturers and trainers have been invited to the course to ensure not only the appropriate quantitative but also qualitative standards. Joachim Kersten, the world famous professor of the German Police University in Münster, as well as representatives of the Fundamental Right Agency (FRA) and OSCE ODIHR also participated in the course, in addition to the attendance of professors from the United Kingdom and Poland along with professionals and representatives of civil organisations from Hungary.



July 20-26 – Global Minority Rights Summer School

Boundary Politics, Identity and Inequality

The third round of the international summer school, organised by NUPS and the Tom Lantos Institute in cooperation with Middlesex University, focused on “The Impact of Boundary Politics on Identity and Inequality One Hundred Years after the First World War”. The participants were graduates in political science, social science, religion, history, human rights, minority and ethnicity with the main focus on human rights and minority issues in different regions, including Asia, Eastern and Central Europe, North America and the Middle East. Accordingly, the summer school was aimed at the assessment and critique of the dynamics and dilemmas of the current international minority protection regime, the review of civil society experiences on minority rights advocacy in different regions of the world, and the identification of the role and impact of civil society contributions to norm emergence and adherence in the field of identity politics.



July 27-31 – 16th Euro-Atlantic Summer University

Managing crises in Europe’s security environment

International conflicts, crisis management and NATO provide the main topics of the 16th Euro-Atlantic Summer University organised in the co-operation of NUPS, the Ministry of Defence and the Hungarian Defence Forces (HDF). The presentations of the summer university were thematically organised ranging from global power relations, procession of experiences gained in Afghanistan to crisis management and HDF. The 16th Euro-Atlantic Summer University also included a crisis management simulation which has been the most successful part of the events in the last years. This year’s programme also included the “Security Policy Rage Room” (where presentations could be discussed in an informal environment). Enjoying great popularity, the summer university was initiated with the maximum number of participants (80) including officers of the Hungarian Defence Forces, BA, MA and PhD students, public servants and officials, experts in humanities, representatives of other armed forces, lecturers from the neighbouring countries as well.



September 1 – Conferences of the International Public Management Network

Efficient leadership by synchronizing theory and practice

The Ludovika Campus of NUPS hosted the first in the annual series of conferences of the International Public Management Network (IPMN) – a four-day event where 30 renown international experts who held altogether 25 presentations in public management. The event served as a forum where researchers dealing with relevant theories could meet with experts working in public management. Today’s leaders have to face challenges emerging from globalization, the change in the general socio-economic situation, the communities connected through cross-border digital networks, and the strengthening of nationalism. Accordingly, the conference dealt with manager competences in public service, the relationship between private and public sector and the policy of fiscal consolidation in 13 European countries.



October 4-6 – Conference & governing Board session of the AEPC

Law enforcement training: from certification to master education and doctoral programme

The Association of European Police Colleges (AEPC), in cooperation with NUPS and the International Training Centre at the Hungarian Ministry of the Interior, held its annual conference and Governing Board session in Budapest. The speakers and working groups of the conference reviewed the full spectrum of law enforcement higher education, highlighting its most important issues while comparing the national practices applied across Europe. In addition to these discussions, the event also included the enhancement of the relationship between NUPS and the German Police University in Münster. Professor Dr. András Patyi, Rector of NUPS awarded Gerd Thielmann, Vice-President of the German Police University with the title of “Visiting Scholar of the National University of Public Service”.



October 12 – Opening ceremony of CEPOL's European Joint Master Programme

Common efforts for European security

The National University of Public Service had the honour and privilege to be the host of the opening ceremony of the European Joint Master Programme of the European Police College (CEPOL), a two-year course which is the first EU training programme that provides master level education to law enforcement officers on topics relevant to the security of the European Union and its citizens. Dr. Ferenc Bánfi, Director of CEPOL reminded that the initiation of the joint master programme, resulting from the cooperation of 13 European countries, marks a revolutionary change in the fight against international organised crime and terrorism.



October 13 – Transatlantic Thought

The United States and Europe need each other

NUPS was the proud host of the Hungarian Atlantic Council's (HAC) conference on “Transatlantic Thought” where H.E. Colleen Bell, Ambassador of the United States of America to Budapest, Dr. István Simicskó Hungarian Minister of Defence, and Professor Szilveszter E. Vizi, President of HAC discussed the transatlantic relationship. The speakers emphasized that Europe and the United States need each other as strong allies. On the one hand, Minister of Defence István Simicskó pointed out that cooperation is the only way to meet the challenges of the present age and that for Hungary, the transatlantic relationship is not merely a rational interest. On the other hand, H.E. Colleen Bell reminded that America and Europe need each other and that the United States is deeply invested in the health and success of Europe. The event was the first occasion for NUPS to welcome H.E. Colleen Bell before her visit as the special guest of the Ludovika Ambassador's Forum.



October 15-16 – Second Hungary-Latin America Forum

Bound by academic knowledge

The Hungarian Ministry of Foreign Affairs and Trade organised the second Hungary-Latin America Forum with NUPS hosting the grand opening and the programmes of the panel on education. Renowned speakers, including László Palkovics Minister of State for Higher Education, Dr. József Pálincás President of the National Research, Development and Innovation Office, and Dr. József Bódis President of the Hungarian Rectors' Conference emphasized the importance of the common language, research and development, and internationalization regarding the relations in education between Hungary and Latin America. In addition, Professor András Patyi reminded all participants that with its own courses, and the Erasmus and Stipendium Hungaricum mobility programmes, NUPS aims at being a key player on the international academic field.



October 20-21 – Israel-Hungary Academic Forum

Science and state-building: the comprehensive approach

Being a university of cooperation, NUPS intends to establish and enhance relationships with both Hungarian and international higher education and research institutions thereby creating a wide and strong international network of partners. Following this principle, NUPS hosted the Israel-Hungary Academic Forum of partner universities, discussing issues related to security, competitiveness, innovation and sustainable R&D. The aim of the forum was to serve as a platform and foster the relationship and networking among academic executives and leading researchers from Israeli and Hungarian institutions. One of the initial results of these efforts was the joint Ludovika Memorandum in which the participants expressed their support for strengthening higher educational and research cooperation ties between Israel and Hungary.



November 4 – CEFME meeting in Budapest

“University of cooperation” for military and civilian students alike

Holding its rotating presidency, NUPS hosted the annual meeting of the Central European Forum on Military Education (CEFME) in 2015 welcoming reactors and commandants of Austrian, Croatian, Czech, Estonian, Polish, Slovakian and Slovenian military higher education institutions. Professor András Patyi, Rector of NUPS and Dr. Norbert Kis, Vice-Rector for Continuing Education and International Affairs reminded that NUPS offers a possible exemplary model that could be followed by other universities: introducing a compulsory BA module on public service, NUPS is providing a uniquely integrated training for its students while opening the “university of cooperation” for military and civilian undergraduates alike. After evaluating and concluding last years’ activities, the meeting ended with the formal handover of the role of CEFME presidency from Hungary to Croatia.



December 10 – Workshop on migration research

Cooperation and active dialogue in solving migration issues

The Centre for Strategic and Defence Studies at NUPS and the Migration Research Institute of the Századvég Foundation and the Matthias Corvinus Collegium held an international workshop focusing on migration and migration related issues. While the core topic of the event was the challenge of migration faced by Europe, the problem of radicalization, hence the requirements for successful integration of immigrants were also examined. In addition to Hungarian experts, the workshop enjoyed the contribution of professionals from Sweden, Denmark and the United Kingdom who approached the topic from various aspects including psychology, sociology and criminology respectively. Dr. Norbert Kis, Vice-Rector for Continuing Education and International Affairs at NUPS reminded that the significance of such events is reflected by the fact that the solution to the issues related to migration lies within cooperation and active dialogue.

MIGRATION IN FOCUS

In accordance with its special mission among Hungarian higher educational institutions, NUPS equips its students with the relevant knowledge, skills and know-how required for responding to contemporary and expected future social challenges. The refugee crisis and overall the migration issue in Europe and Hungary has become one of the greatest challenge today. Therefore, our university lays special emphasis on research, education and knowledge dissemination related to these issues. Moreover, our students, lecturers and faculty staff have the opportunity to be directly involved in field exercises on the borders so that they could gain first-hand experience on the practical aspects of their studies.

Academic conferences:

- “Handling Mass Migration from the Aspect of Law Enforcement” (May 2015);
- Third round of the international Global Minority Rights Summer School titled “The Impact of Boundary Politics on Identity and Inequality One Hundred Years after the First World War” organised by NUPS, the Tom Lantos Institute and Middlesex University (July 2015);
- “Migration and Law Enforcement” (November 2015);
- “Islam and Europe” (November 2015);
- “Integration vs. Radicalization into Violence-promoting Islamist Extremism – European Outlook on Different Approaches and Good Practices” (December 2015);
- Law Enforcement Tasks Related to the Migration Situation – Seminar organised by the Department of Border Policing in cooperation with the Middle European Police Academy in 2016;
- Conference on the issues of migration, jointly organised with Visegrad Four (Czech, Polish and Slovak) partners in 2016.

Research and academic works:

- Contribution to the work of the Migration Research Institute at the Századvég Foundation via the advisory and research tasks performed by the Centre for Strategic and Defence Studies;
- Supporting high-level decision-making related to the migration situation via policy papers prepared by the Centre for Strategic and Defence Studies;
- NUPS own research titled “Criminal effects of migration”.

Undergraduate education and continuing education of civil servants:

- Both updated and new courses at the Faculty of Military Sciences and Officer Training on civil-military cooperation, cross-cultural communication, information operations (bachelor and master level alike);
- Course titled “Migration as a Security Challenge” initiated by the Faculty of International and European Studies;
- New experiences integrated into the education at the Faculty of Law Enforcement with the efforts of the Department of Border Policing to establish a “Border Policing Roundtable” in cooperation with the National Police Headquarters in addition to the executives of the faculty having made several field trips to the border;
- An in-service training is to be launched by NUPS in 2016 dealing with in the subject of migration.

Public Relations

- In addition to specifically migration-oriented academic conferences and seminars, migration and the refugee crisis is a re-occurring topic at the Ludovika Open University;
- The various periodicals at NUPS (e.g. AARMS, Pro Publico Bono – Magyar Közigazgatás, Magyar Rendészet) deal with the issues related to migration. The topic also received addition attention in periodicals in the autumn of 2015;
- Lecturers and researchers of the various departments at NUPS are regularly interviewed as experts by Hungarian media.

Students’ involvement in field exercises

- Students at the Faculty of Law Enforcement are involved on a temporary basis in the performance of tasks of the relevant Hungarian authorities and the police dealing with the migration and refugee situation;
- Students at the Faculty of Military Sciences and Officer Training have received special trainings related to the challenges of migration whereas third and fourth year students contribute to the efforts of the Hungarian Armed Force at the Hungarian-Serbian border;
- Students at the Faculty of Political Sciences Public Administration have the possibility to cooperate with non-governmental organizations dealing with issues related to migration.



