



Academic Report 2014

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RECTOR'S REVIEW

**"A university for the science
of the state and public governance."**

The educational and research performance of NUPS in the course of 2013/2014 academic year has made an important contribution to the modernization of public service and throughout to the integration processes at European and international scale. In 2014 NUPS successfully introduced a new comprehensive and career-based further training system of public servants which is considered to be the first step towards a professional knowledge-transfer system among European public services. We have also undertaken the mission of changing the culture of continuing education in the public sector. A modern, on-line education system was introduced; methodology was shifted towards active, personalized learning. Our mission remains to facilitate mobility among career-paths in public service and fostering public values through education and research.

Our future plans need to rely on results already achieved. What can be the role of a university in rethinking the State and the responsibility of public governance? Which fields of science can reflect effectively to the complexity of rapidly changing social and economic challenges such as globalization, security crisis and shortage of energy resources? How can a university provide criticism and forward looking advice to create a responsive, competitive and efficient State? Our answer to these questions above is that 'the science of state' shall synthesize theories of political, legal, social, policy, economic and management researches. 'The science of state' must be a logical framework of analysis and evaluation in which traditional scientific approach has to relate to complex public values such as competitiveness, sustainability, security, democracy or rule of law. These standards should be paradigms of the methodology of the science of state. This is the way to develop a state that is able to provide public good, protect public values and show ethical leadership.

NUPS's long-term strategic mission is to rebuild 'the science of state' based on a comprehensive approach of diverse researches and to facilitate international policy dialogue. Nowadays the reform of public sector and its innovation is in focus of this policy discourse.

As the chair of the Hungarian State Reform Committee – appointed in 2014 – I strive to mobilize NUPS potentials for the service of renewing sciences of state. Establishing the OECD Global Network of Schools of Government



with our partners in Paris in 2014 has also been an important step towards these objectives. Following the agenda of public sector innovation the major action to be taken is to invest in the capacity and capabilities of civil servants as well as building the culture, incentives and norms to facilitate new ways of working. Our common vision, shared values, and comprehensive strategies are heading towards this direction. We redesigned our training portfolio to reflect more effectively to the contemporary challenges of social, economic, and security issues affecting the public sector.

The year of 2014 addressed new challenges and risks in the international security, too. In the year of Jubilee of the Great World War I, new phantoms of international armed conflicts appeared. It draws our attention to the importance of military and security sciences that need to be addressed by NUPS as well. NUPS has a special duty to fight for the peace and security of people by education and researches as the successor of the Military Academy established in 1808 and located in the historic Academy building built in 1836. The art of diplomacy is going under tremendous changes that require new approach of international relations in terms of education. The new Faculty of International and European Studies of NUPS is not simply a new 'organizational unit', but the driving scientific force in improving capacities of international studies, creating values for the changing diplomacy and extending our transnational relations.

I would like to extend my sincere thanks to our staff, students, national and international partners for their support and contribution to the University's success. I sincerely hope that our common achievements will encourage all of our students, colleagues and partners to take further joint actions for the Public Good.

Prof. Dr. András Patyi
Rector

ACADEMIC POTENTIAL IN HUNGARY

HUNGARIAN SCIENTIFIC ACHIEVEMENTS

The most important factors of scientific effectiveness in any country are researcher excellence, an efficient system of institutions, and competitive financing of programs. Focusing on Hungarian successes over many decades, here are some great achievements to be proud of in medicine, energy, mathematics and engineering.

- ♦ **ABEL prize.** Endre Szemerédi, mathematician, was awarded the Abel-prize in 2012. The prize is the highest rank of international recognition for mathematic sciences, the equivalent of the Nobel Prize. Szemerédi gained his international professional reputation with his results in the fields of combinatorics, theory of numbers and algorithms.
- ♦ **Kyoto prize.** László Lovász, academic, was awarded the "Japanese Nobel Prize" in 2011 in the category of basic sciences for his "research in the field of discrete structures" and established relations between the different branches of mathematics in a way that had a significant effect on all scientific fields based on mathematics. Lovász has been President of the Hungarian Academy of Science since May 2014.
- ♦ **Brain prize.** Three Hungarian brain-researchers were awarded the Brain-prize of 1 million euro in 2011. The work of György Buzsáki, Tamás Freund and Péter Somogyi was acknowledged with this international prize for having discovered the nervous networks that play a key role in memory-processes. All three researchers are dedicated to the process of nervous networks information processing in the brain.
- ♦ **Masat-1.** At the beginning of 2012 the first Hungarian satellite – developed by a group of solely Hungarian engineers – was launched to the orbit. Nothing could better demonstrate that Hungarian engineering research, development and education had entered a new chapter. Masat-1 was born as the result of a joint effort and cooperation between students, doctoral candidates and university teachers. Its construction serves primarily educational objectives as, after having reached orbit, it started to collect data reflecting its state and its environment – data that will be transmitted to and later on processed at the terrestrial transmitter of the university.
- ♦ **Energy saving car.** The Shell Eco-marathon Europe race of 2012 marked a Hungarian record: the automobile of a group of university students and their teachers managed to cover 2696 kilometres with one litre of fuel. A silver medal was awarded to the Hungarian group for this outstanding result.

NOBEL PRIZE AWARDS



Fülöp Lénárd

1905
Physics

for "his work on cathode rays"



Róbert Bárány

1914
Medicine

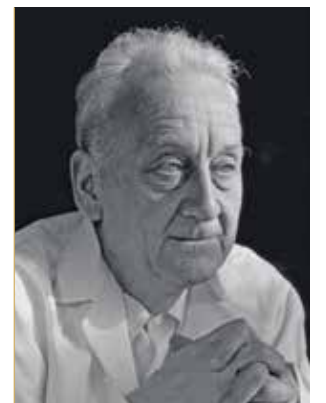
for his work on the physiology and pathology of the vestibular apparatus



Richárd A. Zsigmondy

1925
Chemistry

for his demonstration of the heterogeneous nature of colloid solutions and for the methods he used, which have since become fundamental in modern colloid chemistry



Albert Szent-Györgyi

1937
Medicine

for his discoveries in connection with the biological combustion processes, with special reference to vitamin C and the catalysis of fumaric acid



György Hevesy

1943
Chemistry

for his work on the use of isotopes as tracers in the study of chemical processes



György Békésy

1961
Medicine

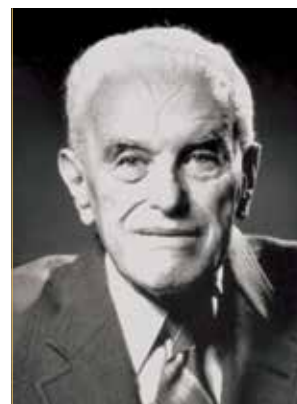
for his discoveries of the physical mechanism of stimulation within the cochlea



Eugene P. Wigner

1963
Physics

for his contributions to the theory of the atomic nucleus and the elementary particles, particularly through the discovery and application of fundamental symmetry principles



János Harsányi

1994
Economics

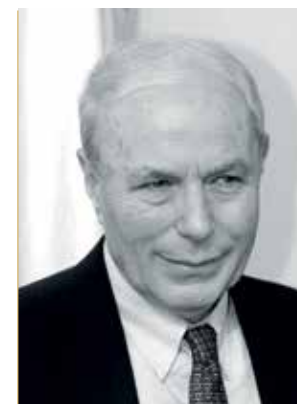
for pioneering analysis of equilibria in the theory of non-cooperative games. Relying on the theory designed by his fellow prize-winners, he showed how to analyse games when information was incomplete, creating the foundation for "information economics"



Imre Kertész

2002
Literature

for writing that upholds the fragile experience of the individual against the barbaric arbitrariness of history. His books centre on the horrors of the 20th century: hatred, genocide and the inhumanity in human souls



Ferenc Ábrahám

2004
Chemistry

jointly with Aaron Ciechanover and Irwin Rose "for the discovery of ubiquitin-mediated protein degradation". They have contributed ground-breaking chemical knowledge of how the cell can regulate the presence of a certain protein by marking unwanted proteins with a label consisting of the polypeptide ubiquitin



Dennis Gábor

1971
Physics

for his invention and development of the holographic method



János Polányi

1986
Chemistry

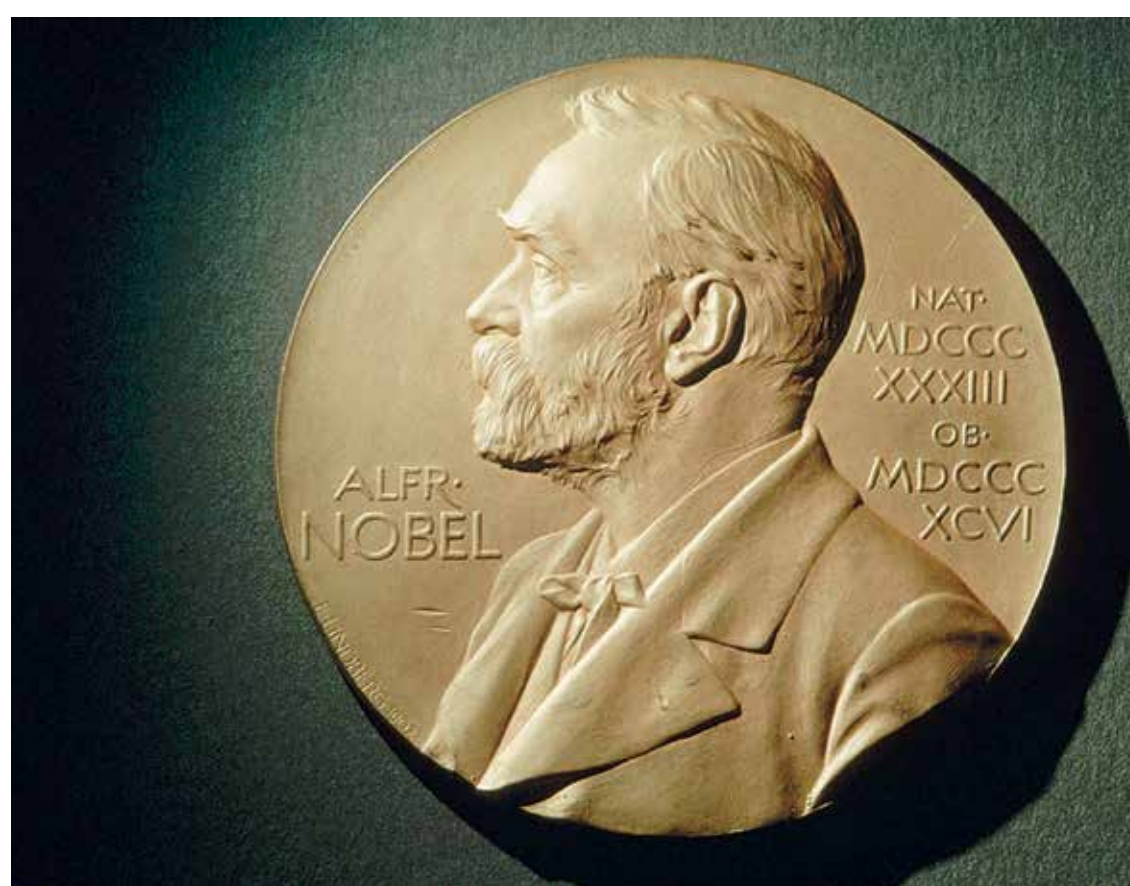
for their contributions concerning the dynamics of chemical elementary processes." He lives in Canada



György Oláh

1994
Chemistry

for his contribution to carbocation chemistry



RESEARCH AND DEVELOPMENT

The **economic growth** of a country is very much dependent on the increase of its intellectual capital. According the Science Policy Strategy, which was created in line with the National R&D&I Strategy of Hungary, economic competitiveness is greatly determined by the qualified and competent workforce employed by the private and public sectors. High added value requires an efficient and excellently functioning higher education system to educate and to carry out research. Future objectives set the paths as well.

Competitiveness is the key to our future success. Creating a more competitive higher education sector, where the offered courses meet the needs of the job market, and where state funds are channelled into competitive training-programs is a crucial step. Improving international university rankings internationally, better employability, cost effective functioning and enhanced research performance, are all indicators of improving competitiveness.

Reinforcing the 'knowledge triangle' of research – education – innovation is another great challenge higher education in Hungary faces in the 2014-2020 period. This shall be based on the existing research and (education) capabilities of the institutions: recognizing the special characteristics of their core research, strengthening the innovation potential and fostering spin off and start-up environment at university level.

Attracting international financial resources is also a key factor. Hungary, in terms of publication performance, reaches the average and performs well on EU research excellence tenders, with respect to the 'employment in knowledge' industry. However, this effectiveness could be improved as analysis notes that new member states tend to be less successful in tenders compared to the more developed EU 15. Thus, the support of the Government's national supplementary, auxiliary programs and tenders enable a more effective exploitation of these resources and improving research performance.

Establishing a culture of quality by rewarding excellence and strictly controlled quality is also an essential element of the future building strategy. Quality assurance programs and talent management assure the fulfilment of this objective.

Universities must be more closely **aligned with the needs of the labour market**, and more open to cooperation with business. Smart growth is based on knowledge creation and includes a substantial increase in the investment in skills. Therefore, the best investment in the future is the improvement of our higher education system.

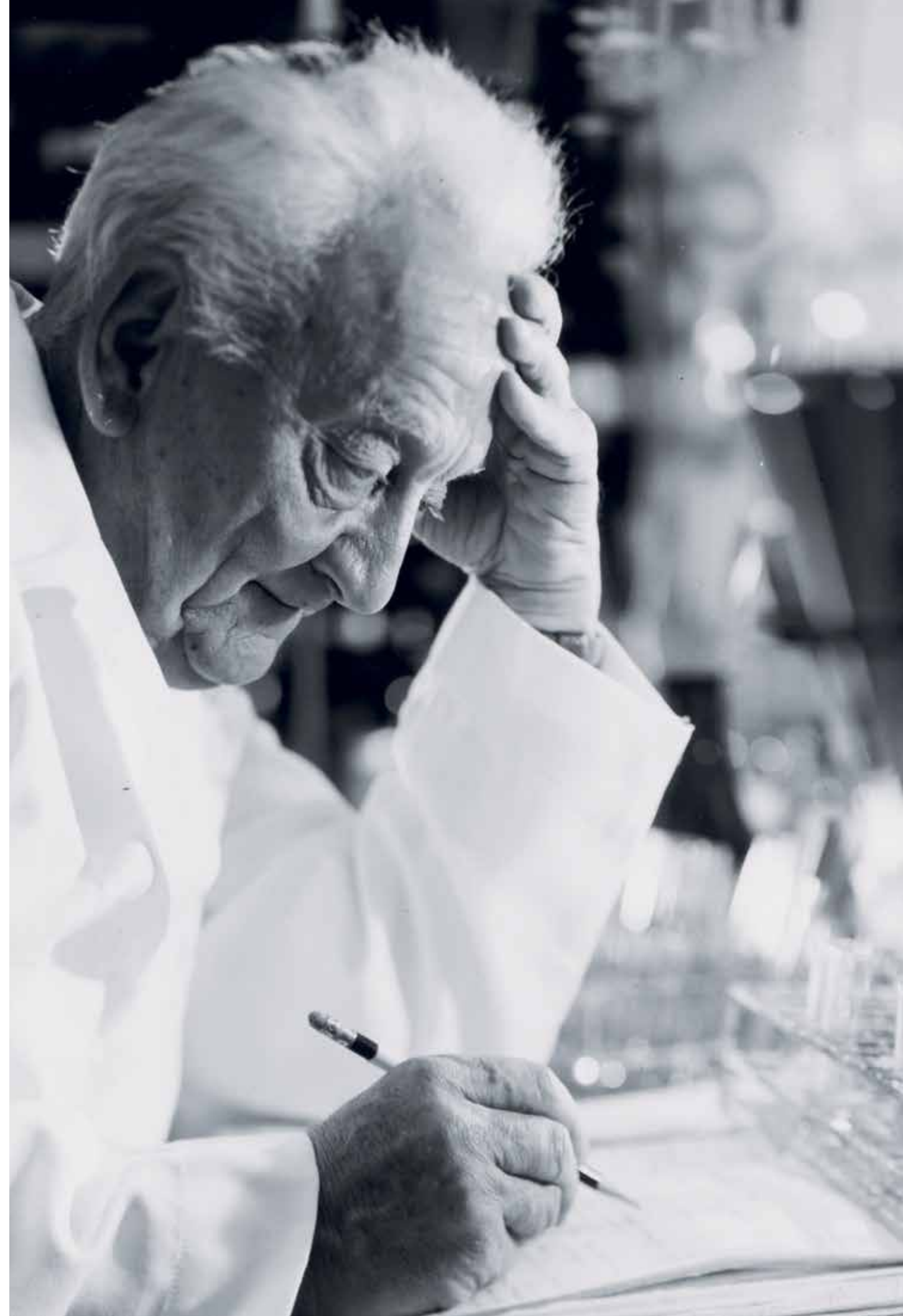
Major objectives in the 2012–2020 period:

- ♦ Increase R&D expenditure (% share to GDP) up to 1,8 by 2020 (Currently it is 1,2%, while EU average is 1,9% EU target is 3% by 2020);
- ♦ Business expenditure on research and development (EBRD) shall reach 2/3 of total R&D, so business expenditure (% share to GDP) to rise to 1,2% by 2020;
- ♦ Enable the national R&D&I framework to attract as much external funds as possible in the 2014-2020 development period.

In Hungary, by 2020 followed by the 7 year strategy*

- ♦ +30 major research and technology development centres to have joined the global elite;
- ♦ +30 multinational companies, R&D centres to be created;
- ♦ +30 R&D intensive macro regional medium-sized companies to be in operation;
- ♦ +300 R&D&I and growth oriented small companies (so called gazelles) to have find their place on the global market;
- ♦ +1000 innovative start-ups to have received considerable support for their inception (over the entire period);
- ♦ Already settled or settling multinational companies are to be served by innovative local suppliers.

*Source: R&D&I Strategy of the Hungarian Government



HIGHER EDUCATION IN HUNGARY

**Modern, interdisciplinary,
multi-cycle education**

ABOUT HUNGARIAN HIGHER EDUCATION IN GENERAL

Hungarian higher education has a long history, dating back to the 14th century. The country's first university was founded in 1367 in Pécs, around the same time as other central European universities, such as those in Prague, Krakow and Vienna. Due to the expansion of

higher education in the last two decades, the number of enrolled students and the capacity of the institutions have increased considerably. From 1990 to 2010 the population of students in higher education more than quadrupled, from 90,000 to around 400,000.

UNIVERSITIES AND COLLEGES

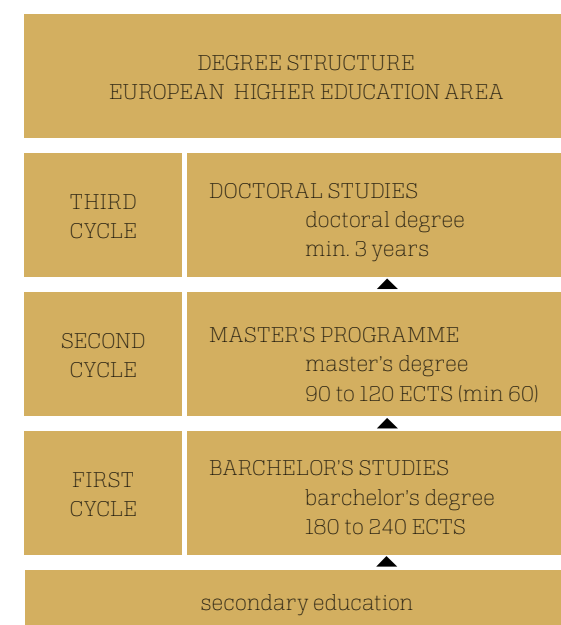
Today there are 66 higher education institutions (HEIs) in Hungary that are recognised and accredited by the state – including state, church and private universities and colleges. Out of the 66 higher education institutions there are 19 state universities, 9 state colleges, 7 non-state universities and 31 non-state colleges. All Hungarian

universities are located either in the capital or in traditional university towns, each of which boasts a lively international and extremely vivid, multicultural student life. This makes Hungary a magnificent destination for students in higher education.

DEGREE STRUCTURE

In accordance with common European higher education principles, Hungary introduced the three cycle degree structure in 2006 (BA/BSc, MA/MSc, PhD/DLA). Within the framework of this multi-cycle system, BA/BSc courses lead to a first degree, whereas the master-level courses require a first degree as part of their admission criterion. There are a few fields of tertiary education (e.g. law and medical studies) where undivided long courses have

remained the standard form of study (10 to 12 semesters) leading to a first degree, which is equivalent to an MA/MSc. All BA and MA degrees allow easier access to the labour market. In addition to full degree courses, HEIs also offer shorter programs, such as summer universities and partial training.



STRATEGY AND MISSION OF NUPS

The mission of NUPS, in the intersection of profession and science, is to serve as an effective educational and academic base for state-building and public service development. The rapidly changing challenges of our time (globalization, economic/environmental/security crises, energy security etc.) demand a state that is capable of response, competitive in the contest of national, regional and global interests and has the organizational and operational capabilities enabling the effective realization of national interests. Through its educational and further training programs, NUPS supports the development of highly trained and efficient personnel in the fields of public administration, law enforcement, defence and other areas of public service.

The core of NUPS' academic mission is the science of state i.e. studies of the state built on a comprehensive, multidisciplinary, comparative and applied approach towards state and public service. On the one hand, basic research provides a stable framework of state theory for

public reforms while applied research leads to actionable knowledge that can efficiently support public policy and governmental actions. Comparative research on the other hand, contributes to the international measurability of the capabilities and achievements of the Hungarian state and public service. Furthermore, they enable state and public service modelling in an international dimension as well as parallel model comparison with other national systems.

The National University of Public Service promotes the enhancement and implementation of public reforms through pragmatic strategic analysis and advice and with a knowledge base that can be rapidly mobilized. The transfer of research results and reform experiences is specifically achieved through doctoral programs and executive, postgraduate and public service training programs. NUPS is committed to the development of public values and the integrity of public service through education, research and expertise, in particular by:

Strengthening public and business confidence in the public sector and public governance;

Serving human resource management and executive development in the public sector;

Managing talents and student excellence;

Providing life-long learning and career development opportunities for public servants and public officials;

Extending and supporting professional networks of public servants;

Improving the competitiveness and innovation capacity of public service;

Realizing a comprehensive approach and developing common knowledge for a better public sector;

Cultivating the professional diversity of different civil servants;

Making public administration more efficient;

Capacity-building for national and European defence and public security;

Ensuring an academic platform for international scientific dialogue;

Fostering a common ethos and integrity in the public sector;

Creating and enhancing public values;

Taking social responsibility.

**Building public values and integrity of
public service through education
and research**

INSTITUTIONAL MILESTONES

**Predecessors of the University,
respectful professional heritage**

1808

The Royal Hungarian Ludovika Academy was enacted as the first Hungarian military higher educational institute.

1955

The Zrínyi Miklós Military Academy was established following the traditions of the former Ludovika Academy.

1971

The Police College was established.

1977

The College of Public Administration was established.

1996

The military higher education institutions were separated from the organisation of the Hungarian Defence Forces, and the Zrínyi Miklós National Defence University was formed.

2004

The College of Public Administration was integrated into the Corvinus University of Budapest and became the Faculty of Public Administration.

1st
january
2012

Act XXXVI. of 2011 established the National University of Public Service as the legal successor of the Zrínyi Miklós National Defence University, the Police College and the Faculty of Public Administration of Corvinus University of Budapest.

2014

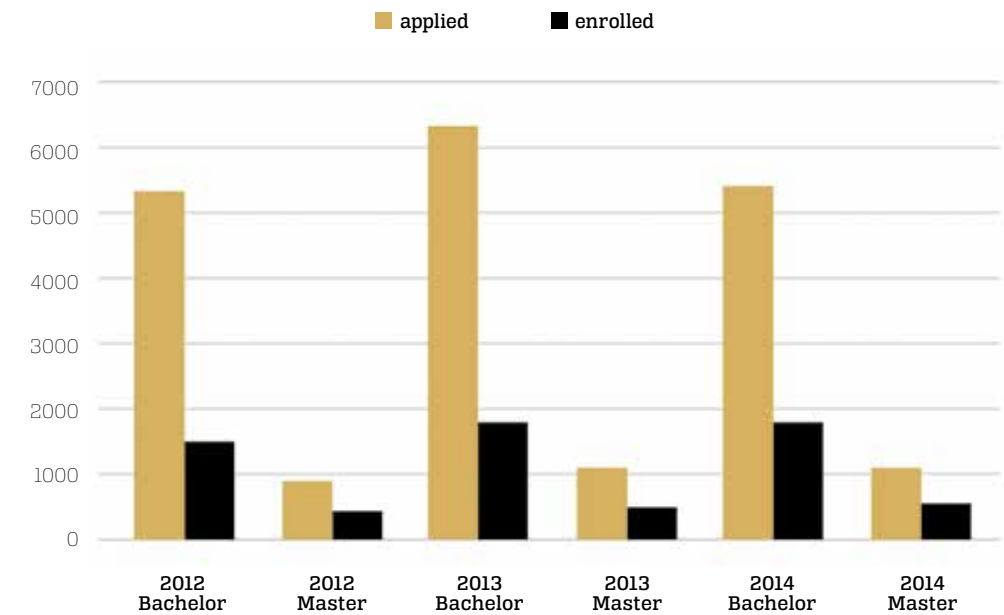
Inauguration of the main building of the new central campus of the University, named Ludovika. The building was home to the Hungarian Royal Military Academy in the 19th century and was renovated in 2014.

2015

Establishment of the Faculty of International and European Studies and the Institute of the Science of the State and Governance.

FACTS & FIGURES

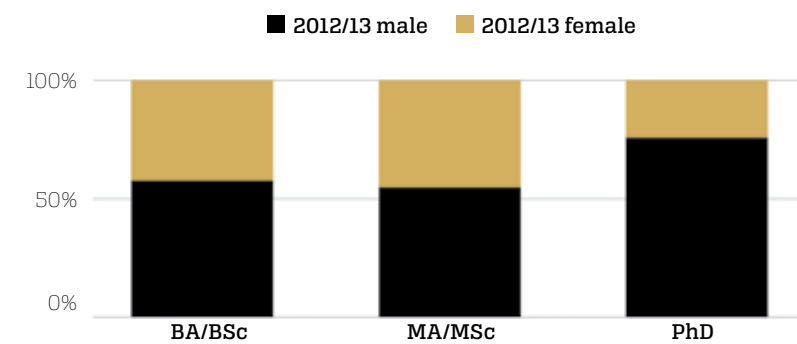
NUMBER OF STUDENTS APPLIED/ENROLLED AT NUPS



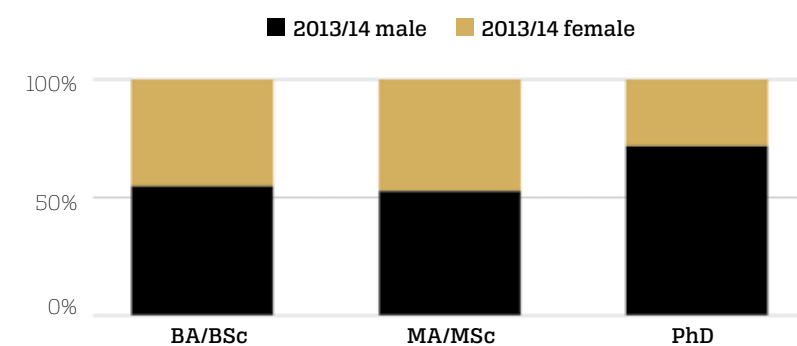
9TH MOST POPULAR HIGHER EDUCATION INSTITUTION IN 2013/2014 ACADEMIC YEAR

According to domestic rankings, NUPS was the 9th most popular higher educational institution in terms of the number of students applying. There were 17,5 times higher applications in the case of public administration studies than capacity compared to the previous year, whereas the statistics of applications submitted to the law enforcement faculty show, that around 20 times more students applied compared to the available quota. Criminal investigation and crisis management studies are heading the top of lists of domestic ranking.

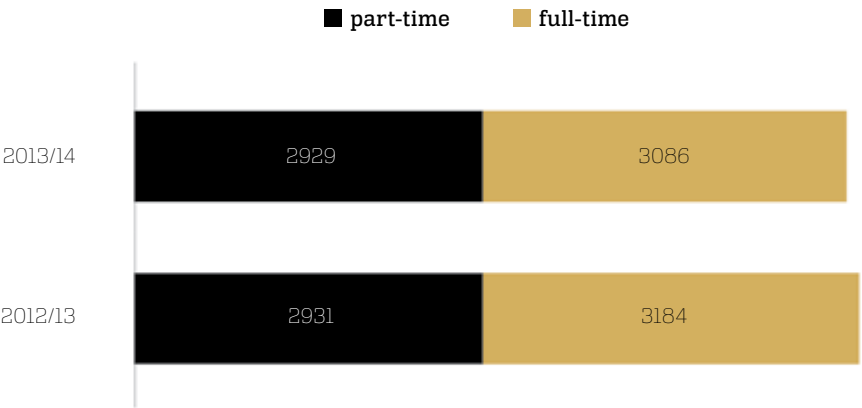
GENDER RATIO BY PROGRAM 2012/13



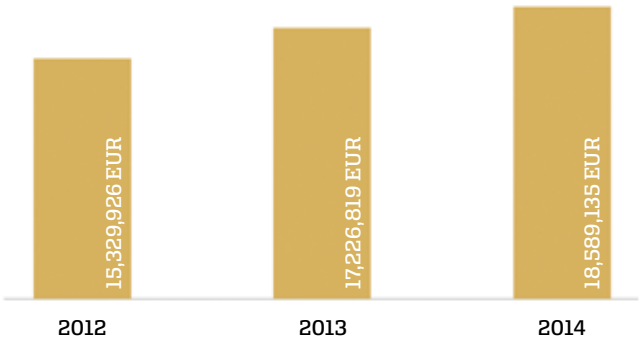
GENDER RATIO BY PROGRAM 2013/14



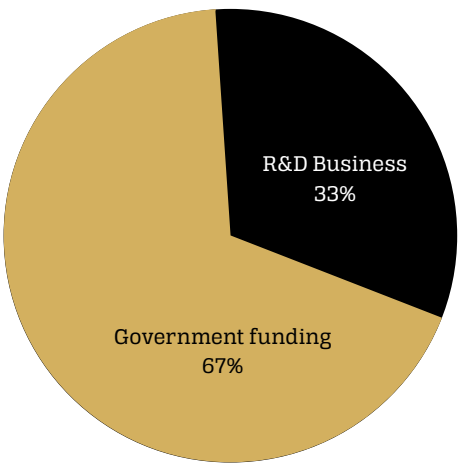
TYPES OF EDUCATION



NUPS BUDGET



NUPS REVENUE 2014



ORGANIZATIONAL CHART



LEADERSHIP AND CENTRAL MANAGEMENT OF NUPS

BOARD OF GOVERNORS

The Board of Governors is the supreme decision making body of the University. The Board is to identify and represent the educational and research needs of the government, central and territorial administrative bodies, diplomatic services, police, defence and law enforcement as well as local governments and other areas of public service. NUPS' training, development and research activities are driven and oriented by the requests of the Board.

The Board is comprised of the Ministers responsible for Public Administration Development, for Justice Affairs, for Law Enforcement and for National Defence. The Ministers nominate substitute members to represent

the interests of the Ministry on the Board. The Board is headed by one of the Ministers for six months, based on a rotational system.

The Board members shall reach their decisions by consensus, ensuring that the most important decisions regarding the University are made upon a common understanding. Decisions such as, for example, deciding on the number of students to be enrolled by faculty and program; approving the universities development plan; submitting the annual budget report to the Government; supervising the efficiency and legality of the use of the allocated resources and exercising legal control over the University.



Prof. Dr. András Patyi

Rector

Professor Patyi has played and continues to play an active role in both the professional and academic dimensions of Hungarian public service. Before being appointed as the Rector of NUPS, he held the position of judge at the Administrative Cases Division of the Supreme Court (the Curia of Hungary) from 2009 until 2011 and was Chief Counsellor at the Constitutional Court of Hungary between 2006 and 2009.

He became a university professor in 2011 when serving at the Széchenyi István University where he was Head of the Department of Administrative Sciences (2003-2012) and Vice-Dean of the Faculty of Law and Political Sciences (2007-2010). Professor Patyi conducted post-graduate studies at the University of Oxford and at Amsterdam University. In addition to having more than 90 publications, he is also editor and editorial board member of several academic journals.

In 2013 he was appointed as the Chairman of the National Election Commission to ensure the impartiality, fairness and legality; and to adjudge legal remedies during the three major elections due in 2014. In 2014 he was appointed to chair the Hungarian State Reform Committee.

THE SENATE

The Senate is the main decision making body of the University. The Senate decides on all matters assigned to its competence by legislation – with some exceptions – in which cases the approval of the Board of Governors is required, such as in the adopting of the University's education and research programs, adopting the bylaws and quality improvement program, initiating or revising a new development plan or adopting the University budget and the annual budget report.

The Senate was comprised of 35 members with voting rights in academic years 2012/2013 and 2013/2014.

Concerning its composition, the Rector – as Chairman – and the Deans were ex officio members. The elected members were 2 professors, 2 associate professors, 1 non-professor teacher and 1 staff member from each faculty. The delegated members were 10 members of the Students' Union, including the president, and 1 member delegated by each faculty representing the labour union.

Upon the establishment of the International and European Studies Faculty in academic year 2014/2015, the composition of the senate is to change.

UNIVERSITY LEADERSHIP AND CENTRAL MANAGEMENT

The Rector has the responsibility for the operation of the University. He is appointed by the Board of Governors and is therefore accountable to the Board and the Senate at the same time. Beyond matters reserved to

Board and Senate, the Rector has all authority to achieve the University's objectives. His work is underpinned by the Vice-Rectors with separate portfolio, the Deans of faculties and the central management.



**Prof. Dr. Eng. Brig. Gen.
József Padányi**

Vice-Rector for Science*

Promoted to brigadier general in 2012, Vice-Rector Padányi is responsible for keeping the scientific development of NUPS in line with its core mission of being an internationally recognized high-quality educational and training centre for contemporary and future public servants.

Professor Padányi's career extends to the spheres of both academia and military. Since his graduation at the Lajos Kosuth Military Academy in 1981, he has been playing a pro-active role in managing and providing education in military sciences and has gained experience in military leadership including within the SFOR Hungarian Engineer Contingent, with several medals and honours reflecting his hitherto achievement in both areas.

With expertise in peace support operations, disaster relief operations and civil-military co-operation, he is an enthusiastic proponent of academic efforts as both a researcher and as a PhD supervisor.

*Vice-Rector for Strategic and Institutional Development between 2012-2014.



**Dr. Pol. Brig. Gen.
Gábor Kovács PhD**

Vice-Rector for Education

As Vice-Rector for Education, Police Brigadier General Kovács is responsible for the management and supervision of a wide range of education related issues at NUPS with the overall aim of ensuring the provision of high-quality education and training programs.

His expertise in border policing derives from international, professional and academic experience in this field. He was a resident Twinning advisor in Ankara assisting the establishment of integrated border control in 2010-2011 and participated in the creation and modernization of border control training within the Turkish and Macedonian Police.

As an academic, his research and publications focus on inter alia border policing and related organizations. In addition to his responsibilities as the vice-rector for education, Brigadier General Kovács continues to teach at BA, MA and PhD levels.



Dr. Norbert Kis PhD

**Vice-Rector
for Continuing Education
and International Affairs**

The responsibilities of the vice-rector for continuing education and international affairs are twofold. On the one hand, he manages NUPS' activities related to the training programs that support the overall public service career model of Hungary. On the other hand, he is also responsible for the top level management of NUPS' international relations including the participation in international projects and mobility programs.

Vice-Rector Kis' career is inter-linked with public service management and development in both theory and practice. In addition to his academic experience gained as an associate professor of law and public administration, he has also played a crucial role in Hungarian public service training and development at the ministry level.

As a lecturer and researcher his fields of expertise include administrative penal law, international criminal law and sanction policies.



Dr. József Horváth

Secretary-General

The Secretary-General of NUPS is the head of the university's central administration and provides direct assistance in the everyday operation of the Rector's Office.

Being the chief of the central administration at a young and unique university which focuses on separate yet interlinked professions within public service is a challenging assignment. Nonetheless, the prior experience of Dr. Horváth extends to various areas related to different levels of public administration management from local government to the Hungarian State Treasury.

Although not involved in education at NUPS, Secretary-General Horváth has been a lecturer and exam committee member for basic and professional public administration exams in the capital and in various other counties of Hungary.



Lajos Fülöp

Chief Financial Officer

As Chief Financial Officer of NUPS, Lajos Fülöp is responsible for the planning, proposal and management of the university budget.

Stable and punctual organisation of a higher educational institution's financial affairs is of utter importance, especially in the case of NUPS who participates in various programs and projects co-funded by international actors like the European Union.

Mr. Lajos Fülöp's experience in directing financial affairs includes top jobs in this area at various organizations both in the public and private sector.



Balázs Simon

**President of the
Students' Union**

As the president of the most important student organization Balázs Simon has several tasks and duties. He started his studies at the University in 2011. After one semester he applied and got elected to the Students' Union. As the head of the Union he represents the organization at the official forums of the University. He is continuous contact with the leaders of the University and maintains relations with the Faculties as well.

In the past years the Union has been putting a bigger effort to build relations at international level and to make contact with the Erasmus Student Network. He is member of the most important decision-making bodies of the University.

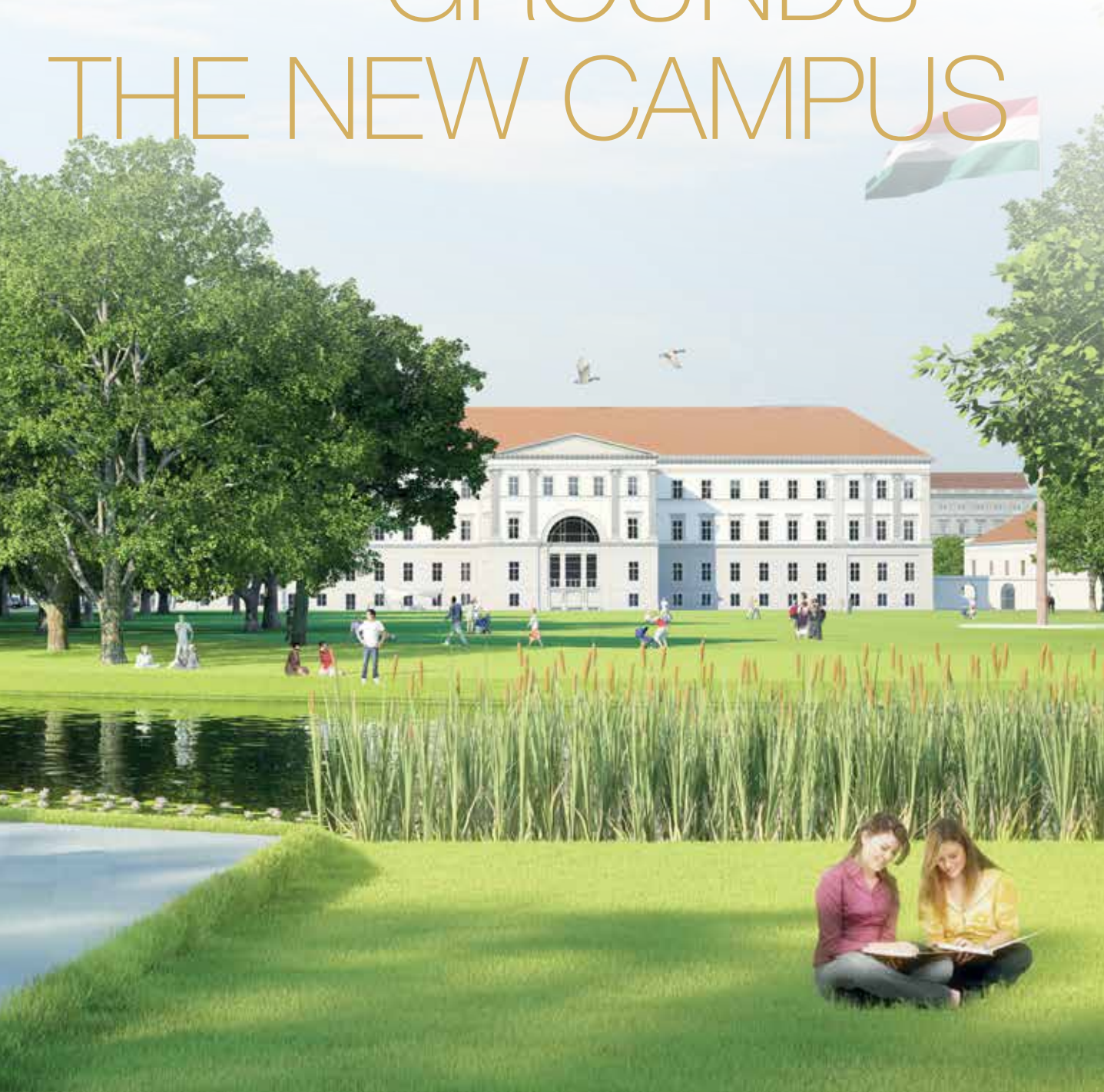
CAMPUS AND FACILITIES

The National University of Public Service
is a multi-campus institution offering programs at four locations.