LUDOVIKA OPEN UNIVERSITY

The National University of Public Service introduced the Ludovika Open University in October 2014 which is one of the examples of NUPS functioning as an open knowledge centre. Operating as a series of academic and informative lectures for the wider audience in various relevant topics held on a weekly basis, the open university offers the presentations of lecturers from all faculties of NUPS to an audience of 100-140 people. In addition to the Q&A after the presentations, the speakers provide a quiz on the presentation's content. All frequent attendees who have reached good results in all the quizzes, receive a certificate from the vice-rector for science at the end of the semester. Moreover, students of NUPS can also register for the lectures: in their case, regular attendance and an appropriate quiz result may serve as credit points in their studies. The presentations in 2015 embraced a wide range of topics:

- Prof. Dr. Mihály Fülöp: *The Unfinished Peace. The European order and Hungary's Paris peace treaty, 1947*
- Dr. Norbert Kis: *The Character of the Hungarians – Hungary's Image in the World*
- Dr. Viktor Marsai: *Somalia – Constructivism and Nomad Clan-state on the Horn of Africa*
- Prof. Dr. Sándor Munk: *Interoperability, the Blue Bird of the Information Technology – How to Communicate between Computers*
- Dr. Gábor Kovács: *Illegal Migration – Answers of Border Security*
- Prof. Dr. Zoltán Szenes: *New Wine in the Old Bottle? – The Renaissance of Collective Defence in NATO*
- Prof. Dr. László Kovács: *Cyber Warfare in Hungary*
- Prof. Dr. Magdolna Csath: *Competitiveness with Human Face*
- Dr. P. Sándor Szabó: *Will Chinese Growth be Short of Breath? – The Contemporary Situation of Chinese Economy and the Sustainability of Growth*

- Szalay Tihamér: *The Resurrection of Ludovika*
- Dr. György Pátzay: *The Questions of Paks and Nuclear Security*
- Prof. Dr. József Padányi: *The shield of Muraköz – the Discovery of Zrínyi-Újvár*
- Prof. Dr. Klára Kerecsi: *The Conflict of Social Distance: Criminological relevance of Roma and non-Roma's coexistence*
- Dr. Péter Tálas: *Analysis of conflicts – Analysts' conflicts*
- Prof. Dr. István Szendy: *Society and Military Affairs*
- Prof. Dr. György Kiss: *Global Crisis Management: Losers and Winners in the Employment Policy*
- Dr. Miklós Hollán: *Economic Bribery: in Search for Undue Advantage*
- Dr. Anna Éva Molnár: *The EU's Foreign and Security Policy in Regard of High Representatives from Solana to Mogherini*
- Dr. Mátyás Palik: *The Development of Unmanned Flight*
- Attila Horváth: *Famous and infamous Lawsuits in Hungary, 1945–1989*
- Prof. Dr. István Sárkány: *The Victimology of Old Age – How Do we Become a Victim?*
- Dr. József Kis-Benedek: *The Islamic State in the Cross-hairs*
- Dr. István Resperger: *World in Turmoil, National Security Threats until 2030*
- Prof. Dr. István Horváth: *Interstellar: Modern Cosmological Researches*
- Prof. Dr. Tamás Sárközy: *Efficient Governance of Rule of Law*
- Dr. Boglárka Koller: *Europe – Crisis and Redesign*

The lectures are highly popular among members of the audience who can review the presentations online as well, since all related materials – including the video footage of the lectures, the related quiz and its answer key – are available on the website of the university.



AMBASSADOR'S FORUM AT LUDOVIKA

The National University of Public Service founded the *Ambassador's Forum at Ludovika* – an open platform where representatives of academia and diplomacy meet and pursue valuable dialogue. The Forum offers discussions on contemporary social, economic, and security challenges while also serves as a place where scientific achievements and cultural heritage can be highlighted and shared.

The Forum invites the highest ranking diplomats of fellow nations each month to display the overall view of their place in the world including the ideas on current international issues. Subsequent to the ambassador's keynote speech on a specific topic, the Forum includes a roundtable discussion involving experts and the audience, which is followed by a taste of the guest nation's gastronomic speciality or beverage. Thus the Forum offers a splendid milieu for a pleasant meeting of current and future public service officials at the international level.

The National University of Public Service has had the honour and privilege to welcome the following guests at the *Ambassador's Forum at Ludovika*:

- H.E. Roland Galharague, Ambassador of the French Republic to Budapest: *France and EU Policies: Current Challenges and Responses*
- H.E. Ilan Mor, Ambassador of the State of Israel to Budapest: *EU-Israel Relations: Constructive Dialogue or Two Monologues?*
- H.E. Juraj Chmiel, Ambassador of the Czech Republic to Budapest: *Czech Presidency of the Visegrad Group*
- H.E. Rade Drobac, Ambassador of the Republic of Serbia to Budapest: *Foreign Policy of the Republic of Serbia in the Light of Current Events*
- H.E. Maria Assunta Accili, Ambassador of the Italian Republic to Budapest: *Main Challenges of the Italian Foreign and Defence Policy Focusing on the Migration and Refugee Crisis*
- H.E. Colleen Bell, Ambassador of the United States of America to Budapest: *NATO Today and Tomorrow: Active Engagement, Modern Defence*

We are very thankful for these memorable visits and presentations, and are looking forward to receiving the guests of 2016. All friends, allies and partners of Hungary and NUPS are welcome to join us in our efforts of enhancing international relations in an open, professional and sophisticated environment.



INVESTING IN TALENT



UNIVERSITY SCIENTIFIC STUDENTS' COUNCIL

A unique feature of Hungarian higher education institutions is that students have the opportunity to be involved in top-level scientific research. Scientific Students' Associations (SSA) are bottom-up organised, student-led research ateliers. Their membership is constituted from undergraduate (BSc/BA) and graduate (MSc/MA) students. Their activities link them to academic departments' research work. These units support the associations by 'delegating' some of their academic staff in order to ease their scientific work. This ensures that students with an active SSA participation could easier fulfil the requirements for the admission of PhD programmes as final stage in their university education. The ultimate goal of SSA is to provide their members – gifted and enthusiastic students – special courses and activities that may help them to improve their skills.

At the university level, activities are coordinated by the

Council of University Scientific Students' Associations (CUSSA). CUSSA is responsible for university talent management strategy that is implemented in close cooperation with the National Conference of Scientific Students' Associations' (NCSSA). The CUSSA's president is nominated by the University Students' Union's chairman and is elected by the University Senate. Regarding the CUSSA's membership, the balance between academic and student members (50-50%, respectively), is ensured. The CUSSA works under the supervision of Vice-Rector for Science, while it has an account- ability obligation towards the Senate. NUPS' Senate has established CUSSA on 19 March 2012. Based on the University Students' Union's President's proposal, it elected the Council of University Scientific Students' Associations' chairman for a three-year period. During the preparatory work, the concerned education units and the students' organization leaders accomplished the members' delegation.



Dr. (Maj.) András Németh PhD, Associate Professor
President of the University Scientific Students' Council

Graduated with military scholarship at the Budapest University of Technology and Economics, Captain Németh has been serving at the Hungarian Armed Forces and in military higher education as of 2002.

He has been participating in the talent management of young officer candidates since the beginning of his career, initially as a supervisor and later as the chairman of the Faculty's Scientific Students' Association. He joined the national scientific students' movement in January 2012 when he accepted the call of the National Council of Student Research Societies to support the 31st National Conference of Scientific Students' Associations as managing president. Nominated by the Students' Union of NUPS, the University Senate appointed Major Németh as President of the University Scientific Students' Council.

INTERNATIONAL DIMENSION

In terms of the SSA's international relations, especially the FMSOT possesses traditionally good cooperation with foreign partners. Concerning the students' participation in international SSA's, we shall emphasize the Central European Forum on Military Education (CEFME) hosted by National Defence University of Warsaw in spring 2015. At the conference two cadets have participated from the FMSOT.

During the same semester, two cadets also attended the International Scientific Student's Associations organised by the Armed Forces Academy of General Milan Rastislav Štefánik in Slovakia. The FMSOT students got the second and sixth prizes.

SCIENTIFIC STUDENTS' ASSOCIATIONS' ACTIVITIES

SSA activities at the NUPS vary significantly according to the faculties.

From September, in sign of the accreditation preparations, the SSA's reorganization, renewal of the membership is definitely needed to ensure that the students' research achievements, SSA conferences accomplishments could be clearly linked to a given SSA. For this purpose, departments have to play a greater role in the establishment of working conditions, organization of programmes and support of Conference of SSA preparation in case of the related special scientific/ research field.

AWARD SHOWER AT THE 32ND CONFERENCE OF NATIONAL SCIENTIFIC STUDENT'S ASSOCIATIONS

Although the various student associations organise regular events, in principle, the findings of Scientific Students' Associations' works are presented and discussed at the Conference of Scientific Student's Associations (CNSSA), held in every second year. NUPS has done a great job to raise the quality and quantity of works to be sent for the 32nd country wide competition. This was successfully realized in the two semester's average performance by all three faculties. The admission statistics for the 32nd CNSSA have proved that the SSA movement was successful as according to the statistics it reached a highest number of admissions in the last years.

The 32nd Conference of National Scientific Students' Associations' State and Legal Science section took place

in Budapest between 31 March and 2 April 2015. The FPSPA students got two second prizes, one third prize and four special awards and two awards for the best opponents while FLE students won a first prize, one second prize and two special awards.

A record number of works, altogether 135 papers in 16 committees had been presented in the Military and Law Enforcement section in Gödöllő 15-17 April 2015. Achievements of NUPS students on five scientific fields are: 15 first prizes, 14 second prizes, 11 third prizes, 57 special.

The Social Science Section took place in Budapest, the FPSPA students got one special award. Two FMSOT students got third prize on the Technology Section.

NUPS STUDENT'S AWARDS IN THE MILITARY AND LAW ENFORCEMENT SECTION:

INSTITUTION	1 ST PRIZE	2 ND PRIZE	3 RD PRIZE	SPECIAL AWARDS	ALL AWARDED
FMSOT	6	5	3	20	20
FIES	2	3	0	4	6
FLE	4	5	6	25	28
IETCE	3	1	1	7	7
INS	0	0	1	1	1
Total	15	14	11	57	62

Country-wide recognition

At the closing session of 32nd NCSSA, November 2015, Prof. Dr. András Patyi professor and rector and Dr. Andrea Kozáry were awarded by a Master Teacher Golden Medal For supporting the SSA's movement. Dr. Norbert Kis associate professor and vice-rector was elected to the member of the Executive Board of the Council of National Scientific Students' Associations. The NUPS' performance was awarded: in two years, the next NCSSA's Military and Law Enforcement Section will be co-organised by the FLE.





STUDENT COLLEGES FOR ADVANCED STUDIES

Knowledge is the best investment

The institution of the Student Colleges for Advanced Studies is a Hungarian speciality in the system of higher education which is based on British and French traditions. Organised on the notion of democratic community, everyone has the opportunity to develop their skills and expand their knowledge. The main objectives of these Colleges are talent management, and providing knowledge beyond the classroom setting. The legal framework for the operative regulation of the “college movement” is determined by the 24/2013

(II.5.) Government Regulation known as the “regulation of excellence”. This legislation, besides defining the purpose of the Student Colleges for Advanced Studies, also stipulates that its members make decisions on the professional programmes of the College, as well as they set the requirements for the membership’s professional accomplishments. The legislation also regulates the criteria that the organizational structure of a College should meet.

Hereinafter you can find a short review about the Colleges for Advanced Studies of the National University of Public Service.

Advanced College for Security Policy



The Advanced College for Security Policy of the Faculty of Military Sciences and Officer Training of the National Public Service University aims to educate intellectuals to build a safe society, through the deepening of patriotism.

ACSP has a wide-scale profile, which means that we organise conferences, courses, book premiers, competitions and our members have an opportunity to publish their analysis on our website: www.biztonsagpolitika.hu. Therefore they can improve their writing and team working skills, but it is also our aim to create social events for other students. To find the balance for this profile, each member has particular responsibility during our everyday work.

Taking part in the EU funded TÁMOP project was a determining milestone to our Advanced College. Thanks to this project ACSP had the opportunity to give floor to much more conferences than earlier and to improve our technical capacity. As a positive result of the TÁMOP, we could sign more agreements of cooperation with other organizations. We published the I., the II. and the III. part of our Advanced College Booklets with short essays in it about current security and defence policy issues.

During the last year, we worked successfully together with the Hungarian Association of Military Science. This partnership redounded more conferences, for example on the current situation of ISAF or the NATO. As a top event of 2014, we could have organised the III. International Conference of Young Security Policy Experts, where we had participants from Poland to Afghanistan.

Magyary Zoltán College for Advanced Studies



This College is the intellectual and public centre of the Faculty of Political Sciences Public Administration, which was formed by some enthusiastic and talented students with the support of the educators fourteen years ago. It has the aim of providing its members an opportunity to break out of the mass education. The main purpose of the College is to help talented, professionally dedicated and motivated students to improve their professional knowledge and reach a higher level of excellence through their own creativity, organizational skills and erudition. This basically includes organization of prestigious events, involvement in researches and participation in domestic and foreign study trips provided for the members.

One of the most important pillars of the professional activity is the research work of the members which is organised in the frame of three permanent workshops (special courses for the members). Beyond the professional activity the College is committed to organise various programmes that are open for every citizen of the University and which almost always attract high interest. To mention

some events of from the previous years: Government Spokespersons Summit (with the participation of seven former Government Spokespersons), conference on fighting against smoking, lectures on the rules of dressing and dining etiquette, talk show with the senior officials of the Counter Terrorism Centre. The College has provided the basis for the so called Like-The-Parliament National Assembly modelling programme for students, which has become a yearly occasion and takes place in the Hungarian Parliament. Magyary students had the chance thanks to a national grant to gain experience in foreign studies, such as examining the Italian government and public administration, taking part in a constitutional conference in Krakow, visiting the European Union's bodies in Brussels and visit the constitutional court and the Consulate General of Hungary in Kosice. A number of its members have had the opportunity to attend a foreign Summer University during the summer of 2013 and 2014.

The members of the College showed excellence even on the National Scientific Students' Associations Conference (OTDK) in 2013 and 2015, since they won one first prize, three second prizes, one third prize and two special prizes.

Beyond the nature of a self-study group, the members of the Magyary College create an inspiring, mutually supportive community. As a recognition of the achievements, the College was awarded the 'qualified college' title in 2014.

OSTRAKON – more than a College for Advanced Studies



According to the self-definition of its members, Ostrakon is not just a simple collage for advanced studies. Ostrakon is a multilateral organization, its motto is 'For a single person everything is difficult, but for a lot of people nothing

is impossible'. Indeed, the members of Ostrakon go along the university life helping each other, together fighting against the difficulties, or enjoy together success and pleasure.

The Ostrakon is a self-organizing community that started from a friendship but has become a significant part of the National University of Public Service. It is a stable basis for the students providing them continuous support. "Our purpose is the talent nurturing, to give an alternative for the university students that encourages them to fill their lives with content and makes them to bring out the maximum. We believe that it can be a part of self-training and it should be a part of our everyday lives. It is an opportunity that creates the atmosphere for the development and complete the students' skills.

We are committed to maintain a strong community from that emerges the acting intelligentsia that contemplates the world critically and thinks responsibly."

The organization was formed in April 2011 in the Corvinus University of Budapest as a student circle that dealt with analysing politics and with the theory of the state. Its purpose was to give an alternative for students to kill their free time usefully and to make place for the professional development above the everyday education. As the organization was born as a self-supporting student initiative, its activity – however it is accompanied by sympathy and helpful behaviour from the part of the university and the faculty – is characterized by a high self-determination from the beginnings. Despite of the 5 years past of our community, we counterbalance our young nature with activity and continuous development.

As the recognition of our professional and public activity, in May 2012 the leadership of the faculty gave us its consent to become a collage for advanced studies that became legally real after January 2013 because of the consideration of the fiscal year. After this recognition our enthusiasm did not end, we kept building our organization and in April 2015 we managed to win the qualified college for advanced studies title.

Tivadar Puskás Technical College for Advanced Studies



Tivadar Puskás Advanced College of Technology was established in February 2010 by students of the Departments of Military- and Safety Engineering, Technical Engineering and Transportation Engineering of the Faculty of Military Sciences and Officer Training of the National University of Public Service, in cooperation with the Council of the Faculty and the Students' Union. The main aim of this organization is to provide interdisciplinary training mostly for students of technical sciences. This training contains topics that are not discussed in the traditional curriculum, however they are strongly related to it. This can give an extra

knowledge to university education programmes. In the latest years the main focus was on professional workshops in different engineering topics. In addition to that the College pays special attention to the community relationships and cultural programmes. There are several different kinds of lectures and open forums which play a central role in the life of the College. A lot of lecturers and professionals are invited to those occasions. Recently we have participated in several scientific events as organisers, volunteers or simply just students. We actively participate in events regularly, organised by ISACA Budapest Chapter, Seven Seals Information Security Association, Hacktivity and Ethical Hacking Conference. Our future goal is to give extended IT, Engineer and last but not least social skills for our attendants in addition to the compulsory university subjects. The members also have the possibility to publish their new knowledge in many written forms or before the general public.

St. George College for Advanced Studies



The foundation ceremony of the St. George College for Advanced Studies took place in 2008. It aims to train elite professionals in the field of Law Enforcement. The professional activities of the College are coordinated by the director and his deputies who are also instructors there at the same time. A major role is given to the so-called senior members, who form a highly experienced professional group within the College. Despite its short existence, the College has joint several major professional and academic programmes as participant or organiser. It has established such connections with foreign institutions in the field of law enforcement which led to an extremely successful cooperation. Series of joint professional programmes

are often organised which aim to deepen the practical knowledge of the students.

In 2015 the College continued the cooperation with the Romanian Police Academy and spent a week in Bucharest and had many professional experiments. Another cooperation compliment was established with the Bureau of National Investigation.

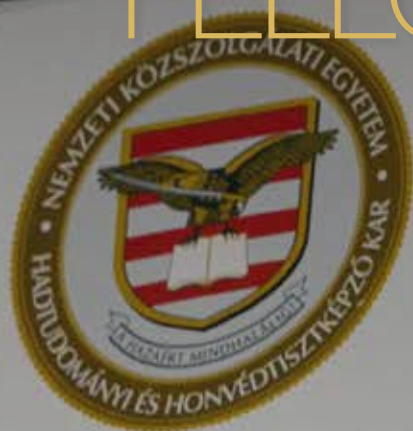
The St. George College organised two conferences and themes were: terrorism and money laundering. The first has been organised with other colleges from the University.

Now St. George College has 22 members and had a very effective year with many programmes. Most of them wrote a test for the Scientific Students' Association conference and everyone has written about his/her research in this two semesters.


LISTS OF STUDENTS AWARDED BY FELLOWSHIP GRANTED BY THE REPUBLIC (2015)

FMSOT	FPSPA	FIES	FLE
Gergő Kelemen	Patrícia Buzics	Nikolett Péznváltó	Alexandra Meczkó
Klaudia Nyíri	Vivien Skuta	Henrietta Pikó	
Máté Nagy	Klaudia Domokos		
Márk Zoltán Szabó	Edit Donczecz		
Alexandra Téglás	Bianka Nagy		
Csaba Csonka	Dávid Ludányi		
Kinga Kötél	Ildikó Németh		
	Bálint Tóth		
	Ottó Kiss		
	Ádám Pintér		
	Zoltán Hengsperger		
	Mercédesz Kassai		

HONORARY TITLES, AWARDS, FELLOWSHIPS



Báthy Sándor ny. ezredes
részére


Dr. Roldzsár Gábor ezredes
dékán

Budapest, 2013. június 27.

Dr. habil

Budapest, 2013. június 27.



THE CHAIR PROGRAM OF NUPS

The University wishes to follow international practice and to reward those professors of the University who represent the highest level of their profession, show outstanding performance and act in the interest of the University in Hungary and abroad. The basic requirement for gaining this reward is that the applicant should be a professor, a lecturer or a researcher, who can strengthen his scientific field at an international level and who can contribute to increasing the prestige of the University.

The National University of Public Service Chair is an additional commitment that can be given to the lecturers of the university after a successful competition process initiated by the Rector. This additional task is valid for a period of 3-5 years, but it may be extended several times. The winner of the competition acts under the direction of the Rector according to the agreement entered into for this purpose. Only four professors can hold the mandate of the National University of Public Service Chair at the same time, and two mandates can be given each year.

FORMS OF THE MANDATE OF THE NATIONAL UNIVERSITY OF PUBLIC SERVICE CHAIR

Magyary Chair follows and promotes the traditions and the results of the scientific work of Zoltán Magyary in the field of public administration both in theoretical and practical ways, and also continues to act according to the ideas of the scientific school created by Zoltan Magyary.

Hunyadi (János) Chair follows and promotes the traditions and the results reached in the field of military sciences, military technical sciences, and other related sciences both in theoretical and practical ways. It takes care of the accumulated knowledge in order to protect the homeland, and carries out research.

Andrassy Chair follows and promotes the traditions and the results reached in the field of law enforcement (including criminal science) both in theoretical and practical ways. It cares about the accumulated knowledge and uses it to ensure public security, as well as public and social order.

The mission of the **International Chair** at the National University of Public Service is to advance and enhance the academic and scientific performance and the international relations of NUPS. Being an internationally renowned professor of his/her field of expertise, the International Chair contributes to the university's efforts in education, research and curriculum-development while mobilizing his/her colleagues in building international networks and connections within academia.