1. Ludovika Main Campus
2. Faculty of Public Administration Campus
3. Faculty of Law Enforcement Campus
4. Faculty of Military Sciences and Officer Training Campus



BUILDING THE FUTURE ON HISTORICAL GROUNDS – THE NEW CAMPUS



Due to the merger of its predecessors, the National University of Public Service (NUPS) was located across three campuses. However, in order to finish the unification of these institutions and their education portfolios, the government has approved the Ludovika Project with the goal of creating an integrated university campus for NUPS.



Maria Ludovika of Austria-Este, third spouse of Francis I. Emperor of Austria, donated 50,000 Forints (nowadays equivalent to nearly 1 million Euros) for the construction of the Academy. As a salute to her generosity, the institution was named after the Austrian Empress. However, it took almost 7 decades until education could begin at the Ludovika Academy.

Although the project aims to create a new and modern establishment, it is based upon tradition, since originally the premises was home to the Hungarian Royal Military Academy in the 19th century.

The Ludovika Project received a high priority, as it offers several additional advantages for Budapest, namely: a growth in the size and number of green areas within the city and additional cultural and leisure activities for its citizens. In other words, a district that is reborn. In order to achieve these goals, the Government provided

the necessary financial support. A sum of 4,7 billion Forints (more than 15 million Euros) was made available for the re-construction of one of Central Europe's most unique buildings where historical past meets with the technology of the 21st century.

The Ludovika Project is scheduled for 2013-2015 and during this time:

- ♦ the 150 years old Ludovika building has been already renovated to its original condition;
- ♦ the 21st century infrastructure and equipment will be installed;
- ♦ the surrounding green park area is to be increased and supplemented with new buildings: a student's centre and a sport centre including a shooting range, a riding course, new sports fields and a swimming pool.

In accordance with the government's decision, phase one of the project includes the relocation of the university centre, university library and several departments to the renewed main building. This phase, the renovation of the historical main building of Ludovika, was finished and opened in spring 2014. The building has been declared a historical memento.

Following on from this work, new buildings are to be established and other, already existing buildings are to be modernised so that they can host the Faculty of Public Administration, the Faculty of Law Enforcement, several sports fields and the dormitories. Moreover, the relocated Faculty of Law Enforcement is going to now also own a tactics and training centre. The old Stable is going to regain its former importance, and other sports centres – such as the indoor swimming pool, sports and fencing halls – are going to be available to the people of NUPS and to residents of the city district.

The overall territory of constructions is to be 73,700 m², including 51,000 m² of new constructions. In addition, the 26 acres of Orczy Park is also going to be completely redeveloped.

INTERESTING FACTS

- ♦ The building includes electrical wires with the total length of 200 kilometres;
- ♦ The stained glass windows in the chapel were assembled from more than 2000 pieces;
- ♦ The library has a storage capacity of more than 200.000 books. This means that the total length of the library shelves is more than 10 kilometres. If we put these on top of each-other, it would be 10 times higher than the Parliament building (which is 96 metres high);
- ♦ Architect Mihály Pollack used 4.813.818 bricks to build the existing three buildings of the Academy. This was the equivalent to one year's production capacity of the brick factory in Buda;

FACULTY OF PUBLIC ADMINISTRATION

'In service of public good'

The Faculty aims to educate professional civil servants for all levels of state administration and has done so since 1977. The Faculty provides a vibrant community designed to ensure that students acquire at undergraduate level highly developed professional skills, while they also learn the basics of political and legal sciences from practitioners. All degree programs of the Faculty were re-designed according to the requirements of the HR reform of public service in 2013. The new programs reflect the swiftly changing environment of the civil service and pay special attention to providing work placements and internships. We are educating future employees and leaders who are adaptive

leaners, collaborative and critical practitioners, able to subordinate all efforts to the public good. Students graduating from the Faculty have had a notable career trajectory and have become key decision makers in the public sphere or have had a successful career in the private sector.

We believe it is essential to ensure an academic career of young professionals, who are willing to contribute to the national and regional public administration development. Therefore we have accredited the first PhD Program on Public Administration in Hungary. PhD students are able to choose from 6 research areas.



Prof. Dr. György Kiss

acting dean*

From 1st January 2015 Professor György Kiss has been serving as acting Dean for the Faculty of Public Administration. He left the professorship at the University of Pécs after 15 years. The acting Dean is Doctor of Science (DSc) since 2008. Prof. Kiss is not only an academic scholar; he also gained practical experience as Head of Department at the Ministry of Labour in the 90s. Prof. Kiss' main field of research is Labour Law, European Labour Law and Civil Service Law. He is the member of the Doctoral Council of the Hungarian Academy of Science, president of the Hungarian Labour Law Society. In his first communication he pointed out the internationalization of the Faculty as his main strategic goal.

*Dr. Ákos Cserny PhD served as Dean of the Faculty between 2012 and 2014. October.



Dr. Zsuzsanna Fejes PhD

Vice-Dean for Research and International Affairs

Having graduated from the Faculty of Law and Political Sciences at Szeged University in 2000, Vice-Dean Fejes successfully applied to and completed the PhD program of her alma mater. Dr. Fejes was appointed Vice-Dean for Research and International Affairs in 2014. Her main field of research is into new forms of governance, multilevel governance and EU related cross-border co-operations, as well as into European territorial cohesion. In accordance with this she also plays an active role in the Committee of the Regions, a consultative institution of the EU. She was granted the Zoltan Magyar Postdoctoral Fellowship in September 2013. She is facing the challenging task of leading the organization of the prestigious National Scientific Students' Associations Conference hosted by NUPS in Spring 2015.

Dr. Zsuzsanna Peres PhD

Vice-dean for education
In office since March 2015

Vice-Dean Peres graduated as Master of Law in 2001 at the University of Pécs. She worked for thirteen years at the Department of Legal History in Pécs teaching Hungarian Legal History. She obtained the title Doctor of Philosophy in 2009. She started working at the Faculty of Public Administration in February 2014 teaching History of the Hungarian State- and Public Administration.

Dr. Szilvia Szabó PhD

Vice-dean for education
In office between 2014
October and February 2015

Vice-Dean Szabó graduated from the University of Pécs and completed her PhD studies at the Miklós Zrínyi National Defence University, the predecessor of NUPS. Ms. Szabó lectured at Pécs and the King Sigismund Business School, she also gained practical experience in the public sector at the Ministry of Interior. As a lecturer and researcher her fields of expertise include leadership, competency development and life cycle management.

Dr. István György PhD

Vice-dean for education
In office between 2012
and October 2014

Vice-dean György gained substantial experience in higher education leadership as vice-dean for education and vice-rector for development and communication at the Corvinus University of Budapest between 2006 and 2012. He was awarded the Knight's Cross of the Order of Merit of the Hungarian Republic in 2011. His main field of research and lectures are civil service management and public service law.

Katalin Bana

Head of the Dean's Office
In office since February 2015

Ms. Bana was assigned to lead the administrative work of the Faculty of Public Administration. She has always served the education sector: she worked as high school teacher for 13 years and gained 15 years of experience in higher education Administration as Head of Rector's Office at the University of Miskolc and Budapest Business School. Besides her operative duties she remained active in university teaching as well.

dr. Barbara Czettisch Szalontainé

Head of the Dean's Office
In office between October
2014 and January 2015

Ms. Czettisch served as acting Head of Office at the Faculty for 5 months. She graduated as Master of Law and later specialised in the field of labour law. She worked as Head of Department at the Hungarian State Treasury for 11 years in two different regional bodies. She joined NUPS in 2012 as Deputy Secretary-General and returned to the position after the termination of her temporary assignment.

DEGREE PROGRAMS

BA in Public Administration Management

with specializations in:

- ♦ General Administration
- ♦ International Public Administration

Graduates of BA in Public Administration Management are "generalists" who are capable of leading, managing and organizing various tasks at various levels of central and local administration. Based on the broadening competence of administration, this requires sufficient knowledge of law, management, administration and economics. In line with these requirements, graduates are able to fulfill various expectations in the fields of public service human resources, financial management and controlling, along with having adequate competence in IT and project management.

MA in Public Administration

with specializations in:

- ♦ Administrative Sciences, Public Management, European and International Administration

Graduates of MA in Public Administration are familiar with the goals, methods and practices of public administration and their thorough knowledge and competence in state sciences, basics of law, law making and enforcement, the operation of the fundamental institutions as well as human rights and basics of other social sciences related to public administration. They are administration experts who are capable of leading, overseeing and controlling various tasks and processes, thus supporting decision making and management activities.

PhD in Administration

Research areas in

- ♦ Public law and public administration
- ♦ State and society
- ♦ Public management
- ♦ State and economics
- ♦ Public administration in international and European context
- ♦ Human resources

The Doctoral School of Public Administration Sciences was established in 2013 and currently it is the only doctoral school specializing in the field of public administration in Hungary. The aim of the Doctoral School's program is to provide high-quality postgraduate-level education to professionals (researchers and practitioners) working in the field of public administration.

INSTITUTE OF CAREER AND HUMAN RESOURCES



Head of Institute | **Dr. Zoltan Hazafi PhD**, Associate Professor.

He teaches at the BA, MA and Ph.D. programs, as well as the post-graduate programs of the university. His courses cover civil service law, the European dimensions of the civil servants' career and the civil service systems of the European Union and of the member states. His research fields are the followings: civil service law, European and national personnel policies. He is also the member of two editorial boards: Pro Publico Bono – Hungarian Public Administration Journal, New Hungarian Public Administration Journal.

The mission of the Institution is to promote the development of interoperability between the public service career model and the creation of personal conditions of the value-based public service system. It also aims to continue the development of human manager training and public service career path management so as to enhance the extensive adaptation of strategic HR management.

As a result of our educational improvement, our institute manages 33 subjects and many of them are taught in English. We have developed several professional periodic trainings and two major post graduate programs: Public Service Human Resources Manager and Integrity Advisor programs. The lecturers of our institute are positioned as module leaders at The Doctoral School of Public Administration Sciences.

The Institute comprises of 2 Departments and 1 special research group:

- ♦ Public Service Law Department
- ♦ The Department of Communication and Ethics of Public Service
- ♦ Human Resource Management Research Group

Our institute is and has been actively engaged in the following major researches:

- ♦ Research of Public Service Career and Human Resources Management (2013–2014, ÁROP-2.2.17)
- ♦ Public Service Human Mirror (2013–2014, ÁROP 2217),
- ♦ Research related to the due diligence of the specialized training of Public Service Human resources Managers (2013–2014, ÁROP 2217).
- ♦ Researches into Integrity Management (2014): Integrity-based; further development of the CAF system; examining the effects of integrity trainings; examining the long-term changes in post-training attitudes; action research for determining the content of integrity development projects established by qualified professionals; supplementing of the MAR from an integrity-based approach.
- ♦ CRANET international HR research.
- ♦ DECIDE (Democratic Compact: Improving Democracy in Europe) 2014–2015 (EU-funded; project owner: ALDA, Association of Local Democratic Agencies),
- ♦ Communication in Order to Motivate Citizen Participation (2014, EU-funded, project owner: NUPS);
- ♦ Communication with the Public from the Local Government Perspective.

PUBLIC SERVICE LAW DEPARTMENT

Head of Department | **Dr. Zoltán Hazafi PhD**, Associate Professor

Regarding teaching, five subjects are taught at the Department. In the framework of the common module the Department teaches the subject called Public Service Careers. The Public Services Law is a compulsory subject which is based on the Labour Law. (Labour law is the other legal subject of the Department.)

We also teach subjects related to international studies in all forms of degree programs (Bachelor, Master, PhD): In the Doctoral School of Public Administration Sciences, the scientific research of the Department concentrates on the Personnel Policy of the European Union.

The main research and publication fields are:

- ♦ Perspectives of public service law improvement, consistency, differentiation;

- ♦ Relations between public service law and labour law;
- ♦ The framework of interpretation between the public administration and the public service;
- ♦ New factors of public service personnel policy, the relationship between HR tools and legal instruments;
- ♦ International public service; public service law, values, the principles and development approach of the European Union;
- ♦ Comparative public service.

Our Department is actively involved in work related to talent development within the Faculty.



DEPARTMENT OF COMMUNICATION AND ETHICS OF PUBLIC SERVICE

Head of Department | **Dr. Ágnes Jenei PhD**, Associate Professor

The mission of the Department is to develop the inter-personal, leadership and organizational skills of future civil servants within the concept of the service-oriented state and the customer friendly public administration. The objective of the skill development training programs is to make students recognize the main concepts and highlight the ethical aspects of the civil servant's work. A further aim is to develop the students' procedural knowledge and competences, providing them with useful and practical tools and techniques.

Method of teaching: „learning by doing” Highly interactive training sessions/workshops with structured interactive exercises such as games, role plays, peer-work, group work, tests.

The main research and publication fields are: Organizational Communication, Intercultural Management, Community Planning, Integrity Management, Psychology of Communication, Political Communication, Information Society, Web Usability and Sociology of Media.

Our Department is actively involved in the work related to talent development within the Faculty through participating in the work of special student organizations (i.e. OSTRAKON and Magyary Zoltán Collages)

NEW APPROACH OF ANTI-CORRUPTION: CENTRE FOR EXCELLENCE OF INTEGRITY

At the international day of the Anti-Corruption, 9th of December 2013 a Centre for Excellence in Integrity was established. The aim of this initiative was to develop and organize training and research programs strengthening the culture of integrity, anti-corruption, ethics, and public confidence in public service. As a training hub for public service, NUPS developed and started the first Integrity Manager postgraduate program in Hungary. The program provides integrity manager qualification that is required for specialists responsible for anti-corruption and integrity in each public institution.

HUMAN RESOURCE MANAGEMENT RESEARCH GROUP

Head of Research Group | **Dr. Gábor Szakács PhD**, Associate Professor

The main task of the Human Resource Management Research Group is the competency-based teaching of strategic, integrated HR management for the public service. Our faculty is responsible for 17 BA and MA HR courses in the newly accredited curriculum, and for the Anti-corruption and integrity management subject. We are responsible for the curriculum development and professional leadership of two post-graduate programs, the Integrity Advisor and the Public Service Human Resource Manager programs. Our seniors cover the HR related subjects and advise HR related dissertations in the Doctoral School.

Our main research and publication field is "HR management and civil service career".

We have built close cooperation with national and international professional organizations that are active in our fields of expertise. Our staff take part in public administration development projects initiated by the central government, and in many Hungarian and international research projects, focusing mainly on HR and public integrity.

A UNIQUE RESEARCH IN PUBLIC ADMINISTRATION: HR MANAGEMENT AND CIVIL SERVICE CAREER

What mostly shows the complexity and uniqueness of the research is that 19 academic researchers delivered more than 2000 pages in order to find out whether the operational framework, the style and dominant attitude of management and the supportive attitude of the employee staff of the organizations under scrutiny provide the prerequisite for the application of what is now considered the most up-to-date strategic HR management adapted to the Hungarian civil service.

INSTITUTE OF CIVILISTICS AND NATIONAL ECONOMY



Head of Institute | **Prof. Dr. Gábor Török**, Professor

Since 1984, he has been a researcher at the Hungarian Academy of Sciences, within the Institution of State and Law. He took part in the Codification Committee on Business Associations in 1988 and 1997. In 2010 he was awarded the Order of Merit of the Hungarian Republic. He is leading the institute of national economy and civilistics since 2012. His work contains numerous books, book chapters, journal articles and publications, several of these in Germany and Austria.

The institute plays an active role in standardizing the training of public officials and in developing public service staff competence. It takes an active part in providing well-coordinated and planned training in administrative staff renewal, and in creating interoperability between the public service career model and the actual public service career. In addition to the participation in all forms of degree- and non-degree programs (Bachelor, Master, PhD degrees, and further training) offered by the Faculty, the Institute aims to improve professional education standards in public administration.

With the assistance of young students, the scientific life of the institute is continuously expanding. Their scientific efforts appear in the flagship programme of the University – the Wekerle Sándor Public Finance Workshop.

The Institute maintains tight scientific relations with the Ostrakon and Magyary Zoltán Colleges.

The Institute comprises of the following departments:

- ♦ Department of Economics
- ♦ Department of Civilistics
- ♦ Department of Public Finances

DEPARTMENT OF ECONOMICS

Head of Department | **Dr. Katalin Fülöp PhD**, Associate Professor

The Department has a diversified educational portfolio: Macro- and Microeconomics, Statistics, International Economics, Project Management and also several optional courses are taught at BA and MA levels and in the Doctoral School.

The main target of Department of Economics is to provide a solid foundation in economic theory, international economics and economic policy for undergraduate students. The teachers intend to familiarize students with the micro-and macroeconomic phenomenon and their definitions, as well as considerations and mechanisms of financial and capital markets and also to acquaint them with the possible fiscal and monetary tools of a state. International economics gives an insight into the effects of globalization and the elements of international trade, competition, cooperation and politics. Statistics is also an essential subject of the Department since the students have to use this knowledge for further studies

and beyond. With this basic knowledge, the future public administrators can use statistical information in making well based organizational and personal decisions. Project management is also a possible and probable activity during a public administration career so learning its techniques and basics is also essentially important. In the case of MA students the department's purposes are to acquaint students with techniques for the analysis of contemporary domestic and global economic problems and to provide them with an insight into alternative economics theories as well as to develop their economical skills and abilities.

Regarding the research area, the main target is to maintain a research-active department where staff members engage in high quality researches and are able to disseminate their results through journals, conferences and other publications.

DEPARTMENT OF CIVILISTICS

Head of Department | **Prof. Dr. Gábor Török**, Professor

The Department of Civilistics plays an active role in deepening the professional knowledge of students, both in the undergraduate and master's degree programs. The department is responsible for the education of Civilistics I.-II. in the bachelor's degree program and commercial law, bankruptcy law and competition law in the master's degree program. These contain compulsory subjects, as well as free and compulsory elective subjects.

In the basic program, students can acquire the basics of substantive civil law, civil procedure law, and can also learn about companies and family law issues. They can achieve general knowledge from the fields of personal rights, property rights, inheritance and family law. In addition, the Department puts individual companies, as well as contract law and the different types of contracts at the main focus of its education.

In the Master's program, the Department educates on subjects like commercial law, bankruptcy and competition law. These subjects focus on corporate law, commercial law, bankruptcy law and competition law, in the context of their development and effect on the economy. The education of both compulsory and elective subjects takes place at the Department of Civilistics, which involves largely freelance trainers with outstanding professional experience. For example, the Basics of Civil Procedure, in regard of administrative trials, or the land records on the border of private and public law.

We believe that the skills and knowledge achieved under the care of the Department are essential during the performance of practical tasks in the administrative arena, as well as for the effective handling of public duties. The experience and positive feedback over the past decade show us that this education was useful in most parts of life for our students.

DEPARTMENT OF PUBLIC FINANCES

Head of Department | **Prof. Dr. Csaba Lentner**, Professor

The Department of Public Finances regularly cooperates with the Hungarian National Bank, the State Audit Office, the Chamber of Hungarian Auditors and moreover, with the lead experts of the relevant Ministries.

The main research topics of the department are orthodox, neworthodox and unorthodox monetary and fiscal policies, compared with international ambience. Subjects belonging to Public Finances Department: State Control, Economic Policy, Public Accounting, National Public Finance, International Public Finance, Financial Governance, European Union Finances, Tax Policy, Competition Law, Public Procurement, Macroeconomic Analysis, Bankregulation and International Financial Institutions.

Thanks to the active scientific life of the department, several books will be published in the near future. Professor Lentner – key opinion leader of the unorthodox macroeconomic policy – has written and contributed to books such as the 'Public and National Finances', 'Bank

Management and Financial Consumer Protection' which hold significant importance in this discipline. The book entitled 'Finances of Social Security' published by the associate professor Dr. Péter Novoszáth presents the unorthodox Hungarian public finances as well as its international surroundings. Furthermore, the upcoming monographies the 'Taxational Finances and Public Finance Management' and 'The Great Reference Book of Foreign Currency Loans' are also planned to be published by the end of the year. These works will be published by the publishing house of the University.

The department also offers doctoral trainings on the State and Economy fields. The majority of professors in the department have made a relevant contribution to the flagship program, the so called Wekerle Sándor Public Finance Workshop. The key ambition of the Wekerle Sándor Workshop is to compare the different public finance systems and to analyse them.

INSTITUTE OF STATE AND SOCIAL THEORY



Head of Institute | **Dr. Attila Horváth PhD**, Associate Professor

Lawyer and Historian habilitated, summa cum laude in 2010. His research fields are The history of Hungarian Civil Law; The development of Rights and Constitution after 1945. Currently teaches at the Faculty of Public Administration of NUPS, at Faculties of Law at Eötvös Loránd University and Pázmány Péter Catholic University. He received the Golden Honorary Cross of The Hungarian Republic in 2011 and the 16th District of Budapest gave him the Honorary Citizen Award for activities carried out for cultural purposes in 2013.

The mission of the Institute is to provide an up-to-date the high-quality education on domestic and international issues of legal, state and social sciences, whilst providing a platform for a scientific and intellectual workshop of the 21st century. We consider talent management of our students and lecturers crucial and therefore we are developing and carrying out strategies designed to help them move forward on their chosen career path.

The Institute's duty is to teach courses on basic social sciences indispensable for civil servants, such as sociology, history of philosophy, logic, international relations. At the same time we are promoting a better understanding of the social and cultural background of the public administration sector, pointing out the correlation between the political reality and public administration.

The objectives of the Institute in terms of education are the following:

- to provide students with social scientific, philosophical-historical and sociological basic knowledge;
- to promote an understanding of international political thinking and international relation systems;
- to assist the mastering of rhetorical techniques and the forming of logical thinking;
- to present the significant developments of Hungarian social history.

The Institute consists of three departments:
Department of Social Theory
Department of State Theory and Political Science
Department of State and Public Administration History

We took an active part in the organization of numerous programs and several different publications in the past two academic years. The Institute organized a scientific

conference entitled 'Conservatism - reception, tradition, rehabilitation' in October 2013 on the occasion of our respected colleague prof. Dr. Gergely Egedy's 60th birthday. In November 2013 the Institute presented a book in memorandum of Prof. Lajos Rácz – one of the greatest contemporary teachers and researcher of public service history, and former teacher at our Institute – entitled 'State – Church – legal historical comments'.

The 'Public administration, criminal law, criminal justice' inter-faculty conference was organized by our colleague dr. Zsuzsanna Fejes and presenters included two of the Institute's colleagues. Our academic staff co-organized a conference with the Hungarian Academy of Sciences on the occasion of 'Half-thousand years of development of Hungary's laws' in March 2014.

Dr. Károly Kisteleki, dr. Attila Horváth and dr. József Zoltán Tóth participated in the conference 'The Great War and Hungarian Public Administration' (03.04.2014) and Dr. Zsuzsanna Fejes in the conference 'Measuring the Good State' (27.05.2014). Dr. Bulcsú Hoppál organized and gave a presentation at the conference of the Thomas Aquinas Society. It must be mentioned that the spring session of the Scientific Students' Association (ITDK) was also organized by Dr. Zsuzsanna Fejes and that the Institute's assistant professors, Fanni Mandák and Máté Csaba Szabó made significant progress in their doctoral studies and the public defence of their theses is soon to take place. Dr. Zsuzsanna Fejes and dr. Gábor Pál became directors of Ostrakon College. We can gladly add that recently a new textbook on the history of Hungarian constitutional law and public administration has been published.

DEPARTMENT OF SOCIAL THEORY

Head of Department | **Prof. Dr. Gergely Egedy**, Professor

The Faculty's duty is to teach basic social sciences subjects indispensable for administrators in the Public Administration sector as well as to promote the better understanding of the social and cultural background of the public administration sector. This faculty teaches the following subjects: Sociology, History of Philosophy, Logic and, on the MA course, 'The theory of International

relations'. This circle of mandatory subjects can be complemented by the undertaking of a wide range of subjects within the faculty: it can be said that their lecturers are eager to emphasise the elements typical in the public administration and to point out the correlation between political reality, state theory and political science.

DEPARTMENT OF STATE THEORY AND POLITICAL SCIENCE

Head of Department | **Dr. Zsuzsanna Fejes PhD**, Associate Professor

The objective of the department's courses is to get students familiar with general state science and political science and furthermore, with the connecting legal science questions. The basic module of the State and Legal Science is currently called 'State- and Legal Theory', which deals as a synthesizing discipline with the essence of State and Law, the philosophical history of the disciplines of State and Law, specifically the theoretical problems of lawmaking and the application of the law. The subject 'Politology' wishes to get students acquainted with elementary questions of political science.

The MA course's subject entitled State discipline aims to get students familiar with the most elementary theoretical knowledge concerning the state, especially the modern state. It is also during the MA course that the faculty teaches the 'Disciplines of Lawmaking', which channels the technical knowledge of preparing and wording regulations and additionally, 'Government Discipline' which concentrates on the domestic situation, the subject and 'Legal state government relations'. In the new educational curriculum this faculty plans to introduce the subject 'The basis of State Sciences' as an addition to the above-mentioned subjects and their modified variations.

DEPARTMENT OF STATE AND PUBLIC ADMINISTRATION HISTORY

Head of Department | **Dr. Attila Horváth PhD**, Associate Professor

The Department of State and Public Administration History has developed out of the former team of History of Law and Public Administration of the Faculty of Law. The core material for the BA course for the Administrative organisation module is contained within the subject entitled The History of the Hungarian Constitution and Public Administration.

The department aims to provide basic knowledge of the history of public administration, to present the main historical development features of the Hungarian public administration and Constitution. Its objective is to present the historical development of the public administration system, thereby introducing an administrative-legal and cultural perspective.

The primary aim of this subject is both to introduce the vocational disciplines and to present the development of the institutional system, thereby the mediation of administrative-legal culture and the forming of perspective. The faculty provides the teaching of the subject 'European History of Constitution and Government' on the MA course for Public Administration.

INSTITUTE OF E-PUBLIC SERVICE DEVELOPMENT



Head of Institute | **Prof. Dr. András Nemeslaki**, Professor

He is Professor of Information Systems graduated from the Technical University of Budapest and holds a CSC (PhD). His research interest is in the field of the organizational use of ICT innovations in business and public organizations. He has been adjunct at several universities in Europe and in the USA, and also active in international research projects. He has been the president of the Hungarian Tempus Public Foundation since 2014.

The research and education focus within the institute is on transformative government and/or the broad implication of information communication technologies (ICT) on public services. Through its mission and structure it aims to strengthen the multidisciplinary nature of public administration science in the cross-section of legal studies, information management, management of innovation and public policy. Since its establishment in 2012 these concepts have been published in numerous papers, monographs, study notes and conference contributions both in English and in Hungarian.

The institute is heavily involved in PhD. education with around 10 PhD. students conducting research at any one time in several fields of e-government such as information security, e-cohesion, ICT project management, e-government efficiency measurement, e-services or the legal framework of public information systems. This faculty is the engine of international PhD. Consortium development, partly under the PiNET (Postgraduates's International Network) umbrella and partly through applications to ERASMUS+ and Visegrád Grants. The institute's role is key in the specialized NITIM (Networks Innovation Technology in Management) which is a widely recognized cross-university and inter-disciplinary doctoral consortium.

The institute is a regular participant in international conferences in e-government, information systems and public administration. Amongst these pivotal meetings have been the EGPA Public ICT Interest group and Working Group of E-government in the NISPAcee (Network of Institutes and Schools of Public Administration in Central and Eastern Europe) Conference series, where in 2014 our contribution was awarded for having the best section paper. We are not only active participants in the Central European E-government conference series, but in 2014 and 2015 our institute is a key hosting partner at NUPS together with the Austrian Computer Society, Andrassy University, the Austrian Chancellors Office and the University of Ludwigsburg.

The institute nurtures a valuable network of professionals and institutions in order to provide high quality teaching and research. Amongst these are the especially important National Innovation Office, the Central European Service for Cross-Border Initiatives (CESCI), and the Information Security Education Council (ISEC), which is the assembly of all major Hungarian research and educational organizations in information security.

CENTRAL AND EASTERN EUROPEAN EGOV AND E-DEM NETWORK

The latest info-communication tools applied in public administration and public service are in the focus of the international network 'ceeGov&eDem' initiative. Annual conferences and joint programs are organised by the partner universities

Andrássy University Budapest (AUB), Institute for State Organization and Administrative Reform (IfSV), Austrian Institute for European Law and Policy (AIELP), University of Public Administration and Finance Ludwigsburg (HVF).

DEPARTMENT OF PUBLIC INFORMATION SYSTEMS

Head of Department | **Dr. Katalin Horváth PhD**, Associate Professor

The Department of Public Information Systems is active in exploring the implications of information communication technologies (ICT) in public services. Functionalities of information systems are examined and are taught, mainly in the context of Hungarian public services, but several research and collaboration initiatives have been launched regionally and in broader international contexts as well in the public ICT field. We examine how the introduction and application of ICT-based solutions contribute to the improvement of governmental efficiency (e.g. the reduction of administrative burdens) and effectiveness

(e.g. maximal utilization of socio-economic benefits) and the support of governmental and administrative tasks. Transparency and e-participations: solutions to create a more inclusive and integrated society are also investigated within this context. The department puts an emphasis on ICT, capability and skill development both in graduate and continuing education as well through the introduction of e-learning and other classroom innovations.

DEPARTMENT OF INFORMATION SECURITY

Head of Department | **Dr. Ferenc Leitold PhD**, Associate Professor

Information and cyber security is the second multidisciplinary field of the institute. Our Department of Information Security is the first of its kind in the Hungarian higher education system, and serves as a domestic hub and think-tanks in the cross section of legal studies, computer science, information management and security studies. With the coordination of the Information Security Education Council (ISEC) – which is the assembly of all major Hungarian research and educational organizations in information security - the department

is responsible for the post-graduate education of Chief Information Security Managers (CISM) in the Hungarian public service sector, and for providing regular training in cyber security for general managers and public servants. Faculty cooperation between our military and civil faculty in the field of critical infrastructure serves as the engine for Horizon-2020, building on our extensive relationships with partners in the Visegrád Countries and other research networks.

TECHNOLOGY AND INNOVATION RESEARCH CENTRE

Head of Centre | **Prof. Dr. András Nemeslaki**, Professor

Our Technology and Innovation Research Centre is focused on social and organizational innovation and it is involved in several programs both in Hungary and as part of international consortiums to explore technology based organizational innovation, human capacity development for technology adoption, and drivers of public service innovation in general. The Centre is building a knowledge management strategy to find long term and sustainable answers to meet the international challenges of public governance which go beyond the classic service quality and performance issues. International and national

security, crises and disaster management, increasing relevance of cyber defence, ICT innovations, social responsibility and sustainability and many more evolving questions are all new opportunities for modernizing government contribution to national competitiveness. We stress the importance of the "learning process" – including its individual and collective character. The Centre has been the research hub of the E-learning Methodology Centre and developing e-learning concepts, studies and journal articles in the period 2013-2014.

INSTITUTE OF PUBLIC MANAGEMENT AND GOVERNANCE

Head of Institute | **Prof. Dr. Gyula Vastag**, Professor



He is Professor and Magyary Chair at the University of Public Service and Adjunct Professor at Széchenyi University, Hungary. Prior to returning to Hungary, from the late 1980's until 2007 he was on the faculty of leading business schools in the United States and Europe. He published extensively on the global operational practices of organizations, the impact of environmental certifications on plant operations and, more recently, on emergency room issues. He is a frequent speaker at major conferences. Gyula is on the Executive Committee of the Decision Sciences Institute (DSI) and of the European DSI.

The Institute's mission reflects Zoltán Magyary's academic heritage in two ways. Firstly, we believe that Public Administration should be studied as a unified field through the lenses of many disciplines and, secondly, in achieving global academic recognition for the field of public administration, the broadly defined Management and Governance discipline is the key.

Consequently, IPMG aims to be a hub for academicians, practitioners, public officials and the general public interested in researching, discussing all facets of public

administration and contributing to its development. Its mission is to educate and train students to be effective practitioners and leaders of public governance. Its teaching and research portfolio are carried out through its three Departments – Public Policy and Public Administration, Public Administration Services and Municipalities, and Management – these cover the full spectrum of public administration.

The Institute, through the Doctoral School, offers courses at Bachelor, Master and PhD levels.

DEPARTMENT OF PUBLIC POLICY AND PUBLIC ADMINISTRATION

Head of Department | **Dr. Tamás Kaiser PhD**, Associate Professor

Dealing with public policy within the scope of applied political and public administration sciences, the Department undertakes the overall and integrated analysis and introduction of the relationship between the process of governance, public administration and development policy.

In the process of education, the basic terms, goals, actors and instruments of public policy are introduced. The related courses offered by the department focus amongst others on the dynamics and development of the policy-making process, the shifting patterns, theories and practices of government and governance, the changing tasks, roles, and the degree of influence of the state administration, the

new modes of implementation and public service delivery, the challenges of economic governance, the actual paradigms of the European spatial planning and cohesion policy including the main aspects of urban governance, planning, marketing and operation.

The research field of the department strongly links with its educational profile comprised of the topics of the indicative measurement and evaluation of good governance, the comparative assessment of public policy and public administration systems, strategies of development of public administration, problems of better law-making, sub-urban processes, tools and results of strategic and operational urban development.

DEPARTMENT OF PUBLIC ADMINISTRATION SERVICES AND MUNICIPALITIES

Head of Department | **Dr. Balázs Budai PhD**, Associate Professor

The department currently has 10 full-time teachers, and 10 freelance lecturers to manage the educational and administrative tasks of municipal administration and public administration services.

The department's primary, professional subjects can be divided into two, specifically practice-oriented groups:

- The specialized management subject-group is responsible for the economic administration, social and cultural administration and (in collaboration with the Faculty of Law Enforcement) the main elements of law enforcement.

- The municipal administration subjects deal with the tasks of municipalities, its system of relations, organization, and operations.

These topics are related to other subjects taught in other semesters, including economics, administrative procedural law, civil law, and the studies of the organization and functioning of public administration.

The department is currently dealing with its re-development tasks. The fact that 6 of 10 department employees are going to get their PhD soon clearly shows that the colleagues mainly focus on scientific (research) positioning, which defines the department's mission and helps to find its individual goals.

DEPARTMENT OF MANAGEMENT

Head of Centre | **Prof. Dr. Gyula Vastag**, Professor

The Department offers the required Management courses for Bachelors and Graduate students. In addition to the required survey courses of Public Management and Managing Public Administration Processes, the Department has a wide variety of optional courses. Just to name a few: Quality Management, Knowledge Management, Disaster Management, Humanitarian Logistics, Electronic Public Procurement, Process Management,

Software applications for Public Administration, Human Resource Management.

The Department's faculty members are involved in a variety of research project and have published on topics related to Service Operations Management, Process Analysis, E-Government, Risk Analyses of Public Administration Systems and Sustainability issues.

FOREIGN LANGUAGE TRAINING CENTRE

Head of Training Centre | **Mariann Kánai**, Lecturer

The Centre for Foreign and Professional Language Teaching is an academic unit of the Faculty of Public Administration and its main goal is to offer courses in Languages for Public Administration Purposes. The main languages taught are English, German, French, and Italian.

The Centre also provides students with the option to choose from additional language courses in English,

German and French to help students acquire the skills that will enable them to use academic language. Hungarian as a foreign language is available for international students.

In close cooperation with the ministry in charge of public administration the Centre provides special language expertise in developing courses, study materials and other publications for the civil service.

INSTITUTE OF PUBLIC LAW



Head of Institute | **Dr. Miklós Imre PhD**, Associate Professor

He is former dean and former vice rector of NUPS and its predecessor (Faculty of Public Administration). He is one of the founders of Public Administration Education in Hungary and has a 30-year teaching and research experience mostly in the field of law of public administration and economic policy of State. He gained serious management experience as the vice president of the National Office of Public Administration and Justice (2013-2014).

*Prof. Dr. Zoltán Szente was the head of institute between 2013-2014. December.

The Institute has three departments which have a key role in both the BA and MA courses at the Faculty. It is the largest institute of the Faculty having an academic staff of 25 people and a number of invited lecturers. The Institute offers high-quality teaching and research in the fields of constitutional, administrative and European law. By nature of it being the only faculty specializing on administrative sciences in the country, it presents a great opportunity for students to get invaluable and special knowledge and to gain unique experience in the field of public law.

Apart from organizing some domestic and international research projects, like Constitution-making and constitutional changes in Hungary and Europe, or The Principle of Effective Legal protection in Administrative Law – A European Comparison, two permanent research centres also exist at the Institute – one for constitution-making and constitutional changes, and another one for electoral law.

His main fields of interest are Hungarian and comparative constitutional law, constitutional theory and administrative law. He has published several books and a number of articles in these topics.

DEPARTMENT OF CONSTITUTIONAL LAW

acting Head of Department | **Dr. Miklós Imre PhD**, Associate Professor

The Department for Constitutional Law teaches a one-year course of Hungarian constitutional law for students of all the three faculties of the university. In addition, the department offers a whole range of optional courses, like constitutional review, law-making proceedings,

parliamentary law and freedom of speech amongst others. In 2014, the department hosted an international conference with participants from 16 countries, and another conference inviting the most distinguished Hungarian experts of the constitution-making process.

DEPARTMENT OF ADMINISTRATIVE LAW

Head of Department | **Dr. István Temesi PhD**, Associate Professor

The Department for Administrative Law focuses on the theoretical and practical knowledge of the current body of Hungarian administrative law, and offers also some courses concerning fields of study ranging from administrative procedure to civil service. The department is responsible for the Organization and Functions of the

Public Administration subject in the common module and also for several compulsory and optional BA and MA subjects. The professors of the department have gained experience as practicing lawyers, so students can also get a practical insight into public administration functioning and procedures, in addition to the theory.

DEPARTMENT OF EUROPEAN AND COMPARATIVE PUBLIC LAW

Head of Centre | **Prof. Dr. Iván Halász**, Professor

The Department for European and Comparative Public Law holds postgraduate courses in comparative constitutional and administrative law. The department prefers the comparative studies approach and organizes research in various fields of European public law, from law-making to migration. These courses are intended

for those wishing to pursue further constitutional and administrative studies after completing their first graduation. Researches focus not only on major European models, but also on Anglo-Saxon, the BRIC countries and neighbouring country models as well.

FACULTY OF MILITARY SCIENCES AND OFFICER TRAINING

'For the country until death'

The Faculty educates professional military officers in the fields of infantry, armour, artillery, reconnaissance, maintenance, logistics, military engineering, signalling, nuclear chemical biological and air defence. Besides gaining the highest standard of professional education, students learn about the traditions and the commitment required, enabling them to deal with the greatest challenges of our decade. Our University is the only one entitled to provide BSc and MSc in military sciences and to educate military officers in Hungary. Owing to the special nature of these professions, education is tailored according to the needs of the Ministry of Defence and the National Defence Forces. However, the Faculty has done a great job in improving the quality of training according to common European standards of military education.

The Faculty is also responsible for educating civil experts in the national and international defence spheres in the fields of engineering or security policy. Graduates are guaranteed a job and many of them have an international career in notable international organisations, such as NATO or the European Union. The highest level of in-service further training is also incorporated to the Faculty – graduates of the General Staff College regularly fulfil the highest positions in military services.

The Faculty carries out grandiose research projects often in international consortium.



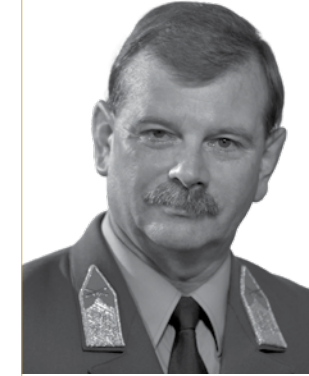
Dr. Col. Gábor Boldizsár PhD

Dean



Prof. Dr. Col. László Kovács

**Vice-Dean for Science
and International Affairs**



Prof. Dr. Col. István Szendy

**Vice-Dean
for Education**



Col. Tibor Visi

**Head of the
Dean's Office**

Colonel Boldizsár serves as Dean at the Faculty of Military Science and Officer Training. Dean Boldizsár started his military career as long range reconnaissance. He served at Ministry of Defence and General Staff of the Armed Forces and established Civil-Military Cooperation actions (CIMIC) and Psychological actions (PSYOPS) in the Armed Forces. Yet, his foreign experience is even more prominent. He served under UN auspice in Mozambique (ONUMOZ) peace-keeping mission and in Kosovo (UNMIK). He also played an important role in Afghanistan as deputy-commander and later commander of the Provincial Reconstruction Team (PRT) of the Hungarian Defence Forces. He is proud holder of various military commendations and service awards.

Dean Boldizsár's researches focus on operational environment in the 21st century, crisis response and peace missions. Hungary Defence Forces in the 21st century and tasks of armed forces in future peace support operations.

Vice-Dean Kovács remained responsible for scientific life and international relations of Military Education as he held the same position at the predecessor university as well. Colonel Kovács was recipient of Bolyai János Researchers Fellowship twice granted by the Hungarian Academy of Sciences. He also became "IT professor of the year" in 2009 awarded by the Hungarian Chief Information Officers' Association. Professor Kovács's researches cover the following areas: military information systems, information society, cyber terrorism, information operations, electronic warfare and all source intelligence. He is editor of several academic periodicals, active at tutoring as he has supervised more than a dozen doctoral students until now.