Prof. Dr. Mihály Fülöp

Prof. Dr. Mihály Fülöp won the second title of Magyary Chair and was appointed as the Head of the Programme by the Rector Prof. Dr. András Patyi from 1st October. Prof. Dr. Fülöp received the official document on 19th October 2015. With this mandate he will contribute to the National University of Public Service's national and international reputation through his research, teaching and intellectual activities. Furthermore he will maintain the intellectual legacy of the academic school created by Zoltán Magyary and will continue to contribute to the discipline of public administration.



Dr. Robert Kramer

Dr. Kramer is an expert on leadership training and an outstanding supporter of the method of transformative Action Learning. Professor Kramer was Director of Public-Service Executive Education at the American University's School of Public Affairs. Furthermore, Professor Kramer's achievements are also present in the private and public sector alike through his work as an advisor to various companies (e.g. Pfizer, Boeing), international organisations (e.g. World Bank, European Commission) and the U.S. government (as a member of the professional staff reinventing government in the Office of

Vice-President Al Gore). His awards include the Outstanding Teacher Award at the American University and the Curriculum Innovation Award by ASPA which he received in 2002 and 2004 respectively for his achievements in utilizing the method of Action Learning.

PROFESSOR EMERITUS, EMERITA

An Academic Title given by the Senate to be awarded to professors after their retirement. Those that served for more than 10 years with high academic, tutoring and education development excellence and who were widely respected and who gained national and international recognition. Recipients are entitled to give lectures and to lead courses, to use the infrastructure of the University and to sit on University committees.

Prof. Dr. ret. Col. Judit Bolgár



Judit Bolgár was born in 1945. She studied mechanical engineering, pedagogy and clinical psychology. She started her active and outstanding carrier in military higher education at the legal predecessor of NUPS in 1990. In 1995 she became CSc of

military sciences. She teaches psychology, management psychology, military psychology and communication skill improvement. The National University of Public Service Senate granted the 'Professor Emerita' title to Prof. Dr. ret. Col. Judit Bolgár on the 10th of June, 2015 based upon her excellent academic work in the field of military sciences, with special emphasis on her outstanding professional know-how and commitment.

Prof. Dr. Géza Finszter



Géza Finszter was born in 1945. He finished his studies at Eötvös Loránd University, Faculty of Law. Between 1968 and 1997 he served as commissioned officer in line with this he started to teach at legal predecessor of NUPS in the 70'. In the year of 1989

he took part in legal reform of state security services therefore he became leader of the Special Service for National Security. He was founder member of Hungarian Society of Criminology. He was six times delegated to European Council Coordinating Committee in the area of police and judicial cooperation in criminal matters. President of the Republic honoured him Order of Merit of the Hungarian Republic, Officer's Cross in 2009.

Prof. Dr. Csaba Makó



Csaba Makó was born in 1945. He acquired university degree in economic studies in 1967. He is university professor at NUPS and Szent István University, and scientific advisor at Hungarian Academy of Sciences Centre for Social Sciences - Institute for

Sociology. In 1973 he became CSc of social sciences. He was awarded Tokyo's Soka University Honorary Award in 1991. President of the Republic honoured him Order of Merit of the Hungarian Republic, Officer's Cross in 2010. His specializations are global value chains, labour relations and organizational innovations.

Prof. Dr. ret. Maj. Gen. István Sárkány



István Sárkány was born in 1945. Maj. Gen. Sárkány was the rector of at legal predecessor of NUPS called Police College. After he finished his studies at Eötvös Loránd University Faculty of Law, he joined for the police forces in 1970. President of the

Republic honoured him Cross of Merit of the Hungarian Republic in 1994. As an outstanding expert of the law enforcement he successfully achieved the habilitation process in 2006. He has been teaching for more than 35 years and maintaining scientific activities nearly for 25 years. His specialization are criminal law, procedural criminal law and criminology.



UNIVERSITY PRIVATE PROFESSOR

An Academic Title given by the Senate to be awarded to part-time lecturers that have more than 10 years academic experience, publish in their field regularly and can represent the University internationally. Recipients are entitled to give lectures and lead courses and to sit on educational and academic committees of the University.

Prof. Dr. Maj. Gen. János Béres

Dr. Tamás Fellegi

HONORARY UNIVERSITY PROFESSOR

An Academic Title given by the Senate to be awarded to full-time, recognised professors working for 10 years at the University. Recipients are entitled to give lectures and lead courses and to sit on educational and academic committees of the University.

Dr. Tamás Szent-Imrey

Dr. Róbert Révai

HONORARY UNIVERSITY ASSOCIATE PROFESSOR

An Academic Title given by the Senate to be awarded to full-time, recognised associate professors working for 5 years at the University. Recipients are entitled to give lectures and lead courses and to sit on educational and academic committees of the University.

Dr. András Turós

Exc. Of. Brig. Károly Szabó

Dr. ret. FF. Col. Bálint Ferenc Joó

Dr. FF. Maj. Gen. Tibor Tollár

PO. Maj. Gen József Lajtár

Dr. FF. Col. Mária Judit Mógor

VISITING SCHOLAR OF THE NUPS

A University Title given by the Rector to be awarded to foreigner great authority who made significant contribution to the developments in the international relations of the National University of Public Service.



Gerd Manfred Thielmann has been the Vice-President of the German Police University (DHPol) in Münster since 2012 and is leading the international cooperation of DHPol. In addition to his outstanding portfolio of operational, managerial and international experiences,

Mr. Thielmann was Head of the Faculty of Police Leadership Science at DHPol between 2007 and 2012. He managed the Police Training and Education Unit at ministerial level in the federal state of Hesse, being responsible for the selection of future leaders and staffing of international police missions. Furthermore, he participated in the European Union Police Mission to Bosnia and Herzegovina between 2002 and 2004 as Chief-Advisor to the State Information and Protection Agency and later as Deputy Head of Mission. Mr. Thielmann provided valuable contribution to the bilateral relationship of DHPol and NUPS which has been bearing fruits in the mutual exchange of students, leadership visits and joint EU projects. Mr. Thielmann received the title of “Visiting Scholar of the National University of Public Service” at the annual conference of the Association of European Police Colleges in October 2015.

HONORARY CITIZEN

A University Title given by the Senate to be awarded to individuals who are not employees or workers of the University, that have made significant contribution to promote the educational, research and cultural tasks of the University and to enhance its national and international reputation. Besides **Pol. Lt. Gen. Károly Papp** Mr. Tibor Navracsics was awarded the tile in 2015.



Dr. Tibor Navracsics has been European Commissioner for Education, Culture, Youth and Sport since 2014. Former Deputy Prime Minister of Hungary, Dr. Navracsics played a defining role in the foundation, operation and development of NUPS as Minister of Public Administration and Justice between 2010 and 2014. In fact, it was he who introduced the bill on

the establishment of the university to the House of Parliament. He was an important actor in the formation of the act regulating the operation of NUPS, the role of its Governing Board, and the university’s unique position in Hungarian higher education, however, he also had great impact on the development of the Ludovika Project and thereby the renovation of the Ludovika Main Building. During his first office as minister, the Magyar Program and the development concept of the good state was initiated thus beginning the reform process of Hungarian public administration and the realization of the possibility for mobility between public service career paths. Our institution is grateful for the efforts of Dr. Navracsics, who was one of the signatories of the university’s Deed of Foundation, and who continued to provide professional support to NUPS throughout his office as Minister of Public Administration and Justice. For his work and achievements, Dr. Tibor Navracsics was inaugurated as an honorary citizen of the university at the ceremonial senate meeting in February 2015.



RING OF NUPS

An award to be given by the Rector to individuals that have played a key role through their activities and work in building and enhancing the reputation and prestige of the University.

Dr. ret. FF. Lt. Gen. György Bakondi

GOLD MEDAL OF NUPS

An award to be given by the Senate to current or retired employees that have served with excellence for at least 5 years as leaders, lecturers or academics at the University.

Dr. ret. PO. Lt. Gen. Tari Ferenc

Prof. Dr. pol. Col. Erzsébet Balláné Füsster

Prof. Dr. Géza Finszter

'FOR UNIVERSITY' COMMEMORATIVE COIN

An award to be given by the Senate to employees that have played a key role through their activities in building and enhancing the reputation and prestige of the University.

Csaba Tóth

Dr. ret. Col. László Békési

Prof. Dr. ret. Pol. Brig. Géza Katona

Dr. Tünde Náaszné Brózsely

HONORARY DEGREE OF RECTOR

A degree given by the Rector to employees, who have been contributing to the University's objectives for at least three years.

Antal Szerletics

Dr. Maj. Andrea Pap

Dr. Sándor P. Szabó

Dr. Pol. Col. Judit Nagy

Lászlóné Majoros

Tamás Csiki

Lt. Col. Ferenc Cserjési

Szabolcs Csanády

Katalin Bana

Prof. Dr. Col. Tamás Csikány

Dr. Gábor Farkas

Dr. ret. Col. Zoltán Grósz

Dr. István György

Prof. Dr. Col. Zsolt Haig

Balázs Klotz



COLLEGIUM MENTORIBUS

Collegium Mentoribus was founded in February 2015 and consists of mentor instructors and leader mentor instructors. This cooperation flourishes at the National University of Public Service as a consultative and adviser expert establishment. The scope of Collegium Mentoribus' duties