Colonel Szendy is responsible for the education related issues at the Faculty as Vice-Dean. Professor Szendy has been serving military higher education and pursuing academic career since being admitted to the Miklós Zrínyi Military Academy in 1987 and he became professor of military sciences by 2000. Vice-Dean Szendy's main research field is theory and practice of military operations. He is member of numerous working groups and academic committees and proud holder of various service awards.

Colonel Visi is responsible for the administrative coordination as being the Head of the Dean's Office since January 2012. Mr. Visi graduated from the Miklós Zrínyi National Defence University, the predecessor of NUPS. He served the Hungarian Defence Forces first the Air Force Command in Veszprém, then the Joined Forces Command in Székesfehérvár where he was appointed as Head of Office in 2008. Colonel Visi is proud holder of various service awards.

DEGREE PROGRAMS

Military Maintenance BSc

The aim of this program is to educate and to train officers to be capable of understanding, maintaining and managing military systems and devices and also to introduce new technologies. Graduates have a military career perspective allowing them to work for the Hungarian Defence Forces, for the Ministry of Defence and its institutions. The program holds the following specialisations: military aerial technical, air traffic management, signalling, military informatics, signal intelligence and electronic warfare.

This two-semester-long program mainly aims to give further education and training for military officers from the field of military aerial technical, air traffic management, signal, military information technology, signal intelligence and electronic warfare.

Military Logistics BSc

The aim of this program is to educate and to train military logistics leaders who are commanders of the logistic subunits in the fields of supply, military transportation and maintenance. Qualified military logistic leaders (at a tactical level) are military leaders and logistic experts who are able to face challenges of military transportation, organisation and maintenance and who have a comprehensive understanding of the law, structure and functions of public services. This program includes a lot of practical field training and multinational training with other foreign partner schools and universities.

Military Leadership BSc

The aim of this program is to educate and to train officers with specialisations in infantry, armoured, reconnaissance, artillery, ground based air defence, NBC-protection or engineering. Graduates of this program are entitled to lead and to organise the work of different sub-units. All students conduct a professional internship at different levels of the Hungarian Defence Forces.

Logistics of Military Operations MSc

This two semester long program aims to further develop the knowledge and skills of students graduated from the Military Logistics BSc program. These trained and qualified military logistics leaders can cope with the leadership challenges of the logistics units and of branches at the tactical-operational level. Based on their skills in military economy, logistical support of military operations, methodology, leadership, knowledge of military science, objectives and practice of the joint logistic operations, methods of military training and planning, understanding of economic and military law, structures and functions of other areas of the public services etc. they can meet the requirements of this changing environment.

Military Maintenance MSc (for military officers)

This two-semester-long program mainly aims to give further education and training for military officers from the field of military aerial technical, air traffic management, signal, military information technology, signal intelligence and electronic warfare.

The major in Military Leadership MSc

This two semester long program aims to train military leaders' (senior officers) who are capable of successful commanding of military organisations based on their advanced skills in military science, management sciences, social sciences, natural sciences, technical sciences theoretical and practical methodological knowledge, professional skills and at least a command of one foreign language). Graduates are able to operate at a high level within international environments (NATO, EU, UN, OSCE, etc.) as staff officers or in other executive positions.

Defence Infocommunication System Management MSc

This 4-semester-long program is offered for civilians and personnel from the defence sector. The aim of this program is to train defence infocommunication system managers who are able to plan, organise and manage the safe operation of command and control systems (namely: telecommunications, IT, sensor, navigation, combat identification, electronic warfare and weapon control systems) in the wider defence sector (armed forces, police, disaster relief organizations, national security agencies) and they are able to provide the conditions of co-operation between these systems.

The Faculty has two PhD schools whose scientific research programs are based on these master-training programs.

INSTITUTE OF MILITARY LEADERSHIP TRAINING



Head of Institute | Dr. Col. Tibor Horváth PhD, Associate Professor

Col. Horváth has served in the Hungarian Home Defence Forces as a combat engineer officer since 1986. He graduated from the Budapest University of Technology and Economics. He worked within military higher education and with troops and different higher commands. Colonel Horvath has taken part in military missions in various operational areas (FYROM, Croatia, Afghanistan).

The objective of the Institute of Military Leadership Training is to conduct high quality military leadership training at both bachelor and masters levels for the Hungarian Home Defence Forces, and to conduct research and development in all issues related to the employment of military forces in the framework of national and NATO-EU relations.

The military leadership curriculum was successfully established and renewed by the institute.

The Institute is divided into five academic departments:

- Department of Strategy and Military Theory;
- Department of Joint Operations;
- Department of Operations and Support;
- Department of Military Leadership and General Subjects;
- Department of Military History, Philosophy and Cultural History.

Major R+D activities: many university teachers of the institute take part in different individual and joint EU and national scientific projects, for example in the so called Social Renewal Operational Programs.

Main international partners: the General Tadeusz Kościuszko Military Academy of Land Forces in Wrocław; the Armed Forces Academy of General Milan Rastislav Štefánik, Liptovský Mikuláš, Slovak Republic; the University of Defence, Brno, Czech Republic; and the Joint Air Power Competence Centre, JAPCC Kalkar, Germany.

DEPARTMENT OF STRATEGY AND MILITARY THEORY

Head of Department | Prof. Dr. Col. István Szendy, Professor

The mission of the Department is to educate officers and to conduct research on defence management, on the development of military strategy and strategic-level operations in the past, at present and in terms of what is expected in the future. Professors and lecturers of the Department focus on the theory and practice of modern military operations and the domestic system of national defence.

Areas of Sciences related to the activities of the Department include: the development of military strategy; the development of military theory; the theory and practice of today's military operations; general theory of military science; defence management; domestic system of national defence.

DEPARTMENT OF MILITARY LEADERSHIP AND GENERAL SUBJECTS

Head of Department | Dr. Col. (Ret.) Ottó Czuprák PhD, Associate Professor

This Department is responsible for education and research into leadership and related fields. The Department believes that leadership can be learned. We prepare students to become effective organisational members of the 21st century environment of complexity, change and unpredictability. The education provided by the

Department covers all academic levels. The Department also promotes interaction between research and education. Our staff focus both on publishing their work in top academic journals and on being able to communicate this through their teaching.

DEPARTMENT OF MILITARY HISTORY, PHILOSOPHY AND CULTURAL HISTORY

Head of Department | **Prof. Dr. Col. Tamás Csikány**, Professor

The main mission of the Department is to conduct research and to teach military history from ancient times up to the modern era. Another important task is to teach the military related areas of philosophy and cultural history. The Department contributes to all levels of education at NUPS from BA and MA to PhD and staff officer courses. Our colleagues deliver comprehensive and up-to-date knowledge for prospective military and civilian leaders.

Colleagues regularly publish the results of their research in significant Hungarian scientific journals (i.e. Military Sciences, AARMS, Journal of Military Sciences) and apply them in the education they provide. They participate in numerous scientific conferences organised in Hungary and abroad as well.

An important task for the Department is to support talented students' in their scientific work. Colleagues regularly tutor students, assisting them in preparing their scientific competition papers.

DEPARTMENT OF OPERATIONS AND SUPPORT

Head of Department | **Dr. Lt. Col. Tibor Szabó PhD**, Associate Professor

The mission of the Department is to prepare and train cadets and officers to carry out their tasks in general and special fields of military intelligence, field artillery, air defence artillery, military and combat engineering, military geography and mapping, land navigation and CBRN defence. At present, the Department has got 6 special subgroups for managing these distinct tasks.

Areas of Sciences related to the activities of the Department: significant results, such as supporting live-firing

artillery exercises; participation in international education cooperatives; organisation of various conferences and symposiums; leadership of research areas in PhD education and maintaining extensive publishing activities, were achieved in the field of combat simulation systems (TOPCIS), military engineering, security geography, CBRN defence, environmental security, security technology, the application of and maintenance of air defence artillery command and control systems.

DEPARTMENT OF JOINT OPERATIONS

Head of Department | **Dr. Col. Tibor Horváth PhD**, Associate Professor

The mission of this Department is to educate officers and to conduct research on defence management, the development of military strategy and strategic-level operations in the past, now and in the future. The professors

and lecturers of the Department focus on the theory and practice of modern military operations and domestic systems of national defence.

INSTITUTE OF MILITARY LOGISTICS



Head of Institute | **Dr. Col. Árpád Pohl PhD**, Associate Professor

Col. Árpád Pohl graduated from Zrínyi Miklós Military Academy and also successfully completed the General Staff Course in Vienna in 1997. He has been involved in academic matters for more than 30 years, simultaneously fulfilling duties with the Hungarian Army at different levels, including a mission in Afghanistan. His special teaching and research field is logistical support of military operations.

The mission of the institute is to educate and to train officers to be able to carry out their tasks in a leadership/ commander position of logistical subunits and as a chief of the logistics branch of military units or as a logistics staff officer of a higher command of the Hungarian Defence Forces.

The research and education conducted by the institute are related to military sciences, military technical sciences and natural sciences. In accordance with the reform of military officers' training we redesigned two degree programs in 2013 which fulfil all the contemporary requirements: the Military Logistics BSc and the Logistics of Military Operations MSc. Contrary to the former specialised education programs, the new programs focus on the preparation of officers for command and control tasks and enabling them to shift towards other public service tracks later on their careers.

We emphasise internationalisation in order to prepare future officers for service in multinational operations. The Institute of Military Logistics has two multinational training programs conducted together with our Austrian, Czech and British partners:

- ♦ MAGLITE Combined Joint Logistics Training (operational level)
- ♦ FOURLOG Logistics Training (tactical level)

Our institute consists of 4 departments:

- ♦ Department of Operational Logistics
- ♦ Department of Supply and Military Transportation
- ♦ Department of Military Maintenance
- ♦ Department of Natural Science

The Institute has been involved in several research programs recently. The most important research topics were:

- ♦ Conceptualization of critical infrastructure protection and possible adaptations of foreign experiences respectively.
- ♦ Analyses of the spheres, sectors, institutions and legal frameworks of the critical infrastructure protection according to international examples.

- ♦ The role of the traffic system in the critical infrastructure protection.
- ♦ Allocation of the assignments and methodologies for each traffic mode in critical infrastructure protection.
- ♦ Vulnerability analysis of the infrastructure elements of traffic modes and sectors in the European Union as well in Hungary. Possible risk areas for the analysis may be terrorism, natural and man-made disasters, technological hazards etc.
- ♦ The interdependency of the traffic system on the critical infrastructure protection of the energetic networks, info-communication technologies, food and water supplies, the financial system, public administration and government sectors.
- ♦ The interdependency of the security and defence sector on the critical traffic infrastructure protection.
- ♦ Security and safety research into the priority areas of supply chains and logistics networks.
- ♦ As a result we have published 2 new books, issued 24 studies in recognised national and international periodicals, presented 2 strategic documents upon the request of supervising bodies and held 20 presentations or conferences, 8 of them international.

These include:

- ♦ Battlefield preparation, critical infrastructure protection, enforcement defence interests 2014
- ♦ Critical infrastructure protection – 2013, 2012
- ♦ Actual questions of military logistics – 2013, 2012

The institute has many Hungarian and foreign partners. We have very successful cooperation with large Hungarian universities such as Szent István University, Eötvös Loránd University and Óbuda University. The most important foreign partners are the Royal College of Defence, Policing and Logistics in the UK, the Defence University in the Czech Republic and the Austrian Armed Forces Logistics School.

DEPARTMENT OF OPERATIONAL LOGISTICS

Head of Department | **Dr. Lt. Col. Attila Horváth PhD**, Associate Professor

The Operational Logistics Department was established on 1 July 2012 following the integration of high-level military logistics training. The Department is responsible for coordinating the military operational logistics master's program and ensuring a high-level of taught skills. In addition, tutors of the Department are supervisors in bachelor education and have consultancy activities at Scientific Students' Associations Conferences.

The tutors comprise an important part of the research programs of the Doctoral School of Military Sciences and of the Doctoral School of Military Engineering as research leaders.

The Department plays one of the most important roles in the MAGLITE Multinational Joint Logistics Training. In recent years, the Department's activities have played a key role in the military acquisition, critical infrastructure protection and research on supply chain security. The MAGLITE drill has been, and in the future will continue to be an important part of the military operational logistics master's degree program, which is the part of the vocational training and accords to the requirements and Output Sample Curriculum. The department is responsible for the implementation and conduct of the drill, which provides the department faculty with lecturers who are involved in it.

FOURLOG:

Fourlog is a tactical level multinational logistics training program. Its primary aim is to prepare the cadets of the participating nations for special supply tasks during a peace support operation (PSO) in multinational logistic teams.

In the process of planning and of execution they have to use all of their theoretical and practical knowledge learned during the time of preparation to successfully conduct this exercise.

The fictitious scenarios of the Fourlog exercise are based upon a fictitious PSO (Peace Support Operation) with a UN (United Nations) mandate. The training program uses real geographical objects, with fictitious states, borders and populations. The training program is held yearly and consists of the following three phases:

- Preparation for the PSO in Austria by taking part in practical peacekeeping training;
- Logistical reconnaissance of the OA (Operational Area) and logistical planning of the tasks of the PSO in Hungary;
- Site survey of the area of deployment of the logistic battalion's subunits and NSE as well as practicing the tasks of convoy protection in the Czech Republic.

The Fourlog Logistics Training Program is supervised by the co-directors and led by the national commanders appointed in each country by the co-directors. Over the period of the exercise the teachers from each nation support the work of the multinational syndicates

DEPARTMENT OF SUPPLY AND MILITARY TRANSPORTATION

Head of Department | **Dr. Col. Árpád Pohl PhD**, Associate Professor

The Department is responsible for supply, military transportation, and maintenance studies. In the last two years the Department has developed a brand new curriculum for Public Service Logistics. The organisation and execution of the annual FOURLOG multinational logistic training program in 2012 and 2013 were a great success. In 2014 three colleagues of the Department were nominated to contribute to the recodification of four Hungarian Defence Force level regulations which aim to readjust the tasks in the supply branches of the Army.

The main fields of the Department's research activities and the main publication topics are defence logistics, military transportation, military supply, the supply chain, economic security and defence economics, the personal carbon-footprint of military staff, the carbon and water footprint of military operations, the carbon and water footprint of the Army or even of NATO and the sustainable development of armies.

DEPARTMENT OF MILITARY MAINTENANCE

Head of Department | **Dr. Lt. Col. József Gyarmati PhD**, Associate Professor

The mission of the Department is to educate and to train logistics officers for the Hungarian Defence Forces, through the modules of armament and of vehicles, to have the ability to operate large-scale military devices (especially weapon systems and military cross-country vehicles) and to organise and command professional subunits, especially prepared platoons, and to carry out the practical activities in logistic support's general tasks.

The Department's main fields of research are: application of Multi-Criteria Decision Making in the field of military-technical science; technical aspects of driver training; metallographic examinations of bullet-damaged armours; examinations of non-metallic bullet-damaged matters; the application of modern antitank-missiles during last decade's wars; diver education in the Hungarian Defence Force and modelling of critical infrastructure.

DEPARTMENT OF NATURAL SCIENCE

Head of Department | **Prof. Dr. István Horváth**, Professor

The Department of Natural Science has a history of several decades in higher and military education. We teach calculus, vector algebra and other higher mathematics. The Department also teach optics, kinematics, mechanics and atomic physics.

The main research topics of the Department are: Gamma-Ray Bursts, Axiomatic foundations of relativity theories, Dynamics of artificial satellites and exoplanets. The research of the Department is supported by several Hungarian Scientific Research Fund grants (grants no. PD-84093 and no. NN-111016). The members of the

Department publish regularly in high quality peer reviewed international journals, such as Astrophysical Journal, Classical and Quantum Gravity, Foundations of Physics, Monthly Notices of the Royal Astronomical Society and Reports on Mathematical Physics.

The Department has always devoted extra energy to the development of gifted and talented students. As a result of these efforts our students successfully participate in the Hajós György National Mathematics Competitions, as well as at the Student's Scientific Conferences.

MILITARY ECOLOGICAL FOOTPRINT CENTRE INITIATIVE

Upon the initiative of the Military Logistics Institute a research workshop supported by a tender announced by the rector of the National University of Public Service (NUPS) was established within the Military Ecological Footprint Centre (MEFC) on the basis of the Faculty of Military Sciences and Officer Training of the NUPS as of January 2014. The objective of the research workshop was entitled: problems of modern armed combat; an examination of its technical-technological development and its social aspects in terms of sustainability.



INSTITUTE OF MILITARY MAINTENANCE



Head of Institute | **Dr. Col. László Ványa PhD**, Associate Professor

Col. László Ványa graduated in microwave electrical engineering at the Budapest University of Technology and Economy. (1996). He started his career as an instructor at János Bolyai Military College of Technology in 1997 and became a staff member of NUPS's predecessor institution, Zrínyi Miklós National Defence University, in 2003. He has participated several times on Hungarian media outlets (TV, radio) as a military expert.

The Institute of Military Maintenance was established in 2012 when the Institute of Military Maintenance and Logistics was divided in two independent units. The main mission of the Institute is to educate and to train officer's to be able to carry out their tasks in a leadership/command position within the fields of signalling, electronic warfare, information technology and within the air force's technical subunits of the Hungarian Defence Force.

The Institute consists of three academic departments:

- Department of IT and Electronic Warfare
- Department of Signalling
- Department of Military Aviation

The institute hosts three scientific conferences each year:

- Communication-20xx
- Robot Warfare-20xx in Budapest
- Aerial Scientific Conference in Szolnok

The greatest result achieved by the scientific research

program was the "Critical Infrastructure Protection Research Programme" in different fields of UAV adaptation. This program was won by the Department of Military Aviation and realised through the assistance of the European Union, with the co-financing from the European Social Fund.

The students' scientific research activity is mainly conducted in the framework of the Council of National Scientific Students' Associations and focuses on the problems of modern military communication, the use and defence of military and public information systems, UAVs and military aviation, electronic warfare, defence against RC-IEDs etc.

The Institute takes part in many international efforts mainly through Research and Development works. One example of such activities was the EU UAVNET project, where the civilian use of unmanned aerial vehicles was in the focus of many European universities, research institutes and companies.

DEPARTMENT OF SIGNALLING

Head of Department | **Dr. Lt. Col. Károly Fekete PhD**, Associate Professor

The Department of Signalling functions as a unique community, enabling a specific defence communications intellectual workshop to operate in the IT sector. It is not only a centre of military teaching and training on the area of military communications systems, but also a determining research centre and scientific workshop of both national and regional significance – due to its intellectual potential and infrastructure.

The Department places special emphasis on maintaining its foreign relations, which include relations and cooperation with our Hungarian and foreign counterparts (e.g. France, Poland, Slovak Republic, Turkey, USA in 2010, 2011, 2012 and 2013 respectively) at both formal and informal levels.

The students, teachers and researchers of the Signalling Department participate in a number of scientific

conferences (Hungary, Turkey, USA and Communications 2001-2013), exercises and trainings (COMMIT 2003-2013 - France) and ERASMUS projects in Hungary and abroad (Poland, Slovak Republic). Colleagues of the Department take part in different NATO and EUFOR events and missions. Participation on trainings and study tours is particularly advised as these occasions enable them to improve their professional skills and provide them with the opportunity to meet partners with different professional backgrounds within signalling.

The main areas of our research and publications are:

- Military communications and information systems at strategic, operational and tactical levels;
- Interconnection and interoperability of defence, government and public CIS;
- Communications in missions;
- Information assurance.

DEPARTMENT OF IT AND ELECTRONIC WARFARE

Head of Department | **Dr. Lt. Col. Imre Négyesi PhD**, Associate Professor

The Department of IT and Electronic warfare was established in 2012. Its first great challenge was to redesign the structure and requirements of the specialisations belonging to the unit. Since the autumn of 2013 students have been admitted in the following areas: military informatics and radio-electronic reconnaissance and electronic warfare.

The ultimate goal of the Department is to train officers to be able to operate the electronic systems of the Hungarian Army, to direct and operate maintenance processes and to fulfil medium-level executive positions.

Research areas of the Department:

- determining common Hungarian military informatics terminology;
- the problems, possibilities and tasks of informatics interoperability in the area of defence;
- cyber defence strategy planning;
- network centric warfare;
- improvement of IT skills, systems and equipment supporting the international and national defence area;
- examining the effect of structural changes in the Army on IT applications, support and development;
- the basic disciplines of organisation and IT tools towards NATO;

- information warfare, information operations and cyber terrorism;
- protection of critical information infrastructures;
- UAV-s, tactics and techniques;
- military robotics;
- modern electronic warfare systems, software defined radios in radio monitoring and jammer systems;
- protection against radio controlled improvised explosive devices;
- participation in scientific research & development programs;
- participation in the EU 5. Framework in the field of UAV systems: development, security and application in civilian and defence sectors;
- participation in doctrine development MoD workgroups (IT Doctrine, Electronic Warfare Doctrine of HDF);
- participation in R&D programs - Jedlik Ányos: HT28SAJ Integrated Intercept & Jamming System "INTERJAM";
- development of expert studies for preparation of purchase of different electronic systems MOL;
- participation in different subprograms of the Social Renewal Operational Program, realised through the assistance of the European Union, with co-financing from the European Social Fund.

DEPARTMENT OF MILITARY AVIATION

Head of Department | **Dr. Lt. Col. Mátyás Palik PhD**, Associate Professor

The Department of Military Aviation and its predecessors have maintained high quality military officer training and have been providing aviation specialists for Hungarian Defence Forces for more than 5 decades. Aviation technical and air traffic controller officers are trained in Szolnok.

The different courses, conducted by Specialist Groups of Aircraft and Engine, Aircraft Onboard Systems and Air Traffic Controllers, are supported by modern classrooms, labs and a library with nearly 100,000 professional books.

The teachers' and the students' scientific research activities mainly focus on the missions of military aviation, systems and on the structure of military aircraft and the human factors in aviation. By the results in training and

research our Department is a well-reputed establishment within Hungarian higher education. We achieved great results in different fields of the UAVs' adaptation of the Critical Infrastructure Protection Research Program. This programme was realised through the assistance of the European Union, with co-financing from the European Social Fund.

We pay high attention to managing our students' talent and to deepening their environmentally conscious way of thinking. Our teachers and researchers convey the students' with positive, professional and human values and try to strengthen the commitment for their profession and for military traditions.

FOREIGN LANGUAGE TRAINING CENTRE



Head of Centre | **Dr. Gabriella Kiss PhD**, Associate Professor

She serves as head of the Foreign Language Training Centre of the Faculty of Military Sciences and Officers' Training, National University of Public Service. She received her degree from the University of Pécs and eventually earned her spot as an English language teacher in 2001 at Zrínyi Miklós National Defence University, Budapest. In addition to teaching, she successfully completed her PhD studies in 2009. In 2010 she competed for the position of the director at the Language Institution, ZMNDU and has been leading this institution ever since.

The Foreign Language Training Centre has a wide range of missions which include the training of BSc officer cadets and full time civil students and their preparation for intermediate or advanced (special) language examinations in accordance with the training and education requirements.

The Foreign Language Training Centre conducts language training courses where commissioned officers, non-commissioned officers, and MoD employees are provided with high-level language knowledge. NATO-accredited international language training is also conducted by the Centre upon the request of the Alliance. These courses have been organised by the Language Training Centre since 2006.

The Military Terminology Teacher Training Seminar states objectives as to train teachers/instructors of military English from PfP, NATO and MD nations in the field of English language terminology and methodology in order to reach a larger military audience by using the English language. Another objective of the course is to build a network of experts who can cooperate long after the course has finished. This teamwork can foster further material development and the exchange of information and experiences. The instructors are experienced teachers from various countries.

The seminar is organised twice a year (in May and in October), two weeks each, with 10-12 participants from different NATO/PfP/MD countries.

The Staff Officers Military Terminology Course aims to give students the ability to communicate within a NATO environment which is a vital prerequisite for cooperation between NATO and the Partner Nations. It prepares Partner Nations' Staff Officers, selected by their parent service, to fulfil staff positions in Multinational Headquarters, as well as for officers and civilian officials in national Ministries of Defence, Defence Staff and General Staff. English language teachers currently employed at military training establishments would also find the content useful.

The course has a dual purpose:

- To enhance the students' military language skills and to familiarise them with NATO terminology and provide them with some public speaking experience;
- And to provide a comprehensive understanding of NATO's structure, thereby enabling the students to better understand the present and future developments within the Alliance.

These courses are organised three times a year (in February, June and September), two weeks each. The number of participants is about 15-20 people each time.

The Centre successfully prepares its students for language examinations in various – English, French, German, or Russian – languages at various levels and organises professional methodology courses too. The language teachers of the Foreign Language Training Centre are also involved in scientific research activities, within the framework of which we organised our first international conference in the field of language education, working title: "Success and Challenges in Foreign Language Teaching" in April 2014.

The aim was twofold. On the one hand we wanted to offer a possibility for language teachers to have an arena to discuss matters of language education. The framework was flexible, which allowed us to share the latest experiences or methods in this ever-changing field.

On the other hand, what with being a new university (National University of Public Service), we also wanted to open our gates to domestic as well as to foreign colleagues who would be possible future partners in different programs or projects. The languages used were English, French and German.

More than 80 participants visited our Conference, including 11 foreigners (representing 9 different countries) along with guest readers from other Hungarian universities, and the language teachers representing the three Faculties of NUPS.

MILITARY GENERAL STAFF TRAINING CENTRE



Head of Centre | **Col. Péter Balogh**, Commanding Officer

He has been serving as the Commanding Officer of the General Staff Training Course at NUPS since July, 2013. He has ongoing studies at the PhD School of Military Science. He worked at Military Intelligence Office for 18 years. His international experience includes NATO missions in Iraq, being Chief Liaison Officer and Senior National Representative and includes an ISAF mission in Afghanistan.

The Hungarian General Staff Training Course, as the highest level of National Military Education, offers an 11-month resident program. The curriculum prepares selected military leaders (resident, foreign) for the responsibilities of strategic leadership and educates them on the development and employment of strategic power. Upon graduation our students will be prepared for leadership positions in the national strategic environment, or as advisors to the senior leadership of the Ministry of Defence, other government agencies, or in foreign militaries. In the academic year of 2012/2013 4 foreign students (German, Italian, Chinese and Russian) took part on the Course, and in the academic year of 2013/2014 year a further Chinese student took their place on the Course.

The Hungarian General Staff Training Course is a graduate school, granting a certificate of Higher Military Leadership.

The present 11-month (cc 1,500 classes) curriculum focuses on expanding the understanding of air and army power and on the preparation of high career-officers. Furthermore, it is intended to:

- facilitate the strategic-minded thinking of students;
- develop and enhances their abilities for General Staff-level command and responsibilities;
- enhance students' abilities to think critically about strategic military concepts in a dynamic international environment;
- to broaden students' understanding of the nature of conflicts and current and future threats to Hungary and its NATO allies, and
- to develop and enhances students' abilities to plan and execute National and NATO joint planning process (COPD) and joint operations to support the Hungarian General Staff.

The course consists of three modules. The Common, Basic Module includes courses related to leadership, security environment, the art of war, home defence and society. The Military Module includes courses related to theory and practice of operations and military unit visits. The third Module is about actualities including the study of recent research, visiting Military and Civilians companies and study trips abroad.

FOREIGN LANGUAGE EXAMINATION CENTRE



Head of Centre | **Dr. Gabriella Szebenyi PhD**, Associate Professor

She has been a member of the Centre since its establishment in 2001. She graduated from the Faculty of Humanities of Eötvös Loránd University with a Master's degree in English and Russian languages and literature. She commenced her career as a language teacher and in 2001 she became a language tester. In 2007 she finished her postgraduate studies at the National Defence University with a PhD degree. She became head of the Testing Centre in 2011.

The Testing Centre conducts accredited language examinations in 3 different language examination systems. Candidates can take ARMA bilingual military language examinations in 9 languages (English, French, German, Italian, Russian, Croatian, Serbian, Slovak, Ukrainian), NATO STANAG 6001 monolingual military language examinations in English and ORIGO general language examinations in five languages (English, French, German, Italian, Russian).

Testing is conducted at three levels (basic, intermediate and advanced) in 9 examination sessions. The number of candidates tested is approximately 1,100 per year, the majority of whom take NATO STANAG 6001 military language exams. Anybody, including civilians, can register to take the exams at the Centre.

In the case of a successful language examination, candidates receive accredited certificates which are

recognised everywhere in Hungary without a time limit. As all accredited language examination systems have been related to the scales of the Common European Framework of Reference (CEFR), the certificates contain the candidates' attained CEFR level as well.

The main professional supervisory body of the Testing Centre is the Accreditation Board which conducts a comprehensive review of the Testing Centre every two years. The last such review concluded with positive results in February 2014 and consequently, the Testing Centre was granted authorization to continue its activity for two more years.

The Centre maintains close cooperation with the leadership of the Language Examination Accreditation Centre, Hungarian and foreign testing centres and the Bureau of International Language Coordination of NATO (BILC).

- responsible organisations of the Hungarian Defence Forces;
- Planning resources necessary for the courses, coordinating the supply of resources, coordinating the development of training programs and the execution of trainings;
- Enforcing the principles and requirements of quality assurance, assuring a permanent suitability to the requirements of the "client";
- Providing adequate information to students admitted to courses, maintaining contacts with students and managing their academic matters, keeping necessary records and registers, cooperating with registry offices;

- Supporting and fostering activities aimed at distance/e-learning and self-training based on modern technology as well as developing complex distance/e-learning services;
- Disseminating research findings and experience related to distance/e-learning;
- Representing the University and the Faculty of Military Sciences and Officer Training in professional functions concerning the activities of the Centre, developing domestic and international professional relations;
- Participating in the national defence education program of the Government.

MILITARY PHYSICAL EDUCATION AND SPORT CENTRE



Head of Centre | **Lt. Col. Gábor Bánszki**, Lecturer

LTC. Bánszki has started his fruitful career in sports at the Hungarian University of Physical Education. His first successes date back to 1992 when he became a field archery national champion, since then he has acquired 17 national champion titles, 4 European Championship titles and one World Championship title in archery.

The Military Physical Education and Sport Centre were established in 1996 at the Zrínyi Miklós National Defence University as a Military Physical Education and Sport Institute. However, according to the recent changes in the legal area, we changed our name. Prior to 1996 there were Departments of Physical Education at all four Military Colleges in Hungary.

Ten people work at the Centre: eight teachers of Physical Education with an MSc degree, a fencing instructor and an administrator with a BSc degree. Five of us are military officers.

Our main goal is to improve the strength, endurance and agility of incoming cadets in different types of field environments, including the athletic facility, close combat, obstacle course, fencing or swimming.

We teach them in each of the semesters and cadets have to complete all the given tests of the specific semester starting from general tests to the highly specialised ones.

We teach at BSc and MSc levels, including military cadets and civilian students. Additionally we teach ERASMUS students as well.

Besides this we also organise and take part in different kinds of sporting events, from local military or civilian tournaments, through to national and international events. Our officer cadets and students have always taken part in these tournaments with great success. We have excellent relations with the National Defence University of the Czech Republic and the Armed Forces Academy of Slovakia.

MILITARY TRAINING AND DEVELOPMENT CENTRE



Head of Centre | **Dr. Lt. Col. Miklós Vörös PhD**, Associate Professor

Lt. Col. Miklós Vörös (PhD) graduated from the University of Telecommunication in Saint-Petersburg, Russia. He carried on a career in teaching between 1981 and 2007. He had been a staff member of NUPS's predecessor institution, Zrínyi Miklós National Defence University since 1996, and then he has fulfilled more leadership positions at the university, e.g. Director of the Centre for Distance Learning Coordination.

The Military Training and Development Centre is in charge of static professional retraining and further training (senior military leaders, staff officers, operations, military tactics and different military training and knowledge-development) courses, as well as foreign and Hungarian language and ECDL courses approved by the MOD and outlined in annual school attendance plans issued by the Personnel Branch of the General Staff.

The courses are primarily available for the staff of the Hungarian Defence Forces and MOD, but they may also be attended by officers of NATO/PfP and those of other nations.

The Military Training and Development Centre, supervised by the Deputy Dean for Education of the Faculty

of Military Sciences and Officer Training, performs the following tasks:

- Planning and coordinating the development of training and education programs in accordance with the conditions and requirements set by the General Staff and in cooperation with the University, the MOD and

MILITARY EXAMINATION CENTRE



Head of Centre | Col. Tamás Takács

He graduated as a soldier and then finished his master's studies in 2000 at the predecessor Zrínyi Miklós Military Academy. Subsequently he took a post at Human Resources. From 2010 he worked for the Department of Human Resources at the Ministry of Defence, as highlighted secretary-general then as Deputy Head of Department. He actively participated in the development of the Hungarian Army Human Strategy and its career system. In connection with the latter, which is related to a quality assurance system, he became a staff member of NUPS in 2013.

The Military Examination Centre (MEC) started its operation in September 2013 as it received the legislation background which includes the working criteria of the centre. The MEC works as a functional organisational unit, subordinated to the Faculty of Military Sciences and Officer Training of the National University of Public Service, supervised by the Dean of the faculty.

The MEC's mission is to prepare, transact and control the officer and non-commissioned officer certification examinations based on voluntary application.

The main tasks for the centre are as follows:

- ♦ establish and operate the certification exam required for a performance-based advancement system;
- ♦ plan and coordinate the elaboration of the education packages, in accordance with the general military requirements for all ranks; and
- ♦ coordinate the establishment and the operation of the performance-based E-learning system which helps candidates to prepare for the exam.

The MEC's goal is to support a fair and objective selection system through the compliance of the exam requirements. To

achieve this, the centre provides every device and resource needed for the preparation.

Besides these tasks, there are some additional activities conducted by the MEC:

- ♦ holding exams required from the university's educational units;
- ♦ other exams – based on requests from military bodies – preparation and conducting tests.

Achievements

The centre has been very active in the last year since it has been working with a new structure. Before the first certification exams started, MEC got several requests, mostly from the Joint Force Command, within the first period. Squad-leaders took exams and the cooperation started with the HDF Peace Support Training Centre, based on an agreement. Requests arrived from the University to conduct examinations affecting army officer cadets and students.

From the period of 1st March 2014 to 31st October 2014 the centre had 134 soldiers - from different corps - who took the certification exam. The next period will start on 1st September 2014.



FACULTY OF LAW ENFORCEMENT

'Liberty under law'



Similar to its predecessor, the Police College, the Faculty of Law Enforcement continues to be the sole higher education institution to conduct law enforcement training. It provides high-level, top quality training for professionals, commissioned officers, public servants and public officials for posts at law enforcement organizations, especially the Hungarian Police Force, the Hungarian Prison Service, the National Tax and Customs Administration, the National Directorate-General for Disaster Management, the Office of Immigration and Nationality and the private security sector.

Students at the Faculty are offered three-year full-time and part-time BA programmes and two-year part-time MA programmes, as well as three-term specialised further training courses. One of our objectives is to contribute to the training and further training of public service professionals within the framework of harmonised education at our University. It is hoped that the Faculty will also combine this with PhD training in the near future by establishing the Doctoral School of Police Science.



**Prof. Dr. Corr. Brig. Gen.
Péter Ruzsonyi**

Dean

Brigadier general Ruzsonyi serves as Dean of Faculty of Law Enforcement since 2012 besides continuing to lead the Department of Corrections. He started his career as Correction Officer in Budapest and became international keynote speaker academic professor in this field. Professor Ruzsonyi teaches prospective Correctional Officers and research in the general area of Corrections in Prison, include education in prisons. He visited 181 prisons worldwide as professional expert until now and gave lectures in Japan, US, Canada, Australia and South-Africa, Estonia and Malta. Dean Ruzsonyi's international recognition is also proven by the honour to represent Hungary in EPEA (European Prison Education Association). He has published extensiveness in the field of Corrections and Juvenile Delinquency.



Dr. Pol. Maj. Judit Nagy PhD

**acting Vice-Dean
of Science and
International Affairs**

Pol. Major Nagy is responsible for coordinating and managing academic, science related and international issues at the Faculty of Law Enforcement as acting Vice-Dean. She is also the Head of Department of Public Administration Criminal Law. Associate Professor Nagy defended her PhD thesis in 2011. She teaches International and European Union Law, her main fields of research are European criminal law, international police and judicial cooperation. She participated in a major EU research project (Commonality in Police Higher Education in Europe) developing a joint EU teaching module with a high standard of quality and a correspondingly high transnational acceptance value.



**Prof. Dr. Pol. Maj. Gen.
(Ret.) Béla Blaskó PhD**

**Vice-Dean for
Education**

Pol. Major General Blaskó acts primarily as Vice-Dean and Head of Institute of Criminal Sciences, but also teaches in 4 other major universities in Hungary. Professor Blaskó is highly involved in national academic life as being General Secretary of the Hungarian Society of Criminal Law, Deputy Chair of the Hungarian Association of Police Science (Chair of its Criminal Section). Full member of the Scientific Council of the Ministry of the Interior, Resident Expert of the National Qualifications Authority and Member of the Law Enforcement Subcommittee of the Hungarian Academy of Sciences. The Vice-Dean is the Head of Editorial Board of the significant scientific journal Hungarian Police (Magyar Rendészet). His field of research are guilt in penal law, public administration and law. Professor Blaskó was proud recipient of several awards and merits, prominent among them is the Golden Cross of the Order of Merit of the Hungarian Republic.



Dr. Judit Hegedüs

Head of the Dean's Office

Dr. Hegedüs graduated from the Law Faculty of the University of Pécs as a doctor of jurisprudence in 2002. She did her bar exam in 2009. From 2002 she worked in a legal office as a legal expert in practice. Later she became a lecturer then the head of the Dean's Office at the Faculty of Adult Education and Human Resources at the University of Pécs. From March, 2012 she has been the head of the Dean's Office at the Faculty of Law Enforcement.

DEGREE PROGRAMS

Criminal Administration BA

Specializations in:

- Criminal Intelligence
- Criminal Investigation
- Economic Crime Investigation
- Financial Investigation

Graduates are qualified to investigative crimes by procuring skills allowing them to carry out the necessary tasks, including: the organization of investigations, planning the gathering of data, the detection and taking of evidence as well as the required administrative activities. Graduates usually began their professional career at the Police or at the National Tax and Customs Administration.

The Criminal Intelligence specialisation aims to train students to become experts in knowing criminals' modus operandi and the relevant legislative background of gathering secret intelligence. The knowledge of Criminology dominates within the Criminal Investigation specialisation. Here, graduates study the prevention, investigation and providing of evidence for crimes. Within the Economic Crime Investigation specialisation graduates will become experts capable of recognising economic crimes, identifying their legal properties and revealing them independently. Within the Financial Investigation specialisation participants gain knowledge that comes under the remit of the National Tax and Customs Administration of Hungary e.g. studies in excise duty, tax and tariff.

Law Enforcement Administration BA

Specializations in:

- Private Security
- Corrections
- Administrative Policing
- Border Policing
- Migration
- Traffic Policing
- Public Order
- Customs and Excise Administration

Graduates in Law Enforcement Administration are able to choose among a wide variety of specializations, offering them a personalized education.

Graduates of the Private Security specialisation can work in different positions with civilian companies for protecting persons and property, organisations for environmental conservation or for armed security companies. Graduates of the Corrections specialisation can carry out special administration, official, guarding and protection tasks as they guard, educate and rehabilitate inmates and help them reintegrate into society. Border Policing specialists work afterwards for the Police. Students within this specialism are prepared for carrying out tasks in the field of border control, border surveillance and criminal investigation, border policing administration, alien administration and asylum. The aim of the training within the Traffic Policing specialisation is to help students acquire the necessary knowledge of traffic control and checks. Graduates of the Administrative Policing specialisation have a wide ranging knowledge of administrative policing. Public Order specialisation graduates are trained to organise and carry out leadership tasks in activities related to police support units, maintaining public order and managing special situations. Customs and Excise Administration specialists learn about special legislation related to tariff, tariff policy, excise, tariff and trade.

Law Enforcement MA

Specializations in:

- Law Enforcement Theory
- Law Enforcement Manager
- Police Support Units
- Analysis and Assessment
- Prevention of Organized Crime

Employees of the armed forces, officers with at least two year professional experience are able to deepen their knowledge and advance their career throughout this Master's program. This program prepares candidates to successfully fulfil middle and top management positions.

Besides deepening their professional knowledge, the program aims to develop their leadership and management skills. Activities related to leadership, especially in the field of law enforcement also require special personal attributes and competences, such as taking personal responsibility, decisiveness and problem recognition and problem solving skills. Their studies also embrace the special fields of security policy, policing administration, national security and law enforcement technology, psychology, pedagogy, economy and logistics, HR management and general quality assurance.

DOCTORATE TRAINING AS A VISION FOR THE FUTURE

Today, Police Sciences are definitely appreciated in the field of higher education and public service. Within this knowledge-based approach to policing activities, practical knowledge is increasingly related to scientific knowledge instead of legal education and practice-based training and this needs continuous improvement – in accordance with the principles and practice of lifelong learning theory. The education at the Faculty and the Doctoral School of Policing (1) shall be based on research-based scientific knowledge, and (2) shall promote the spread of a knowledge-based policing culture.

Doctoral programs must also adhere to technological developments that have changed the work of policing and to the fact that a new generation of law enforcement professionals have emerged with a high level of skills using new technology and devices. The tasks of the Doctoral School on Policing are to ensure the provision of education to junior academics and researchers however, it must also be able to provide highly trained professionals whose sensitivity and problem-solving skills are above the professional average and who are able to learn analytical skills and an open-minded approach to social risks and emergencies during their doctoral training.