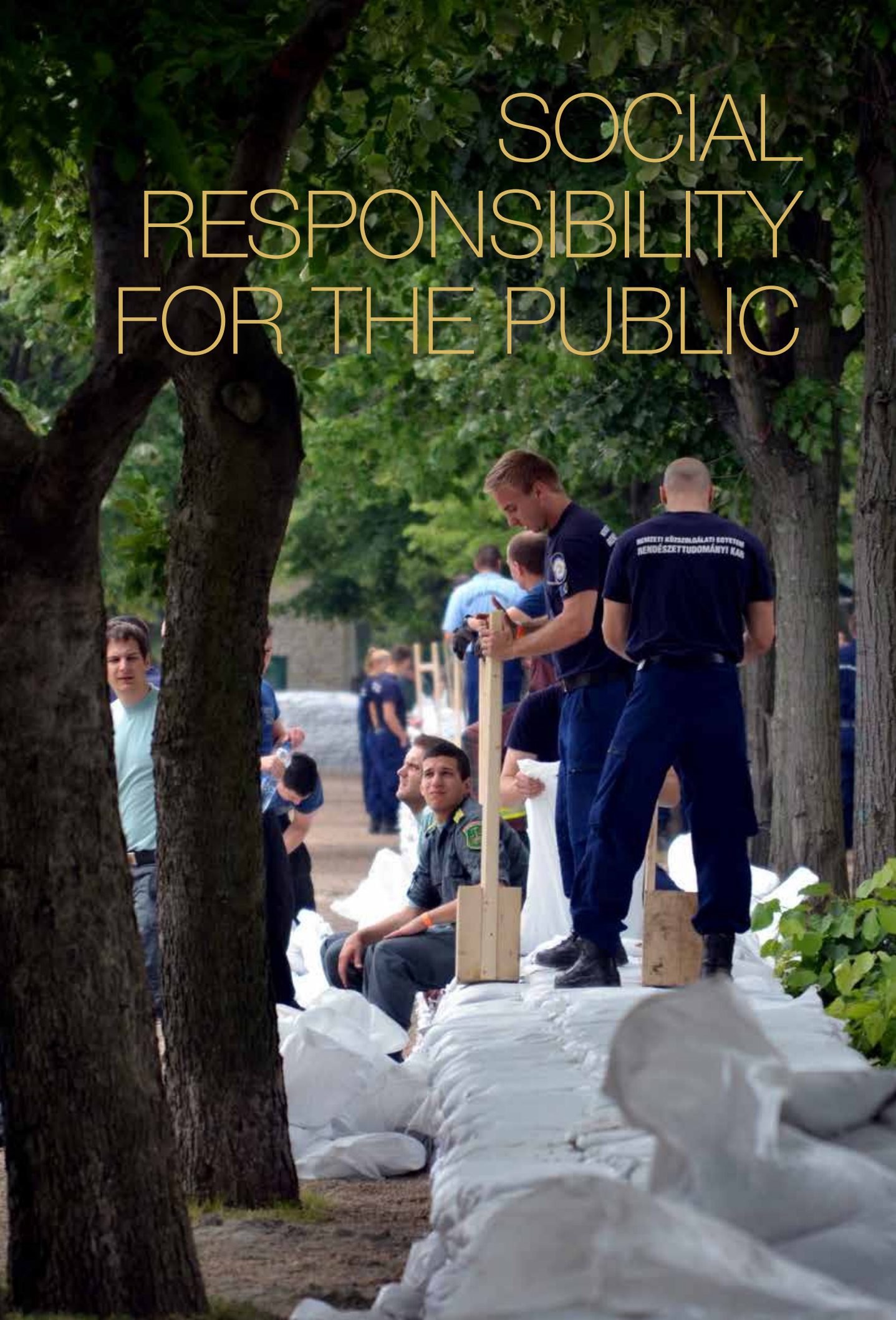
require the mentor instructors' experiences regarding the University's activities, as well as making recommendations. Any body within the University may submit a request to the Collegium through various university committees, to provide their opinion on any professional matter.

Name	Organization	Position
Erika Asztalosné Zupcsán		former Deputy Secretary responsible for Social Affairs
Dr. Tímea Baltay	Prime Minister's Office	Deputy state Secretary for One-Stop-Shops
Benő Banai Péter	Ministry for National Economy, State Secretariat for Budgetary Affairs	State Secretary for Budgetary Affairs
Dr. Gábor Baranyai	Ministry of Justice	Ministerial Commissioner for the sustainable utilization of natural resources divided by borders
Zsolt Barthel-Rúzsa	Századvég School of Politics Foundation	Managing Director
Dr. (Pol. MG) (Ret.) Ferenc Bánfi	CEPOL - European Police College	Director
Dr. Marcell Biró	Cabinet Office of the Prime Minister	Minister of State for Public Administration
(Pol. BG) Zsolt Bodnár	Counter Terrorism Centre	Deputy Director-General
Dr. László Bognár	Ministry of Interior	Deputy Head of Department (Department of Personnel)
Dr. Gábor Bordás	Prime Minister's Office	Deputy State Secretary for Directing Government Office
Dr. Csaba Danku	Prime Minister's Office	Deputy State Secretary for Legal Affairs
Dr. Eszter Dargay	Ministry of Interior	Head of Secretariat (State secretariat for Public Administration)
Dr. (Gen.) (Re.t) János Deák	Ministry of Defence	
BG Sándor Dezső	Military National Security Service	Deputy Director-General
BG Tibor Dobson	National Body of Law Enforcement Agencies	President
dr. Emese Farkasné Gasparics	Ministry of Interior	Deputy State Secretary for Local Government
Dr. Ferenc L. Gazsó	Duna Media Service	Director
Dr. Krisztián Gáva	National Election Office	General Vice-President
Dr. Barnabás Hajas	Pázmány Péter Catholic University	lecturer
Károly Hajzer	Ministry of Interior	Deputy State secretary for Informatics
Dr. (BG) (Ret.) Lászlóné Hazai	Special Service for National Security, Institute for Expert Studies	Director
Dr. István Ignác	Central Office for Administrative and Electronic Public Services	President
Dr. András Jávör	Hungarian Government Officials Corps	President



Name	Organization	Position
Róbert Komáromi	National Labour Office	Director (Coordination of European Affairs)
Attila Kotán	Hungarian Academy of Sciences, Directorate of Finance	Finance Director
Dr. Zoltán Kovács	Prime Minister's Office	State Secretary for Territorial Public administration
MG István Kun Szabó	Ministry of Defence	Deputy State Secretary for Public Relations
Katalin Langerné Victor	Ministry of Human Capacities	Deputy State Secretary for Social Inclusion
Dr. György Matolcsy	Central Bank of Hungary	Governor
Dr. György Müller	National University of Public Service, Faculty of Political Sciences and Public Administration	private university professor, former deputy secretary of state
Dr. Erzsébet Németh	State Audit Office of Hungary	Chief Presidential Advisor
Dr. Ilona Pálffy	National Election Office	President
Dr. Hanna Páva	Health Registration and Training Centre	President
István Román	Ministry of Agriculture	Deputy State Secretary for Agricultural Training
Dr. Zoltán Rupp	National Infocommunications Service Company Ltd.	Project Director
Dr. Péter Salgó László	Ministry of Justice	Deputy State Secretary for the Coordination of Legislation Preparation
Péter Siklósi	Ministry of Defence	Deputy State Secretary for Defence Policy and Planning
Dr. (Pol. Col.) Csaba Szabó	Counter Terrorism Centre	Director-General
Zsuzsanna Számadó Róza	Ministry of Interior	főosztályvezető (Office of Local Government Coordination)
Jenő Szász	Research Institute for National Strategy	President
Iván Vetési	National Infocommunications Service Company Ltd.	Director of Government Data Centre Services
Dr. (Pol. BG) (Ret.) Zsuzsanna Végh	Office of Immigration and Nationality	Director General
Mihály Zala	Former President of the National Security Authority	
Dr. Viktória Zöld-Nagy	Prime Minister's Office	Deputy State Secretary for Territorial Public Administration Development
dr. Eszter Zsuzsanna Zsigmondné Vitályos	Prime Minister's Office	State Secretary for EU Developments
András Zsinka	Ministry of Interior	Deputy State Secretary for Human Resources

SOCIAL RESPONSIBILITY FOR THE PUBLIC





THE NATIONAL UNION OF STUDENTS IN HUNGARY – MENTOR PROGRAMME

It's a national programme for disadvantaged and very disadvantaged students to be assisted in their first steps in the world of higher education. The mentors help them during their first semesters (usually the first and the second) to set up an agenda for them and to answer their questions. These new students require support during the subject and exam registration period. The freshmen and the mentors both need to apply for this program. These mentors are senior students of the University and study in the same fields of science as those they will mentor. Older students (before they receive their freshmen) have an opportunity to take part in several free programmes, and to meet students from other regions and universities. This programme also accords a series of community-builder programmes. When this period of the

programme finished, they start to help the new students that have decided to participate in this program. For these small teams (mentor and freshman) there are more entertaining programmes organised too at the beginning of the semester. The Students' Union of the NUPS (as a member of the National Union of Students) takes part in these programme and we can clearly say that this programme is very useful and socially sensitive because these disadvantaged students (usually from poor families) need to be supported in order to get their degree and to have the chance of a better life and for social mobility (to get a better job and life than their parents').

The success of this programme encourages us to continue the cooperation with the National Union of Students to establish the possibility to help more disadvantaged students.



GIVING BLOOD

Blood cannot be replaced. That is why blood giving is so important. The Hungarian Red Cross organised a competition for universities to collect blood. The National University of Public Service took part in this race. The University at which students gave the biggest amount of blood were to receive a gift. At NUPS there were a lot of students in three Faculties who gave blood. "If we give blood, we save three lives" - this was the motto of the competition. This sentence reached its goal as hundreds of student gave approximately 5 dl blood for needy people. According to the principle of the University and the Students' Union we think that small, good decisions, helpful moves can build a better society and teach students to work freely for the community. And another argument as to why it is so

important is: what if we will be the next who requires help? We take courage from the success of these former programmes and so we hope that in the future we will have the opportunity to help again. After this programme a lot of students asked as about the next chance to give blood and so we see a smaller, ongoing race to give blood develop. It is about, who will be the person to give the most blood during their years at the University? We are trying to reach a situation where graduated students (as people in work) want to give blood and search for the opportunities, because the best solution to ensuring there is enough blood to reach demand is that people are able to give blood regularly for decades. Our goal is to draw even more students from the University into the programme at the future.



Two student organizations of the University organised a Charity Run in order to support Heim Pál Children's Hospital in 2015. The idea was raised at the Board of Erasmus Student Network (ESN) NUPS section, and thanks to the support of the Students' Union this event could be realized. In fact, it was a key aspect of the idea that such an activity should become part of a tradition at NUPS.

On the illustrious day more than 170 students attended the charity programme and successfully accomplished the 2,5 kilometres run. The event, under the motto "Run with us, run for them!", took place behind the Ludovika

Main Building within the Orczy Park, around the pond. Prior to the run, all participants had a common warm-up with music. The first three places were rewarded with a medal which was given by Police Brigadier General Gábor Kovács, Vice-Rector for Education at NUPS. The entire event had a community building effect between local and exchange students, which was also an emphasized intention of ESN. As an acknowledgement, all participants were given a memorial page, a T-shirt, a bar of chocolate and last but not least a great memory of helping others. The donation was given to Heim Pál Children's Hospital to invest on an MRI machine.



Since its inception in 2011, the Ostrakon Collage for Advanced Studies has organised numerous charity programmes within its own framework or cooperating with other academic organizations. The so-called 'Pancake bistro' is a sort of personal and independent initiative. Its main idea is that in December the collage for advanced studies makes a pitch, collaborating with the instructors of the Faculty of Political Sciences Public Administration in its educational building regaling the students with pancakes. Everyone decides how much he or she pays for the pancakes with the amount of money being donated to helping disadvantaged people. The so-called 'Santa Claus Factory' charity was introduced at the university within the collaboration of the Students' Union of the Faculty of Political Sciences

Public Administration, Ostrakon College and the Magyary Zoltán Collage for Advanced Studies. Within the framework of a week-long event coordinated by the three organizations, clothes, books and other everyday objects were collected and prepared as perfect Christmas gifts for children and disadvantaged people. Saint George's College donated money for the child welfare agency in Nyíregyháza for Christmas to help children in living in poor conditions. The collage and the university considers it important to support children in disadvantaged situation helping them to have better conditions in life. Christmas donation helps to create a more homely environment for them so as they can celebrate the holiday as any other children who have better conditions.