The research themes of the Doctoral School of Policing will fit into three main directions: (1) General theories of policing; history of policing; national security and policing; (2) Special fields of policing; EU and international relations of policing; and (3) legal, sociological, criminological aspects of policing activity, as well as the importance of criminalistics in the field of policing. Nevertheless, the Doctoral School on Policing acts as a kind of think tank which accepts the undertaking of any kind of high level policing research.



INSTITUTE OF CRIMINAL SCIENCES



Head of Institute | **Prof. Dr. Pol. Maj. Gen. (Ret.) Béla Blaskó**, Professor

Vice-dean for Education, General Secretary of the Hungarian Society of Criminal Law and also Deputy Chair of the Hungarian Association of Police Science, Chair of its Criminal Section. Head of the Editorial Board of the Scientific Journal of Hungarian Police (Magyar Rendészet). Full member of the Scientific Council of the Ministry of the Interior, Resident Expert of the National Qualifications Authority. Member of the Law Enforcement Subcommittee of the Hungarian Academy of Sciences, Member of the Public Body of the Hungarian Academy of Sciences.

The core activity of our Institute is to teach criminal sciences at BA and MA level, not only for the Faculty of Law Enforcement, but all Faculties in the frame of the 'comprehensive module'.

The subjects delivered exclusively by our Institute are the following: Criminal Law, Criminal Procedure Law, Criminology and Public Administration Criminal Law.

The Institute consists of 4 departments:

The Department of Criminal Law
The Department of Criminal Procedure Law
The Department of Criminology
The Department of Public Administration Criminal Law

Our teachers and professors take part in numerous scientific conferences both in Hungary and abroad. They often present their papers and publish the outcomes of their research in English. Many of our teachers have participated in English workshops organized by CEPOL. They are also actively engaged in Erasmus mobility

activities, as we believe that the exchange of knowledge and best practices is crucial in terms of personal development. We have especially strong ties to Germany whilst we have also represented our University at the international Criminology Symposium in Stockholm 2014.

Our Institute organized a scientific conference entitled 'Criminal Sciences in Higher Education' on the occasion of the Celebration of Hungarian Science on the 6th November 2013. Another significant event was 'The application of contravention law' conference organized by the Department of Public Administration Criminal Law in 2013.

We also help the students in their Students' Scientific Association activities as general competitions are organised every six months. A large number of our students take part in the Scientific Students' Association competition with great results.

DEPARTMENT OF CRIMINAL LAW

Head of Department | **Prof. Dr. Pol. Maj. Gen. (Ret.) Béla Blaskó**, Professor

Criminal law is a determinant and extremely significant branch of law in the system of criminal sciences. Students should acquire a comprehensive knowledge in order to understand the other fields of law enforcement and to obtain the theoretical and practical basics.

In our BA program we aim for our students to obtain such theoretical and statutory law knowledge so that they are enabled to fulfil special law enforcement tasks, to observe legality and to be up to date with criminal legislation. In our MA programme we also have courses on international judicial cooperation.

We are continually updating our teaching materials according to the changes of the Criminal Code, and we also take part in the so called 'mentor training' of the Hungarian Police. In addition to these activities, the employees of the Constitution Protection Office and the

National Tax and Customs Administration of Hungary were given a briefing about the novelties of the 2012 "stand-your-ground" law (Act C of 2012 on the Criminal Code).

The teachers in our department carry out a lot of research and regularly give presentations at scientific conferences. Their special fields are in: the change of jurisdiction since the change of regime; Criminal responsibility; ultima ratio and intention; the changes in combating money laundering in Hungary and abroad.

Our Department helps the activities of the Students' Scientific Association, coordinated by the Department of Criminal Procedure Law. Our students take part in competitions to which they submit research papers in several sections twice a year.

DEPARTMENT OF CRIMINAL PROCEDURE LAW

Head of Department | **Dr. Zsanett Fantoly PhD**, Associate Professor

Our educational focus is on criminal procedure law, offering our students both the static part and the provisions referring to investigation, as well as the rules of legal procedures from the dynamic part. We make use both of our law case archive and of our textbook. The two-semester subject is completed by undertaking both an oral and a final examination.

The main domains of research and publication are: the efficiency of criminal procedure; penal negotiation systems; the legal person's criminal responsibility; the constitutional problems of capital punishment; instrumental testimony verification; the attempt to prove a case; legal charge; the criminological examination of the efficiency of criminal procedures.

Students acquire both theoretical and practical knowledge during the study of our subject. The research results of the Department are published in monographs, textbooks, notes, auxiliary teaching materials and research studies.

The students mentored by our Department are highly rated at the Students' Scientific Association events both within the Faculty and at national conferences.

DEPARTMENT OF CRIMINOLOGY

Head of Department | **Dr. Tünde Barabás PhD**, Associate Professor

The principal courses taught by the Department are: criminology; the maltreatment of juveniles and seniors; the theory and practice of crime prevention; and the law enforcement management of drug problems. Our teachers understand the importance of building a network of acting professionals at the police forces, the Prosecutor's Offices, the National Institute of Criminology, and at civil organisations associated with law enforcement activities. They regularly participate in national and international conferences related to Criminology and regularly organise such conferences themselves.

The main research fields are: victimology; restorative justice; the criminology of inmates; crimes committed by senior citizens; the impact of the former political regime on crime; organised crime; the criminology of juveniles; drug policy; the media and the police force;

crime prevention; as well as research into the efficiency of drug strategies and law enforcement prevention. The successful Narcology specialisation course announced by our Department embraces the whole spectrum of drug issues concerning its medical, social, educational, and criminal aspects.

Our students regularly submit their papers to Students' Scientific Association Conferences both at our Faculty and at national level with significant success. Lecturers and students maintain a close cooperation regarding their vast sum of theses.

Our Department does not only participate in educational work but also regularly represents itself among the national and international scientific community.

DEPARTMENT OF CRIMINAL PROCEDURE LAW

Head of Department | **Dr. Pol. Maj. Judit Nagy PhD**, Associate Professor

The Department of Public Administration Criminal Law is the youngest of the departments of the Institute. We have only 4 teachers who are responsible for the development and teaching of the Law on Minor Offences. The major aim of our erudite teachers who constantly update their knowledge is to train their students to become highly qualified specialists in their special field, able to react flexibly to professional challenges in practical life, as well as open-minded experts receptive to scientific issues.

The teachers - among them two associate professors -, quite apart from their outstanding teaching activities, are increasingly engaged with national and international scientific activity while they also support the students' scientific participation in the Scientific Student Association (SSA) and similar professional forums. The department cultivates excellent relationships with different professional organisations and university research workshops of this field of science.

INSTITUTE OF PUBLIC LAW ENFORCEMENT AND APPLIED MANAGEMENT THEORY



Head of Institute | **Dr. Pol. Brig. Gen. Gábor Kovács PhD**, Associate Professor

He has been Vice-Rector for Education and Head of the Institute of Public Law Enforcement and Applied Management Theory at the National University of Public Service since 2012. He habilitated in 2008. He has been teaching on all levels of higher education (BA, MA and PhD) since 1989. He is a correspondent member of the public body of the Hungarian Academy of Sciences and a founding member of the Executive Committee of the Hungarian Association of Police Sciences. He spent 18 months in Ankara, Turkey as a Long Time Resident Advisor dealing with Integrated Border Management, funded by the EU Twinning project in 2010.

The areas of science covered by the Institute are: police science; psychology; sociology; jurisprudence and law enforcement management. Since its foundation in 2013, the Institute has coordinated and developed a new training structure and curriculum content, both consisting of interdependent elements.

The Institute is actively involved in conducting training and examinations at a variety of law enforcement agencies and organises a wide range of scientific and professional conferences.

The Institute consists of three departments:

Department of Law Enforcement Management Theory
Department of Behavioural Sciences
Department of Applied Law Enforcement Sciences

The Institute holds extensive useful relationships. It cooperates with experts and psychologists from relevant public organisations, the National Tax and Customs Administration, the National Police Headquarters, the Forensic Psychiatric Mental Institution, the Semmelweis University, the Faculty of Pedagogy and Psychology of the ELTE University and the Ministry of Defence.

DEPARTMENT OF LAW ENFORCEMENT MANAGEMENT THEORY

Head of Department | **Dr. Pol. Brig. Gen. Gábor Kovács PhD**, Associate Professor

The Department of Law Enforcement Management Theory delivers subjects related to general law enforcement and law enforcement management as well as organisation theory. It performs teaching and research tasks in law enforcement management and organisation theory and the related disciplines and supports and helps students' scientific activities.

The Department manages and carries out duties concerning the MA program in Law Enforcement Management and coordinates the tasks related to its development. Some of the teachers are co-authors of the textbook Top-level management at law enforcement agencies.

The Department participated in the development of the textbook for junior police officers entitled Handbook for

junior police officers. It is involved in conducting the subject Management Theory within the 'comprehensive module' and in carrying out tasks related to the teaching of management and organisation theory, also contributing to the development of a textbook on the subject.

Upon request from stakeholder organisations, the teachers of the Department regularly take part in training, research and professional consultations related to issues in management and organisation theory and also regularly publish scientific studies.

Our lecturers have also taken part in leadership training courses organised for commissioned officers of the Police, Disaster Management and the Prison Service.

HANDBOOK FOR YOUNG POLICE OFFICERS

The National Police Headquarters in co-operation with the National University of Public Service has introduced the Handbook for Young Police Officers. The aim of the handbook is to provide guidance for young police officers at the beginning of their careers. However, it is also useful for future commandants and leaders of law enforcement. The handbook covers the requirements of law enforcement, the organizational structure of the police along with the system of command and control. Furthermore, it provides information on exercising leadership functions at law enforcement bodies and on the tasks of the related specialized services.

DEPARTMENT OF BEHAVIOURAL SCIENCES

Head of Department | **Dr. Judit Hegedűs PhD**, Associate Professor

The Department of Behavioural Sciences was established in 2012, formed by merging two already existing departments (the Department and Laboratory of Psychology, and the Department of Social Studies). The aim of the Department is to improve psychological competences and to provide an organisational and methodological support to criminal psychological, psychological and pedagogical research.

Within the area of research, a special emphasis is placed on renewing the methodology of instruction, reinforcing training-based instruction, improving the skills and competencies needed for the officers to perform and providing students with methods that help them in their professional work.

The main fields of research are: Criminal psycholinguistics; interrogation tactics; studying the internal dynamics of criminal duos and groups; criminal personality and subculture (profiling); the media and their impact on crime; studying the post offensive stage with delinquents committing crimes against life; stress and stress factors in law enforcement; and child friendly justice.

The Department considers talent management a priority and offers assistance to students who are planning to write papers for the Students' Scientific Association, a prominent Hungarian organisation for undergraduate research.

DEPARTMENT OF APPLIED LAW ENFORCEMENT SCIENCE

Head of Department | **Dr. Zoltan Balla PhD**, Associate Professor

The Department of Applied Law Enforcement Science was established in 2012. It is the largest organisational unit of the Faculty; its fifteen teachers deliver twenty-eight subjects.

Among the teachers there are two university professors, one habilitated professor and five university and

college associate professors. The others are conducting PhD studies.

The profile of the Department is that it teaches subjects related to law enforcement. Research conducted by its staff is also connected to this field, especially concerning the investigation of the Theory of Law Enforcement.

NUPS LAW ENFORCEMENT ACADEMIC RESEARCH GROUP

The NUPS Law Enforcement Academic Research Group was founded in March, 2013.

The aim of the foundation is to promote the science of Law Enforcement through its demanding and systematic cultivation. Now, as Police Science has a subcommittee in the Hungarian Academy of Sciences, and as it has been recognised as a discipline by the Hungarian Accreditation Committee, it is particularly important that workshops are created where scientific discourses can take place providing a regular meeting opportunity for those who are interested in law enforcement: researchers, academics, students, people working in public order defence and civil citizens.

Since its foundation, numerous successful and popular conferences and professional roundtable discussions have been held in a wide variety of law enforcement topics. In the spring of 2014, a highly successful law enforcement competition was carried out with 19 applications received.

INSTITUTE OF LAW ENFORCEMENT TRAINING AND EDUCATION



Head of Institute | **dr. Pol. Lt. Col. Attila Simon**, Lecturer

Police colonel Simon started his career as a police patrol officer at the Traffic Policing Department in Budapest. He has been a university lecturer for 20 years now. Currently his tasks as head of the Institute of Law Enforcement Education and Training includes the co-ordination of the practical policing training administered by the Institution, training and the management of its organisational units.

The Institute began its operations on 31 January 2012. It is involved in delivering subjects related to introducing organisational culture, practical skills in taking police measures, formal training, as well as marksmanship and IT, including the operation of the ITC systems used by law enforcement agencies.

Our main goal is to develop the students' sense of policing identity, their formal and service disciplines, socialisation in law enforcement, physical fitness and command skills. We prepare the first year full-time students within the policing specialisations for the special examination for guards and patrols. We organise and conduct their exams as well as the training for second-year full time students in support units activities and other, extra-mural trainings.

In accordance with the Minister of the Interior's assignment, we considered it as a priority to organise and deliver the subject with a significantly increased number of lessons on RoboCop, the integrated management, case processing and electronic document management system used by the Hungarian Police. Starting from the 2013/2014 academic year, our aim is to provide the

students with a course which enables them to understand the main elements of this complex practical activity and to develop high-level skills in its usage.

The Institute ensures cooperation with law enforcement agencies in order to be able to provide practical training, field trips and work placement for the students. It manages practical policing training, the training related to carrying out measures by guards, patrols, support units, patrol leaders and police officers, as well as training students in the appropriate attitude to instructions and commands and in specialised regulations concerning the executive staff of the various branches of the service.

In June 2012 we organised a professional conference entitled Tactics of taking measures, with the participation of representatives from all the law enforcement educational institutions.

At the end of the support units training in May 2013, students presented their knowledge to the leadership of the University and the Faculty and experts from law enforcement agencies. The event was organised again in September 2013 for judges and prosecutors.

DEPARTMENT OF PHYSICAL EDUCATION AND COMBAT SPORTS

Head of Department | **Dr. Tamás Freyer PhD**, Associate Professor

The Department of Physical Education is responsible for the subjects Law Enforcement PE and Police PE and self-defence and for contributing to the students' physical and fitness training.

Our teachers are very well qualified sports specialists who conduct extra sessions after the lessons: combat sports (judo, ju-jitsu) but also the latest modern trainings (crossfit, TRX). The University has founded its Sports Club, where you can find special departments for football, water polo, basketball, hiking and fencing. Our students take part in the police, military and Hungarian

championships and they won the European and the World Championship in 2013.

Apart from this, the teaching of physical education given at the Faculty of Public Administration is also provided by the Department. Besides the lessons in the timetable – acting on the assignment of the Minister of the Interior – the Department provides at least two extra lessons a week for students. The task of this organisational unit is to ensure the attendance of students in sporting events organised for universities, law enforcement organisations and faculties, and carrying out the organisational work of the events.

OFFICE OF LAW ENFORCEMENT TRAINING AND EDUCATION

Group for Specialised Training and Education

The Department and the Group are involved in familiarising the students with the practical skills required for taking policing measures and with the culture of law enforcement organisations in formal training, marksmanship, the rules of service contacts and they also have a prominent role in the education of students.

The Group delivers the subjects: The Tactics of Taking Measures; General Service Knowledge; Marksmanship; and coordinates the support units training.

Involved in extra-curricular activities, it takes part in the students' physical, fitness and formal training. It organises

and carries out the basic training of first-year students and carries out tasks related to the preparation, organising and securing of the passing out ceremony of graduates.

The Group also has tasks related to the security of the Faculty. It schedules, organises and manages the students' duty service, supervises the work of the Faculty Students Guard. Its activities include securing conferences, ceremonies and other events at the Faculty and carrying out the related preparation tasks.

Group for IT Training

The Group for IT Training is involved in preparing the students for tasks related to computer technology and informatics. It provides the teaching of subjects Computer Science and RoboCop.

INDEPENDENT DEPARTMENTS OF THE FACULTY

DEPARTMENT OF IMMIGRATION AND NATIONALITY

Head of Department | **Dr. Zoltán Hautzinger PhD**, Associate Professor

The Department of Immigration and Nationality was established in 2012. Our main objective is to ensure highly qualified professionals for the Office of Immigration and Nationality. At present an associate professor, three assistant lecturers and an administrator work in this department full time. In addition, temporary instructors and guest lecturers also help with providing high-level training.

Students receive a comprehensive knowledge of migration in both its historical and theoretical aspects and gain detailed information about Hungarian and relevant EU

regulations, the processing and professional content of each status and the institutional background.

In the framework of our teaching, research and publication activities, we focus on the special fields of citizenship, aliens policing and asylum. We regularly participate in professional events and conferences.

Apart from teaching, our lecturers help to prepare talented students for Scientific Students' Associations Conferences and other professional competitions.

DEPARTMENT OF CRIMINALISTICS

Head of Department | **Prof. Dr. Col. Erzsébet Füstzer PhD**, Professor

The Criminalistics Department is one of the first departments that was created together with the foundation of the Police College (1971), the predecessor of the Faculty of Law Enforcement at the National University of Public Service.

In the forensic laboratory of the Department students can acquire the methodology of detecting, retrieving and recording physical evidence and the techniques of forensic photography. The laboratory has a tactics room, which provides simulation exercises in various investigative procedures.

The staff of the Department conduct research in various areas of theory and practice in the field of Criminalistics,

e.g. the issues of identification and identifiability, using the expert opinions of graphologists in court, the problems of the efficient detection of damaging the natural environment and of other crimes against the environment etc.

We help the students' scientific research and their work in the Students' Scientific Association (SSA) with success; every year several of them are placed high at SSA events.

We regularly participate in the life of the scientific community, in conferences, doctoral evaluation procedures and at other scientific events.

DEPARTMENT OF CORRECTIONS

Head of Department | **Prof. Dr. Corr. Brig. Gen. Péter Ruzsonyi**, Professor

The Department employs only a few members of staff, each of whom conduct research, and develops and teach their own subject individually. The Department's efforts have brought significant achievements, as, according to an investigation covering the last 20 years conducted by the Department, corrections officers who graduated at the specialisation of Corrections are the most stable and the most successful members within the staff of the Prison Service.

Besides teaching students at a high-level, teachers of the Department participate in significant research programs – including international research – and have outstanding achievements in terms of professional publications. The main research area of our teachers is in the field of custodial sentences. As such, there are three main research fields: criminal psychology and pedagogy; monitoring the legal regulations and their changes; and the examination

of the static and dynamic security elements of corrections that have to or can be applied.

A Students' Scientific Association (SSA) has been working in our Department since 2008. Within this framework we have lectures on a weekly basis, we organise thematic weeks and visit institutes monthly. The Academic Workshop of Corrections was founded in September 2013 and its students participate in several scientific and public research projects under the supervision of teachers who manage these projects.

The Corrections Law Laboratory was inaugurated in November 2013 so that the students of the Department can undertake the subject Corrections Law (the knowledge of which is indispensable in their profession) at an advanced level thanks to the highly authentic environment and the available academic literature.

DEPARTMENT OF BORDER POLICING

Head of Department | **Prof. Dr. Bg. Col. (Ret.) János Varga PhD**, Professor

Owing to the modernisation of the Border Guard, its integration with the Police and Hungary's accession to the Schengen system, the range of opportunities for commissioned border guard officers has been expanded to an extent unimaginable before. Our graduates are capable of guarding the external borders of the European Union according to the Schengen requirements. Many of them perform their duties in Warsaw as the officials of FRONTEX. They carry out tasks in Greece, where they can be involved in FRONTEX operations, in Moldova where they fulfil missions as experts of EUBAM and they also work at the Hungarian Consulate in Istanbul, where they help with issuing visas as document experts.

It is most favourable from the aspect of the scientific activities conducted by the Department that it is the host institution of the Border Policing Section of the

Hungarian Association of Police Sciences; it also operates the website for the Section and contributes to the editing of the online scientific periodical Border Policing Studies.

All the teachers in our Department either have a PhD degree or conduct doctoral (PhD) studies. Some teachers are involved in the doctoral (PhD) training as the head of a field of research or as supervisors.

In the field of scientific research we give preference to topics related to border control in Hungary and in the EU. Among the achievements of our work in the last few years we should highlight the development of the Hungarian national version of the Schengen Handbook. By transforming the Schengen Borders Code into an e-learning tool the Department proved its ability to facilitate the development of professional practice with efficient and up-to-date teaching methodology and techniques.

BORDERPOL NETWORK

A non-profit global organization, BORDERPOL aims to increase the security of borders and optimization of border control by serving as a worldwide network of border control experts since 2003. Although the first initiative for its establishment came from Hungary in 1999, the organization was founded four years later in Ottawa, Canada.

BORDERPOL supports the security of borders by providing information, methodological assistance, advices and recommendations. Furthermore, it contributes to the development of the legal basis of border control bodies, their organization and operation, the technical requirements thereof and the co-operation between these bodies. These activities are realized inter alia through biannual workshops.

The 2013 May workshop was hosted by the Faculty of Law Enforcement at the National University of Public Service. The event served as a great opportunity to strengthen the relationship between BORDERPOL and NUPS and to initiate the exploration of further co-operation.

DEPARTMENT OF CRIMINAL INVESTIGATION AND ECONOMIC CRIME INVESTIGATION

Head of Department | **Dr. Pol. Lt. Col. Ferenc Szendrei PhD**, Associate Professor

The Department is responsible for training Law Enforcement Managers in Criminal Investigation, Economic Crime Investigation and Criminal Intelligence as well as delivering the special, further training program in the Economic Management of Law Enforcement.

The main goal of the education we provide at undergraduate (BA) level is to train crime specialists who are able to fulfil their tasks as junior officers or subordinate commanders for the Police and for the CI agencies of the National Tax and Customs Administration and who have suitable knowledge of the methodology of conducting criminal investigations, of the legal provisions relating to the confidentiality of the information collected, and who are able to conduct criminal procedures and confidential information gathering on their own.

At Master's (MA) level the Department is responsible for the training of Criminal Investigation Managers, Criminal

Analysis and Assessment Experts, and for the special training of combating organised crime.

In the last two years, we have been working on brand new specialisations at both BA and MA level. Specialisations in Criminal Intelligence (BA), Combating Organised Crime (MA) and Crime Analysis and Assessment (MA) were launched in 2013.

Our main areas of research and publication are: confidential information gathering; organised crime; terrorism; crime analysis and evaluation; corruption; money laundering; economic crime; finance, taxation and accounting (legal), related to the field of criminal investigation.

Due to the special subjects taught by the Department, our students present their papers both at the Students' Scientific Association (SSA) and at other institutional events in the field mainly related to economic crime.

DEPARTMENT OF PUBLIC SAFETY

Head of Department | **Dr. Pol. Lt. Col. Róbert Major PhD**, Associate Professor

The courses delivered by the Department basically cover knowledge related to the carrying out of policing duties in public places. We expect our graduates to finish their studies in possession of high-level general and professional knowledge resulting in appropriate human behaviour, which should be accompanied by professional commitment and by the taking of responsibility. Training within the Public Order and the Traffic Policing specialisations are supplemented by command' training with the aim of enabling the graduates from these specialisations to conduct leadership activities, plan the work of their subordinates and to precisely define and control tasks.

In order to fulfil these aims, in the last few years we have introduced significant changes in our curriculum, considering the opinion and requirements of professional organisations and in order to make it more practice-oriented. Thus, we want to ensure that our graduates will be able to start and to carry out their work immediately, smoothly and having all the necessary theoretical and practical knowledge.

Apart from carrying out educational tasks, our Department is actively involved in the scientific life of the institution. The fields of our research are mainly related to traffic safety, improving the efficiency of carrying out duties in public places, enhancing the public's sense of security, areas that also prevail in our publications. We should emphasise the extensive international relations of our Department, as a result of which we have regular professional visits and receive foreign guests, mainly to and from partner institutions in Germany and with the help of partner organisations.

Our students achieve good results at the events organised by the Students' Scientific Association both within the University and in Hungary.

We regularly organise professional events where our students and teachers have the opportunity to meet the leaders of our branch of the service and where students can receive answers to their questions.

The teachers and trainers of our Department work in the Departmental Sections for Traffic Policing and Public Order.

DEPARTMENT OF PRIVATE SECURITY AND MUNICIPAL POLICING

Head of Department | **Dr. László Christián PhD**, Associate Professor

The Department is responsible for training full-time and part-time students within the undergraduate (BA) specialisation in Private Security with further specialisations in Information Security and Municipal Policing.

The Private Security specialisation is being revised; our students will all have the same uniform from September and new study books are being prepared for the main subjects (The Theoretical Foundations of Private Security, Personal and Property Protection, Protection of Facilities, Security Techniques). A larger and more colourful training portfolio is being offered. For instance, we have launched a specialised course in private investigation.

Effective cooperation takes place with the professional chamber (the Chamber of Bodyguards, Property Protection and Private Detectives) and with the leading private

security companies, primarily in the form of job offers, summer work placements and scholarship programmes.

With the aim of creating a tradition, in 2013 we organised the event entitled Private Security Professionals Day involving a job fair.

In September 2014, we opened a special classroom for private security. The Private Security Board of Education has been set up to support our training.

Professional internships and job opportunities are available within the University at the Ludovika Security Service. Two of our graduates have already worked for the service and many other students of ours complete their summer work placement there.

DEPARTMENT OF LAW ENFORCEMENT THEORY

Head of Department | **Prof. Dr. Col. (Ret.) János Sallai PhD**, Professor

The Department of Law Enforcement Theory was established by the Senate of the University on the 1st of February, 2014. Its main duties involve teaching Law Enforcement Theory to MA and future doctoral (PhD) students along with the research and teaching of the subject the History of Law Enforcement.

The establishment of the Department is closely linked to the process of modernising the training at the Faculty, which also provides MA training for law enforcement agencies and is establishing an accredited doctoral (PhD) school in the field of Law Enforcement. Fulfilling the wide range of these new and highly specialised tasks is impossible without a well-qualified teaching unit and a department specialised in this field.

Among our staff (comprised of the head of department and the four lecturers) three have an academic doctoral degree and two possess a habilitated PhD degree; four of them are university professors and one is a university associate professor. In accordance with the profile of

the University, three of them are former professional police officers and one instructor is an internationally recognised expert in the science of Criminalistics. All of them are included in the national doctoral register and that of the Hungarian Academy of Sciences and have long been performing internationally recognised scientific activities.

The basic tasks of the Department:

- teaching Law Enforcement Theory, and, in a smaller proportion, the History of Law Enforcement in BA, MA and doctoral programs,
- conducting scientific research in Law Enforcement, the publication of scientific results, curriculum development,
- establishment and maintenance of professional international relations,
- joint work with law enforcement agencies and scientific organisations,
- assistance with the students' scientific work.

DEPARTMENT OF CUSTOMS AND FINANCE GUARD

Head of Department | **Dr. Fg. Lt. Col. Andrea Szabó PhD**, Associate Professor

Our Department trains officers for the National Tax and Customs Administration of Hungary. After the training, graduates get qualifications as Law Enforcement Administration Managers (those specialised in Customs and Excise Administration) and as Criminal Administration Managers (those in the Financial Investigation specialisation).

Throughout the training, levels of knowledge are built on gradually, enabling the graduates to carry out their professional and law enforcement tasks with success.

The Department participates in MA training; graduates from this two-year program get the qualification of Law Enforcement Manager. Upon the suggestion of the Department, a new course has been launched on Risk Analysis and Management in the framework of the MA program from 2014/2015. The popularity of the training conducted by the Department is proven by the number of applicants; it amounts to thirty times more than the training quota.

Our Department co-operates with the organisational units of the National Tax and Customs Administration of Hungary, our teachers usually participate in professional trainings and meetings organised by this organisation.

The Department carries out research in several fields, related to e.g. law enforcement higher education, taxation, excise duty law, the impact of EU decisions concerning product classification, customs law and commercial policy, etc.

The staff of the Department regularly participate in meetings and trainings organised by the European Police College (CEPOL) and take part in Community programs organised by Customs/ Fiscals.

We regularly participate in national and international conferences. Also, the Department itself organised a successful international conference called 'The Current Challenges of Tax and Customs Services' in November 2013.

FOREIGN AND TECHNICAL LANGUAGES CENTRE

Head of Department | **Dr. Magdolna Holló Mátételkiné PhD**, Associate Professor

The educational objectives of the subjects Foreign Language (BA) and Technical Language (MA) are the acquisition of law enforcement technical language based on the intermediate (B2) level knowledge of general foreign languages and the development of communicative competences in English, German, French and Russian. Students possessing a certificate of advanced level (C1) language examination have the possibility to learn a Chinese language.

The purpose of language training is the acquisition of foreign languages used in law enforcement, the terminology used in technical contexts and language fields related to the communicative circumstances of a particular area of law enforcement and the development of law enforcement, technical language abilities and skills, communicative language competences and their usage related to general and professional contexts, situations, topics, corpora and tasks.

The opportunity for the students to elect a foreign language to study is in accordance with the Institutional Development Plan of the University, according to which the tuition of a technical language (primarily English) is obligatory on a level which enables the students to participate in international communication and mobility. It is by providing high-level technical language tuition that we can achieve our main objective, i.e. to help the students acquire a practical knowledge of a foreign language, which, on the one hand, will enable them to study the foreign language literature needed for their profession, and, on the other hand, will offer the opportunity for a growing number of students to study or spend their work placement abroad or even to be involved in international, professional projects and operations after graduation.

We regularly publish papers, primarily in the framework of technical language (language for special purposes, LSP) research, in Hungarian, foreign and international journals, as well as participating in LSP and linguistic conferences, where we give lectures both in Hungarian and in foreign languages.

FACULTY OF INTERNATIONAL AND EUROPEAN STUDIES

In the past three years NUPS has become the centre of unified public service training and education in Hungary. As an integral part of this process, the Institute of International Studies of NUPS has become a major pool of trainings, research and experts engaged in international studies connected to all of the professional fields of public service. The result of this organic development is the establishment of the Faculty of International and European Studies.

The Faculty's aim is to raise and train experts who can actively contribute to the effective management of international relations. We teach our students to interpret, assess and evaluate the political, economic, social and environmental dynamics shaping our world. The Faculty is building a multi coloured, open minded international student, teacher and researcher community. Its vision is to become an 'opened window for the world', match point of cultures and nations.



Dr. Péter Tálas PhD
Dean

Péter Tálas is a historian, political scientist, security policy expert, the Candidate of Political Sciences. After graduating from Eötvös Loránd University he was working as a university lecturer and also gained experience in media between 1994 and 2000. Meanwhile he joined the Institute for Strategic and Defense Studies and gradually moving up the ranks became its director in 2003, fulfilling this position ever since, despite repeated institutional transformations. Publishing or co-authoring 10 books, more than 150 monographs and papers along with more than 300 articles he is a widely acknowledged and renowned expert on security and defense policy in Hungary. Most recently he has been appointed as the Dean of the Faculty of International and European Studies of the National University of Public Service.

The new Faculty's program portfolio is responding to currents changes and challenges on the field of classical international relations and diplomacy. Considering that the values, methods and priorities of international cooperation and diplomacy are undergoing a dramatic change, fulfilling an international public service career is still a very attractive, however more and more difficult challenge for young talents. The Faculty is going to prepare candidates on these challenges due to its innovative education and research activity, as a first of its kind Faculty in the country.

Flagship topics of the Faculty will be: dependency of national and international public policy making and

administration, system of international public law, institutions of the European integration, thematic strategic and security policy, international negotiation techniques and foreign language development of students. The new Faculty will be also prepared to deliver continuing education courses for acting diplomats, while preparing the after growth for national foreign service, as well as for international and European institutions via preparation on EPSO (European Personnel Selection Office) exam preparations for example. The Faculty aims to become a strong think tank on the field of public policy and state-building with close ties to Europe, China, USA and further strategically important partner countries.

DEGREE PROGRAMS

Security and Defence Policy BA and MA

The 6 semester long BA program and the 4 semester long MA program provide the students with theoretical foundation of security and defence studies and reach out to issues such as the tasks enlisted in the Common Security and Defence Policy of the EU, NATO humanitarian and rescue tasks, conflict prevention and peace-keeping, tasks of combat forces in crisis management to joint disarmament operations, military advice and assistance and tasks in post-conflict stabilisation.

Careful development of these programs goes back two decades. As a result of unrelenting curriculum development in the field of security and defence policy, NUPS has managed to create a unique field of education as no other Hungarian university has these kinds of programs in their portfolio. The BA program was added in 2013 with the joint university subjects providing a common understanding and knowledge for all civilian, military and police students at the university. The pool of lecturers and experts we have guarantees the continuous updating and incorporation of contemporary research results into the programs.

Security and Defence Policy also has a PhD Program within the Doctoral School of Military Science at the university which is available in both English and Hungarian. Security Studies will also be taught in English at MA level as a specialisation of the Master's in International Public Service to be launched in the academic year 2015/2016.

International Public Service Relations MA

The Master's in International Public Service Relations program offers an interdisciplinary approach to the constantly evolving realm of international relations. Our students will be acquainted with a broad range of contemporary questions in international relations, from the phenomenon of globalization to the law and policy making of international organizations to international law and the law of the European Union as well as hot topics such as good governance and integrity management. Upon completion of the program, graduates will benefit from a thorough and comprehensive understanding of today's international affairs as well as from the instruments that will enable them to critically assess, analyse and answer global and international problems and policy issues.

The aim of the program is to train experts able to fulfil tasks within international and EU agencies, in the administration of foreign affairs, defence policies and law enforcement as well. Four specializations are available:

- international public administration studies,
- security studies,
- policing studies,
- European studies.

Based on the International Public Service Relations master's program, an MA in International Public Service (MA) in English is also being launched during 2015, with specialisations in Security and Defence Studies and European Studies.

DEPARTMENT OF INTERNATIONAL SECURITY STUDIES



Head of Department | **Dr. General (Ret.) Zoltán Szenes**, Professor

Dr. Szenes is a graduate of the Russian Military Academy (MSc, Saint Petersburg), the Budapest University of Economics (MSc, dr. univ) and the Royal College of Defence Studies (London). He has also affiliated with education and research in the field of military sciences since 1982. During his active career Gen Szenes served in various commanding and staff positions in the Hungarian Defence Forces and NATO (Brussels, Naples), and was the Chief of Defence Staff from 2003 to 2005. After his retirement he dedicated his knowledge and expertise to educating future generations of military officers and public servants in the defense sector. Dr. Szenes was the Head of the Military Sciences Committee of the Hungarian Academy of Sciences (2008-2014). He is member of various national and international military, professional associations and societies in the fields of security and defence. Currently he is also visiting professor to the Baltic Defense College (Tartu, EST).

The mission of the department is to offer education and training for current and prospective members of the security and defence sectors (the Hungarian Defence Forces, the Police, institutions of national security and members of the public administration) in Hungary in the field of international security and national defence policy. Based on a comprehensive approach to the international security studies discipline, members of the faculty address the military, political, societal, economic and environmental challenges to security in education. Thus our students acquire a thorough understanding of global and regional security issues, the functioning of international security institutions (primarily the United Nations, the European Union, NATO and OSCE), and systematically structured knowledge on military security, conflict analysis and crisis management.

Members of the department participate in education in all degree and certificate programs of the faculty with relevant courses, specifically focusing on the International Security and Defence Policy programs (both BA/BSc and MA/MSc levels) and more broadly in the International Public Management (BA/BSc), the International Public Service Relations (MA/MSc) and the English-language International Public Service Relations (MA) programs, as well as in the one-semester long English-language international certificate program, Academy of Diplomacy Budapest. Based on high-profile research activities our staff is also involved in education at the Doctoral School of Military Sciences of NUPS, in close cooperation with the Centre for Strategic and Defence Studies within the Faculty of International and European Studies.

DEPARTMENT OF INTERNATIONAL ECONOMICS AND PUBLIC POLICY STUDIES



Head of Department | **Prof. Dr. Péter Halmai**, Professor

Dr. Halmai obtained PhD in economics and he is the Doctor of the Hungarian Academy of Sciences. His main fields of research are international economics, the economics of the European integration and the common agricultural policy of the EU. He is an acknowledged expert and consultant in the fields of trade policy, agricultural policy, the reorganization of corporations and commerce. Dr. Halmai is the member of the professional organizations EEA, EAAE, ECSA and the president of the Hungarian European Union Studies Association.

The mission of the department is to provide education and training for current and prospective members of the foreign and government services in public administration in the fields of international economics, foreign trade policies, as well as EU trade and financial policies. The Department of International Economics and Public Policy Studies has been founded upon a comprehensive approach to international economics, building on the synergies of disciplines bordering public policy, with a strong emphasis on political economy, policy analysis and public management applied to the problems of governmental administration. The education provided by the department is based on qualitative research that focuses on the application of

theory to practice. This effort is currently framed within the Bachelor (BA/BSc) and Master (MA/MSc) programs offered by the Faculty with prospective participation in the university's PhD programs and the future development of an interdisciplinary Doctoral School. Two Bachelor programs in International Public Management and in International Security and Defence Policy, as well as three Master programs in International Relations in Public Service (both in Hungarian and in English) and Security and Defence Policy, including specializations to law enforcement, security studies and European studies all require an insight to international economics which is provided by the department.

DEPARTMENT OF EUROPEAN STUDIES



Head of Department | **Dr. Boglárka Koller PhD**, Associate Professor

Dr. Koller graduated from the Corvinus University, Budapest as an economist in 1998; she also holds an MA in Nationalism Studies from the Central European University and an MSc in European Studies from the London School of Economics and Political Science. Her main research areas are governance and policy-making in the EU, history and theories of integration, differentiated integration and multi-speed Europe, identity issues and Euroscepticism East-Central Europe. She defended her PhD thesis (The dynamic model of the post-national identity structure) in 2004. She has numerous publications on European integration.

The mission of the department is to educate and train internationally competitive experts with thorough theoretical and professional knowledge on the European Union who are able to pursue successful careers in public service, in EU institutions or in other international organizations. The Department of European Studies – that has a strong multidisciplinary character – is responsible for teaching and researching the various aspects of EU integration and it is firmly dedicated to the synergy of education and research.

The education portfolio of the department includes the EU-related courses of the newly launched International Public Management (BA/BSc), and the English-language International Public Service Relations (MA/MSc) programs, as well as the EU-related courses of other modules

of the university. Thus, the Department of European Studies is responsible for teaching the history of European thought and integration, the EU policies, institutions, decision-making, comparative analysis of EU members-states, the economic and monetary integration, and the current issues and agendas in EU policy-making.

The main research focus of the department is the EU integration, encompassing the interpretation of the integration process through the answers provided to political, economic and societal challenges of the current crisis; the differentiation, integration and multi-speed Europe; the various forms of Europeanization and interest representation in Central and Eastern Europe in the post-enlargement period and the patterns of multi-level governance (MLG) in the region.

DEPARTMENT OF INTERNATIONAL RELATIONS AND DIPLOMACY



Head of Department | **Dr. Erzsébet Rózsa Nagyné PhD**, Associate Professor

Dr. N. Rózsa has been lecturing, conducting research and commenting in the media in Hungary and abroad on a wide variety of subjects related both to the Middle East, and WMD arms control and non-proliferation. Dr. N. Rózsa holds degrees in Semitic and Arabic Philology, and Iranian Studies as well as a PhD in International Relations. She has an extensive research network related to her fields of research, and she has been a guest lecturer at various universities in Hungary and abroad. She has been a member in several academic organizations, including

the Committee of International and Development Studies of the Hungarian Academy of Sciences (she is the Secretary of the Committee), and the Steering Committee of EuroMeSCo, the network of some 100 research institutions in Europe and the Mediterranean.

The mission of the department is to educate and train highly skilled professionals able to pursue a career in those institutions of public administration and foreign services that are connected to managing the foreign relations of Hungary in general and within international and EU institutions in particular. The department provides modern education and skill-based training at the faculty in the field of international relations in a multidisciplinary approach. In order to facilitate the effective first-hand transfer of experience-based knowledge and diplomatic skills, members of the department include practitioners from the foreign services diplomatic staff, international relations experts and researchers as well. The portfolio of the department includes courses on the theory and history of international relations, regional

studies, European integration, civilization and diplomatic studies within all Bachelor (BA/BSc) and Master (MA/MSc) programs of the Faculty of International and European Studies, as well as in the one-semester long English-language international certificate program, Academy of Diplomacy Budapest. The curricula offered by the Department of International Relations and Diplomacy within these programs, as well as applied research conducted by staff members, focus on the current agenda of international organizations and institutions, issues of foreign and security policy, state building, political violence, etc. in a problem-oriented, practice-based manner. The department identifies itself as a multidisciplinary educational and research centre that continuously deals with the theoretical and practical problems on the agenda of the international community.

DEPARTMENT OF INTERNATIONAL LAW



Head of Department | Prof. Dr. Erzsébet Szalayné Sándor, Professor

Dr. Sándor-Szalays research interests encompass international and European law as well; she has over 100 publications dealing with, among others, human rights, international protection of minorities, the European internal market, EU citizenship and the status of individuals under EU law in general. She is a former dean of the Faculty of Law of the University of Pécs, and honorary director at the Centre for European Research and Education at the Faculty of Law of the University of Pécs. She is professor honoris causa at the Babes-Bolyai University (Cluj-Napoca). In 2013 she was appointed as Deputy Commissioner for Fundamental Rights responsible for the protection of the rights of nationalities living in Hungary. She is a member of the Board of the Hungarian branch of FIDE (Fédération Internationale pour le Droit Européen) and a former member of the Board of Trustees of the Europäische Rechtsakademie (ERA) in Trier.

The mission of the department is to provide education and training for members of public administration in those branches which work in an international environment either within the foreign services branch or in other sectoral fields, as well as Hungarian representatives and staff members of international organizations. The Department of International Law participates in education and research at the Faculty of International and European Studies both at Bachelor (BA/BSc) and Master (MA/MSc) levels through offering a combination of modern interactive education and cutting edge comparative research methodology in the field of international law, specifically regarding the law of the European Union and other international institutions, the law of war and peace, as well as humanitarian law, human rights and minority rights protection.

Members of the department are renowned practitioners of the highest standards in the field, contributing to the

development of the professional networks of the faculty, conducting internationally embedded research, while also engaging in public and media discourse regarding their respective fields of expertise. Their outstanding experience in international law, with a special focus on human rights and minority rights issues make them a perfect choice for professional and scientific consultation for Hungarian and international students and staff members of the faculty.

An outstanding scholarly program of the Department of International Law is the Global Minority Rights Summer School, co-organized with Tom Lantos Institute and in co-operation with Middlesex University (MU), London, supported by the Ministry of Foreign Affairs and Trade of Hungary. The Summer School, organized annually since 2013 has a special focus on minority rights, political participation and civil society.

DEPARTMENT OF EUROPEAN PUBLIC AND PRIVATE LAW



Head of Department | Prof. Dr. Tekla Papp, Professor

Dr. Papp has been affiliated with the University of Szeged and currently the National University of Public Service, having an expertise in the law of the European common market, investment policies and investment protection, competition rights, EU consumer and marketing law, consumer protection law, copyright and intellectual property law, European corporate law, etc. An associate member of the Hungarian Academy of Sciences, a successful mentor and consultant in PhD and habilitation processes both in Hungary and abroad, Dr. Papp has become an acknowledged scholar with professional ties especially to Germany, Romania and Serbia. She is a member of several international societies and associations in the field of public and private law (SECOLA, SJAC).

The mission of the department is to provide a deep insight and thorough understanding of the dual nature of European law in the education programs and research activities of the Faculty of International and European Studies. Examining the parallel but densely interconnected public and private dimensions of European law offers a unique set of knowledge and comparative skills even among Hungarian institutions of higher education. This contribution underpins the faculty's overall effort to offer a complex view of European policies to our students, further enriching their professional knowledge. Members of the department participate in all relevant education programs of the Faculty in Bachelor (BA/BSc)

and Master (MA/MSc) levels in the fields of European integration (history, institutions, legislature and functioning of the European Union, justice and home affairs), the law of European common market, investment policies and investment protection, competition rights, EU consumer and marketing law, consumer protection law, copyright and intellectual property law, European corporate law, etc. The dual character of the department provides the opportunity for conducting interdisciplinary, comparative research and education, putting great emphasis on legal practice and case studies. Centre for Strategic and Defence Studies Research Centre for Chinese Society and Economics wsia and the role of Hungary within the Alliance.

RESEARCH CENTRE FOR CHINESE SOCIETY AND ECONOMICS



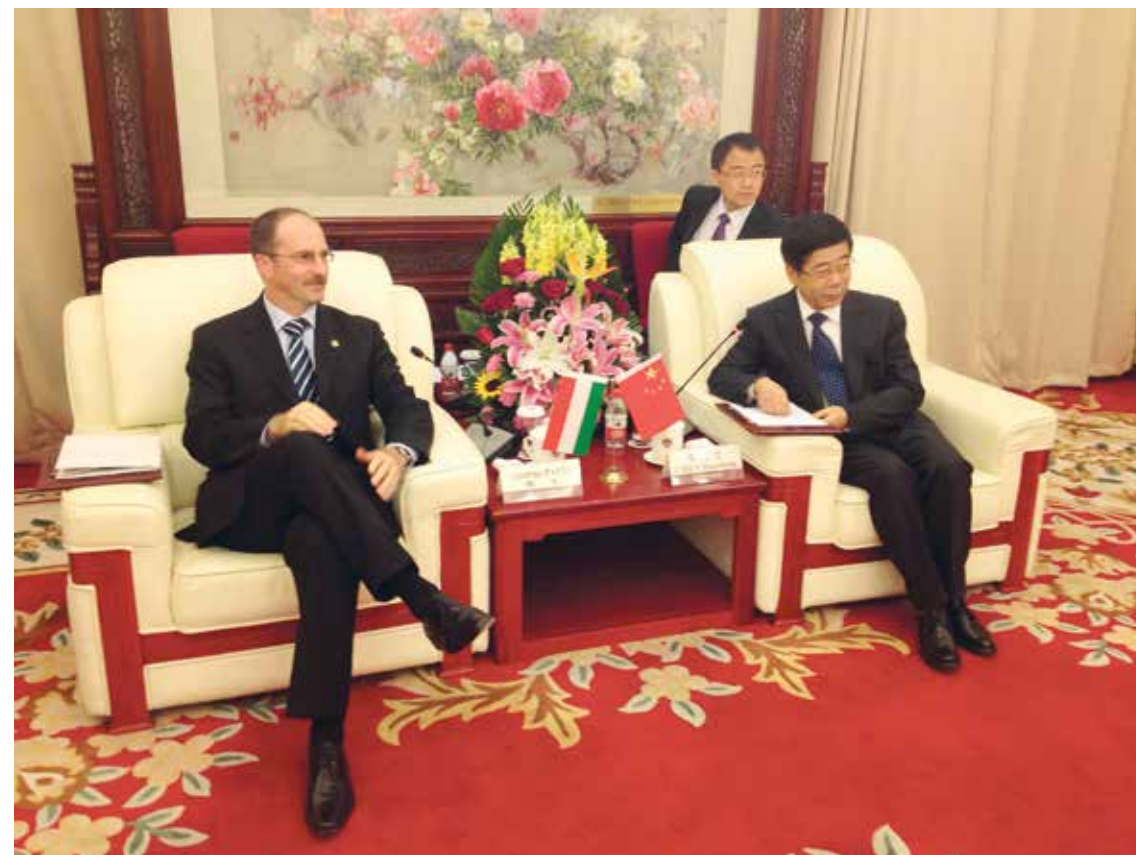
Head of Centre | Dr. Sándor P. Szabó PhD, Associate Professor

Dr. P. Szabó is an acknowledged Sinologue both in Hungary and in China, affiliated with various institutions where education and research on China or in Chinese language is provided in Hungary. Dr. P. Szabó has a well-established background and an extensive network of professional relations also in China, including Minzu University of China and Beijing University. At the National University of Public Service his experience and in-depth knowledge also serves the education and training of members of the public administration specializing in Chinese foreign, administrative and trade relations.

The main goal of the Research Centre is to equip current and future public servants with accurate, up-to-date and practical knowledge of China. The Centre fulfils special demands through its educational, research, and government consultative work in the field of modern Sinology.

The Centre provides courses on China's international relations, economy, public administration and society, and is as also involved in education at BA and MA levels. It also offers Chinese language courses that fit into a comprehensive Chinese language program. Every academic year 10-18 participants of the Language program study in China for two semesters, through various Hungarian and Chinese government programs and other scholarship programs.

Research is conducted that focuses on the fields of the international relations, economy, public administration and society of China. In its research projects, the Centre places extra emphasis on delivering applicable results for the academic community as well as providing people working in various fields of public service with crucial information and knowledge. The Centre's educational work is supported by two Chinese language instructors delegated by the Chinese Language Council International of the Ministry of Education of the People's Republic of China. The Chinese Public Administration, Economy and Society Research Centre has extensive Chinese relations, among others it co-operates with the Chinese Academy of Governance, People's Public Security University of China, Minzu University of China, and the East China University of Political Science and Law.



CENTRE FOR STRATEGIC AND DEFENCE STUDIES

Head of Centre | **Dr. Péter Tálas PhD**, Associate Professor

Dr. Tálas is probably the most well-known expert of security and defense policy in Hungary due to his regular appearances in public lectures and media. He holds a PhD in Social Sciences and is a Candidate of Political Sciences, and his interdisciplinary approach to security studies and his extensive engagement in research and education has brought him acknowledgement both in Hungary and abroad. Dr. Tálas is a former advisor to the Prime Minister of Hungary in the field of security policy, with specialized research interest in Central and Eastern Europe.

Established in 1992, the Centre for Strategic and Defence Studies (CSDS) is today among the top 10 most acknowledged think tanks in Eastern Central Europe in the field of strategic and defence studies. Its mission is to provide decision-makers with an appropriate and up-to-date background analysis in the fields of security and defence policy and strategic planning, as well as observing and analyzing the relationship between the Hungarian Armed Forces and Hungarian society. Research fellows maintain primary relations with the Ministry of Defence, the Hungarian Defence Forces' General Staff and the Ministry of Foreign Affairs. Our occasional papers on current strategic and security policy issues, CSDS Analyses and CSDS Viewpoints, are available online at the NUPS homepage, while our peer-review journal, 'Nation and Security – Security Policy Review' that is published 6 times a year in Hungarian ('Nemzet és Biztonság – Biztonságpolitikai Szemle') and 2 times in English is available both online (www.nemzetesbiztonsag.hu) and in hard copy.

Besides the Centre's primary activity of conducting research and analysis of security and defence related issues, research fellows are actively involved in the societal dialogue and discourse around 'security' through public outreach, media activities and education, what we call 'the marketing of security' in other words. Our staff also participate in providing education at BA, MA and PhD levels in various institutions of higher education. An outstanding example of our public outreach activities was the XV. Euro-Atlantic Summer University, a forum for students, young professionals and members of the military, as well as the public administration that has been co-organized with the Ministry of Defence in 2014 at the Peace Support Training Centre of the Hungarian Defense Forces in Szolnok, Hungary.

Recently our efforts have been focused on reinforcing our professional network in Central Europe, developing and maintaining substantial and meaningful cooperative frameworks with think tanks in Austria, the Czech Republic, Germany, Poland, Romania, and Slovakia and we strive to extend these ties further in the region and beyond. As part of this effort, CSDS has been organizing a series of expert workshops on regional security cooperation supported by the Institute of International Studies with the aim of bringing our understandings of

security perception and our approaches to cooperation in the field of defence closer.

The Centre organized a conference on „Energy Security and Diplomacy in 2013” on 26 August 2013 in the Hotel Boscolo, Budapest. The aim of this conference was to look into some of the major challenges and developments in the field of energy security and energy diplomacy by confronting views from the sides of government, academia, industry and specialized experts.

On 28 February 2014 the Centre for Strategic and Defense Studier organized an expert's workshop on regional security. The workshop Exchanging views on security perception and possibilities of enhancing cooperation in Central Europe welcomed to Budapest regional partners and esteemed researchers of political and social sciences, as well as security policy experts from the Czech Republic, Hungary, Romania and Slovakia. The aim of the workshop was to exchange the experts' views on security perception in respective Central European countries regarding three broad topics: the security and threat perception of these societies; potential societal conflicts; as well as the societal attitudes related to the armed forces and their role in homeland defence and crisis management.

In April 2014 the Conference on NATO Partnership 2014 “The past, present and the future of partnership programs” offered a chance for the participants to obtain up-to-date information about the partnership relations of the NATO 41 countries that guarantee the organization's ability to tackle with the challenges of global security threats. The keynote speaker Gábor Iklódy former deputy secretary general of the NATO provided a comprehensive outlook on the current issues of NATO partnerships world-wide. Representatives of the embassies of the Russian Federation and the United States also participated at the conference.

Hungarian experts and officials shared their views on the NATO Summit in Wales at a conference on the 8th of September. The event focused on the political messages emanating from the decisions taken in Wales, the relationship between Ukraine and Russia and the role of Hungary within the Alliance.



INSTITUTE OF CONTINUING EDUCATION AND EXECUTIVE TRAINING

The mission of the National University of Public Service is to support the HR development of public service. The University is responsible for the regular compulsory further training of the total body of public servants working in the public administration and in local governments in

Hungary. Therefore high-quality short-trainings, practical e-learning programs and postgraduate trainings are offered in compliance with needs of individual and organizational development.



dr. Péter Princzinger
Head of Institute

Mr. Princzinger is a lawyer, an assistant lecturer and education expert. He is currently responsible for further training and continuing education at NUPS. He gained valuable experience in education management as the President of the Hungarian Educational Authority between 2011 and 2013. In the past two years led several civil service knowledge development projects supported by EU grants. One of these outputs was an e-learning material which got honoured by a major IT society, Infotér in 2014. His main fields of research are: sport law and education development.

CONTINUING EDUCATION OF PUBLIC SERVANTS

NUPS Institute of Executive Training and Continuing Education was established in 2012.

The tasks of the Institute are

- ICT-based training planning system of public servants
- QA system of program development including in-house trainings
- Career-advancement examination system of public servants

NUPS Institute of Executive Training and Continuing Education

- Develops and provides compulsory trainings for all public servants (except few institutions)
- Secures the most effective "learning environment" by creating e-learning platforms and providing online virtual classrooms
- Improves teaching and learning methodologies (on-the-job; action learning) and fosters learning effectiveness
- Provides leadership development and training programs for executives of public administration

Some of the main topics:

- decision-making process of the government
- management of central public administration
- functions and procedures of central governance

- public finances, budgeting, supervisory systems in Public sector
- e-public services
- economy and development policies
- labour policies
- social policies
- EU policies
- IT security, cyber defence
- integrity and ethics in public sector
- HR management
- communication, PR, media
- public law, constitutional law
- public administration procedures
- efficiency of public services
- strategy and reform management in public sector
- analysis and evaluation of reform projects
- public management
- local governance, local development management
- law enforcement, policing
- multi-level public governance, territorial management of public affairs
- democracy, election, minorities, equal opportunities
- public policy analysis
- health care policies
- agricultural development and policies
- legislation, better regulation

ACHIEVEMENTS

- Further and special training of 85 000 public servants
- Leadership training of 10 000 executives of public service
- Latest technology of training (blended, online, e-learning)
- the degree of the satisfaction among participants are 90%
- New training system for municipalities
- International further trainings (jointly with IPA, ENA and others) in English

POSTGRADUATE TRAININGS

Postgraduate training aims to provide special qualification required in the field of public administration, especially in relation with changes or new functions.

Integrity Advisor of Public Administration

This new program was highly acknowledged by the EU Corruption Report in 2014 as one of the best practice of anti-corruption efforts. The aim of the programme is to train integrity experts in the field of public administration who focus on reducing risk of corruption and abuse. According to recent regulation each public institution has to be supported by a full-time integrity expert. These experts will support and strengthen an integrated system of leadership within public administration organizations and they also will develop HR processes that serve the conscious and controlled evolvement of these organizations and spread working culture based on vocational ethics.

Electronic Information Security Expert and Manager in Public Service

The law on electronic information security of state and local government bodies (hereinafter referred to as LIS) defines several training criteria for leaders and staff who are responsible for the security of electronic information systems. According to LIS the trainings should be arranged by National University of Public Service.

The training program for leaders who wish to pursue career in the field of electronic information security started in February 2013. By completing the program, public officials who are responsible for the security of the electronic information system, will develop an adequate information security system and will enhance its security by sharing their gained know-how with their co-workers thereby reducing the organization's vulnerability to conventional and IT attacks.

One-stop shop Client Manager in Public Administration

The substantial changes in the field of public administration and the continuous organizational and financial transformations caused by the development of

administration technologies increasingly require well trained professionals who are capable of fulfilling tasks related to functions of state one stop shops. In order to meet these requirements, the training programme is focusing on the education of one-stop-shop administrators.

The modular programme focuses on various topics from the organizational structure of public administration to the administration of certain issues within the field of state administration and also highlights the most important transformations caused by legislative changes and deepens the knowledge of participants specialized on separate fields.

The knowledge and know-how gained during the programme enable graduates to use necessary competencies in their own fields, in order to efficiently manage customer relations. Thus they will create an environment for one-stop-shops in which the respective cases of citizens (customers) are managed by professionals with empathy.

Training programmes for one-stop-shop administrators were organised by the National University of Public Service between February and December 2013. The first training had 3849 graduates whilst subsequently 550 students began their studies in February 2014.

Local Governance Expert

The essential changes on the local level of Hungarian public administration required the development and introduction of a training programme for local government policy advisors.

The intended aim of such a training program is to enable graduates to prepare important decision-making processes related to local government issues and to develop optimal structures for organising local public services. Furthermore they will be able to give advices regarding innovative issues in the field of local government finances, to take positions in public policy issues and to utilise their competencies necessary for consultancy inter alia in the fields of organisational development, urban planning and tenders.

RETRAINING PROGRAMS IN THE PUBLIC SECTOR

One of the main missions of NUPS is to offer retraining programs and further qualifications for mostly military, law enforcement and police officers who finish or are close to finish their carriers in military or police forces. Mobility from military and police staff to civil servant is crucial given the requirements of high-level fitness and of excellence health in whose absence large number of middle-aged officers has to leave the uniform and change their career path. By adopting the carrier-management system, NUPS offers a variety of tailor-made retraining programs and thereby providing appropriate qualification in the field of civil service.

Intelligence and counterintelligence professionals have only received practical training in the past, but today a significant need has emerged to develop the profession into a science and to establish the formation of and research into this field so that it complies with scientific aspects.

To address these needs, the Institute of National Security was established in 2012 in order to combine the training of military and civil national security professionals with scientific research in a way that allows for the development of unique characteristics and peculiarities. The Institute is under the direct supervision of the Vice-Rector for Strategic and Institutional Development.

LEADERSHIP ACADEMY OF PUBLIC ADMINISTRATION

The new legislation in 2012 introduced an integrated, regulatory and carrier-based leadership training system of public administration. In 2013/14 nearly 10 000 top and middle-level managers of public administration attended our special, tailor-made, competence-oriented trainings.

An analysis was just published in EGPA: What "Develops" in Public-Service Leader Development? – Using Transformative Action Learning to Reframe Leader Education at National University of Public Service, written by Prof Robert Kramer (USA), visiting fellow of NUPS.

The structure, topics and methodology of programs

STRATEGY AND MANAGEMENT	LEADING PEOPLE	COMMUNICATION IN LEADERSHIP	LEADERSHIP COMPETENCIES
Creating a strategy, strategic methods	Human resources management in praxis	Presence in the media	Emotional intelligence and leadership
Project management	Selection and interview-skills	Designing negotiation, negotiation skills	Stress-management
Change management	Performance management	Corporate communication	Time management
Efficient management control	Cooperation and team building	Using new media, online communication	Self-review
Developing the corporate culture	Developing creativity	Efficient presentation	Cooperation and conflict-management
Decision making, influencing	Motivation	Rhetoric and editing	Leadership and psychology

AWARD WINNING PROBONO E-LEARNING CENTRE

The pedagogical objective of the e-learning method is to provide education / to educate learners in the most effective and learner-centred way with clear understanding of the various topics.

- clear and user-friendly presentation of the materials
- self-evaluation tests
- providing additional features in order to intensify the learning experience.

The Association of Informatics for Society has organised the eleventh "e-Festival" contest focusing on the excellent practice in the field of digital content development by Hungarian experts of online and of multimedia professions. National University of Public Service (NUPS) competed in the category of "Education" and won the prizes of both 1st and 2nd places.

NUPS entered into the contest with some of the lecture materials of its online further training contents that were renewed in 2014. The category of "Education"

included 21 projects and NUPS' video lecture material which provided the backbone of public service further training programmes, took the first place. Additionally the University's "Project-management knowledge executive e-training" with animated cartoon-technique reached 2nd place.

Dr. Péter Princzinger, Head of the Institute of Executive Training and Continuing Education at NUPS emphasized the success of the Institute in developing the prize-winning lecture materials with the support of EU but without external financing assistance from the private sector. These lecture materials have been available for public administration officials since early summer within the frame of further training programmes. NUPS has the intention to continue the development process of its capacities in the field of e-learning methodology and production with the aim of meeting the e-system and e-content needs and claims of the public sector in both short and long term.

INSTITUTE OF NATIONAL SECURITY

The Institute's education offer is widespread: it contains – apart from BSc and MSc programs with both military and civilian specialisation – participation in the so-called Public Service Basics, where all students are taught the

basics of national security; a doctorate course; several course units on the Higher Military Command and a Staff Course.



Dr. Col. István Resperger PhD, Associate Professor
Head of Institute

Colonel Resperger is a former armour commander, a later expert of the General Staff. He is also an alumnus of the German Military Command and Staff College, an experienced university lecturer, leader of military executive trainings and researcher for security policy issues. He was recipient of Bolyai János Researchers Fellowship between 2008 and 2011. His main field of research is crisis management, terrorism, asymmetric warfare, Islam fundamentalism, new generation war.

DEGREE PROGRAMS

BA in National Security

- with military specialization
- with civilian specialization

MA in National Security

- with military specialization
- with civilian specialization

The degree program is mainly available in a part-time schedule since its framework and content is tailored to the needs of the national defence agencies as the recipients of the service. The curriculum includes lessons in the legal-organizational framework, the background of the security policy of the confidential information collection, its techniques and methods, certain elements and the background of national security task management, along with the methodology of scientific research.

The degree programs of the Institute of National Security deepen and systematize the knowledge of the colleagues of national defence agencies who are authorized to collect confidential information, with the aim of bringing their carrier to a higher level.

SPECIAL APPLICATION

Approx. 800% applications are received over program quota. Due to the unique nature of the profession, the application process is also unusual. The bachelor and master level degree programs are only open to colleagues of those government agencies that are authorized to collect confidential information. The applicants are required to have a recommendation from their commander who is authorized to enrol them, and they have to pass the security clearance review. The staff of lecturers represents practical experience in the field of national intelligence and leadership along

with scientific qualifications. Working on new curricula, books, publications and presentations is all part of the day-to-day routine whilst teaching the contact hours is the central duty. Co-operation inside the university, with scientific companies and the different training and research bodies of the military, law enforcement and intelligence communities has been established and continues to be deepened.

In reference to the leadership and the structure of the institute, it has two Departments. One for Military National Security Studies – the head of Department is Colonel Dr. István Kobolka - and the other one is for Civilian National Security Studies – Head of the Department is Major General Dr. József Boda. The Director of the Institute is Colonel Dr. habil. István Resperger.

RECENT ACHIEVEMENTS

The Institute founded an academic periodical, the National Security Review in 2013 to present the scientific results of professionals, teachers, researchers and students related to national security issues.

Successful conferences on energy safety and security, on cyber security and on peacekeeping, were held and organized by the Institute in the last two years.

A Security Policy Training Course for Executives and another Course on Cyber Warfare and Cyber Security are under current development.

Supporting and mentoring the members of the Advanced College for Security Policy is an important talent management task of the Institute. The college is knowledge pool of ambitious and talented students

INSTITUTE OF DISASTER MANAGEMENT



**Prof. Dr. Fi. Lt. Gen. János Bleszity, Professor
Head of Institute**

Prof. Bleszity is a professor and director of the Institute of Disaster Management, National University of Public Service. He specializes in fire protection and disaster management. Bleszity was in various positions in the Hungarian Fire Department, worked at the Disaster Management Training Centre as director, worked at the Hungarian Police Officer College as head of the department of disaster management, and he was the Hungarian country fire chief until 2000. Bleszity holds both a fire safety engineering (1978) and an economist (1993) degree. In 1987 he made his CSc thesis in technical science and in 2006 he completed his habilitation.

DEGREE PROGRAMS

Disaster Management BA

with specializations in:

- Disaster Management Operations
- Fire Protection and Rescue Control – only uniformed officers can apply
- Industrial Safety

The aim of the program is to train Disaster Management experts who, employed by full-time professional, local governmental or industrial fire brigades, are capable of carrying out tasks related to disaster management, fire protection (firefighting) and industrial safety. They also need to possess the necessary knowledge of legislation, standards, principles, procedures and tools applied in disaster, fire protection and industrial safety management. They are able to carry out their professional work independently and, after having been given the necessary expertise, carry out leadership tasks. Upon completion of their program, graduates have the opportunity to work

for the administration of disaster management, within fire protection, fire brigades, in public administration and in many different sectors of the economy.

The Institute of Disaster Management, an independent unit at the National University of Public Service, was established on January 1 2012. The Institute continues organizing the disaster management training courses conducted at the predecessor institutions and delivering the academic courses related to them. Moreover, the institute is responsible for providing high-quality training through the new Disaster Management course and its three specializations that were launched in 2013:

- 1 Disaster Management Operations
- 2 Fire Protection and Rescue Management
- 3 Industrial Safety

The mission of the Institute is to provide harmonized and planned training based on shared values, to enhance mobility in the students' future careers, as well as to support cooperation amongst public service careers.

RESEARCH AT THE INSTITUTE

The Institute operates three scientific workshops in accordance with its division into departments. The scientific activities of all three workshops are closely related to the activities of disaster management and its relevant specialization. The publication activities of our instructors are available in the collection of the Hungarian Academy of Sciences (MTA). International organizations, state administration and the representatives of relevant scientific fields are also involved in the research of the workshops.

The institute organizes 2 conferences per year: The Conference for Disaster Management Scientific Awards and the annual national Disaster Management Conference. Moreover, the departments organize and participate at the annual Scientific Student Conferences too. Over the last few year lecturers of the institute participated in more national and international conferences than before and published more than 50 papers in different periodicals and resumes.

The aim of training at the Institute of Disaster Management is to train disaster managers who, employed by full-time professional, local governmental or industrial fire brigades, are capable of carrying out tasks related to disaster management, fire protection (firefighting) and industrial safety and who have the necessary knowledge of legislation, standards, principles, procedures and

tools applied in disaster, fire protection and industrial safety management. They are able to do their professional work independently and, after being given the necessary expertise, are able to carry out leadership tasks. They will also have the profound knowledge necessary to continue their studies in the MSc program.

DEPARTMENT OF MANAGEMENT OPERATIONS

Head of Department | **Dr. Fi. Col. István Endrődi PhD**, Associate Professor

- ♦ the organizational structure and management system of disaster management and its defining legislation and practices
- ♦ disaster prevention, the connection between the tasks of protection and recovery, the coordination of the activities of public authorities involved in these tasks
- ♦ citizen preparedness in disaster management and civil protection, practical solutions in carrying out the relevant tasks
- ♦ activities of the disaster management and civil protection authorities
- ♦ regulations on establishing and operating civil protection organizations
- ♦ the principles of cooperation with non-governmental organisations participating in disaster response and civil protection

Research work at the department: Disaster Management workshop

Scientific programme: The main tasks of the workshop are conducting scientific studies in the field of disaster management and its operations, participating in national and international research and development projects, promoting internationally accepted disaster management operations, procedures and methodology, improving the legislation, organization and system of the institutions of disaster management and applying the scientific results in disaster managements authorities and educational activities.

DEPARTMENT OF FIRE PROTECTION AND RESCUE MANAGEMENT

Head of Department | **Dr. Fi. Lt. Col. (Ret.) Ágoston Restás PhD**, Associate Professor

- ♦ regulations and norms of fire protection, technical rescue and fire services
- ♦ regulations, standards and their application in tasks related to fire protection and fire investigation
- ♦ the system of accountability when fire protection regulations and the rules of their application are breached
- ♦ planning, preparing and managing operations connected to fire fighting and technical rescue
- ♦ firefighting tasks in connection with primary response to disasters
- ♦ regulations on the operation and supervision of local governmental and industrial fire brigades, practical application of the relevant rules

- ♦ the rules of cooperation with other organizations involved in firefighting, technical rescue and primary response to disasters

Research work at the department: Fire Protection, Rescue Management and Higher Education workshops

Scientific program: Bringing together dedicated and talented researchers in the field of fire protection, rescue control and related fields of higher education and supporting them in research and development programs. The results of the research may increase the efficiency of fire protection and rescue management. Moreover, they can enhance basic, masters-level and doctoral training by incorporating them into course material.

DEPARTMENT OF INDUSTRIAL SAFETY

Head of Department | **Dr. György Pátzay PhD**, Associate Professor

- ♦ regulations, standards and authority regulations on establishing and operating dangerous establishments, practical application of these relevant rules
- ♦ legislation and authority regulations on the different methods of the transportation of dangerous goods, relevant public procedures
- ♦ Hungarian and international legislation on critical infrastructures and their underlying safety requirements

Research work at the department: Industrial Safety workshop

The main tasks of the workshop are conducting scientific studies in the field of industrial safety, participating in

national and international research and development projects, promoting internationally accepted industrial safety operations, procedures and methodology, improving the legislation, organization and systems of the institutions of industrial safety, and applying the scientific results in disaster management authorities, industrial establishments and educational activities. The workshop carries out research in the prevention of severe accidents involving hazardous substances, the safe transport of dangerous goods, the protection of critical infrastructure as well as nuclear safety and radiation protection.



INSTITUTE OF THE SCIENCE OF THE STATE AND GOVERNANCE



Dr. Tamás Kaiser PhD, Associate Professor
Head of Institute

Dr. Kaiser has become the head of Public Policy and Public Administration Department at the Faculty of Public Administration in 2013 September after leaving the University of Pannonia after 15 years of service and now he has been invited to become the Director of the Institute of the Science of the State and Governance from the beginning of 2015. Dr. Kaiser received his PhD in political sciences at the Eötvös Loránd University in 2004. He was leader of numerous national and international public administration related research projects in the past years. He has been leading one of the flagship research projects, the Good State and Governance Index methodology development, at NUPS since the end 2013. His main fields of expertise and research are regionalization, regional politics, governance and comparative public administration.

The core of NUPS' academic mission is to develop the science of the state i.e. studies of the state built on a comprehensive, multidisciplinary, comparative and applied approach towards state and public service. Thus, it promotes the enhancement and implementation of public reforms through pragmatic strategic analysis and advice and with a knowledge base that can be rapidly mobilized.

In 2014 the Institute of the Science of the State and Governance (ISSG) was established to create an interdisciplinary academic framework for the diversity of researches related to the function of state and efficiency of public service. The basic approach of ISSG is to reflect effectively to the complexity of rapidly changing social and economic challenges such as globalization, security crisis and shortage of energy resources. This approach shall extend to comparative, national, local, regional, European, global aspects of policy issues. ISSG as a public policy think-tank provides criticism and forward looking advice to create a responsive, competitive and efficient State.

The theoretical basis of the ISSG is that the science of the state shall be a synthesis of legal, social, policy, economic and management researches. The ISSG provides a logical framework of analysis and evaluation in which traditional scientific approach has to relate to complex public values such as competitiveness, sustainability, security, democracy and rule of law. These standards should be paradigms of the methodology of the science of the state. This is the way to develop a state that is able to provide public good, protect public values and show ethical leadership. Accordingly, the ISSG's strategic mission is to rebuild 'the science of the state' based on a comprehensive approach of diverse researches and to facilitate international policy dialogue.

One of the most developed projects of ISSG aims to create a unique framework to develop the Good State and Governance Index (GSGI). The GSI researches include the following subjects:

- ♦ "Good Governance" and "Good Public Administration",
- ♦ Measurability of government efficiency;
- ♦ Good Governance competitiveness measurements and rankings;

- ♦ partnership with OECD in research on public management, governance and public administration;
- ♦ Complex and comparative research on European values related to the concept of "Good Governance" and effective judicial protection.

The NUPS GSGI aims to establish a performance measurement method examining the change and development of government capacities and abilities with a view to the values of Good Governance. Conceptual framework for measuring governance efficiency:

- ♦ measuring the realization of common good with impact indicators for impact fields (outcome);
- ♦ changes in government abilities primarily affecting impact fields are shown by result indicators (output);
- ♦ such government activities as actions and processes, primarily applying to impact fields, receive indicators (input).

The scope of the GSGI according to impact fields is as follows: Security and trust in government; Community wellbeing; Economic competitiveness and fiscal stability; Sustainability; Democracy; Efficient public administration; Rule of law (effective protection of fundamental rights).

ISSG intends to develop the Good State and Governance Index which publishes the actual indicators (GSGI) relating to the abilities of the government through the measurement of those specific components. The external partners of the project include the: Ministries of the Government of Hungary, Central Statistical Office, State Audit Office, Hungarian Academy of Science, partner universities, research institutes, NGOs. The international partners include among others: OECD, École National d'Administration (ENA), Chinese Academy of Governance (CAG), Institute of Public Administration (IPA), Konrad-Adenauer-Stiftung. The international dialogue is partly based on the OECD Global network of Schools of Government that was established on 13th November 2014 in Paris. The Network enables exchange of research outputs among national schools of government and the policy-making community.

DOCTORAL SCHOOLS

DOCTORAL SCHOOL OF PUBLIC ADMINISTRATION SCIENCES

The Doctoral School of Public Administration Sciences was established in 2013 and currently it is the only doctoral school specializing in the field of public administration in Hungary. The aim of the Doctoral School's program is to provide high-quality postgraduate-level education to professionals (researchers and practitioners) working in the field of public administration. The Doctoral School offers training in organised full-time and part-time forms, funded either by scholarship or individually through a tuition fee. Selected students with proven scientific background and research activity might be eligible for individual training/preparation. Organized training lasts six semesters and it consists of various study obligations (obtaining at least 53 credits by attending courses and passing exams according to the

curriculum of the doctoral school), scientific research work (receiving at least 120 credits for publications and conference participation) and teaching practice (maximum 20 credits). All students must submit and successfully defend a doctoral thesis in order to obtain a doctoral (PhD) title.

Upon successful completion of the program, students are awarded a PhD degree in Public Administration Sciences. Besides providing top-quality postgraduate education to our students, the Doctoral School's mission is to establish a national centre of excellence for the research of public administration that meets the highest standards of the international scientific community.



Head of School | **Prof. Dr. István Bukovics**, Professor

Prof. Bukovics is Doctor of Science since 2008. He worked as an official firefighter for 25 years and then worked in the Public Administration in the field of Disaster Management, he always pursued academic career and worked on researches in parallel with his practical work. He mentored several BSc, MSc and PhD students in his research areas: risk- and conflict analysis of the disaster-management; problematics of global climate change; sustainable public administration; the quality of public administration and public administration as critical infrastructure.

RESEARCH AREAS

Public law and public administration

- ♦ The constitutional basis of judicial protection and its role in modern public administration
- ♦ The responsibility of official authority
- ♦ Public administration enforcement and sanction policies

Head of research area: **Prof. Dr. András Patyi, PhD**

State and society

- ♦ Collapse and restructuring of the state
- ♦ The state in conservative thinking

Head of research area: **Prof. Dr. Gergely Egedy, CSc**

Public management

- ♦ Public administration as critical infrastructure
- ♦ Theoretical challenges of electronic public administration: the impacts of infocommunication technologies on public administration services

Head of research area: **Prof. Dr. István Bukovics, DSc**

State and economics

- ♦ International practice of regulating financial and capital markets
- ♦ New dimensions of economic governance

Head of research area: **Prof. Dr. Csaba Lentner, CSc**

Public administration in an international and European context

- ♦ Security challenges in a globalized world – perspectives and strategies
- ♦ Federalism and the crisis of the EU

Head of research area: **Prof. Dr. Erzsébet Szalayné Sándor, PhD**

Human resources

- ♦ Dimensions of public service career paths in the EU and Hungary
- ♦ International trends of HR management in the public sphere

Head of research area: **Prof. em. Dr. Ferenc Nemes, DSc**

LEADING ACADEMICS, CORE MEMBERS:

NAME	RESEARCH AREAS
Prof. András Nemeslaki	Information systems, e-commerce and e-business, project management..
Prof. András Patyi	The constitutionality of administrative law, judicial control and administration, administrative procedural law, comparative law, good administration and theory of administrative law.
Prof. András Tamás	Jurisprudence and political science, public administration, legislation.
Dr. Attila Marján PhD	World economy, European Union, Economy of the EU, international competition.
Prof. Csaba Lentner	National finance, economics, national budget, control of the bank sector, management of international crisis, analysis of enterprises.
Prof. Ferenc Nemes	Management of national and international enterprises, people as strategic resources, education of managers and perspectives.
Prof. Gábor Máthé	History of constitution, justice and government.
Prof. Gábor Török	Law of commerce, company law, law of bankruptcy.
Prof. Gergely Egedi	Political law, history; history of political ideas; international relations.
Prof. István Bukovics	Risk- and conflict analysis of the disaster-management; problematics of global climate change; sustainable public administration; quality of public administration; public administration as critical infrastructure.
Prof. Iván Halász	Constitutional and administrative development of the Central and Eastern European countries; international administration in crisis areas; citizenship and migration, diaspora laws and kin-states.
Dr. Mária Bordás PhD	Efficient state, economic governance.

RECENTLY GRADUATED PHD STUDENTS:

Attila Péterfalvi	Transparency in defence administration
Fanni Mandák	Political prezidentialization-Hungary, Italy
Zsuzsanna Hutkai	The regional dimension of using EU funds in Hungary



DOCTORAL SCHOOL OF MILITARY SCIENCES

The Doctoral School of Military Sciences was established in 1996 and focuses on the questions of military science regarding the activities within the defence sphere. This includes a wide spectrum of research fields from military history through security theories, to defence administration and national security. Although the doctoral program of the School is primarily based on certain accredited MSc programmes of the National University of Public Service, the law on higher education enables the admission of graduates from other universities and with a scientific background related to military sciences.

The Doctoral School works in close cooperation with the Ministry of Defence, the Hungarian Defence Forces and with other organizations (e.g. the Hungarian Association of Military Science) that participate in research related to military sciences.

The international scientific recognition of the Doctoral School can be most easily demonstrated by the fact that the number of foreign students is increasing year after year. In recent years foreign students who have successfully completed their PhD studies have come from countries including France, Italy, the People's Republic of China, Slovenia, Ukraine and the United States.



Head of School | **Prof. Dr. Col. Tamás Csikány**, Professor

He graduated as a rocket and field artillery officer in 1980. He started working in the Zrínyi Miklós Military Academy in 1993 as an assistant lecturer. He became head of the Department of Military History in 2004. He became Doctor of Science in 2009. His main field of interest is the art of warfare in the Hungarian Revolution, 1848-1849.

RESEARCH AREAS

Security Studies

The structure of Security Studies in Military Sciences is based on a system of 'research tracks' (topics or areas of specialization). These topics represent academic (sub)fields or research areas that reflect the major strengths and interests of the Department of International and Security Studies and the Institute of International Studies.

Head of the research area: **Prof. Dr. Zoltán Szenes, CSc**

Sociological Issues of Defence

Research in this area focuses on humans as sociological entities, the society in which they live and work and on the various aspects of human co-existence – all of this through the examination of the defence sphere. This research is related to issues of economics, history, law, sociology, socio-philosophy and pedagogy.

Head of the research area: **Dr. habil Ildikó. Szelei, PhD**

General Theory of Military Science

Research in this area focuses on various 'research tracks' or specialties. These tracks include research topics that are related to the scientific and training programs under the profile of the National University of Public Service.

Head of the research area: **Dr. Col. István Resperger, PhD**

Theory of Defence Management

Research in this area focuses on factors affecting security, the examination of the complex system of defence, the analysis of issues and tasks of defence management and on the examination of situations resulting from dangerous events and of the response to these situations.

Head of the research area: **Dr. Júlia Hornyacsek, PhD**

Theory of Military Arts

In addition to the theoretical questions and their development regarding military arts, their antecedent in military history and history of military arts, research in this area focuses on issues related to the operations of branches of armed forces.

Head of the research area: **Prof. Dr. Miklós Szabó, DSc**

Defence Logistics and Defence Economy

In addition to the logistical support of the military's operation alone or in alliance, research in this area focuses on the defence aspects of the economy. This includes the examination of problems related to logistical integration, military health care, transport, the operation of supply chains and the research of space logistics.

Head of the research area: **Prof. Dr. Sándor Báthy, CSc**

National Security and Law Enforcement

Research in this area is mainly conducted for the national security services, the Police Force, the Prison Service, the National Tax and Customs Administration, the National Directorate General for Disaster Management, the Office of Immigration and Nationality and for the private security sector. Research is conducted in close cooperation with departments at the Institute of National Security and at the Faculty of Law Enforcement (within the University) and with the scientific councils and research centres of customs (law enforcement) organizations. The outcomes of such research are directly applied in the activities of these organizations.

Head of the research area: Dr. János Varga, PhD

Defence Informatics and Communication Theory

The structure of Security Studies in Military Sciences is based on a system of 'research tracks' (topics or areas of specialisation). These topics represent academic (sub) fields or research areas that reflect the major strengths and interests of the Institute of Military Maintenance.

Head of the research area: Dr. Károly Fekete, PhD

LEADING ACADEMICS, CORE MEMBERS:

NAME	RESEARCH AREAS
Prof. Dénes Harai	Military training, military culture, pedagogical anthropology, ethics, face-to-face communication.
Dr. Erzsébet N. Rózsa PhD	The Islamic world, political Islamic movements, Iraq, Iran the Mediterranean policies of the EU nuclear arms control.
Prof. Ferenc Gazdag	Security studies, Common security and defence policy, Hungarian foreign and security policy, Modern French history.
Prof. Ferenc Szabó A.	Population history, population policy, international migration.
Dr. István Resperger	Crisis management, terrorism, asymmetric warfare, Islamic fundamentalism, new generation warfare.
Prof. József Padányi	Peace Support Operation disaster relief operation Civil-Military Cooperation Engineer Support climate change and security.
Prof. Klára Siposné Kecskeméthy	Military and security geography support of NATO out of area operations. NATO partnerships. Theoretical and practical basics of security and defence geography.
Prof. Miklós Szabó	History of the Hungarian Military Higher Education
Prof. Tamás Csikány	Universal and Hungarian art of war of the 18th and 19th century. The military history of the 48-49 freedom fight.
Dr. Zoltán Krajnc PhD	The planning of air operations; Air warfare doctrines; Defence against ballistic missiles; The aerial component of the fight against terrorism; Development of technology of aerial warfare.