EFFORTS OF CHRISTMAS CHARITY

The National University of Public Service, in cooperation with the St. Francis Foundation Deva, participated in a charity aimed at socially disadvantaged Hungarian children in Transylvania. The boys and girls living in children's homes operated by the aforementioned foundation had written personal letters indicating their wishes for Christmas. Accordingly, lecturers and administrative staff members at NUPS could help these wishes come true through their donations. The donation packages primarily consisting of winter clothes, shoes and toys were delivered to the homes by the Secretary-General of NUPS in person.

Similarly, students of NUPS also contributed to the charity efforts. The Students' Union, the PhD Student's Union, the Ostrakon College for Advanced Studies and the Magyary Zoltán College for Advanced Studies, in cooperation with external partners, organised charity donations for various children's homes and community houses. As a result of these efforts, smaller children coming from poor conditions to these facilities received donations that included books, plush toys and chocolate. Furthermore, military cadets participated in the serving of food to people in need. The distribution has been practiced for years, traditionally enjoying the contribution of the HAF Ludovika Battalion.



SUSTAINABILITY

The National University of Public Service (NUPS), having surveyed its stakeholders, is keen on contributing to the development of a sustainability culture and, ultimately, to build a green strategy. The guidelines for sustainability development cover all aspects of the university operations as well as curriculum development at undergraduate, graduate and PhD levels. In 2014, in addition to an MSc course – Sustainability Aspects of Decision-Making – four thematic training courses were launched:

- Green and profitable – sustainability for finance administrators;
- Green maintenance – sustainability for facility managers;
- Green communication – sustainability for communication and PR administrators;
- Green HR – sustainability for human resource administrators.

For all these courses digital textbooks and online support were developed. Based on the positive feedback and NUPS' international collaboration in this area, further course improvements are planned.



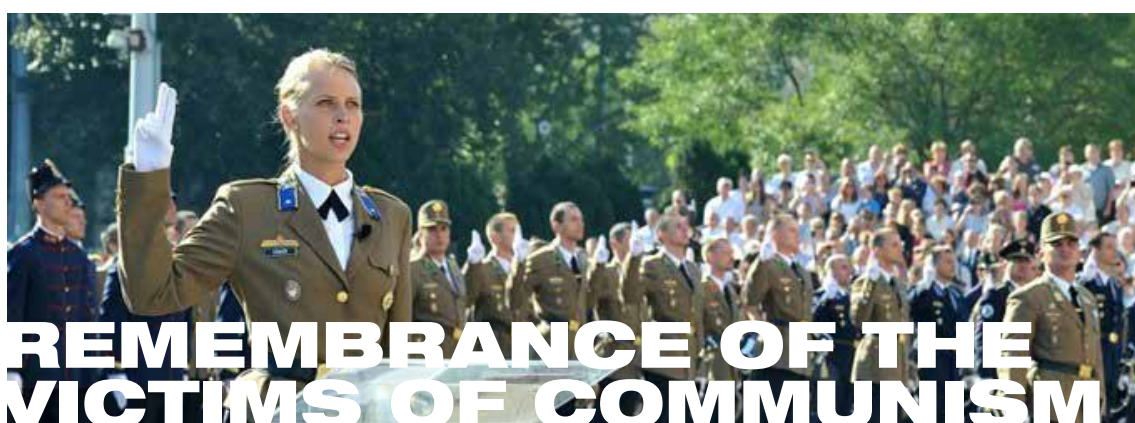
Several clean-up campaigns have been implemented in Europe over the past years to tackle the litter problem. The European Clean-Up Day, "Let's Clean Up Europe!", intends to bring these initiatives together and to have a

Europe-wide clean-up event that takes place on the same day all over the continent; involving and reaching as many citizens as possible. A large group of NUPS students and citizens participate every year in the local campaign.



Students of the Law Enforcement Faculty presented a live television streaming of some effective techniques on how to prevent a pickpocket thief from stealing ones wallet or other valuable property. The presentation on the most

common pickpocket techniques was held at Mammut Shopping Centre, where interested citizens could observe them on the spot. The aim of the presentation was to raise citizen awareness.



Students of Saint George's College commemorated the victims of communism by projecting the Hungarian documentary film „Nehézsorsúak” ("Hard fated") in Sándor Sára Film Club. The documentary focuses on the remembrance of the victims and the hardships in the concentration camps. After the screening the spectators

could discuss their questions with the director himself, Sándor Sára, who has made the reports with the victims, hence the students could receive a better view about the communist dictatorship. The college considers it important to understand and remember the past, and to be able to avoid such dreadful events and to improve the future in a better way.



In certain territories of Romania mostly populated by Hungarians, economic and social problems are not uncommon. Hungarians there live in more modest circumstances compared to others, some are even struggling to carry on with their everyday lives and those who suffer the most are the youngest ones. Our students feel the responsibility to help these people living on the other side of the border in any way they possibly can.

The first opportunity for this charity activity came in the summer of 2015 when our student took on a trip to Transylvania in order to assist Franciscan monk Csaba Bőjte who took all the orphans in the area under his care. The Students' Union had contacted him and asked

if there is any possibility that they can help. The offer was met with an outburst of gratitude.

The volunteers travelled first to Csíkszentmihály from 6-12 of July, and to Gyimesbükk from 10-16 of August 2015. A massive collection of clothes previously gathered at NUPS was taken there as donation to the orphanage. In addition, the students offered their services in any possible way, including catering for children, ironing and folding clothes and sheets and gardening. The sheer joy of the children and the gratitude of Csaba Bőjte made the whole trip worth it. In fact the leadership of NUPS intends on creating a tradition from this charity work and each summer students from all four faculties can apply to give a helping hand to those in need.



BUILDING COMMUNITY FOR LIFE

A photograph of students in a lecture hall. In the foreground, two young men are seated at a table, looking towards the left. The man on the right is resting his chin on his hand and wearing a watch. In the background, other students are visible, some standing and some seated, in a well-lit room with large windows.

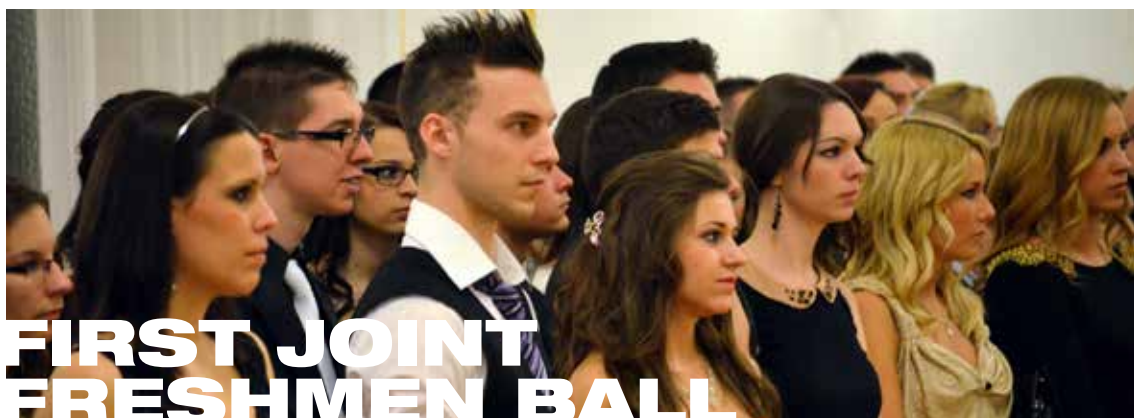
At the University, one of the main goals is to support the creation of connections between students. To support this effort there are several programmes organised.



FIRST JOINT FRESHMEN CAMP

The first annual joint freshman camp was held in 2015, where all first year students from the university's four faculties took their first steps towards becoming Citizens of NUPS. The camp took place at Silver Beach in Siófok, right next to the picturesque Lake Balaton. Bringing freshmen together for the first time comes with a mix of challenges, however, the organizing team from the Students' Union worked a rigorous schedule to create the best possible environment for the university's newest members.

The diversity in the different backgrounds of the campers could be felt at first but by the fifth day everybody was chanting the name of their new home, "NUPS" as one. The mixture of soon to be military and police officer cadets side by side with the students of the Faculty of Political Sciences Public Administration and the Faculty of International and European Studies was really a sight to see, as the differences disappeared day by day. Anybody who was there can only confirm our belief that the freshmen left the camp organised for their integration with memories for a lifetime.



FIRST JOINT FRESHMEN BALL

Symbolizing the final step of inauguration into the ranks of NUPS, all first year students attend the Freshmen Ball. In 2014 the university had broken the habit of organizing these balls separately for each faculty, and NUPS had its first Freshmen Ball where all the barriers were tore down between our students. The event was a mixture of elegance and professionalism spiced up with a handful of free spirited fun. Everybody had their fair share of joy from the first waltz to the closing act of one of Hungary's most famous and successful groups, Brains.

As an attempt to create a new tradition, the ball laid the foundation of an annual celebration of each year's new students. The ball took place at the newly built Groupama Arena, a place perfectly fitting to host such an event. The place itself gave the ball the prestige it deserved, creating a cocktail of old-fashioned manors and elegance with today's modern technology and night life.



FULFILLING BORDER PATROL DUTIES

As full-fledged members of the Hungarian Defence Force (HDF), the third and fourth year cadets at the Faculty of Military Science and Officer Training took part in crowd reaction control (CRC) training at Hódmezővásárhely and patrol duties along the border.

The task assigned by the HDF Chief of Staff provided opportunities for every participating officer cadet to implement the theoretical knowledge acquired during

their classroom studies. The CRC training provided them with further insight into the inner workings of an enraged crowd and how to control them using only the minimum force necessary.

The patrol duties were fulfilled in close cooperation with officers of the Hungarian Police. Thanks to the preparation and the good relations between the two organizations the task was seamlessly completed.