RECENTLY GRADUATED PHD STUDENTS (AFTER 2012. JANUARY):

NAME	DISSERTATION TITLE
Attila Szalkai-Széll	The effect of freshwater scarcity on world security, with special regard to the middle east.
Orsolya L. Nagy	Manipulative communication in the totalitarian states in the mass armies' period, with a strange look onto the visual communication.
Tímea Máté-Kecskés	The history of the Russian-Chechen conflict. The role of terrorist methods and means in the Russian-Chechen conflict.
András Fekete	The application of modern wound care in qualified situations.
Andrea Márton	Finland 's security and defense policy changes from the end of the cold war to present.
Andrea Pap	The aspects of the economic management of the ministry of defence in the period between 2005 and 2011.
Andrea Sótér	The health promotion goals defining of yearly medical check up results based in the Hungarian Defence Forces ' military personnel.
Attila József Prukner	The operation of the Hungarian customs and finance guard organisations between 1867-2010.
Balázs Laufer	Law enforcement and national security challenges posed by migration.

Balázs Taksás	Challenges of economic security in the world of globalization today.
Bálint Somkuti	Fourth generation warfare – a new method of interest advancement
Dávid Vogel	Security policy of brazil: aspiring for the status of a great power.
Dóra Cservenyi	Opportunities of setting up a strategic logistic system model for the development of a logistic system of the ministry of defence.
Ernő Kállai	Water supply of the Hungarian defence forces, with a special regard to water purification.
Éva Gorda	Hungarian war correspondence in the First and Second World War.
Gábor Erdei	The theoretical and practical contexts of crime geography.
Gábor Sári	The Position, Role, and Characteristics of Logistic Special Training in the Training and Preparation System of the Hungarian Defence Forces.
Géza Gulyás	The target acquisition principles, practical issues and future of the Hungarian army field artillery support.
Gréta Czene	Crisis management activities of the European union in the southern Caucasian region.
István Lóránd Ujházi	The Structure and Legislation of the Catholic Military Ordinariate.
István Sándor Kocsis	The experiences of the operations of the Ohio National Guard of the United State of America, and the possibilities of their utilization in the development of the Hungarian reserve system.
István Szabó	Impact of the presence of the national defence force , as a large – sized employer on the labour market in the southern great plain region.
József Ádám Varga	The process of Romania's European and Euro-Atlantic integration and its impact on the country's regional positions.
József Balla	Security increasing effects of travel and personal identity documents containing biometric data on border and public security.
József Koller	New deployment possibilities of helicopters in the interest of supporting land operations of combined joint task forces.
József László Faragó	Clandestine radios and the new media within the dimensions of social influence.
Klára Kissné András	Comparative analysis of the motivation of the professional and contracted personnel of the Hungarian Defence Forces and the business sector.
Kosztasz Panajotu	Some Issues of the Harmonisation of English Military Terminology.
László Farkas	The soldiargeographicpal aspects of scriptpicture-geography and its place in the system of writinganalysis, the military applications of this method.
László Lipics	Options for the development of the integrated border management system.
László Péter	The correlation between depression and Cardiovascular diseases in the defense sector.
László Szatmári	The role of arms control in the security of Europe, with special emphasis on the Organisation for Security Cooperation in Europe.
Lászlóné Papula	Empirical analysis of factors affecting the choice of a military career.
Mariann Zsifkó	The History of the African Union. Security policy aspects of the EU-AU relations.
Máté Csaba Szabó	The status and security problems of the dependent territories of the United Kingdom and the United States of America.
Noémi Zalai	Evaluation of the Issues of Human Resource Management Concerning the National Security Services.
Norbert Stencinger	Army chaplainship in the Hungarian royal army between 1868–1918 emphasizing the activity during the first world war.
Péter Álmos Kiss	Fourth Generation Conflicts – Lessons and Characteristics.
Sándor Pellek	Certain aspects of emergency medical assistance within NATO's multinational healthcare insurance system.
Sándor Tibor Szabó	The complex preparation of the staff of public service organizations for the safe transportation.
Sándor Vásárhelyi-Tóth	Therapy of acute ischemic stroke in the Military Hospital: management of the acute phase maintenance of the military personnel in the military health care.
Tamás Kenedli	Analysis-driven information process in the fight against organized crime and terrorism.
Tamás Réti	The reverse logistics system of the Hungarian Ministry of Defence and the Hungarian Armed Forces.
Tamás Tari	The activity of the Hungarian police in the field of accession to the Schengen area between 2004–2010.
Veronika Karácsony	The privatisation of security: International experiences and their impact on the Hungarian Army.
Zecha Wolfgangd	Using military force in international operations in relation to the Austrian security.
Zoltán Bozsó	"Police task management – organizational issues and possibilities of technical development".
Zoltán Domboróczky	Conceptual analysis of marketing – logistics' suitability for military logistics.

DOCTORAL SCHOOL OF MILITARY ENGINEERING

The Doctoral School of Military Engineering focuses on fields of research that are specifically related to the military application of engineering. This includes the training and preparation for scientific research in various related fields ranging from basic and applied research and development, through technology and technology-transfer to technological innovation. Training from the Doctoral School is available in the following forms:

- ♦ organised training
 - full-time training (funded by scholarship or individually through tuition fee)
 - part-time (funded individually through tuition fee)
 - individual training (funded individually through tuition fee)
- ♦ individual preparation



Head of School | **Prof. Dr. Zsolt Haig**, Professor

Prof. Haig has been serving the University since 1989, and in 2005 he became Leader as Vice-dean of the Faculty. Received the prestigious Boyai Scholarship for his academic research and received the Military Science Memorial Shield in 2013. Author of numerous publication and mentored several MSc and PhD students in his research areas: Information operations; Information warfare; Electronic warfare; Attack and defence of information infrastructures and Information security

RESEARCH AREAS

Military Engineering Infrastructures

The Military Engineering Infrastructures research area includes the formation of PhD students who conduct scientific research about the design, the organisation and management of construction, and the management of maintenance of those establishments that are included in the marked topic groups of the given research area, at times of peace and war or during the application of extraordinary law and order.

Head of research area: Prof. Dr. Sándor Szabó

Military Technology and Robotics

This field of research includes the theory and practice of the development, production and modernization, as well as other activities related to the endurance of, unique structural solutions, military application, quality management or analysis-evaluation methodology of military equipment.

Head of research area: Prof. em. Dr. Károly Turcsányi

Defence Electronics and ICT

This area includes the practitioners of technical innovation, as well as the basic and applied research of the system of devices and procedures (radar, telemetry, informatics, communications, electronic warfare and space research) applied in the defence sector.

Head of research area: Prof. Dr. Zsolt Haig

Environmental Security and Disaster Management

This field deals with the research of environmental

The organised training lasts for 6 semesters and applies the credit points system. In order to successfully complete their training and to receive their leaving certificate (absolutor) by the end of the 6th semester, PhD students must obtain at least 180 credit points in accordance with the following criteria:

- ♦ study obligations (min. 50 credits)
- ♦ scientific research work (min. 120 credits)
- ♦ giving lectures (max. 10 credits)

After having successfully finished their PhD studies, students of the Doctoral School will have gained a knowledge that enables them to participate, with a great advantage, in the competition for higher ranking scientific positions in various fields of expertise within both the public and the private sectors.

risks as a priority of our security, including the prevention of potential disasters and accidents or the elimination of damages along with the research of questions related to the technical aspects of reconstruction.

Head of research area: Dr. László Földi

Military Logistics and Defence Economy

The research area of Military Logistics and Defence Economy conducts research about the sustainment, development and application of the technical sub-systems of the logistical and defence economics system in relation to the military and defence sector.

Head of research area: Dr. habil. Attila Horváth

Security Technology

This area includes the scientific research of problems arising in the fields of security technology, security defence, personal and property protection, protection of information, occupational safety, fire protection, accident prevention, environmental protection and disaster management.

Head of research area: Dr. Tamás Berek

Defence Management

The scientific work carried out in this field aims to research the occasional planning, organisational and management tasks during a state of extraordinary law and order as defined in The Fundamental Law of Hungary and the Home Defence Act.

Head of research area: Dr. habil. Zoltán Grósz

LEADING ACADEMICS, CORE MEMBERS:

NAME	RESEARCH AREAS
Prof. György Kende	Military technology; Defence industry; Research and technology; Relationships between chess and military (technology) matters.
Prof. Gyula Óvári	Air Force innovation; Joint maintainability of Russian and Western type military aircraft; Applicability of VTOL/STOL, STEALTH aerial vehicles, hypersonic- and space aircraft.
Prof. József Solymosi	Environmental security; Disaster management; Industrial security; Radiation protection; Nuclear chemistry; Critical infrastructure protection; Energy security.
Dr. Júlia Hornyacsek PhD	Psychological demand of defence personnel during disaster relief.
Prof. Károly Turcsányi	Substance of logistics and military techniques in military sciences; Armoured fighting vehicles and tanks; Quality, reliability and up keeping speciality of military technical means.
Dr. László Földi PhD	Chemical warfare agents; Chemical weapons; Disaster management; Hazardous materials; Environmental protection.
Prof. László Halász	Disaster relief; CBNR defence; Polymer processing; Rheology.
Prof. László Kovács	Information society; Cyber terrorism; Information operations; Electronic warfare; All source intelligence.
Dr. László Ványa PhD	Electronic warfare; Information operation; Military use of robots; Non lethal weapons Directed energy weapon.
Prof. Sándor Munk	Military informatics; Information interoperability; Common situational awareness; Critical information infrastructure protection.
Prof. Sándor Szabó	General theoretical and practical parts of engineer support; Modern engineer technical equipment and materials and their applications; Protection against disasters.

RECENT GRADUATED PHD STUDENTS (AFTER 2012. JANUARY):

NAME	DISSERTATION TITLE
dr. Attila Farkas	Application of artificial intelligence in robotisation of arc welding and its practical use in military vehicle production.
Béla Tamási	An analysis of the disaster-relief efficiency of the Hungarian Defence Forces.
Béla Varga	Technical and technological background of power and efficiency evolution process of gas turbine engines and its influence to the modernisation of military helicopters.
Bob Struijk	Influence of the new trends in the economics on the military and industrial robot system design philosophy.
Csaba Farkas	Weight reduction of military applicable light aircrafts by using tools of virtual diagnostics according to structural, economy, aviation safety considerations.
Csaba Krasznay	Information security solutions of Hungarian electronic government applications.
Csaba Lajos Papp	Researching the possibilities of modernizing policing cooperation at the Hungarian-Romanian state border.
Edit Nikodém	Novel interpretation of the domestic defence of the population and material resources, requirements of implementation and possible methods.
Gábor Faludi	Challenges of BW and Medical Defence against it.
Gábor Sándor Szászi	An assessment of defence requirements to railway system infrastructure and the analysis of its further development potential.
dr. Gyula Szabó	Methodology of Military Service Related Ergonomic Risk Evaluation.
Imre Pogácsás	Examination of the aeronautical technical support and maintenance operation of aircraft in the context of armaments transformation.
Károly Cseffő	Examination of the cooperation of organizations participating in incident site interventions.

László Bérczi	Equipment system developments increasing safety of the fire fighter operations under extreme circumstances in the integrated disaster management system.
dr. Mária Hernád	The effects of explosion and explosive materials on the human body and the opportunities for prevention.
dr. Mária Mátyus	Analysis of drug abuse in the Regular Hungarian Army with a special emphasis on opiates.
Márta Hankó	Possible responses to the effects of climate change, with special regards to the particular needs of the Hungarian Defence Forces.
Norbert Daruka	Defense and protection against explosive devices and bombings with malicious intents - particularly in regard of performing EOD duties.
Pál Bárkányi	Technical reliability of military electronics reconnaissance systems.
Péter Gerő	Use of life tailored e-learning with examples on the military higher education.
Péter János Varga	Protecting Wireless Networks of the Critical Information Infrastructures.
Piroska Szegediné Lengyel	An upgrade to competence oriented e-learning model.
Rita Dominika Fleiner	The role and the realization of database security in critical information infrastructure protection.
Róbert Fábos	The present state and possibilities of development of information technology systems supporting the planning, organization and execution of military road cargo transport.
Róbert Vég	The role of technical education in road driver training.
Sándor Gyányi	Methods of Denial of Service attacks and applicable ways of defence.
Tibor Pápai	Military-medical knowledge and competences of the medical officers, and junior officers, their development opportunity.
Valéria Póserné Oláh	Information security aspects of information systems for public administration.
Zsolt Cimer	Methodology for the determination of endangerment generated by the activity of below tier establishments producing, using, storing hazardous materials; quantification of risk reduction measures.
Zsolt Fejes	Analysis of upper-respiratory tract diseases in military, battlefield and certified circumstances.
Zsolt Illési	Forensic investigation of attacks and criminal offenses in information technology environment.
Zsolt Juhász	The experience of physical capacity test of the Hungarian soldiers in foreign military service.
Zsuzsanna Balogh	Possible ways of defence of facilities against blast attacks.



INTERNATIONAL EDUCATION



FLAGSHIP PROGRAMS

As a university we highlighted the need to develop English language programs, in order to boost international cooperation possibilities. As a result, our education and research strengths have been concentrated in the fields

of European and international law, diplomatic studies, international relations, international public service as well as international security studies. We are proud to have created two brand new programs, as follows.

INTERNATIONAL RELATIONS IN PUBLIC SERVICE MA DEGREE PROGRAMME IN ENGLISH

This cutting edge MA program is designed to prepare students for an international or European career in public service. Beyond the basic courses students may choose from a wide range of elective classes focusing on minority rights, forms of political violence, cyber security, the regional funding mechanism of the EU, special economic and security issues, Central Eastern Europe or China.

Lecturers are well known and renowned professionals in their field of expertise, both within Hungary and internationally. Professors involved in the academic program include former diplomats and members of acknowledged think tanks and policy institutes. Colleagues of the Ministry of Foreign Affairs and Trade, the Hungarian Institute of Foreign Relations and some of the partner institutions of NUPS like the European Police College (CEPOL) and the Marshall Centre for International Security Studies also contribute.

ACADEMY OF DIPLOMACY BUDAPEST – CERTIFICATE PROGRAM

The Budapest Academy of Diplomacy offers a unique form of training targeting practicing civil servants in Hungary and abroad who wish to deepen their knowledge of the international areas of public service and those who wish to pursue a career in international relations or international diplomacy.

This single semester part-time study and research program will be launched in September 2015 and will be delivered in English for the multinational community of international students from all around the world, from Nigeria to Cambodia, from Ethiopia to Macedonia. To ensure a high level of education, applicants coming from all target groups have to meet the same criteria: a sound knowledge of the English language and must possess at least a BA/BSc degree or a certificate on completing courses equivalent to at least 180 ECTS credit points.

The Budapest Academy of Diplomacy is committed to educating professionals of diplomacy and international public service through academic excellence, cultural diversity, an awareness of intercultural communication and a focus on individual research. The training program of the Academy is based on the concept that diplomacy and international relations can only be interpreted by way of a multidisciplinary and comprehensive approach. Training is offered in two specialisations: Security and Defence Studies and European Studies. Our aim is to have participants who are excellent students committed to public service, and who are not only able to acquire the up-to-date training material necessary for each course but also to carry out independent research work in English. They are also required to have the ability to build links and networks in the multicultural environment of international students in order to facilitate their future career in public service or diplomacy.

JOINT EUROPEAN MA ON LAW ENFORCEMENT

Our University has the honour of contributing to the development of the CEPOL European Joint Master's Degree Program (EJMP). The program is dedicated to the legal and operational aspects of International and European Police Cooperation, combining the formative efforts of the participating Universities. The EJMP is part of the development efforts designed to achieve a closer coordination for safeguarding internal security in Europe and it aims at providing science based competences in

a European community of practice. These competences enable the students to address common challenges of management and of Police cooperation in a globalised world and in a changing social environment across Europe. The EJMP provides added value to Police training and Police work in the European Union and contributes to a successful cooperation of law enforcement authorities in the Area of Freedom, Security and Justice.

GOOD GOVERNANCE SCHOLARSHIP

From academic year 2014/2015 we have also offered a unique form of financial support connected to these trainings: the 'Good Governance Scholarship' granted by NUPS. This scholarship focuses on students and public service professionals from underdeveloped countries within the international strategic priorities of the

University and the ministries represented across the Board of Governors. Depending on the type of support (full or partial) the scholarship covers the training costs and may also cover travel costs, accommodation and living costs.

INTERNATIONAL EXTRACURRICULAR AT A GLANCE

GLOBAL MINORITY RIGHTS SUMMER SCHOOL

Our University and the Tom Lantos Institute jointly organised this Summer School with a special focus on the issue of human rights in 2013. In the following year the Middlesex University of London also joined with this initiative as a host university along with the Ministry of Foreign Affairs and Trade, which clearly made the program even more prominent and prestigious. In 2013 the aim of the first program was to offer a course focusing on the issue of minority rights in Central-Eastern Europe which can contribute to the high level of courses offered by world-renowned Western European universities and which are open for application for students

from Hungary. 230 students applied for the program and 30 were selected. This number further increased in 2014 and the University received 460 applications which give a good indication that the Summer School is on its way to further success. Thirty-three students from over 20 countries attended the event; every continent was represented. Lectures hosted by the summer school were held by outstanding professors and lecturers – lawyers, politicians, historians and sociologists – who are prominent experts in the aforementioned fields with extensive professional experience and academic backgrounds.

INTERNATIONAL MILITARY ACADEMIC FORUM

International Military Academic Forum (iMAF) is a multinational cooperation among the following institutions, launched in 2012.

- General Tadeusz Kosciuszko Military Academy of the Land Forces Wrocław, Poland
- National University of Public Service, Hungary,
- Nicolae Balcescu Land Forces Academy Sibiu, Romania
- Theresan Military Academy Wiener Neustadt, Austria
- University of Defence Brno, Czech Republic

iMAF, as a scientific military forum, shall be an institutional annual discussion and working platform among officers' offering education and training for the organising institutions and for invited partner institutions, military academies, military universities and organisations

MAGLITE

The exercise MAGLITE is based upon the Joint Logistics Operations Course (JLOC) organised for the senior officers of the Army, Navy and Air Force in Deepcut by the Defence Logistics School (British Armed Forces). Though JLOC was traditionally organised mainly for British officers, nowadays it is getting more international due to invitations from the Defence Logistics School. MAGLITE is

traditionally held in Hungary year by year where officers studying at the Department of Military Logistics join the British syndicates to gain knowledge of the operational level military decision-making process that takes place in the field of military logistics. MAGLITE also provides a good opportunity for them to improve their language skills and to get some experience of common work.

FOURLOG

Fourlog is a tactical level multinational logistics training program. Its primary aim is to prepare the cadets of the participating nations for the special supply tasks required during a peace support operation (PSO) in multinational logistics teams.

In the process of planning and execution they have to use all of their theoretical and practical knowledge learned during the time of preparation for the exercise. The fictitious scenarios of the Fourlog exercise are based upon a fictitious PSO (Peace Support Operation) with a UN (United Nations) mandate. The training program uses real geographical objects with fictitious states, borders and populations. The training program is held yearly and consists of the following three phases:

- Preparation for the PSO in Austria taking part in a practical peacekeeping training;
- Logistical reconnaissance of the OA (Operational Area) and logistical planning for the tasks of the PSO in Hungary;
- Site survey of the area of deployment of the logistics battalion's subunits and NSE as well as practicing the tasks of convoy protection in the Czech Republic.

The Fourlog Logistics Training Program is supervised by the co-directors and led by the national commanders appointed in each country by the co-directors. In the period of the exercise the teachers from each nation support the work of the multinational syndicates

INTERNATIONALLY TESTED MODULE ON HATE CRIME

The international activities of the Faculty of Law Enforcement at NUPS include its co-operation with other training and educational institutions of law enforcement within the EU research and education project entitled "Crime Prevention and the Fight against Crime". Embedded in the three year program of Commonality in Police Higher Education in Europe, lecturers and students of the faculty worked together with their counterparts from the Netherlands, Scotland and Lower Saxony.

The project focused on the development of joint education modules with the Hungarian participants being responsible for the establishment of the module concerning hate

crime. Each module contains detailed literature along with handbooks and other resource material (such as presentations) for both lecturers and students. These materials were "tested" in March 2013 within an 80 hour intensive course conducted in English at German, Dutch and Hungarian institutions simultaneously.

In addition to its high quality, a number of successful workshops and conferences along with a considerable level of interest from students show the importance of the module on hate crime. Accordingly, the module is not only available for students of all faculties at NUPS but is also open to ERASMUS students in English from September 2014.



SHORT-CYCLE TRAINING PORTFOLIO

NUPS functions as a centre of excellence in special continuing training program development and provides further training for thousands of public servants each year.

NUPS is committed to sharing Hungarian experiences on the further training of public and civil servants. Therefore it offers short-cycle training programs in various fields, serving government needs on a bright scale.

- The main features of short-cycle training programs:
- the goal is to develop the capacities of civil, military and law enforcement service staff and to offer smart and cost effective solutions for executive development;
 - curricula and training activities are supported by applied research; courses can be selected by personal/ institutional preference;
 - multidisciplinary learning methodology is enriched by case studies, simulation exercises and working groups.

SHORT-CYCLE TRAINING PROGRAMMES for officials in public administration, security, defence and law enforcement

CHALLENGES OF THE EUROPEAN UNION	INTERNATIONAL CAPACITY BUILDING
<ul style="list-style-type: none">• legal harmonization, decision-making mechanism, national interests and lobby• foreign affairs and security policy issues, hot topics of democracy• financial framework, annual budgeting economy and economic crisis management trends• protection of the environment, climate and energy policy• agriculture, regional and funding policy agenda• innovation, transport and digital agenda	<ul style="list-style-type: none">• HR development trends, training, evaluation, promotion• adaptive leadership, management techniques, total scorecard management• diplomatic relationships, hot foreign policy issues and trends• e-government, client management development, cyber protection• budgeting, solutions in times of economic crisis• international protection of human and minority rights
MODERN SECURITY CHALLENGES, CRISIS MANAGEMENT	INTERNATIONAL LAW ENFORCEMENT AND POLICING COOPERATION
<ul style="list-style-type: none">• common EU security and defence policy• international crisis management• international co-operation of disaster management organisations• regional security challenges• information security, cyber protection	<ul style="list-style-type: none">• high level management of policing and law enforcement organisations• challenges of international law enforcement co-operation• legal framework of international law enforcement co-operation• crime prevention and law enforcement policy in the EU• international and EU migration policy and integrated border administration
<p>Short-cycle training programmes are available in a tailor-made selection as well, based on personal/institutional preferences. The recommended length of a course is two weeks. All inclusive tuition fee is ~ EUR 1,000 per student</p>	





SELECTED RESEARCH HIGHLIGHTS

INNOVATION IN E-LEARNING OPEN EDUCATION

ICT innovations play pivotal role in the development of knowledgeable human resources in public administration. The E-learning Methodology Centre has been the hub of a creative working environment for educational leaders, pedagogical methodology experts, IT and curriculum developers ensuring that in the period of 2013-2014 over 100 different types of e-learning materials have been created, tested and published in the Hungarian civil service education. With that a special Massive Online Open Course (MOOC) learning environment has been created, a unique MOOC eco-system in public services where tens of thousands of learners are able to participate simultaneously. This open e-learning initiative amended with empirical research amongst learners, HR leaders, policy-maker and educational experts ensure that ICT based solutions deliver productive and high value results. Research teams in this area regularly publish working papers, journal articles on how advanced design and social construction concepts contribute to the "fit" between technology, culture, and organization successfully implementation of e-learning innovations.

CENTRE OF EXCELLENCE IN INTEGRITY

The mission of CEI is to foster the implementation of public purpose in Hungary by gathering, generating and disseminating knowledge and innovative methods for corruption prevention and taking an active part in advancing the case for integrity. CEI supports the culture of integrity in the Hungarian public sector via policy initiatives and knowledge sharing among professionals and to the wider public.

The principle of our strategy is to support a wide variety of stakeholders and initiatives in order to build a network of actors and institutions whose members alone maybe weak but their multitude and relationships can be combined to more a effective protection and promotion of the fragile goal of public integrity.

MOBILE APP ON HAZARDOUS MATERIALS

With innovation at the heart of its mission, the National University of Public Service is proud to foster the experts of the future. This is especially true in the case of talents with already remarkable achievements: (Pol.) Major Zsolt Noskó, Ph.D student at NUPS has developed a software that provides information on hazardous materials for people participating in related crisis management operations. Major Noskó's invention was originally developed as a Java application in 2007 and does not require access to Internet or mobile network, as its database is stored on hardware. Therefore, it can be applied in basements, tunnels or in areas of low coverage. Since its introduction 4,000 users have downloaded the software of which an English and a Slovak version is under development. The application has been made available for a new platform with the support of the Social Renewal Operative Programme titled "Defence Research in Critical Infrastructure".

CEI seeks to collect, create and distribute knowledge and to ensure its availability for the stakeholders in integrity building. It has already established a national network of integrity experts and trainers and built partnerships with other competent national and international organizations. CEI supports its national network by channelling cutting edge international knowledge and experience to Hungarian stakeholders and disseminating the results of Hungarian integrity related practice, research and education to a wider, international audience.

CEI aims to support stronger public ethics regimes and supporting institutional design through research and technical assistance. CEI experts conduct targeted research and assist organizations by advice and process facilitation to produce shared narratives and collaborative action towards the implementation of public purpose.

CEI is committed to strengthen integrity and increase public trust by educating civil servants, integrity experts, students and the wider public. Its aim is to equip integrity professionals with the necessary expertise and move stakeholders beyond the existing mindset and, through innovative education, help people to find their respective roles in advancing the national integrity agenda and to contribute their share to it.

During 2013-2014 the CEI:

- developed methodology, trained trainers and supervised the Integrity training of 1,500 senior civil servants and 13,000 other civil servants (by the end of 2014 approximately 15 % of the Hungarian civil service will be trained)
- executed four research projects
- organized round table and workshop discussions on integrity management and took part in the organization of the International Conference on Integrity Teaching Methodologies
- participated in important national and international events and conferences, like the OECD Integrity Week, NISPAcee conference.

ROBOTIC CANINE

The Faculty of Law Enforcement at NUPS participates in an international consortium focusing on the development of a robotic canine that could assist police officers in their everyday tasks. The research led by dr. (pol.) Major Zoltán Székely, assistant lecturer at the Faculty, includes experts from nine countries of Europe and Asia, twelve institutions and organizations specialized in law enforcement along with enterprises interested in the developments in this field.

The development of the prototype is scheduled for 2020 with the primary target group being the European law enforcement bodies. While the invention's exact applications will be decided by these organizations, the driving principle of the development remains that the purpose of the robotic canine is to serve as an expansible asset carrying out tasks that would otherwise endanger the lives of law enforcement officers.

GOOD GOVERNANCE INDEX METHODOLOGY DEVELOPMENT

The Good Governance Research Centre (hereinafter: Centre) was founded in December 2013. Its general purpose is to provide a unique measurement framework to develop the "Good Governance Index" and the measurement methodology in order to periodically issue the "Good Governance Report" which publishes the indicators of government performance and efficiency measurement. The operation of the Centre is based on interdisciplinary cooperation which aims to grow into an international research network establishing a public service and public policy community under the coordination of the National University of Public Service. The operation and administration of the Centre is provided by the Faculty of Public Administration, within the Institute of Management and Governance and its Department of Public Policy and Public Administration.

The objective is to build a performance measurement methodology on the basis of research results, which evaluates the efficiency of government aiming to achieve the values of Good Governance. To this end, it undertakes to set up a continually operating separate measurement system by creating and developing a specific database in the following research fields:

1. Security and trust in government
2. Community well-being
3. Economic competitiveness, fiscal stability
4. Sustainability
5. Democracy
6. Rule of Law
7. Efficient public administration (as a horizontal field).

On the basis of quantitative variables of the research fields conclusions can be drawn as regards of the capacity of government, which also influence the change in the ability of government. The ability of government involves the instrumental dimension of policy-making. Unravelling the abilities requires highly complex and complicated methodology, however, they become measurable by using different types of indicators (input, output, impact and composite and area indicators). From this starting point the overall logical framework of governance efficiency is to be established. The structure of measuring Good Governance has a three-level arrangement. The uppermost level is the complex phenomenon of Good Governance. Below that there are the mentioned research fields, which are to be measured by clearly recognizable key indicators, as possible composite indicators. The third level includes sub fields which are defined within the research fields and are appropriate to identify certain phenomena, which are suitable for the description and calculation of the key indicators.

Interconnecting the key and area indicators with the logical framework of government efficiency is an important methodology innovation of the Good State and Governance Index system; namely a certain key indicator can either be input, outcome or efficiency indicator as well. As a first milestone of the preparation process of the Report an overall volume ('The Measurement of the Good State Concept. Background Studies') was published in June 2014.

MEFC RESEARCH WORKSHOP AT THE NATIONAL UNIVERSITY OF PUBLIC SERVICE

Upon the initiative of the Institute of Military Logistics a research workshop supported by a tender announced by the rector of the National University of Public Service (NUPS) was established within the Military Ecological Footprint Centre (MEFC) on the basis of the Faculty of Military Sciences and Officer Training of NUPS in January 2014. The objective of the research workshop: problems of modern armed combat; examination of its technical-technological development and its social aspects in terms of sustainability.

GAMMA-RAY BURSTS

Gamma-ray bursts are flashes of gamma rays associated with energetic explosions that have been observed in distant galaxies. They are the brightest events in the universe. Their study has been one of the main research focuses at the Department, supported by several Hungarian Scientific Research Fund grants (Dr. Zsolt Bagoly, Prof. Dr. István Horváth).

AXIOMATIC FOUNDATIONS OF RELATIVITY THEORIES

NUPS is involved in a research in which experts axiomatize Albert Einstein's special and general theories of relativity within mathematical logic and investigate the logical connections between the possible axiomatizations and the predictions of relativity theories. The central goal of their efforts is to get a clear understanding of the fundamental concepts and assumptions of the world famous scientist's work. This research is supported by Hungarian Scientific Research Fund grants K81188 and PD84093, as well as the International Exchanges Scheme IE110369 of the Royal Society.

DYNAMICS OF ARTIFICIAL SATELLITES AND EXOPLANETS

The motions of artificial satellites and exoplanets are studied using numerical methods. The goal is to improve the precision of the numerical simulations. Another goal is to characterise the stability of exoplanetary systems especially in the habitable zone.

BOOK SERIES ON 'THE COMPREHENSIVE PUBLIC SERVICE'

Students from different areas of public service including public administration, police, defence, disaster management, municipalities, or social institutions must acquire a comprehensive approach and knowledge of state, governance and public service. That is why NUPS has developed a brand new comprehensive curriculum and series of study materials on public service.

CYBER DEFENCE RESEARCH CONSORTIUM

In the area of information communication technology (ICT), NUPS has achieved significant results. In accordance with Hungary's cyber security strategy and breakthrough legislation initiative, we have established a Department of Information Security. Researchers and educators come from many different fields including engineering, law, information systems, and management. One of the primary goals of the department is to create a broad research and educational consortium of Hungarian universities and international institutions in order to initiate and develop R+D and educational programs in cyber security for public service. These programs were launched in 2014 and involve hundreds of public servants and their respective organizations annually.

UNMANNED AERIAL SYSTEM RESEARCH

The Institute of Disaster Management is venturing into innovative solutions by supporting disaster management with higher efficiency. Unmanned Aerial Systems (UAS) can be a low-cost yet very effective tool in the hands of disaster managers; therefore, the development of their effective application for different disasters like nuclear and chemical accidents, floods, earthquakes and forest fires is in the research phase. The research focuses on the thematic division of the application: before the onset, as prevention, during the intervention as quick assessment and decision support, and after the primary intervention as supporting recovery.

VIRTUAL TEACHING PLATFORM INNOVATION

NUPS offers training materials based on life events for governmental client service. The training involves 3D virtual simulation environment, which connects our world with virtual reality. Thus, students can test their communication, problem solving skills, and their knowledge via the augmented reality platform. This massive online, game-based education opens the gates for the 21st century methodological possibilities in both fields of higher education and governmental client services.

ROBOT WARFARE RESEARCHES

This research focuses on up-to-date military technology such as unmanned aerial vehicles, unmanned ground vehicles, robot technology, new weaponry and weapon systems, and the tactics and procedures of 21st century's modern warfare. New trends of information security and cyber warfare have also become part of the research. During 2013, NUPS held the Robot Warfare Conference series where over 13 workshops and more than 350 papers were presented.

INNOVATION IN CRITICAL INFRASTRUCTURE

The aim of this research is to support innovation and to consolidate resources needed to conduct international research on critical infrastructure. More than 130 Hungarian and 33 foreign researchers are working to establish a knowledge database on civil protection. This database will provide a strong foundation for future research and innovation on citizen security issues like the fight against terrorism, prevention of natural disasters, protection of human rights, and the prevention of crime. During the timeframe of the project, 11 books, 130 scientific articles and 144 conference presentations have already been published with 4 patents being official registered.

DEPLOYABLE RAPID DIAGNOSTIC LABORATORY

The project's aim was to establish a deployable bio-laboratory capable of conducting research related to civil emergency situations and scientific analyses related to pathogens. The laboratory could be deployed in an area where quick and efficient analysis and/or transportation of research samples would otherwise not be manageable. The system could provide substantial support in the management of issues related to civilian or animal health diseases or to diseases occurring after an attack with biological weapons. The development process started in 2009 and included the joint work of experts from NUPS and other companies' professionals in laboratory technology, technical modelling and programming.

POLICY SHAPING – BACKGROUND ANALYSIS OF CIVIL SERVICE CAREER

The Magyar Zoltán Public Administration Development Programme has initiated fundamental changes in the Hungarian public administration regarding organisation, tasks, procedures and personnel. As a contributor NUPS has conducted a research to confirm the new career plan announced by Programme. The research analysed measures and changes primarily of the last four years and examined the legal and regulatory environment and the HR management system of the civil service.

TRANSFORMATIVE ACTION LEARNING

Action Learning is one type of group-coaching, an excellent tool for leaders who are dedicated to evoke organizational development and to identify and solve complex, real problems. It is very effective in improving collaboration skills and brings favourable changes in the culture of the organization as well. Transformative Action Learning is a method, taught within leader development courses at Harvard University, at Massachusetts Institute of Technology and at other American universities and widely adopted within the US government, the European Commission and many large corporations (e.g. General Electric, IBM, Toyota). The National University of Public Service adopts the program with Robert Kramer in order to turn good managers into extraordinary leaders.

DEMOCRATIC COMPACT: IMPROVING DEMOCRACY IN EUROPE (DECIDE)

NUPS is involved in a research within the Europe for Citizens Program in consortium with the Association of Local Democratic Agencies (ALDA). DECIDE aims at developing, through the establishment of a thematic network of towns and by adopting a bottom-up approach, a democratic compact, namely a set of measures that are needed in Europe to increase the quality of democracy and citizen participation.

These measures will be identified, exchanged, further elaborated and tested by all the project partners. The partnership is composed of 24 partners from 14 countries: 4 countries of the "old" EU15, 6 countries having accessed the EU between 2004 and 2007 and 4 IPA countries. This will allow an enriching exchange among partners with different track record in the EU and will contribute to develop a sense of belonging to a common "house". The main final outcomes of DECIDE will be the establishment of a thematic network of towns committed to increase the quality of democracy and citizen participation in the enlarged Europe and the democratic compact, a set of measures which have been tested and that can be further disseminated and implemented.

ROBOCOP

Keeping pace with contemporary and future challenges is especially important in the field of law enforcement. As the fundamental IT system of police forces, the RoboCop system includes a set of applications comprising a wide spectrum of electronic data and document related to open law enforcement activities.

Accordingly, it is a complex information system with the aim of supporting the revisionary (investigative)

work of law enforcement officers and enhancing the efficiency of experts analysing criminal activities. The Faculty of Law Enforcement provides trainings (69 hrs long courses) for future police officers to familiarize with the RoboCop system.

Independent Committee of the Law Enforcement at the Hungarian Academy of Sciences

The Academy of Science provides appropriate framework for the further development of the law enforcement science, also necessary for the interdisciplinary approach, and ensures the high quality of the research activities. The Law Enforcement Sub-Committee was established in 2012 with the aim of to cooperate with both the Education, Research Conduction and Training Directorate of the Ministry of Internal Affairs and with the Academic Council of Internal Affairs in order to promote the practice of law enforcement and also to support the workshops organised by the Faculty of Law Enforcement at the National University of Public Service and to help the establishment of the Doctoral School of Law Enforcement Science.

The fact, that the discipline of law enforcement became part of HAS gave both acknowledgement and new perspectives for this new field of science.

INTERNATIONALLY TESTED MODULE ON HATE CRIME

The international activities of the Faculty of Law Enforcement at NUPS include its co-operation with other training and educational institutions of law enforcement within the EU research and education project titled "Crime Prevention and Fight against Crime". Embedded in the three year program of Commonality in Police Higher Education in Europe, lecturers and students of the faculty worked together with their counterparts from the Netherlands, Scotland and Lower Saxony.

The project focused on the development of joint education modules with the Hungarian participants being responsible for the establishment of the module concerning hate crime. Each module contains detailed literature along with handbooks and other resource material (such as presentations) for both lecturers and students. These materials were "tested" in March 2013 within an 80 hour intensive course conducted in English at German, Dutch and Hungarian institutions simultaneously.

In addition to its high quality, a number of successful workshops and conferences along with a considerable level of interest from students show the importance of the module on hate crime. Accordingly, the module is not only available for students of all faculties at NUPS but is also be open to ERASMUS students in English from September 2014.



RESEARCH ACHIEVEMENTS – BEST OF BOOKS AND PUBLICATIONS IN 2013–2014



Bank Management: Bank Regulation, Financial Consumer Protection

Bankmenedzsment: bankszabályozás, pénzügyi fogyasztóvédelem
Editor(s): Csaba Lentner

Author(s): András Bethlendi, Anikó

Szombati, Anna Horváth, Bálint Csere, Csaba Lentner, Ernő Huszti, Gábor Agócs, Gábor Sudár, Györgyi Nyikos, István Czajlik, József Banyár, Judit Sz. Pap, László Seregdi, Márta Quirin, Pál Péter Kolozi

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 526. p.

Basics of National Policy

Nemzetpolitikai alapismeretek

Editor(s): Zoltán Kántor

Author(s): Zoltán Kántor

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 219. p.



Basics of National Security

Nemzetbiztonsági alapismeretek

Editor(s): István Kobolka

Author(s): Csaba Vida, Ferenc Dávid, Imre Dobák, István Resperger, József Bagi, József Boda, József Kis-Benedek, József Urszán, Judit Pappné Kovács,

Károly Szabó, Krisztina Kurucz, Kund Mikós Regényi, László Bálint, László Sors, Péter Balogh, Zoltán András Kovács

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 367. p.



Basics of Our Civil Law

Polgári jogunk alapvonásai

Editor(s): Török Gábor

Author(s): Attila Péterfalvi, Csaba Farakas, Gábor Török, Klára Gellén, Szabolcs Sárközy, Tamás Méhes, Tekla Papp
Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 259. p.

Basics of Public Administration IT

A közigazgatás informatikai alapjai

Editor(s): Anna Orbán

Author(s): Anna Orbán, Balázs Kónig, Gábor Törley, Katalin Horváth

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyv Kiadó Zrt., 2013., 196. p.



Basics of Security Studies

A biztonsági tanulmányok alapjai

Editor(s): Ferenc Gazdag

Author(s): Ferenc Gazdag

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 232. p.



Border Force

Határrendészet

Editor(s): János Varga, János Verhóczki

Author(s): János Varga, János Verhóczki
Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 176. p.



Civil Service Career

Közzolgálati életpályák

Editor(s): István György, Zoltán Hazafi

Author(s): Attial Horváth, István György, Lilla Juhász, Norbert Kis, Viktória Linder, Zoltán Hazafi

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 219. p.



Civil Service Logistics

Közzolgálati logisztika

Editor(s): Árpád Pohl, Gábor Szászi

Author(s): György Potóczki, Gyula Németh, István Bukovics, Péter Lakatos, Sándor Báthy, Tibor Tollár

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 207. p.



Collapse and Reconstruction of the State

Az állam összeomlása és újjáépítése

Editor(s): Iván Halász

Author(s): Iván Halász

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 177. p.

Commentary on New Penal Code

Új Btk. kommentár – Frissítés az első kiadáshoz

Editor(s): Péter Polt, Barna Miskolczi

Author(s): Ádám Békés, András Szűcs, András Vaskuti, Balázs Elek, Balázs József Gellért, Béla Blaskó, István Lajtár, István László Gál, László Kóhalmi, Péter Polt, Zoltán Czencz, Zsolt Csák

Name of publisher, year, page: Nemzeti Közzolgálati Tankönyv Kiadó Zrt., 2014, 379. p.