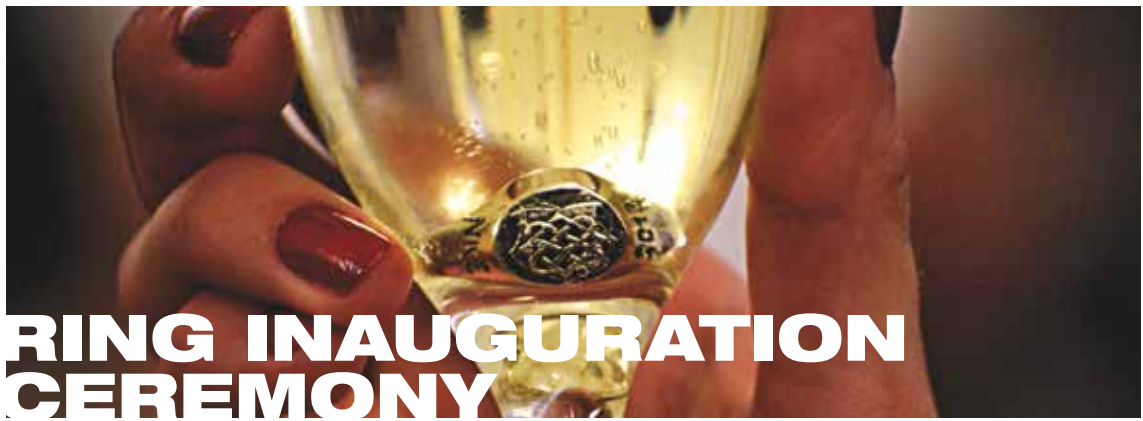
FOUNDATION OF ESN NUPS

The Erasmus Student Network (ESN) is Europe's largest non-profit student organization to which the National University of Public Service joined at the end of 2014. A group of 6 students with Erasmus mobility experience came together and formed the ESN NUPS section. As the newest student organization of the university ESN NUPS has a lot of uncharted opportunities in front of it with the group growing by each semester.

The section's main aim is to provide help to both international students arriving to our university and to Hungarian students leaving for any kind of mobility programme. With more than a hundred international students arriving in the academic year 2015/2016 from three continents, ESN NUPS section safely state that it can offer everybody arriving to Budapest with

appropriate help in integration and pastime activities of all kinds.

ESN NUPS also works extremely hard on creating new partnerships with other sections both in Hungary and abroad to widen the spectrum of relationships already established by the Student Union. Members inform students about mobility opportunities through a chain of mentors assigned at each faculty with the goal of increasing the number of students the university sends abroad for an international semester. With the foundation of ESN NUPS and the increasing number of international students, the of the National University of Public Service can only benefit in terms of professional recognition among both teachers and students.



RING INAUGURATION CEREMONY

Students, before their graduations, receive a ring with the symbols of NUPS. The event, organised in the framework of an elegant ball, marks the end of their university days, yet these rings show that these alumni are proud of themselves and for having been citizens of the university. For years this event has taken place in the Stefania Palace in Budapest. The ceremony begins with students performing a traditional Hungarian dance for which they prepared for months.

Afterwards, the dinner consisting of copious delicious dishes is served. The event ends with a party with live-music or a party at a large club within the city. This occurrence is set up by the Students' Union of NUPS, so all of the faculties take part in the same way. Hence the event is a great example of the good cooperation between the faculties.



INTEGRATION PARTY SERIES

The leadership of NUPS and the Students' Union think that it is important to create an event for students from different faculties to unite. In these nights, at the beginning of each semester, civilians, future policemen and soldiers can socialize and dance together. Approximately 1200-1500 students participate at these parties and taking home great memories for the future.

On these nights some of the most famous DJs are invited to create the perfect atmosphere for enjoying time together on the dance floor, for example Adam Nova Chris Lawyer and Revolution. To ensure the secure travel of our students, there are free party buses that take them straight to the club and back to their respective dormitories as the party concludes.



FOLK DANCE CAMP IN TRANSYLVANIA

As a sign of carrying forth old traditions, NUPS founded the Ludovika Dance Group, where all of our students can learn and experience the beauties of folk dance. The Dance Group attended a one-week-long camp in Gyimesközéplok in Transylvania. Participants could gain first-hand experience straight from the locals about the centuries-long traditions and the everyday life of the Csángos in Gyimes. During folk history classes, students acquainted the way Csángos live and what remained of their culture today.

The participants had the opportunity to learn about the traditional dances from local instructors. On the final two days of the camp the activities did not stop at sunset, as traditional dance halls were organised where everybody could dance all night long. Nevertheless, the camp was not all about dancing, as daily trips were organised to the notable locations of Transylvania where students could become more acquainted with Hungary's history in the region. According to university surveys, all participants were satisfied with the camp and had left Transylvania with extraordinary experiences and having established many new friendships.



FÖLSZÁLLOTT A PÁVA

Honouring Hungarian folk culture and tradition, the National University of Public Service, in cooperation with the Hungarian public media, initiated a programme series in November 2014 focusing on Hungarian folk dance. The series titled 'Fölszállott a Páva' (Rising Peacock) featured several forms of folklore dance from various Hungarian communities within the Carpathian Basin.

In accordance with the custom, these events not only display the various dances but also the related folk music – both performed by young dance and music groups who have been performing the respective arts for years. While these events were about showing these dances, the audience also had a chance to try out these dances themselves, as according to the motto of the series "This genre does not belong on the show-case".



While offering various pastime events for its citizens, NUPS also intends to reach out to the general public in the form of popular programmes and events. Accordingly, May of 2015 marked the Ludovika Festival organised by NUPS at the Ludovika Campus within the Orczy Park. The event included presentations and shows of Hungarian disaster management, law enforcement and armed forces but it also provided insight into the education and trainings at the university.

The first ever Ludovika Festival was held in 1924, replacing the so-called One Hundred Day Ceremony which referred to the final months of military cadets before their graduation. In accordance with its original purpose of commemorating graduating military officer cadets, the 2015 Ludovika Festival included the award

ceremony of the most talented fourth year military cadets of the MH Ludovika Battalion.

Participants of the open event could become acquainted with all faculties and institutes of NUPS, as well as the Ludovika Main Building itself. The festival also included the Ludovika Adventure Game focusing on local history: primarily aimed at university students, the game is about visiting the various places in Budapest commemorating the sacrifices made throughout World War I, and performing various tasks. Similarly, the Faculty of International and European Studies offered a quiz on the EU and NATO, whereas the Faculty of Political Sciences Public Administration organised an informative event about the possibilities for citizens provided by the electronic services of Hungarian public administration.



SPORT AT THE UNIVERSITY



The National University of Public Service can proudly claim to be a 'Sporty University' as students enjoy a wide range of possibilities to spend active leisure time at every faculty, besides their compulsory Physical Educations lessons.



SPORT FACILITIES

The National University of Public Service currently has three faculty sports centres, one at each faculty and a central university sport centre as well. Hence there is a wide choice of indoor and outdoor sport facilities on campuses including a swimming pool, gyms, weights rooms, a tennis court and a sauna. Sport facilities are open for every student, instructor and employee.

The four sport centres provide a wide range of sport opportunities: ball games (basketball, football, volleyball, handball, badminton and tennis), combat sports (judo,

Thai box, tanfa-karate, ju-jitsu, aikido, kyokushin) aerobic, table tennis, indoor climbing, swimming, strength development and cardio training, equestrian sport, shooting sports, fencing and hiking.

The New Ludovika Campus development project includes new sport complex such as an indoor shooting range, fencing hall, a riding course, new track and field stadium and a swimming pool which are supposed to be finished by 2016.



NUPS SPORT ASSOCIATION

The NKE Sport Association has been operating since October 2012. Its fundamental aim is to facilitate university sports life, to ensure healthy and cultured leisure spending for its members, to ensure place for those high level athletes who compete on national or even international championships.

The Association comprises 9 different regular sport departments including basketball club, fencing club, swimming club, trekking club etc. The military historical societies of the University have also joined to the association recently.

The Association has a key role in establishing University's 'Athlete Life Programme'. The aim of the programme is to support athletes and to provide opportunity to have their own course and examination schedule. Enhanced support for maintaining good work life balance and to harmonise learning and competitions is provided within the framework of the Programme which provides greater opportunity to achieve outstanding performances at national and international competitions as well.

SPORT SUCCESSES



NUPS is the second in National Championship

NUPS finished in the second ranking in the National University and College Championship. Over 3500 participants compete in 37 different sports every year at the championship. NUPS students achieved the best result in running, flat race, judo and volleyball.

Excellent result at Power-lifting European Cup



Dr. Balázs Budai, head of Department of Public Administration Services and Municipalities acquired bronze medal at the first Power-lifting European Cup held in Malaga, Spain organised by European Power-lifting Federation. Balázs Budai brought the third place in the category of 93 kilograms competition. The EPF organised the competition with intention to create it a tradition.

NUPS at CISM Military World Games



Lieutenant-Colonel László Bánszki, head of the Military Physical Education and Sports Center at the Faculty of Military Science and cadet Seres Flórián were in the Hungarian delegation at the 6th CISM Military World Games in the Republic of Korea in 2015. The CISM Military World Games qualifies as the second largest sporting event after the Olympic Games considering the number of participants (8700 soldiers from 110 countries). Lieutenant-Colonel László Bánszki, who represented Hungary in archery, achieved 17th place. Cadet Flórián Seres participated in two events (1500m and 800m run) and reached the 21th and 20th places respectively amongst those runners who are considered to be the best in the world (world championships and Olympic finalists).



In June Csongor Rozgonyi acquired third place at the epee tournament held in Eberhard, Slovakia. In September Livia Darnay won the women's saber competition at 19th Medical Professions Fencing European Championships held in Bad Elster, Germany. Henriett Novákné Cseszregi gained the victory at the Masters European Championship held in Győr, Hungary in September. Finally Captain Ottó Halmai participated at the Military World Games, the second most prestigious tournament after the World Olympic Games, in fencing and achieved 4th place with his team at the competition.

International shooters competition winner



Gabriella Farkas, the member of the shooter department of NUPS Sport Association, won gold medal in the category standard semi-auto lady at the international IPSC competition.

NUPS medals from Universiade



Besides Olympic Games the Universiade is the most popular international multi-sport event in the world. Two of our students won bronze medals: Miklós Cirjenics in judo and Gábor Csepregi in rowing. Gábor came second in the 2014 University Rowing World Championship in double scull with Péter Galambos in Gravelines, France.

World Champion in military archery



Lieutenant Colonel Gábor Bánszki is the director of the Physical Education and Sport Centre of the Faculty of Military Sciences and Officer Training. Besides his profession he is continuously training and participating in European-and world championships. By this time he is a World Champion and won the European Champion four times.

Underwater swimmer World Cup winner



From 16 countries, 210 participants arrived to Eger, where the 7th Fin-swimming World Cup has been organised. Dániel Kókai student of the Faculty of Military Sciences and Officer Training won gold medal as the member of the 200m relay team.





Each semester lecturers of the Faculty of Law Enforcement organise a friendly grappling competition where anybody from NUPS can compete. These events create bonds between the faculties through martial arts and light hearted competition. Each year they attract more and more participants to compare their abilities developed at the dojos of their respective faculties. The representation of law enforcement cadets shines

through as they have the highest number of classes in physical education and close combat, with the military cadets coming as close second. The aim of our teachers is to tighten the gap between the skills of the students each semester. Their hard work and dedication is what makes us better and gives us motivation to improve ourselves and compete at a national level at various martial arts competitions.



The Military Power Challenge provides a great opportunity for those who love the sport of cross fit to get together and participate in a little competition. The event is all about spending a joyful time by doing cross

fit. As there are many students and teachers who pursue this kind of sport, the event grew to such a scale that it has serious sponsors behind it and it is long awaited by the wannabe participants.