Comparative Constitutional Law

Összehasonlító alkotmányjog: fejezetek az alkotmány, az állam, az államszervezet és az alapvető jogok témaköréből

Editor(s): Iván Halász, Zsófia Bende

Author(s): Albert Takács, András Szalai, András Téglási, Attila Horváth, Gábor Schweitzer, Iván Halász

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 184. p.



Constitutional Law

Alkotmányjog

Editor(s): Ákos Cserny

Author(s): Ákos Cserny, András Patyi, András Téglási, Iván Halász, Nóra Balogh-Békési, Norbert Tóth, Zsolt Balogh

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 227. p.



Constitution-making and Constitutional Changes in Europe and in Hungary

Alkotmányozás és alkotmányjogi változások Európában és Magyarországon

Editor(s): Fruzsina Gárdos-Orosz, Zoltán Szente

Author(s): Ákos Cserny, Albert Takács, András László Pap, András Szalai, András Téglási, Fruzsina Gárdos-Orosz, Iván Halász, Johanna Fröhlich, József Petrétei, Küpper Herbert, Nóra Chronowski, Péter Paczolat, PéterSólyom, Virág Zsugyó, Zoltán Szente

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem Közigazgatás-tudományi Kar, 2014, 340. p.



Corporate governance

Editor(s): Ádám Auer

Author(s): Ádám Auer

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem Hadtudományi és Honvédtisztképző Kar, 2014, 80. p.



Disaster Management

Katasztrófavédelmi igazgatás

Editor(s): Gotthilf Schweickhardt

Author(s): Gotthilf Schweickhardt

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyv Kiadó, 2013, 120. p.

Documents of the Hungarian External, Security and Defence Policy 1990-2012

Magyar kül-, biztonság- és védelempolitikai dokumentumok 1990-2012

Editor(s): Ferenc Gazdag

Author(s): Ferenc Gazdag

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyvkiadó, 2013, 436. p.



European Economic and Monetary Integration

Editor(s): Attila Marján

Author(s): Anita Buzás-Németh, Attila Marján, Géza Hetényi, Péter Mocsáry, Szabolcs István Tóth

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 280. p.



Economics

Közgazdaságtan

Editor(s): Magdolna Csath

Author(s): Csaba Vass, László Bogár, László Gazdag, Magdolna Csath, Szilvia Szegő, Zsuzsanna Hutkai

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 245. p.



Efficient Civil Service and Good Public Administration International and European Dimensions

Hatékony közzolgálat és jó közigazgatás – nemzetközi és európai dimenziók

Editor(s): Tamás Kaiser

Author(s): András Torma, Györgyi Nyikos, Márton Gellén, Norbert Kis, Norbert Kiss, Péter Vácz, Tamás Kaiser

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 191. p.



'Elections without frontiers' Studies on the Electoral Rights of Hungarian Citizens Living Abroad

„Határtalan választások” Tanulmányok a külföldi állampolgárok választása témakörében

Editor(s): Ákos Cserny

Author(s): Ákos Cserny

Name of publisher, year, page: NKE Választási Rendszerek Kutatóműhely, 2014, 242. p.

Electronic Pudlic Administration Modernisation

Elektronikus-közigazgatási modernizáció

Editor(s): Balázs Budai, Barbara Simon

Author(s): Balázs Budai, Barbara Simon

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 120. p.



Electronic warfare

Elektronikai hadviselés

Editor(s): László Kovács, László Ványa,

Sándor Vass, Zsolt Haig

Author(s): László Kovács, László Ványa,

Sándor Vass, Zsolt Haig

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem Hadtudományi és Honvédtisztképző Kar, 2014, 271. p.



Environment Security

Környezetbiztonság

Editor(s): László Földi, László Halász

Author(s): László Földi, László Halász

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem Hadtudományi és Honvédtisztképző Kar, 2014, 141. p.

EU as the Area of Freedom, Security and Justice

Az EU mint a szabadság, a biztonság és a jog térsége – a bel- és igazságügyi együttműködés rendszere

Editor(s): Miklós Hollán

Author(s): Ballázs Gellér, Berta Krisztina Simonné, Judit Nagy, Katalin Kisze, Krisztina Karsai, Mikós Hollán, Norbert Kis, Péter Polt, Zsanett Fantoly

Name of publisher, year, page: Nemzeti Közzolgálati és Tankönyv Kiadó Zrt. 232. p.



European Economic and Monetary Integration

Editor(s): Attila Marján

Author(s): Anikó Kátai, Anita Buzás-Németh, Attila Marján, Géza Hetényi, Péter Mocsáry, Szabolcs Tóth

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 280. p.



Europe-Asia Regional Security Challenges

Editor(s): Bála Háda, Erzsébet N. Rózsa

Author(s): Bála Háda, Gergely Varga, Gyula Gazdik, Péter Tálás, Tamás Matura, Zoltán Sz. Bíró

Name of publisher, year, page: Nemzeti Közzolgálati Egyetem, 2014, 136. p.



First Decade of Hungary in the European Union 2004–2014

Magyarország első évtizede az Európai Unióban 2004–2014

Editor(s): Attila Marján

Author(s): Adrienn Müller, Ágnes Kertész, András Czeti, Anikó Kátai,

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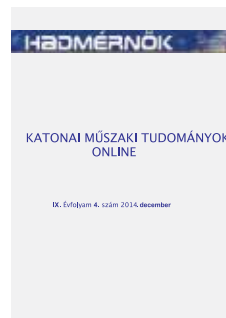
SOCIETY & NATIONAL DEFENCE Társadalom & Honvédelem

Society and National Defence (SND), a quarterly journal, publishes articles on applied social scientific aspects of military sciences, public administration sciences, and policy and law enforcement. The scientific journal was originally founded

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NATIONAL SECURITY REVIEW Nemzetbiztonsági Szemle

The Scientific Review was founded by the National Security Institute of the National University of Public Service in 2013. It publishes recent and contemporary research results related to national and international security issues.

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HUNGARIAN POLICE Magyar Rendészet

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BOLYAI REVIEW ISSN 1416-1443 (BR, the successor of BOLYAI NEWS), a quarterly journal, publishes articles on applied scientific aspects of military sciences, military logistics, communications and informatics sciences and disaster recovery. This scientific journal was originally founded in 1992

by the Bolyai Janos Military Technical College and since 1996 by the Miklos Zrinyi National Defence University, one of the predecessor institutions of our current University of Public Services. The journal is international in scope with a focus on military technical, historical, comparative and interdisciplinary discourse on military technologies, safety technic, and lessons learned from military missions and crisis response operations (with special regard to peace support operations). The editors and contributors include leading civilian, military and disaster recovery experts, natural-science scientists, military historians, military economists, and scholars (lecturers and researchers) as well as PhD students, and specialists in the fields of engineering, robotics, electronic warfare and military cyber defence. During the past 22 years we have published altogether, more than 400 articles in our peer-reviewed, highly regarded journal, both in English and Hungarian languages.

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The academic journal of Pro Publico Bono – Magyar közigazgatás is an independent journal with the scientific mission of transferring knowledge that aims to bring about the the quality development of the state,

society and public administration. It aims to provide platform for publishing academic articles written in the fields of public service, public management and public policies, furthermore enhancing the interaction between academic views and practical implementation, along with advertising knowledge regarding the development in the quality of public administration.

The journal was established in October 2012 and is issued every three months in Hungarian and once in a semester in English.

Online: <http://uni-nke.hu/kutatas/egyetemi-folyoiratok/pro-publico-bono-magyar-kozigazgatassx>



NATION AND SECURITY SECURITY POLICY REVIEW Nemzet és Biztonság Biztonságpolitikai Szemle

The peer-review academic journal Nemzet és Biztonság – Biztonságpolitikai Szemle (Nation and Security – Security Policy Review) was founded in 2008 as a joint publication of the Hungarian Ministry of Defence and the Zrinyi Miklós

National Defence University and has been published by the National University of Public Service since 2012. Throughout these years editorial duties have continuously been fulfilled by researchers from the Centre for Strategic and Defence Studies. The journal underwent a minor transformation in 2012 and reappeared with a new look but it has consistently kept its content, which focuses on current issues of security and defence policy. Currently 6 issues are published a year in Hungarian, complemented by 2 additional issues in English. Contributors include leading foreign and security policy experts, analysts and practitioners, as well as outstanding PhD students with original research results.

Online: <http://www.nemzetesbiztonsag.hu/>



ACTA HUMANA – HUMAN RIGHTS PUBLICATIONS

The National University of Public Service's peer reviewed, human rights journal

The ACTA HUMANA – a periodical journal of human rights was founded by the Hungarian Centre for Human Rights Public Foundation and for a long time its inception in 1990 it was the only periodical in this field. The

journal was later published by the National Institute for Public Administration and finally, following the foundation of the National University of Public Service (NUPS) on 1 January 2012, all publishing rights belong to the NUPS. The ACTA HUMANA is a peer-reviewed academic periodical journal, published 4 times a year both in print and online. The ACTA HUMANA – Human Rights Publications is an independent periodical and its academic mission is to present the case-law of the European Court of Human Rights in Strasbourg, with a special focus on Hungarian cases; and the human rights cases of the European Court of Justice. It also aims to publish academic articles and studies, thus contributing to the academic education in the field of public administration, public service and law. The ambition of this journal is to be a forum for peer-reviewed research experiences from all aspects of the field of human rights, and to enhance cross-fertilizing academic research and empirical knowledge.

Online: <http://uni-nke.hu/hirek/2013/12/21/megjelent-az-acta-humana-elso-szama>



ACADEMIC EVENTS



October 2012

Prize in Disaster Management

In addition to the human resources in public service, NUPS considers the natural environment of high value. Accordingly, the university organized and hosted the conference for the Prize in Disaster Management in cooperation with internationally renowned experts of the field from the Hungarian Academy of Sciences and the Ministry of Internal Affairs.

The aim of the event and of the cooperation between the three institutions is to acknowledge and support the work of both natural and legal persons who have achieved great accomplishments in protecting the natural and built environments that are part of our national heritage.



November 2012

Postgraduates' International (IT-NET) Conference on Good Governance & Sustainable Development

Young researchers from various fields of science had the opportunity to present their thoughts and achievements related to good governance and sustainable development. Speakers of the multidisciplinary conference included leaders and representatives of prestigious national and international institutions such as the Hungarian Academy of Sciences and the European Commission. Furthermore, the event – organized by NUPS and the Postgraduates' International Network – also served as an international forum of PhD students who enhanced their cooperation via relevant student organizations or interpersonal relationships. The conference was realized with the support of the European Union within the framework of the State Reform Operative Programme 2.2.5 and had altogether 112 participants and 32 speakers from 19 countries.



March 2013

International Cooperation against Corruption

In order to increase efficiency and effectiveness in the fight against corruption, NUPS extends its relevant relations to the most appropriate spheres and levels. In March 2013 Dr. Norbert Kis, Vice-Rector for Continuing Education and International Affairs at NUPS welcomed Mr. Martin Kreutner, Dean of the International Anti-Corruption Academy founded under the United Nations, and discussed the opportunities for cooperation between the two institutions. NUPS intends to elevate the relationship to a strategic partnership and synchronize the joint efforts with the State Reform Operative Programme 1.1.21 titled "Prevention of corruption and overview of public administration". Accordingly, the cooperation would focus on the exchange of lecturers and students and the realization of joint development projects in research and training.



May 2013

Second International Conference of Young Security Policy Experts

Being a dynamic higher education institution, NUPS enhances international relations with the direct involvement of diligent students. The Special Student Community for Security Policy organized and hosted an international conference on the 16th of May 2013 at the Hungária Campus of NUPS where PhD and MA students from several countries could present their research results and thoughts on topics ranging from national disaster management to NATO missile defence in Central Europe and security issues in the Far East. The conference – realized within the framework of the Social Renewal Operative Programme 4.2.2./B-10/1 titled "Risks and Answers in Talent Promotion" – was synchronized with the annual ball of NUPS student studying security and defence policy hence the event provided an excellent opportunity for both scientific discussions and building interpersonal relationships.



June 2013

Africa Summit

The Ministry of Foreign Affairs, the Ministry of National Economics and the Ministry of Public Administration and Justice jointly organised the first Africa Forum on the 6-7th June 2013. The main goal of the conference was to explore cooperation possibilities in terms of economic and educational development. Our University has expressed its wish to deepen its ties with numerous countries in Africa and it will strive to seek further scholarship opportunities that can be offered to African students. This was the first step on the path that led us to the establishment of the Good Governance Scholarship. High-ranking political and administrative leaders of sub-Saharan countries visited NUPS and participated in a conference on Hungarian public service reform. As a result of the vibrant consultations, NUPS initiated its partnership with the Ethiopian Civil Service University.



June 2013

European Decision Science Institute annual conference

The 4th annual conference of EDSI was co-organised by our University. 200 participants from 20 countries participated in the six-day long conference. At the closing ceremony Prof. András Nemeslaki Head of Institute was awarded the "Best Paper" of the conference. The reward was donated by the Pearson publishing Company, meaning, that the professor receives funds to develop the course curriculum of his chosen topic.



August 2013

Energy Security and Diplomacy in 2013 international conference

This event, focusing on the diplomatic, economic and other relevant aspects of energy security, was organised by NUPS in cooperation with the Ministry of Foreign Affairs and the Hungarian Institute of International Affairs on the 26th of August 2013.

Ensuring uninterrupted supplies and trade of energy along with protection against attacks (e.g. cyber attacks and piracy) or natural disasters was on the top of the agenda for both states and companies alike. These issues raise several questions including related to energy diversification in terms of supplies and routes, greenhouse gas-emissions and the sustainable development of economies as well as the utilisation of conventional, renewable and unconventional non-renewable (e.g. shale gas) sources of energy. Participants in the conference gained an insight into the debates surrounding these topics, especially from the point of view of Central and Eastern Europe.



August 2013

Minority Rights Summer School

Our University, in co-operation with the Tom Lantos Institute, organised its first international Summer School on Minority Rights with a special focus on the implementation of norms in Central and Southeast Europe. The event hosted 30-35 participants from Europe and neighbouring countries. It offered a forum for discussing relevant practices and research issues related to minorities with leading experts and practitioners in the field of ethnocultural diversity management. The focus of the forum was primarily the implementation of minority rights standards from a legal and political perspective in Central and Southeast Europe. An overview of the international minority protection regime (norms, institutions and mechanisms) was complemented by the analysis of the diverse macro-political approaches to the management of ethnocultural diversity in this region. This was followed by the presentation of specific case studies of minority rights implementation including Hungary, Romania, Serbia and Kosovo. The forum paid special attention to the role of civil society in both norm-creation and norm-adherence in the field of identity-politics. Presentations were multi-disciplinary combining law, political sciences, anthropology and sociology.



August 2013

14th Euro-Atlantic Summer School

The one of a kind, in Hungarian terms, accredited summer university examined the role of our country in the crisis management activities of NATO and EU missions. The highlighted topic was the impact of the economic crisis on Central Europe's security strategy and its implications.



September 2013

Joint training on security challenges with Marshall Centre

Experts of the George C. Marshall European Centre for Security Studies held their intensive course on security challenges and crisis management in September 2013. The high quality and interactive training was held with the participation of several students, lecturers and public service officials interested in international and European security.



October 2013

Joint training with Ecole Nationale Administration

The National University of Public Service held a joint high-level course with École Nationale Administration for senior executives on European decision-making procedures and the implementation of national interests.



November 2013

Postgraduates' International (Pi-NET) Conference on Ethics in science and research

NUPS was the host of an international conference on ethics in science in Budapest between 13-15th of November. The multidisciplinary conference entitled "Ethics in science and research ethics in Hungary and in the World" was organised by NUPS and the Postgraduates' International Network (Pi-NET). The event included roundtable discussions between representatives of universities, scientific organisations and Ph.D. student communities, focusing on the primary issues concerning Hungarians in Europe.



November 2013

13th International Conference on Robot Warfare

Our University conducts serious research on up-to-date military technology such as unmanned aerial vehicles, unmanned ground vehicles, robot technology, new weaponry and weapon systems, and the tactics and procedures of the 21st Century's modern warfare. New trends of information security and cyber warfare have also become part of this research. During 2013, NUPS held Robot Warfare Conference series where over 13 workshops and more than 350 papers were presented.



December 2013

Young Researchers Regional Conference in military sciences

The international event was held with the participation of students from 5 nation's military academies (the Czech Republic, the Republic of Croatia, the Republic of Poland, Romania and Hungary). The officer candidates presented their research outcomes in English in 14 different topics in sections focusing on social sciences and national and international security.



February 2014

Orientation Course with ESDC

Lecturers, PhD students and Security and Defence Policy MA students of the National University of Public Service (NUPS) participated at an international training event on the European Union's Common Security and Defence Policy in early February of 2014 in Vienna. Accordingly, participants successfully completing the training received a certificate signed by the High Representative of the Union for Foreign Affairs and Security Policy. The certification ceremony included the remarks and co-operation of Dr. Col. Gábor Boldizsár, Dean of the Faculty of Military Sciences and Officer Training at NUPS. The event was co-organised by our University and hosted by the Austrian National Defence Academy (NDA). The two institutions agreed to organise similar events within the framework of the European Security and Defence College.



February 2014

Regional Security Policy Workshop

Workshop on security perception of the V4 countries entitled "Exchanging views on security perception and possibilities of enhancing cooperation in Central Europe" with Czech, Slovak and Romanian experts



March 2014

Tripartitum Conference

On the Development of Hungarian law over the last half-millennium – the National University of Public Service in cooperation with the Hungarian Academy of Sciences held a two day conference with the title of 'Werbőczy and the Tripartitum after 500 years' on the 25th and 26th of March. The conference aimed to give insights into the process of the native translation of Tripartitum, the life of István Werbőczy, the law codification during early modern times, into the Transylvanian central jurisdiction of the 16th century, the rise of civil law during the civil times and into the contract theory of Werbőczy. Patrons of the conference: Mr. Tibor Navracsics vice prime minister and Mr. József Pálincás head of the Hungarian Academy of Sciences.



March 2014

FOURLOG

Co-operating with the Austrian Armed Forces Logistics School and the Czech University of Defence, NUPS co-organised the 11th FOURLOG international logistics exercise, also involving students from the University of Belgrade.



May 2014

10 years in the European Union – the lessons learnt and new challenges

An Academic conference on the occasion of the 10th anniversary of Hungary's membership of the European Union. In addition to the experts' overview of the legal, institutional and economic aspects of Hungary's European integration, the event also focused on other countries' views regarding their respective paths of integration via a roundtable discussion with several ambassadors.



May 2014

ceeGOVDays

The latest info-communication tools applied in public administration and the concept of "smart governance" were in the spotlight during the two-day conference with 80 participants from all over the world, including EU countries, China, South Korea, Japan and the United Arab Emirates attending. The general topic of the conference, "eGovernment: Driver or Stumbling Block for European Integration?", put eGovernment initiatives into a European perspective, as most of the framework applicable to government services is created or influenced at a European level. The conference was co-organised with Hochschule für öffentliche Verwaltung und Finanzen Ludwigsburg, Österreichische Computer Gesellschaft (OCG), Andrassy Universität Budapest and Österreichisches Institut für Europäische Rechtspolitik.



May 2014

22nd NISPAcee conference

The Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee) held its 22nd annual international conference in Budapest between the 22-24th of May. With over 350 participants from 41 countries, the event has been one of the most successful conferences co-organised by our University. The joint event of NUPS and the Corvinus University of Budapest consisted of 12 working groups and 11 panels where participants could display their latest research results in the field of public administration.

The National University of Public Service was represented by 43 colleagues within the working groups and panels focusing on public administration career and training, e-government, good governance, urbanisation, territorial public administration and issues of internal security. The co-operation of NUPS and the Chinese Academy of Governance (CAG) enabled the organisation of a special panel providing an insight on the developments of public administration in the Far East. The Erzsébet Program, the Hungarian Public Administration Scholarship Program and the Magyary Zoltán Program were also introduced as one of the region's innovative public administration practices. The University is proud to have had one of its lecturers and two of its PhD students win the Best Paper award of the Working Group on e-Government. Accordingly, Dr. András Nemeslaki, Márta Aranyossy and Adrienn Fekő received a proscription to several notable journals.



May 2014

V4 Young Researchers workshop

To bring together the young academics and teachers in the V4 region and to provide them with an opportunity to discuss actual Public Administration and Policy theories and topics through participation in the 22nd NISPAcee Annual Conference, NISPAcee organised, in cooperation with the National University of Public Service (Budapest) and Corvinus University of Budapest, a workshop. Young academics could be involved in interactions with senior Public Administration and Policy academics and experts, could gain new experiences, knowledge and useful contacts for their future career development.



May 2014

Borderpol workshop

A non-profit global organisation, BORDERPOL aims to increase the security of borders and the optimisation of border control by serving as a worldwide network of border control experts since 2003. Although the first initiative for its establishment came from Hungary in 1999, the organisation was founded four years later in Ottawa, Canada. BORDERPOL supports the security of borders by providing information, methodological assistance, advice and recommendations. Furthermore, it contributes to the development of the legal basis of border control bodies, their organisation and operation, the technical requirements thereof and the co-operation between these bodies. These activities are realised inter alia through biannual workshops. The 2013 May workshop was hosted by the Faculty of Law Enforcement at the National University of Public Service. The event served as a great opportunity to strengthen the relationship between BORDERPOL and NUPS and to initiate the exploration of further co-operation.



May & June 2014

Series of Workshops on China-Europe Common Challenges with respective Chinese Partner Institutions

Public administration reform, HR management in public service, ethics, integrity and the fight against corruption were among the main topics of the university's joint conferences with the Chinese Academy of Governance, the Minzu University of China and the East China University of Political Science and Law respectively.



June 2014

Zoltán Magyary Days

Zoltán Magyary is an iconic scientist within Hungary. He has developed a fundamental theory on public administration management which has an impact even today. The latest public administration development plan of Hungary was also named after him. Our University can be considered to be an inheritor of Magyary's legacy, as we believe that public administration is a complex entity, consisting of several important fields of science besides the often over emphasised legal perspective.



July 2014

Global Minority Rights School

The summer school on minority rights was organised for the second time and has excited wide interest. Thirty participants from all over the world – Austria, Azerbaijan, Czech Republic, Ethiopia, Georgia, Germany, Iran, Kazakhstan, Kenya, Kyrgyzstan, Lithuania, Nepal, Peru, the Philippines, Poland, Romania, Serbia, Slovakia, Sri Lanka, Turkey, Turkmenistan, the UK, Ukraine, USA – attended lectures in the field of ethnocultural diversity management and of minority rights. Lectures of the summer school were held by outstanding professors and lecturers – lawyers, politicians, historians, sociologists – all of whom are prominent experts of the above mentioned fields with extensive professional experience and academic backgrounds. Students and participants attended lectures where a wide range of issues were discussed and analysed as diverse as ethnic conflict resolution in Europe and Africa, the situation of minorities in Turkey and the Middle-East, the movement and rights of Indigenous People in Africa and the Far East, the issue of the political participation of women in Africa, freedom of speech, the pro-Roma global civil society and transnational social mobilisation.



August 2014

15th Euroatlantic Summer School

Coinciding with the 15th anniversary of Hungary's NATO accession, NUPS and the Hungarian Defence Forces organised the 15th Euro-Atlantic summer university. The accredited program, held in the HDF Peace Support Training Centre in Szolnok had a major emphasis on NATO's tasks, crisis management and the organization's answers to the new types of security challenges. The program provided an insight into the theory and practice of crisis management, the current challenges and the vision of NATO with a special focus on the attendants of the Alliance's 2014 September summit and on the challenges demanding the cooperation between members of the military, law enforcement and public administration.



September 2014

NUPS Conference on NATO Summit

Hungarian experts and officials shared their views on the NATO Summit in Wales at a conference on the 8th of September organised by the Centre for Strategic and Defence Studies on the Ludovika Campus of NUPS. The event focused on the political messages emanating from the decisions taken in Wales, the relationship between Ukraine and Russia and the role of Hungary within the Alliance.



October 2014

'Opening the University': Series of scientific lectures for all

NUPS launched a series of public lectures named 'Ludovika Open University' that have been addressed to a wider public audience. The LOU is getting extremely popular and attracts hundreds of participants including the public and through social media. The most visited lectures were about geopolitical changes, the future of the EU, foreign-exchange mortgages, life in prisons around the world, insights into peacemaking operations and myths and realities of polygraph tests, all given by prominent professors of the University.



November 2014

International conference on State Modernisation and Reform

NUPS hosted the international conference 'State Modernisation and State Reform' jointly organised by the National University of Public Service (NUPS), the *École* National d'Administration (ENA) and the Embassy of the French Republic in Budapest. In his welcome speech Dr. Norbert Kis, Vice-Rector for Continuing Education and International Affairs at NUPS emphasised that ENA is one of the most important international partners of NUPS with whom the institution has worked on a series of great projects in recent years. He also pointed out that ENA and NUPS have jointly organised several high-standard conferences concerning public administration reform and have been co-operating in various outstanding European projects. Sylvette Tourmente, Attaché for Scientific, Technological and Inter-university Co-operation at the French Institute in Budapest reminded us that both the French Republic and Hungary have undergone similar state reform processes and the conference included the most significant points which are important for both countries.



November 2014

Setting up the 'OECD Global Network of Schools of Government' with partners

The OECD Global network of Schools of Government was established on the 13th November 2014 in Paris. The Network is based on the cooperation of nearly 60 universities, schools, institutes and the OECD in the field of public administration and public policy, in which NUPS represents Hungary. The Network provides direct access to OECD governance expertise and enables the exchange of schools' experiences and good practices in ensuring that public sector employees have the skills and competencies to address current and future priorities. The Network of Schools of Government supports countries in securing the long-term sustainability of public sector reforms by strengthening the link between international policy dialogue and national efforts to build capabilities in the public sector, informing the OECD policy dialogue with lessons and good practices on implementation on the ground and supporting international exchange among national schools of government and the policy-making community.



November 2014

Crossing Borders – International Zrínyi Conference

This International conference was organised to commemorate the death of Miklós Zrínyi in Budapest on November 18–20. Miklós Zrínyi (1620–1664), the politician, poet and military leader, a great figure of Hungarian and Croatian history and literature died 350 years ago. Besides the anniversary, his life and works are worth revisiting since in many respects his public image exhibits a paradigm shift. In order to present these new findings in various fields (history, literary and military history), the Research Centre for the Humanities of HAS, the National University of Public Service and the Institute and Museum of Military History and the Ministry of Defence have collaborated in organising an international conference with the participation of Hungarian, Croatian, Czech and Italian scholars.

Like Zrínyi's life and personality, the conference was crossing borders in both physical (ethnic and national borders) and intellectual (interdisciplinary studies) senses and attempted to synthesize research on Zrínyi carried out in various disciplines and countries. In three days, 40 lectures were held in 8 sections, concerning Miklós Zrínyi's image across different ages, the tendencies in his research and its reception, the Croatian context of his life and work, borders and regions in his life, his military activity, the political and historical context of his life and his literary works. The conference was closed with a round table discussion on the new paradigms of the Zrínyi's research.



November 2014

Establishment of Institute of the Science of the State and Governance

The Senate of the University established the Institute of the Science of the State and Governance in order to integrate and synthesize 'the sciences of state', the theories of political, legal, social, policy, economic and management research. 'The science of state' must be a logical framework of analysis and evaluation in which traditional scientific approaches have to relate to complex public values such as competitiveness, sustainability, security, democracy or the rule of law. These standards should be paradigms of the methodology of the science of state. This is the way to develop a state that is able to provide public good, protect public values and show ethical leadership.

NUPS's long-term strategic mission is to rebuild 'the science of state' based on a comprehensive approach of diverse research and to facilitate international policy dialogue. Nowadays the reform of the public sector and its innovation is in the focus of this policy discourse. The Institute aims to synthesize, integrate, coordinate, publish and disseminate the scientific results related to the sciences of state.



December 2014

NUPS-CEPOL co-operation on Joint MA degree development

The National University of Public Service (NUPS) has joined the European law enforcement leadership training program announced by the European Police College (CEPOL). Accordingly, the two institutions have signed an agreement at the centre of CEPOL in Budapest.

Police Brigadier General Dr. Gábor Kovács, Vice-Rector for Education at NUPS and signatory of the agreement on behalf of the university, reminded us that one of the main strategic goals of NUPS is internationalisation. He added that CEPOL's training program – consisting of seven modules and to be initiated in September 2015 – is related to the Master level law enforcement training at NUPS.

The European Police College program receives one participant from each EU member state and offers a Master's in European law enforcement. NUPS is not only involved in this program through the Faculty of Law Enforcement but will also rely on the contribution of lecturers from the Faculty of Public Administration and the Faculty of Military Science and Officer Training.



Throughout 2014

Series of events on 'The Great War 100'

The National University of Public Service has joined the series of events commemorating the 100th year anniversary of World War I. These events included a conference on 'Count Gyula Andrássy the Younger and the First World War' which was hosted and co-organised by the Ludovika Campus of NUPS in December 2014.



INVESTING IN TALENT

Unique features of Hungarian higher education institutions, that students have the opportunity to be involved in top-level scientific research. Scientific Students' Associations (SSA) are bottom-up organized, student-led research ateliers. Their membership is constituted from undergraduate (BSc/BA) and graduate (MSc/MA) students. Their activities link them to academic departments' research work. These units support the associations by 'delegating' some of their academic staff in order to ease their scientific work. This ensures that students with an active SSA participation could easier fulfil the requirements for the admission of PhD programmes as final stage in their university education. The ultimate goal of SSA is to provide their members – gifted and enthusiastic students – special courses and activities that may help them to improve their skills.

At the university level, activities are coordinated by the Council of University Scientific Students' Associations

(CUSSA). CUSSA is responsible for university talent management strategy that is implemented in close cooperation with the National Conference of Scientific Students' Associations' (NCSSA). The CUSSA's president is nominated by the University Students' Union's chairman and is elected by the University Senate. Regarding the CUSSA's membership, the balance between academic and student members (50-50%, respectively), is ensured. The CUSSA works under the supervision of Vice-Rector for Science and Researcher, while it has an accountability obligation towards the Senate. NUPS's Senate has established CUSSA on 19 March 2012. Based on the University Students' Union's President's proposal, it elected the Council of University Scientific Students' Associations' chairman for a three-year period. During the preparatory work, the concerned education units and the students' organization leaders accomplished the members' delegation.



Dr. (Cpt.) András Németh PhD, Associate Professor
President of CUSSA

Graduated with military scholarship at the Budapest University of Technology and Economics, Captain Németh has been serving at the Hungarian Armed Forces and in military higher education as of 2002.

He has been participating in the talent management of young officer candidates since the beginning of his career, initially as a supervisor and later as the chairman of the Faculty's Scientific Students' Association. He joined the national scientific students' movement in January 2012 when he accepted the call of the National Council of Student Research Societies to support the 31st National Conference of Scientific Students' Associations as managing president.

Nominated by the Students' Union of NUPS, the University Senate appointed Captain Németh as President of the University Scientific Students' Council.

AWARD SHOWER AT THE 31ST CONFERENCE OF NATIONAL SCIENTIFIC STUDENT'S ASSOCIATIONS

Although the various student associations organize regular events, in principle, the findings of Scientific Students' Associations' works are presented and discussed at the Conference of National Scientific Student's Associations (CNSSA), held in every second year.

NUPS CUSSA has done a great job to raise the quality and quantity of works to be sent for the 31st NCSSA. This was successfully realised in the two semester's average performance by all three faculties.

The admission statistics for the 31st CNSSA have proved that the SSA movement was successful as according to the statistics it reached a highest number of admissions in the last 25 years.

The 31st Conference of National Scientific Students' Associations' State and Legal Science section was taken place in Szeged 25-27 March 2013. NUPS students' performance was the best in the last ten years. The FPA students got two first prizes, one special award and three awards for the best opponents while FLE students won a second prize and one best opponent award. A record number of works, altogether 130 papers in 18 committees had been presented in the Military and Law Enforcement section. Achievements of NUPS students on five scientific fields are: 15 first prizes, 18 second prizes, 7 third prizes, 49 special awards and 4 awards for the best opponents.

NUPS student's awards in the Military and Law Enforcement section:

INSTITUTION	CONFERENCE	PAPER ADMITTED	PAPER PRESENTED	SECTION	QUALIFIED PAPERS	PROPOSED FOR NCSSA
FMSOT	2012/2013 fall	77	76	13	34	60
FPA	2012/2013 fall	23	23	3	9	23
FLE	2012/2013 fall	66	66	11	29	49
Total		166	165	27	72	132

	STATE AND LEGAL SCIENCES SECTION		MILITARY AND LAW ENFORCEMENT SECTION		ECONOMIC SCIENCES SECTION		TECHNICAL SCIENCES SECTION		SOCIAL SCIENCES SECTION		TOTAL	
	applications	applicants	applications	applicants	applications	applicants	applications	applicants	applications	applicants	applications	applicants
FMSOT	0	0	78	79	2	2	3	4	0	0	84	86
FPA	15	15	0	0	0	0	0	0	7	7	22	22
FLE 8	8	32	33	0	0	0	0	0	0	0	40	41
NUPS	23	23	110	112	2	2	3	4	7	7	145	148

	RANK			SECTIONS' NUMBER
	I.	II.	III.	
FMSOT	11	11	4	18
FLE	3	6	1	18

COUNTRY-WIDE RECOGNITION

At the closing session of 31st NCSSA, 18 November 2013, our students and professors were awarded by Zoltán Balog Minister of Human Resources, József Pálinkás, President of Hungarian Academy of Science and Péter Szendrő, President of CNSSA. Orsolya Ágnes Juhász police second lieutenant, former NUPS student got Pro Scientia Golden Medal (her tutor was Dr. Gábor Tarján college associate professor), while Prof. Dr. József Padányi brigadier, professor and vice-rector and Dr. Habil. Ildikó Szelei were awarded by a Master Teacher Golden Medal. For supporting the SSA's movement, Dr. Norber Kis associate professor and vice-rector got a CNSSA Golden Badge, while Dr. András Németh captain, associate professor and outgoing acting Chairman of Military and Law Enforcement Section was awarded by a Statuette. He also got the 'SSA Organizer Award of Excellence' at the Acting Charman's Board's sitting, 25 October 2013.

PREPARING FOR THE NEXT ROUND

The NUPS's performance was awarded: in two years, the next NCSSA's State and Legal Science section will be hosted by the FPA while the Military and Law Enforcement Section will be co-organized by the FMSOT

In the preparatory period for the 32nd NCSSA all three faculties have planned to hold a conference in Fall semester of the 2014/2105 academic year where best papers can get the qualification to be presented at the national conference. According to the statistics our indicators currently are better than two years ago because the number of papers has doubled: in 2012, there were 127 presented papers and 87 proposed ones for NCSSA, while in 2014, we had 254 presented and 156 proposed papers for NCSSA.

INTERNATIONAL DIMENSION

In terms of the SSA's international relations, especially the FMSOT possesses traditionally good cooperation with foreign partners. Concerning the students' participation in international SSA's, we shall emphasize the Central European Forum on Military Education (CEFME) hosted by the FMSOT in fall 2013. At the conference which the Faculty registered 4 students for, six countries' representatives have presented their research findings. In spring semester, two cadets have participated in the AFASTUD – Communicating Across Cultures international SSA organized by Romanian Academy of Air Force in Brasov where due to their language knowledge and professional expertise they have enhanced the reputation of our university by winning the competition.

During the same semester, two cadets also attended the Central European Forum on Military Education (CEFME) organized by the Armed Forces Academy of General Milan Rastislav Štefánik in Slovakia.

SCIENTIFIC STUDENTS' ASSOCIATIONS' ACTIVITIES

SSA activities at the NUPS vary significantly according to the faculties. From September, in sign of the accreditation preparations, the SSA's reorganization, renewal of the membership is definitely needed to ensure that the students' research achievements, SSA conferences accomplishments could be clearly linked to a given SSA. For this purpose, departments have to play a greater role in the establishment of working conditions, organization of programmes and support of Conference of SSA

preparation in case of the related special scientific/research field.

Last academic year, the following SSA had tangible activities:

Constitutional SSA, Public Policy SSA (in English), Penitentiary SSA, Crime Science Institute SSA, E-Governance SSA, Chinese Research SSA, Public Administration SSA, Public Finance, Public Policy and Public Service SSA, Criminal Psychology SSA, Public Security SSA, International Law and International Environmental Law SSA, Civil Law SSA, Social Theory SSA, Customs and Excise Officer SSA.

STUDENT COLLEGES FOR ADVANCED STUDIES

Knowledge is the best investment

As a member of a Student College for Advanced Studies we can easily deepen our knowledge acquired over the years spent at the university, as well as we can also broaden our horizons, gain professional recognition, and last but not least find friends with similar interests. Hereunder You can learn about Student Colleges for Advanced Studies and after a short historical introductory You can also find information about the opportunities provided by the Colleges at the University.

The institution of the Student Colleges for Advanced Studies is a Hungarian speciality in the system of higher education which is based on British and French traditions. Organized on the basis of democratic community, everyone has the opportunity to develop their skills and expand their knowledge, as the main aim of those Colleges is talent management and giving an extra knowledge beyond the university education.

The legal framework for the operative regulation of the "college movement" is determined by the 24/2013. (II. 5.) Govt. Regulation known as the "regulation of excellence." This legislation, besides defining the purpose of the Student Colleges for Advanced Studies, also stipulates that its members make decisions on the professional programs of the College, as well as they set the requirements for the membership's professional accomplishments. The legislation also regulates the criteria that the organizational structure of a College should meet.

Hereinafter you can find a short review about the Colleges for Advanced Studies of the National University of Public Service.

Advanced College for Security Policy



The Advanced College for Security Policy of the Faculty of Military Sciences and Officer Training of the National Public Service University aims to educate intellectuals to build a safe society, through the deepening of patriotism.

ACSP has a wide-scale profile, which means that we organize conferences, courses, book premiers, competitions and our members have an opportunity to publish their analysis on our website: www.biztonsagpolitika.hu. Therefore they can improve their writing and team working skills,

but it is also our aim to create social events for other students. To find the balance for this profile, each member has particular responsibility during our everyday work.

Taking part in the EU funded TÁMOP project was a determining milestone to our Advanced College. Thanks to this project ACSP had the opportunity to give floor to much more conferences than earlier and to improve our technical capacity. As a positive result of the TÁMOP, we could sign more agreements of cooperation with other organizations. We published the I., the II. and the III. part of our Advanced College Booklets with short essays in it about current security and defence policy issues.

During the last year, we worked successfully together with the Hungarian Association of Military Science. This partnership redounded more conferences, for example on the current situation of ISAF or the NATO. As a top event of 2014, we could have organized the III. International Conference of Young Security Policy Experts, where we had participants from Poland to Afghanistan.

Magyary Zoltán College for Advanced Studies



This College is the intellectual and public centre of the Faculty of Public Administration, which was formed by some enthusiastic and talented students with the support of the educators eleven years ago. It has the aim of providing its members an opportunity to break out of the mass education. The main purpose of the College is to help talented, professionally dedicated and motivated students to improve their professional knowledge and

reach a higher level of excellence through their own creativity, organizational skills and erudition. This basically includes organization of prestigious events, involvement in researches and participation in domestic and foreign study trips provided for the members.

The main lecture of 2013 was held with the participation of seven former Government Spokespersons. So far the community has held many conferences taking place in the scientific public interest topics as well, reflecting current happenings. Last year the Community celebrated the 125th anniversary of Zoltán Magyary's birth by organising a significant national event.

The College has provided the basis for the Like-A-Parliament National Assembly modelling programme for students, which has become a yearly occasion and takes place in the Hungarian Parliament.

Magyary students had the chance thanks to a national grant to gain experience in foreign studies, such as examining the Italian government and public administration, taking part in a constitutional conference in Krakow and visiting the European Union's bodies in Brussels. A number of its members have had the opportunity to attend a foreign Summer University during the summer of 2013.

Beyond the nature of a self-study group, therefore the members of the Magyary College create an inspiring, mutually supportive community.

OSTRAKON - more than a College for Advanced Studies



This college was established in 2011 at the Faculty of Public Administration. Its enthusiastic team is regarded as a rarity in the higher education society, because the College itself was created as an independent, grassroots initiation. The main profile of the OSTRAKON consists of the following tracks: communication, political analysis, management, economics and, public administration, so the lectures, courses and other programs are related to these topics. As the College continues to develop and to expand some enthusiastic students have created the unique "Ostrakon plus" that has its own field of activities.

The Ostrakon is much more than just a simple college for advanced studies. Besides the traditional activities, it also focuses on its community whose members are extremely cooperative and helpful towards each other. Everyone has the opportunity to develop their skills; and gain such knowledge and new connections that can be a stable base for their future life.

Tivadar Puskás Technical College for Advanced Studies



The Tivadar Puskás Technical College for Advanced Studies was established in February 2010 by students of the Departments of Military- and Technical Security Engineering, Technical Engineering and Transportation Engineering of the Faculty of Military Sciences and Officer Training of the National University of Public Service, in

cooperation with the Council of the Faculty and the Students' Union.

The main aim of this organization is to provide interdisciplinary training mostly for students of technical sciences. This training contains topics that are not discussed in the traditional curriculum, however they are strongly related to it. This can give an extra knowledge to university education programmes. In addition to that the College pays special attention to the community relationships and cultural programs.

There are several different kinds of lectures and open forums which play a central role in the life of the College. A lot of lecturers and professionals are invited to those occasions. Recently we have participated in several scientific events as organizers, volunteers or simply just students.