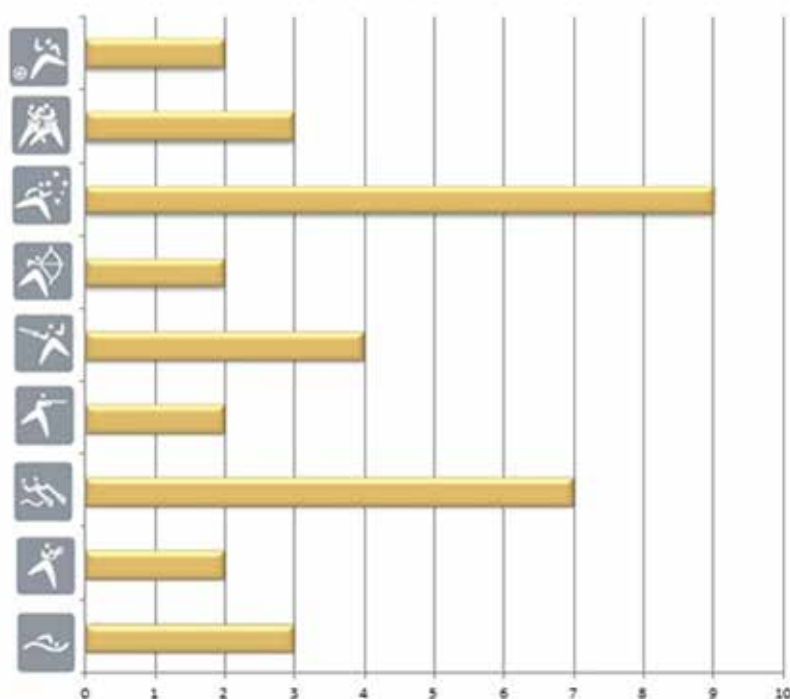
Each year the National University of Public Service organises a single-day long series of various sporting events for students, lecturers and administrative staff of the university. These events provide several opportunities for physical exercises like cycling, wall climbing, soccer, volleyball, tennis, badminton, swimming, and aerobic, offering a competition between the faculties.

Nevertheless, the Sports Day is not only about sport games. In 2015, organisers of the event included a 10 stage recreation-fitness course with an endurance test, however, participants could also try out the so-called giryafit exercise which is based on the dynamic workout using one's bodyweight. Furthermore, university citizens

could become acquainted with ju jitsu, iron cross, the 'ultimate sandbag' and 'Nordic walking' with the latter two being forms of exercises typically applied in the summer period. Lastly, the 2015 Sports Day offered other forms of socialization for participants, including a cooking contest and a joint barbecue.

While the event is usually highly popular among university citizens, the 2015 Sports Day enjoyed a record high participation of students, lecturers and administrative staff members. The event commenced with 20 registered teams for soccer, 7 teams for volley ball and swimming respectively, and 13 teams for the cooking contest.

Most popular sports at NUPS





ALUMNI AND GRADUATE CAREER TRACKING

The National University of Public Service launched its Graduate Career Tracking System in 2010. We conduct annual surveys to get feedback from students and learn more about the opinions, experiences and motivations of our graduates in order to meet the requirements of both student and labour markets. Surveys were conducted among student graduated after 2009.

Survey respondents who filled the survey since 2010 were students from the Faculty of Military Officers Training (FMSOT) (44%), former students of the Faculty of Political Sciences Public Administration (FPSPA) (38%) and graduates of Faculty of Law Enforcement (FLE) (18%).

THE NATURE OF EDUCATION AT NUPS LARGELY DETERMINES FUTURE EMPLOYMENT OPPORTUNITIES.

The overwhelming majority of graduates work at the public sector. A relatively large percent (28%) of FPSPA graduates have found job in other sectors.

Nearly half of those students who studied abroad during their time at university, spent more than six months there. The most popular host countries among students are Germany, France, Austria, Poland and Italy.

Statistics show that vast majority of students took seriously their studies and prepared seriously for their professional career as they achieved good (4) or excellent (5) grades during their studies. Note: university grades are from 1-5.

According to the survey, our graduates have outstanding success in finding relevant employment and in entering to labour market. The overwhelming majority of graduates have been employed (82%) and only 6% is unemployed which is well above national average.

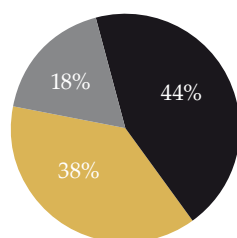
Survey respondents have mainly graduate jobs (48%) but the rate of those graduates who have started their career in a non-graduate position are also relatively high (21%). It should be also noted that one third of the graduates are in management positions.

According to student surveys, most of the graduates (60%) already had a job by the time of their graduation and nearly three-quarters of the respondents (72%) started working in a position which was among their first- preferences. Our graduate employment indicator can be valued as outstanding.

To highlight an additional key finding: internships proved to be helping graduates to enter to labour market. 75% of graduates completed internship during their studies and 46% of them received job offer in the end of the placement.

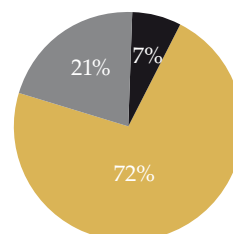
Which Faculty did you graduate from?

- FMSOT (before 2011 Zrínyi Miklós National Defence University)
- FPSPA (before 2011 Corvinus FPA)
- FLE (before 2011 Police College)

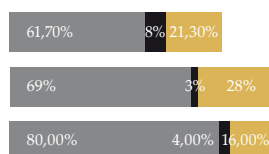


What type of workplace are you working at?

- Employee of state-owned company
- Civil servant, government servant, public employee (or in another)
- Other

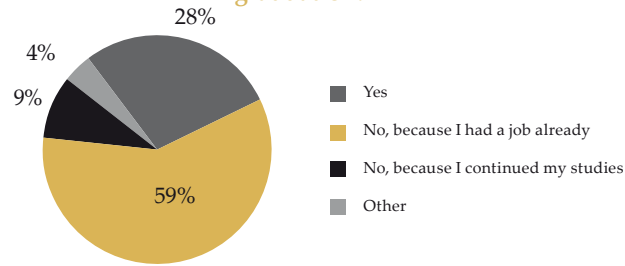


What type of a workplace are you working at (by faculty)?

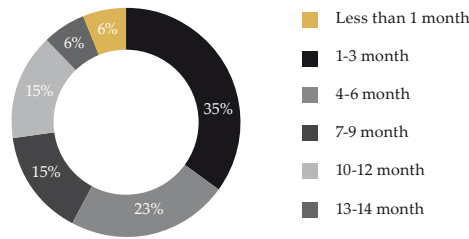


- Civil servant, government servant, public employee (or in another public service relationship)
- Employee of state-owned company
- Or in another

Have you started searching for a job straight after graduation?

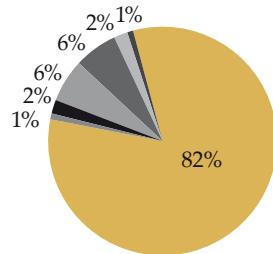


The length of time spent abroad

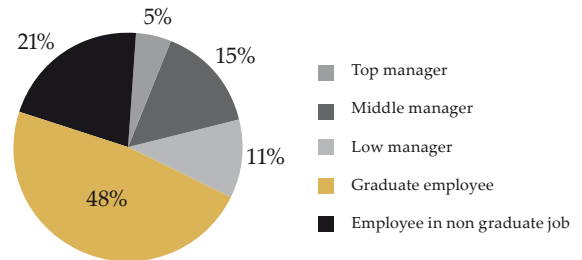


Current labour market status

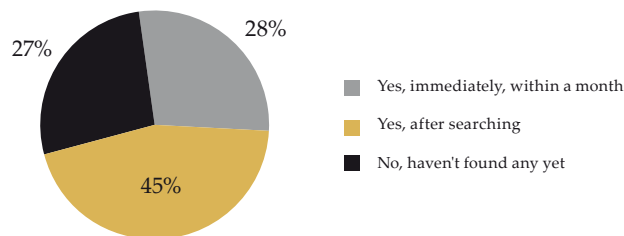
- Employee
- Self employed, freelancer
- Entrepreneur
- Unemployed
- Full time student
- On maternity leave
- Homemaker, other inactive



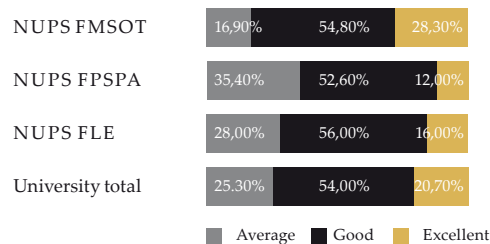
What is your current position?



Have you found a job after graduation (focusing on those who had started searching for a job straight after graduation)



Academic grade average of graduates (by faculty)



ALUMNI ASSOCIATION AT THE NATIONAL UNIVERSITY OF PUBLIC SERVICE

The National University of Public Service (NUPS) established its Alumni Association for NUPS' and its predecessors' former students, professors, fellows, lecturers, teachers and those who previously worked closely with the university in order to:

- enhance further cooperation between the Association and NUPS
- continue the inherited values and spirituality of the university community
- advance the institutional identity
- build a network between the graduated and the current students
- support and develop the study perspectives of the current student
- contribute successfully to the mission and new challenges of the university

In addition to our graduated students of NUPS' and its predecessors' all former and current professors, teachers, fellows, employees and current students with four successfully obtained semesters can become the member of the Association.

Since 2013 the Association has been paying special attention to the information sharing for its membership through developing a new digital platform. In order to achieve this goal Alumni-site was established on the NUPS' main website where all relevant, updated information about the Association are available. This site even provides an on-line registration facility which simplifies joining the Association. Both the rules and privacy statement and the on-line registration space are available under www.uni-nke.hu/szolgaltatasok/alumni link.

Main events of the Association in 2013/14:

- In September 2013 jubilee degree ceremonies were launched for those who graduated 50, 60 or even 70 years ago at the NUPS' predecessors. Nearly 200 former students attended this event. Old military officers planted a memorial tree at the garden of the Hungária Campus. The same gathering was organised in September 2014.
- One of our predecessors, Kossuth Lajos Military College launched a class meeting for its former students graduated as border officers in 1987. The gathering was organised in Sárospatak, and our Association welcomed the participants with gift-packages within the three-day long event.
- In 5 July 2014 the first Alumni meeting was launched within the Faculty of Political Sciences Public Administration. The geographical diversity of the event also symbolised that our graduated students are present through the entire country.
- Special representatives of the Association attended the Faculties' degree ceremonies between 27 June and 12 July 2014, where they gave little memory pencils for all graduating students.

All relevant information regarding the activities of the Alumni Association are available on www.uni-nke.hu/szolgaltatasok/alumni.



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