St. George College for Advanced Studies



The foundation ceremony of the St. George College for Advanced Studies took place in 2008. It aims to train elite professionals in the field of Law Enforcement

The professional activities of the College are coordinated by the director and his deputies who are also instructors there at the same time. A major role is given to the so-called senior members, who form a highly experienced professional group within the College.

Despite its short existence, the College has joint several major professional and academic programs as participant or organizer. It has established such connections with foreign institutions in the field of law enforcement which led to an extremely successful cooperation. Series of joint professional programs are often organized which aim to deepen the practical knowledge of the students.

Advanced College for National Security



The Advanced College for National Security was established in September 2013. Studies in the fields of national security and security policy have been defined as the main purpose by the senior lecturer colonel Dr Stephen Kobilka in the framework of scientific research. At the request of the Institute of National Security it mainly helped to organize events during the first semester. Several new members joined the College in December 2013 in

the admission process. A number of events took place in the second semester 2013/2014. Along with other Colleges for Advanced Studies of the National University of Public Service, several members of our College also represented the University as a part of the Hungarian delegation in the international event in Poland called March of the Living.

On 6th May 2014, the College organized a photo exhibition and a short conference with the topic of "History of Albania in the past century". There were a lot of photos that had not been seen by the Hungarian audience before. The conference was opened by Her Excellency Mira Hoxha, the ambassador of Albania, and then lectures were held by Prof. Dr. Sándor Szakály and Dr. Gábor Margittai. During this semester there were several other events too, inter alia, the Head of the Administration of the Ministry of Defense Anikó Farkas accepted the invitation of the College and visited the Faculty of Military Sciences and Officer Training of the National University of Public Service to take part in a roundtable discussion. In connection with the situation in the Ukraine in 2014, Dr. Ferenc Kaiser held a lecture for our members.

LISTS OF STUDENTS AWARDED BY FELLOWSHIP GRANTED BY THE REPUBLIC

2012/14

FMSOT	FPA
Dóra Szijj	Csaba Fási
Tibor István Szöllősi	Diána Dömötör
Zoltán Tischler	Sára Takács
Dávid Eppel	Károly Jugovits
Dömötör Patkó	Júlia Szigeti
	Ilona Szabó
	Fruzsina Tünde Deák
	Anett Bodnár
	Máté Dávid
	Anna Puskás
	Mária Csorba
	Máté Tibor Albert
	Barbara Bárdos
	Etelka Hegyesi

2013/14

FMSOT	FPA
Anita Juhász	Eszter Takács
Tibor István Szöllősi	Éva Gulyás
Dömötör Patkó	Sára Takács
Judit Bartha	Csaba Fási
Dávid Verbényi	Diána Dömötör
Nikoletta Ragács	Károly Jugovits
	Anita Üveges
	Anna Ágnes Brecksok
	Olivér Márk Kersák
	Kludia Domokos
	Anna Puskás
	Fanni Kósa
	Dániel Iván
	Viviána Skutová

Máté Tibor Albert

HONORARY TITLES, AWARDS, FELLOWSHIPS



HONORARY DOCTOR (DOCTOR HONORIS CAUSA)

An Academic Title given by the Senate to be awarded to national and international professionals to honour the outstanding theoretical and practical results they have achieved.



Prof. Dr. Dénes Szabó

Dr Szabó is an external member of the Hungarian Academy of Science. He began his academic life by studying sociology in Hungary. Later he completed his studies in Belgium where he got his degree from the Catholic University of Leuven. His teaching and research career has evolved within the Faculties of Humanities of various universities in both Paris and Lyon. He wrote his doctoral thesis on metropolitan crime. Professor Szabó is member of the Royal Society of Canada and he is an honorary doctor of a number of American and Western-European universities.



Dr. Péter Boross

Over the last few years, our university has organised some events – veterans meetings, book launches – in which Dr. Péter Boross, former Prime Minister of Hungary, has participated. During these meetings, it has become clear that as a devoted supporter of the university founders' principles he also follows the developments of the National University of Public Service. As a result of the career he has had, his lifetime achievements and political activities are linked to all of our faculties.



Dr. Rolf Günther Alter

He is the Director of the OECD Directorate for Public Governance and Territorial Development. The Directorate's primary task is to improve and help the communication and cooperation between OECD member states' governments and citizens. It elaborates recommendations with which the state by involving its citizens may function more efficiently in handling its economic, social and environmental challenges. This activity is in line with the Hungarian government and our university's goals because the NUPS was created as part of the administrative reform (Magyar Program 1.0 and 2.0).

AWARDS AND FELLOWSHIPS

PROFESSOR EMERITUS

An Academic Title given by the Senate to be awarded to professors after their retirement. Those that served for more than 10 years with high academic, tutoring and education development excellence and who were widely respected and who gained national and international recognition. Recipients are entitled to give lectures and to lead courses, to use the infrastructure of the University and to sit on university committees.

PROF. EM. DR. LT. GEN. (RET.) GYULA UNGVÁR † 2013

The National University of Public Service Senate granted the 'Professor of Emeritus' title to Prof. Dr. Gyula Ungvár on the first of January, 2012 based upon his excellent academic work at the legal predecessor of NUPS. In 1993 he became Doctor of Military Sciences and started his active and outstanding career in military higher education. After his successful habilitation he became an assistant lecturer at Zrínyi Miklós National Defence University. In 2007, Zrínyi Miklós National Defence University Senate awarded him the 'doctor honoris causa' title.

PROF. DR. ANDRÁS TAMÁS

András Tamás was born in 1941 in Szeged. He studied law and political sciences between 1959 and 1964 and graduated from Eötvös Loránd Science University (ELTE), the Faculty of Law. Between 1964 and 1970 he worked in the judicial system (the High Court of Justice of the Capital, the Municipal Court of Budapest and the Supreme Court). From 1967 he worked as a judge. In 1970 he started working at the Department for Legislation of the Ministry of Justice. From 1981 to 1986 he was the head of the Law Department of the Secretariat of Council of Ministers. From 1986 to 2003 he worked at the Hungarian Academy of Sciences, in the Committee for Doctoral Awards as head of his department. He received his first scientific degree (PhD) in 1974, and his second (DSc) in 1990. He was assistant professor (reader) from 1980 at ELTE and JATE (József Attila University of Sciences of Szeged), full professor at JATE's Faculty of Law, Department of Public Administration and he became the head of department in 1990. He is a professor at Pázmány Péter Catholic University (PPKE) (1995-2011), at the Károli Gáspár University of the Reformed Church (KGRE) (2006-2011), and at the Corvinus University of Budapest (BCE) Faculty of Public Administration - which was integrated into the National University of Public Service, Faculty of Public Administration (NKE-KTK) (1993-2011). He is the author of approximately 200 publications. He is a member of the International Council of Environmental Law (1980), the Asia Pacific Lawyers Association (1990), and the European Association of Legislation (1991).

PROF. EM. DR. COL. (RET.) DR. PÁL GAZDA

n important role in military higher education since 1983. He has received engineering and economic engineering doctorate degree. He is a holder of a candidate's degree in Military Science. He is still teaching on Bachelor, Master's- and Doctorate courses at the National University of Public Service. His research topic is defence economics.

PROF. DR. GÁBOR MÁTHÉ

The work as a university professor of Dr. Máthé Gábor C.Sc. is half a century long and is linked to the Science of Law and Public Administration in higher education. He gave lectures at the Faculty of the State and Law at both the Eötvös Loránd Science University and the Károli Gáspár University of the Reformed Church, and he also taught the History of Public Administration and Law at the Faculty of Public Administration of the Corvinus University of Budapest which was later integrated into the National University of Public Service. He organised the Subcommittee of the History of Law at the Hungarian Academy of Science and was the chairman of it for a decade. As the Head Secretary and later the Chairman of the Hungarian Lawyers Association he took part in the work of that organisation. He is a member of edition committees of several professional journals. Furthermore, he is the member of numerous international associations concerning international fields. He is the author of more than 200 publications concerning the development of the Hungarian Constitution and Law and the occurring problems of the Criminal Law of Public Administration. At the moment he is a core member of the Doctoral School of Public Administration Sciences.

PROF. EM. DR. COL. (RET.) LÁSZLÓ HALÁSZ

The National University of Public Service Senate granted the 'Professor of Emeritus' title to Prof. Dr. László Halász on the first of January, 2012 based upon his excellent academic work at the legal predecessor of NUPS. Between 1967 and 1996 he worked for the Institute of Military Engineering Defence Technology in the Ministry of Defence. From 1998 he joined the legal predecessor of NUPS, Zrínyi Miklós National Defence University, and became an assistant lecturer at the Chemical Department. Between 2004 and 2007 he was the Head of the Doctoral School of Military Sciences at Zrínyi Miklós National Defence University. He is a member of the Hungarian Military Science Society, of the American Society of Rheology, the Institute of American Physics and he also actively participates in the work of the Society of Plastic Engineers, in the work of the Hungarian Association of Military Science (The Hungarian Academy of Sciences) and in the work of OPCW Scientific Advisory Board.

PROF. DR. FERENC NEMES

Ferenc Nemes holds a master's degree in Economy and Sociology. He is a Professor Emeritus at the Szent István University and at the National University of Public Service. As a research fellow of the Hungarian Academy of Sciences he spent the Academic Year 1963/64 at the Novosibirsk Department of the Institute of Economic Sciences of the Soviet Academy of Sciences. As a Ford Scholarship fellow he was a researcher at the MIT and Harvard University Business School in 1970/1971. He earned his doctoral (PhD) degree in 1974 and the title of "Doctor of the Hungarian Academy of Sciences" (DSc) in 1996. His research interests include the areas of managerial role perception and behaviour, human resource management, and management training and development. He has authored or co-authored more than 100 articles and 6 books. He took part in the development and accreditation process of different bachelor, master's and PhD programs. He has also been involved in consulting and training activities in different business areas. He was a member of numerous scientific and professional committees and foundations. He is a founding member of the Doctoral School of Management and Business Administration at the Szent István University, as well as the Doctoral School of Public Administration Sciences at the National University of Public Service.

PROF. DR. FERENC IRK

The National University of Public Service Senate granted the 'Professor of Emeritus' title to Prof. Dr. Ferenc Irk on the first of January, 2012 based upon his excellent academic work at the legal predecessor of NUPS and upon his outstanding contribution to the academic integration of the three predecessors of NUPS. In 1986, he became Doctor of the Science of Law at the Faculty of Law and Political Sciences at University of Pécs. In 1977, he became holder of a candidate's degree in Sciences of Law. In 1996 he joined the academic work of the Police College (one of the three legal predecessors of NUPS) as the founding Head of the Public Security Department. In 2004 after his successful habilitation he became a professor. He is currently a member of the Board of Directors at the National Institute of Criminology.

PROF. EM. DR. COL. (RET.) JÓZSEF SOLYMOSI

He is a professor in NBC Defence and Environmental Security. He was the head of NBC Defence and Environmental Security Department and Vice-Rector for Science at the Miklós Zrínyi National Defence University. From 2002 until 2013 he was the head of the PhD School of Military Engineering.

PROF. DR. FERENC A. SZABÓ † 2015

His first degree was from the Eötvös Loránd University majoring in history-scientific socialism (political science) in 1966. In 1995 he graduated from ELTE Faculty of Law as a demographer because his scientific interest primarily attracted demographic issues. He started working in the Miklós Zrínyi Military Academy in 1993 as the Head of Theory of Politics. His main fields of interest are population history, population policy, international migration, 1956, human losses and Imre Kovacs's career.

PROF. DR. LT. GEN. (RET.) MIKLÓS SZABÓ

He started his military carrier as an infantry officer in 1964. He started working in the Zrínyi Miklós Military Academy in 1972. Between 1991 and 1996 he was the commandant of the Zrínyi Miklós Military Academy. From 1996 to 2007 he was the founding rector of the Zrínyi Miklós National Defence University. Since 2013 he has held the honourable title of professor emeritus of the NUPS. He became a Doctor of Science in 1987. From 2007 he has been a full member of the Hungarian Academy of Science. His main fields of interest are the history of Hungarian military aviation and the history of Hungarian military higher education after World War II.

PROF. DR. COL. (RET.) KÁROLY TURCSÁNYI

In 1985 he started his work as an assistant lecturer at the legal predecessor of NUPS, Zrínyi Miklós National Defence University. Between 1999 and 2009 he was the Head of the Habilitation Committee of the University. His outstanding research activities cover the fields of logistics, theory of reliability and military sciences and he has published more than 200 papers up to the present day. He is a founding member of the Doctoral School of Military Sciences and works as a supervisor in the field of military engineering defence technology and in the field of robotics. He is currently the Head of the Military Logistics Department.

PROF. DR. LAJOS VINCZE

Dr. Lajos Vincze has been a lecturer of the University for 20 years. He is an acknowledged expert and as a Head of Department he changed and renewed the traditional program which used to be rooted in philosophical education. As head of department, he conducted the departmental workshop and processed and introduced six new, up-to-date subjects.

THE CHAIR PROGRAM OF NUPS

The University wishes to follow international practice and to reward those professors of the University who represent the highest level of their profession, give outstanding performance and act in the interests of the University in Hungary and abroad.

The basic requirement for gaining this reward is that the applicant should be a professor, a lecturer or a researcher, who can strengthen his scientific field at an international level and who can contribute to increasing the prestige of the university.



FORMS OF THE MANDATE OF THE NATIONAL UNIVERSITY OF PUBLIC SERVICE CHAIR

Magyary Chair follows and promotes the traditions and the results of the scientific work of Zoltán Magyary in the field of public administration both in theoretical and practical ways, and also continues to act according to the ideas of the scientific school created by Zoltan Magyary.

The winner of the competition acts under the direction of the rector according to the agreement entered into for this purpose. Only four professors can hold the mandate of the National University of Public Service Chair at the same time, and two new mandates can be given each year.

Hunyadi (János) Chair follows and promotes the traditions and the results reached in the fields of military sciences, military technical sciences, and other related sciences both in theoretical and practical ways. It takes care of the accumulated knowledge in order to protect the homeland, and carries out research.

The first step in the Chair program was a competitive process in order to name the Magyary Chair, opened by the rector of the National University of Public Service. Prof. Dr. Gyula Vastag won the title of Magyary Chair and was appointed as the Head of the program by the rector Prof. Dr. András Patyi from the 1st July 2014. Prof. Vastag received the official document on 9th July 2014 and he declared that his main objective is to widen the international relations, international visibility and recognition of the National University of Public Service. He is a renowned scientist, Doctor of Sciences of the Hungarian Academy of Sciences, the new leader of the Institute of Public Management and Administrative Branch of the Faculty of Public Administration of the National University of Public Service.

Andrassy Chair follows and promotes the traditions and the results reached in the field of law enforcement (including criminal science) both in theoretical and practical ways. It cares about the accumulated knowledge and uses it to ensure public security, as well as public and social order.

There are more details on the Chairship program of the National University of Public Service provided in the rector's instructions No 13/2014.

The National University of Public Service Chair is an additional commitment, that can be given to the lecturers of the university after a successful competition process initiated by the rector. This additional task is valid for a period of 3-5 years, but it may be extended several times.

UNIVERSITY PRIVAT-PROFESSOR

An Academic Title given by the Senate to be awarded to part-time lecturers that have more than 10 years academic experience, publish in their field regularly and can represent the University internationally. Recipients are entitled to give lectures and lead courses and to sit on educational and academic committees of the university.

2012	DR. ÁRPÁD KOVÁCS
2013	PROF. DR. MAGDOLNA CSATH DR. MÜLLER GYÖRGY DR. TIBOR BENKÓ General
2014	DR. TIBOR BABOS

HONORARY UNIVERSITY PROFESSOR

An Academic Title given by the Senate to be awarded to part-time, recognised professors working for 10 years at the University. Recipients are entitled to give lectures and lead courses and to sit on educational and academic committees of the university.

2013	DR. MIKLÓS SÁNDOR Retired Colonel DR. JÁNOS ZSUGA DR. RET. POL. MAJ. GEN. FRIGYES JANZA DR. JÓZSEF KIS-BENEDEK
2014	DR. JÁNOS PRINTZ

HONORARY UNIVERSITY ASSOCIATE PROFESSOR

An Academic Title given by the Senate to be awarded to part-time, recognised associate professors working for 5 years at the University. Recipients are entitled to give lectures and lead courses and to sit on educational and academic committees of the university.

2013	LÁSZLÓ DOMJÁN Major General JOCHAM DIETER Engineer Brigadier DR. GYULA KESZTHELYI Ret. Eng. Brigadier ISTVÁN PAPP DR. JÓZSEF GYUROSOVICS Police Brigadier DR. ZOLTÁN BOLCSIK Police Major General JENŐ SZABÓ Police Brigadier DR. ANTAL PAPP Fireman Colonel DR. ZSOLT BALOGH DR. KORECKI ZBYSEK Colonel GYÖRGY KOSSA Fireman Brigadier
2014	DR. ILDIKÓ KINCSES Police Brigadier DR. CSABA FEIK

HONORARY CITIZEN

A University Title given by the Senate to be awarded to individuals who are not employees or workers of the University, that have made a significant contribution to promote the educational, research and cultural tasks of the university and to enhance its national and international reputation.

2013	DR. GÁBOR SZARKA DR. ANDRÁS LEVENTE GÁL
2014	DR. BALÁZS FÜRJES

RING OF NUPS

An award to be given by the Rector to individuals that have played a key role through their activities and work in building and enhancing the reputation and prestige of the University.

2013	DR. LAJOS FODOR DR. NORBERT KIS
2014	DR. BERTA KRISZTINA SIMONNÉ KOHUT BALÁZS

GOLD MEDAL OF NUPS

An award to be given by the Senate to current or retired employees that have served with excellence for at least 5 years as a leader or a lecturer or an academic at the University.

2013	PROF. DR. RET. POL. MAJ. GEN. ISTVÁN SÁRKÁNY DR. ERIKA ROTHERMEL
2014	KLÁRA BAKOS PROF. DR. ISTVÁN BUKOVICS MARGIT GULYÁSNÉ TURÓCZI

'FOR UNIVERSITY' COMMEMORATIVE COIN

An award to be given by the Senate to employees that have played a key role through their activities in building and enhancing the reputation and prestige of the University.

2013	DR. ÁGNES CSERNYIKNÉ PÓTH DR. ÉVA KATALIN LISZKAYNÉ NAGY Retired Police Lieutenant Colonel GYÖRGY HEGYI ZOLTÁN ILLÉS Major LILLA MÁRIA JUHÁSZ
2014	PROF. DR. FERENC GAZDAG DR. ZSOLT NÉMETH Retired Police Colonel DR. ÁGNES OROSZ

HONORARY DEGREE OF RECTOR

A degree given by the Rector to be awarded to employees that have been helping to achieve the Universities objectives with continuous work for at least three years.

- 2013 DR. MIKLÓS IMRE
DR. ANDRÁS NEMESLAKI
DR. ÁGNES JENEI
DR. ATTILA SIMON Police Lieutenant Colonel
ÉVA FERENCZ-KISS
- 2014 ANIKÓ MARTONNÉ CSEPREGI-
ISTVÁNNÉ BALÁZS
JENŐ KALMÁR
GUSZTÁV JURCSÓ
DR. HABIL. JÁNOS VARGA

OUTSTANDING TEACHER OF THE YEAR

A title, given by the Senate, to be awarded to a teacher who have at least three years' experience that has made a significant contribution to enhancing the reputation of the University through outstanding work, exemplary behaviour, professional results, publishing and promoting values in the given academic year and who also have the support of the students.

- 2014 DR. GÁBOR TÖRLEY (FPA)

STATE REFORM EXCELLENCE DECREASE OF RESEARCH PROGRAM

The Program aims to realise the educational, research and innovation goals set in the Institutional Development Plan of the National University for Public Service by stimulating new and ongoing excellent research studies. The Program emphasised purpose is the preparation of publications such as PhD or habilitation theses, doctoral

theses submitted to the Hungarian Academy of Science, a paper with high scientific value (an article, chapter, book) and the stimulus for international research cooperation.

Within the program, the following authors and works were awarded. The table contains the extent of volumes and the number of copies.

Public service program of excellence (teachers, researchers)

- Dr. Krisztina Zán Görbe Attiláné: Prejudice research at Home Affairs Sector
- Holndonner Hermann: Analysis of the Hungarian National Defence Forces Joint detection system's operation
- Krajnc Zoltán: Zoltán Krajnc: The evolution and effects of the joint forces doctrines and practices on air doctrines
- Róbert Vég: Modernization of driver training
- Dr. Renáta Tábit Májerné: The Local Municipalities' direct exercise of power
- Iván Halász: Constitutions of Central-European Countries
- Fanni Mandák: The Italian Political System
- Imre Dobák: International Cooperation of Radio Counterintelligence Services
- Ádám Auer: Corporate governance – Economic organizations functioning with state participation
- Tamás Csiki: Radical right wing attempts to securitize a 'Roma issue' in Hungary
- Szilvia Szűsz: Defence and Security Policy of Great Britain
- Gréta Czene: The Conflict and Crisis-management Institution of the European Union



INTERNATIONAL PARTNERSHIPS, GLOBAL AND REGIONAL COMMITMENT

We understand the importance of internationalisation and of building networks worldwide. NUPS is committed to the development of multidimensional relationships with foreign higher educational institutions and think

Tanks in order to promote curriculum development, mobility experiences, inter-cultural diversity and to shape future leaders.

As regards geographical and geopolitical considerations, NUPS is going to strengthen its cooperation with EU member states, especially with the higher education institutions of Central and Eastern European countries, and of the Visegrad Group. It also wishes to establish relationships with non-EU countries, particularly with Western-Balkans countries, the USA and China.

NUMBER OF NUPS PARTNERS

EU		Non EU	
Austria	14	Canada	1
Belgium	11	China	21
Bulgaria	3	Ethiopia	1
Cyprus	2	Israel	4
Czech Republic	3	Kazakhstan	2
Estonia	3	Kenya	1
Finland	3	Kosovo	1
France	12	Moldova	1
Greece	2	Montenegro	1
Croatia	3	Nigeria	2
Poland	19	Russia	4
Lithuania	2	Serbia	4
Malta	2	South-Africa	1
United Kingdom	10	Turkey	4
Germany	23	Ukraine	3
Italy	6	USA	6
Portugal	2		
Romania	16		
Slovakia	19		
Slovenia	5		
Total		217	

STRONG COMMITMENT TO REGIONAL DEVELOPMENT

The region of Central and Eastern Europe plays a crucial role in the university's efforts of international outreach. While the nature of the bi- and multilateral relations with nearby partners is similar to those on an overall European level, their management enjoys special attention. Accordingly, NUPS is proud of the achievements reached through the joint efforts of regional communities and partnerships. Being a member of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee), the university contributes to the development and education of public administration on a regional level, particularly by being the co-host of the 10th Central and Eastern European eGov Days in 2014, focusing on eGovernment as a factor in European integration. NUPS is delighted to continue

playing this role in 2015, just like in the case of the Global Minority Rights Summer School (GMSS) which is the single international conference of its kind within the region. Co-operation with our neighbours and allies extends to the realm of security as well. The core of the efforts in this regard embraces the Visegrad Group, with Czech, Polish and Slovak defence universities being in alliance with the National University of Public Service. Nevertheless, whilst honouring the heritage of the former Royal Hungarian Ludovika Defence Academy, our scope of co-operation reaches further beyond to the organising of joint trainings within the International Military Academic Forum (iMAF) and regional projects like the FOURLOG international logistics exercise for future military officers.

A PROUD MEMBER OF THE EURO-ATLANTIC COMMUNITY

The National University of Public Service has a distinguished focus on its relations with its Western partners within and outside Europe. NUPS participates in renowned and successful international networks and program with the aim of exchanging ideas and best practices in various fields of public service thereby supporting stronger ties within the family of Europe. These efforts are realised in all areas of the university's profile: NUPS has the privilege and honour to represent Hungary at the European Institute of Public Administration (EIPA) where defining initiatives and ideas on European public administration are born. In the field of law enforcement, the university is a stakeholder in the European law enforcement leadership training programme of the

European Police College (CEPOL) providing the first of seven modules aimed at the training of law enforcement officers within the European Union. Similarly, NUPS is an active member of the European Security and Defence College (ESDC) organising and hosting international conferences on current issues of European security including cyber security and defence. The university's relations extend to the other side of the Atlantic with NUPS being a partner of the George C. Marshall European Centre for Security Studies, organising trainings and education and being a strong supporter of the Transatlantic Policy Consortium, the 2015 conference of which is to be held by the National University of Public Service.

OPENING TOWARDS THE EAST

Asia and the Far East is also important direction in which the university is focusing its efforts and resources in international relations. NUPS pays particular attention to Chinese relations, providing Chinese language courses for students and establishing programs focusing on the mutual exchange of students and lecturers with Chinese higher educational institutions. Hungarian-Chinese efforts extend to the dialogue of experts as well via international forums and conferences on public administration, law enforcement and military science. These include workshops in Budapest dealing with "New Strategies of Public Governance for Changing Societies" and with "The Challenges and Responses of Law Enforcement Related to Globalisation". Moreover, the university enjoys good relations with leading Chinese

institutions such as the Academy of Military Sciences (AMS) which has enabled the participation of Hungarian military officers at prestigious scientific events like the 9th International Symposium on Sun Tzu's Art of War. The university's opening towards the East also includes co-operation with other relevant players in public service development in Southeast Asia: NUPS is in co-operation with the Korea Institute of Public Administration (KIPA) focusing on continuing education and research in public service through joint conferences and research projects that involve Korean and Hungarian experts in public administration. In addition, NUPS is the exclusive agent in connecting Hungarian public officials and civil servants with the Singapore Co-operation Program which offers several training opportunities for people with various specialisations in public administration.

GIVING BACK TO AFRICA

Africa and the sub-Saharan region is a relatively new yet deeply emphasised area of focus. The university's Academy of Diplomacy, Budapest international certificate program, along with the Good Governance Scholarship, offers a great opportunity for civil servants inter alia from African institutions to exchange views and build global networks in the heart of Central and Eastern Europe.

NUPS is also eager to share Hungarian experiences and know-how in public administration reform with interested African institutions. Accordingly, the university has been reviewing the possibilities of inter-institutional co-operation with its counterparts in various African countries.

NETWORKING

Our University is bound to several international organisations through its Governing Ministries. According to the needs of the members of the Board of Governors the University has represented either the country or

itself in around 30 international networks or institutions. NUPS has an institutional membership in the organisations below:

Representation of Hungary	
EIPA	European Institute of Public Administration
DISPA	Directors of Institutes and Schools of Public Administration
Membership as a Higher Educational Institute	
IASIA	International Association of Schools and Institutes of Administration
IIAS	International Institute of Administrative Sciences
NISPAcee	Network of Institutes and Schools of Public Administration in Central and Eastern Europe
EGPA	European Group of Public Administration
AERTE	Association Européenne de Représentants Territoriaux de l'Etat
OECD	Network of Schools of Public Administration
ESDC	European Security and Defence College
CEPOL	European Police College
AEPC	Association of Police Colleges
EUA	European University Association
IAU	International Association of Universities

INTERNATIONAL STUDENT AND STAFF MOBILITY

Our international programs attract a growing number of students and visiting lecturers worldwide. The most important tool in fostering mobility within members of the European Union is the ERASMUS program. In 2013 there was a significant increase in the number of outgoing exchange students receiving funding from the program. It indicates that our students are embracing the opportunity to broaden their horizons by studying abroad. Mobility can also be encouraged by traineeships. Furthermore, NUPS places special emphasis on personal career guidance and therefore it is building up a network of outstanding European public administration, law enforcement and military institutions for providing traineeship opportunities. Feedback from partner institutions will be an important input for program development.

Our University successfully applied for the ERASMUS+ Charter for 2014-2020. The Management of the University ensures the regulatory environment and conditions that encourage lifelong learning and the mobility of students, staff and academics. The objective is to ensure that 2 out of 10 students have completed courses abroad by 2020. In this spirit NUPS strives for ensuring more opportunities of gaining credits abroad, with special conditions and guarantees, for students of career officer status as well.

The number of incoming exchange students has also grown by 30%, meaning that our English program offer is becoming more attractive. NUPS has launched a special Tandem Program to support the integration of incoming students. Every incoming student has a buddy who, on a voluntary basis, assists them throughout their stay in Hungary and helps you to feel at home in Budapest.

SCHOLARSHIPS

The Stipendium Hungaricum Scholarship Program was founded by the Hungarian Government in 2013. This scholarship program is applicable for candidates from those countries that have a valid/effective bilateral educational work plan agreement signed by the Hungarian Ministry of Human Resources. Availability of this scholarship can be checked on the website of the Education Ministry of the sending country. Our University hosts 3 PhD and 1 MA degree seeking students currently.

The Campus Hungary program aims to enhance international student mobility in higher education, both in terms of increasing the number of foreign students in Hungary and also having more Hungarian students studying abroad. The program supports Hungarian students, academics and university staff with different kinds of scholarships for partial studies to study abroad and to gain experience. The main goal of the program is to support and facilitate the internationalisation of Hungarian higher education by initiating and deepening cooperation with foreign higher education institutions and by achieving knowledge exchange by means of student mobility. Our University has sent around 10 students abroad via this program.

The Hungarian Scholarship Board Office (www.scholarship.hu) announces university and research scholarships for the academic year both for incoming and outgoing students. Due to this program and to the EU-Window Scholarship there were 13 students studying abroad in academic year 2012/2013 and 15 students in 2013/2014, mainly in China.

NUPS also offers a unique form of support connected to its international programmes: **the Good Governance Scholarship grant**. The aim of the grant is to provide support for excellent international students committed to public service in their participation in one of NUPS international programs. This scholarship primarily focuses on students and public service professionals from countries within the international strategic priorities of the University and the ministries represented in the Governing Board of the NUPS. Depending on the type of support (full or partial), the scholarship covers the training costs and may also provide a monthly financial support that can be used to cover travel, accommodation and living costs.



SOCIAL RESPONSIBILITY FOR THE PUBLIC



FIGHT AGAINST THE FLOOD

During the summer of 2013 was one of the biggest floods in the history of Hungary. Volunteers from the University worked together with officials to protect Budapest against the flood. Along with the students, more than eight thousand soldiers, 3500 fireman, 20.000 citizen soldiers and 35000 volunteers all worked together. They worked more than twelve hours a day without pausing and the defence continued at the weekend. This operation was successful, thanks to the great contribution of the students. It was one of the best examples of social responsibility for the public from the students. At this heroic fight, hundreds of students and instructors cooperated and showed responsibility for the. For this commitment, governor agent Imre Pesti of the Government Office of

the Capital City, Budapest gave a certificate and a plaque to the National University of Public Services. It was a great honour for us, and our efforts have been acknowledged. He also expressed his thanks to the citizens of the university for their assistance and for the effective and efficient management of the flood defences. The rector of the National University of Public Services also expressed gratitude to the volunteer students by awarding them a certificate. We are proud of these students and grateful to have had the opportunity to cooperate in this very successful intervention. Hopefully, a protection like that will be not necessary for a long time. If another flood will come in the future, the country can count on the help of NUPS.



GIVING BLOOD

Blood cannot be replaced. That is why blood giving is so important. The Hungarian Red Cross organised a competition for universities to collect blood. The National University of Public Service took part in this race. The University at which students gave the biggest amount of blood were to receive a gift. At NUPS there were a lot of students in three Faculties who gave blood. "If we give blood, we save three lives" - this was the motto of the competition. This sentence reached its goal as hundreds of student gave approximately 5 dl blood for needy people. According to the principle of the University and the Students' Union we think that small, good decisions, helpful moves can build a better society and teach students to work freely for the community. And another argument as to why it is so important is: what if

we will be the next who requires help? We take courage from the success of these former programs and so we hope that in the future we will have the opportunity to help again. After this program a lot of students asked as about the next chance to give blood and so we see a smaller, ongoing race to give blood develop. It is about, who will be the person to give the most blood during their years at the University? We are trying to reach a situation where graduated students (as people in work) want to give blood and search for the opportunities, because the best solution to ensuring there is enough blood to reach demand is that people are able to give blood regularly for decades. Our goal is to draw even more students from the University into the program at the future.



HELP FOR CHILDREN AND FOOD DISTRIBUTION (AT CHRISTMAS TIME)

There was a charity gift collecting program at the Faculty of Public Administration last winter. From these oblations the students made packages and passed them to children in hospitals in Budapest. These children had to spend Christmas time in hospital and so they were very happy when they got these packages. This program was organised with the Give Hope for Children non-profit organisation. The president of the Students' Union of the University and the Faculties gave these presents together to the children of the International Pető Institute. At Christmas time it gives much sadness to think about small children who need to stay at the hospital during the celebrations. Usually they are very sick, so they need to be under medically controlled conditions 24 hours a day. For them, every little gift is very important, and they

are honestly very thankful. It was our first participation in this program, but we see how successful these days are and so, if we have another request, we will surely take a big part in the next program too.

During the period of Advent, another charity program was organized by NUPS - it was a food distribution for the homeless and very poor people program. About two thousand meals were distributed and volunteers from two Faculties (the Faculty of Military Sciences and Officer Training and the Faculty of Law Enforcement) helped by building the tents, portioning the meals, and by answering questions. The leadership of the University was very grateful for the work of the students and we hope that this winter we can continue this program and that the University will help us in this mission.



TREE PLANTING IN BUDAPEST

In one of the districts of Budapest (13th) students from the University planted native trees in the spring of 2014. The media were also in attendance so it was a good promotion of the commitment of the University to the field of environment-protection. More than 80 trees were planted that day, so it was a very successful event. The organisers said that they will continue this program and so we are waiting the next visit from them regarding this collaboration. The Students' Union always thinks that (as an organism of the students) we have to show a positive example for the citizens of the University in such an important topic. This event was in connection with one of the principles of NUPS. This principle is about changing the thinking of students and enforcing environmentally friendly solutions. That is why this program

was very important and successful - it reached that clear goal. Dozens of students worked together to protect the environment, and to give an example for everybody to follow. We hope that students who helped in this action will protect the environment in their everyday lives. Finally, some facts about the area where these trees were planted: long ago it was an industry territory of the district with enormous air pollution. Now there are new buildings with families and there are parks around them. Next to the roads near to these parks there are now new trees which protect the clean air for generations to come. You could say it was a program for the future in every way. The management of the district and the organisers was very satisfied with the students and were very grateful.

THE NATIONAL UNION OF STUDENTS IN HUNGARY – MENTOR PROGRAM

It's a national program for disadvantaged and very disadvantaged students to be assisted in their first steps in the world of higher education. The mentors help them during their first semesters (usually the first and the second) to set up an agenda for them and to answer their questions. These new students require support during the subject and exam registration period. The freshmen and the mentors both need to apply for this program. These mentors are senior students of the University and study in the same fields of science as those they will mentor. Older students (before they receive their freshmen) have an opportunity to take part in several free programs, and to meet students from other regions and universities. This program also accords a series of community-builder programs. When this period of the program finished, they start to help the new students that have decided to participate in this program. For these

small teams (mentor and freshman) there are more entertaining programs organised too at the beginning of the semester.

The Students' Union of the NUPS (as a member of the National Union of Students) takes part in these program and we can clearly say that this program is very useful and socially sensitive because these disadvantaged students (usually from poor families) need to be supported in order to get their degree and to have the chance of a better life and for social mobility (to get a better job and life than their parents').

The success of this program encourages us to continue the cooperation with the National Union of Students to establish the possibility to help more disadvantaged students.

“LET'S CLEAN-UP EUROPE!” – NUPS VOLUNTEERS FOR A CLEANER HUNGARY

Several clean-up campaigns have been implemented in Europe over the past years to tackle the litter problem. The European Clean-Up Day, "Let's Clean Up Europe!", intends to bring these initiatives together and to have a Europe-wide clean-up event that takes place on the

same day all over the continent; involving and reaching as many citizens as possible. A large group of NUPS students and citizens participate every year in the local campaign.

RAISING CITIZEN AWARENESS OF PICKPOCKET CRIMES

Students of the Law Enforcement Faculty presented a live television streaming of some effective techniques on how to prevent a pickpocket thief from stealing ones wallet or other valuable property. The presentation on

the most common pickpocket techniques was held at Mamut Shopping Centre, where interested citizens could observe them on the spot. The aim of the presentation was to raise citizen awareness.

SUSTAINABILITY

The National University of Public Service (NUPS), having surveyed its stakeholders, is keen on contributing to the development of a sustainability culture and, ultimately, to build a green strategy. The guidelines for sustainability development cover all aspects of the university operations as well as curriculum development at undergraduate, graduate and PhD levels. In 2014, in addition to an MSc course – Sustainability Aspects of Decision-Making – four thematic training courses were launched:

- ♦ Green and profitable – sustainability for finance administrators;
- ♦ Green maintenance – sustainability for facility managers;
- ♦ Green communication – sustainability for communication and PR administrators;
- ♦ Green HR – sustainability for human resource administrators.

For all these courses digital textbooks and online support were developed. Based on the positive feedback and NUPS' international collaboration in this area, further course improvements are planned.

BUILDING COMMUNITY FOR LIFE

At the University, one of the main goals is to support the creation of connections between students. To support this effort there are several programs organised.



FRESHMAN CAMP

This is the first opportunity for new students to meet with the University and to gain information about the education offered within. It's very important to make a coherent and well-informed community of freshmen. During these few days, the freshmen collect new shared experiences in an unofficial atmosphere. In the camp, the seniors can show everything about the University in a way that appeals and the new students have a chance to get acquainted with older students, instructors and the leadership of the University. For years the freshman's camp of the Faculty of the Public Administration has been held in Tata, the Faculty of Military Sciences and Officer Training's freshman camp has been held at the training base of Ócsa, and the Faculty of Law Enforcement's in the pleasant environment of the Csillebérc Youth Camp. In these events there are more concerts,

games and presentation about the University. Creating groups is very important too, and to reach this goal there are several sport and cultural programs. Every camp is organised around a topic (pirates, explorers, and comics). If the tired freshmen want some entertainment, it is ensured by the qualified DJs and bands. The popularity of these camps has grown massively, thanks to the promotion and the feedback of students attending them. At the Faculty of PA, the average number of participants is about five hundred while at the other two Faculties about 150 (MS&OT) and 250 (LE), but this continues to grow. We believe that first impressions are important. According to the freshmen, everybody has some determinate memory about these camps and this is why the Students Union organise these programs.



FRESHMAN'S BALL

Another very determining event of the semester is the freshman's ball. After the freshman camp this is the next step for the new student to become a full citizen of the University. These balls are usually organised in November or December and are popular among the students. In such a very elegant occurrence, the new students firstly present a high quality dance (according to the traditions of the University it is always a waltz) and give a small performance for the audience. Afterwards, the future policemen and soldiers take a solemn oath. During the rest of the ball there are humorists, famous Hungarian bands and DJ-s with the task of setting a good mood for a good party. The location of this ball is very enthralling and is absolutely suitable for the occasion too. Two of the Faculties (MS&OT, LE) celebrate this event

in the Stefania Palace, the Faculty of PA for example at the A38 ship. The leadership of the University and prominent guests honour these events their presence. These events are very popular in every Faculty because of the nice traditions surrounding them. There are about six hundred of guests at each of these events, this shows how important these programs are in the life of the University. Because of the high quality of these events we hope that everybody will be satisfied by the next years as much as they have been in the past. We are of the opinion, that one of the biggest and most important tasks is to integrate new students into the life of the University and to celebrate them is a high priority.

INTEGRATION PARTIES

The Students' Union of the three Faculties makes the effort to give the opportunity for students to keep in touch with students from other campuses of the University once in every semester. The leadership of the University and the Students' Union think that it is important to create an event for students from different Faculties to unite. In these nights, at the beginning of each semester, civilians, future policemen and soldiers dance together. These parties, in February and September, are usually held in the Morrison's Liget which is one of the best clubs in the capital city of Hungary. According to the opinion of the students, these unforgettable nights are one of the memories that they will remember their whole lives. These statements are true, as it is demonstrated by circa 1200-1500 students who have participated in

these events and have given feedback about that being the reason for the existence of these parties. During these nights famous DJs made the music. Among these party makers have been, for example, Adam Nova Chris Lawyer and Revolution. To allow for the pleasure of the students, there are free buses that go to the club and back to the accommodations afterwards. It prevents accidents occurring during the way to home. We hope this initiation will be the beginning of a long tradition at NUPS. If we only focus on the huge interest of these programs and how students feel like going to the integration parties, these events will be exist for a long time. Especially because we are of the point of view that students should establish contacts during these parties thus building community for life – it's our goal and not only in words.

RING INAUGURATION

Students, before their graduations, receive a ring with the symbols of the University. This event marks the finish of their attendance at the University, but with these rings they show that they are proud of themselves and for having been part of the University. These programs are associated with an elegant ball. For years this event has taken place in the Stefania Palace which is a very noble place in Budapest. However, we think it is the best location for one of the most beautiful evenings of the year. This location guarantees that this event takes place in the correct environment. At the beginning of the evening, the graduating students present a traditional Hungarian dance. Usually it is the most elegant part of the ceremony, the participants practice for months before they get the opportunity to show what they learned.

After it, a hearty dinner is served for them. It consists of copious delicious foods for the contentment of the graduating students - and to allow them to gain strength for the rest of the night! In the remaining time there is a party with a live-music or a party at a large capacity club in the city. This occurrence is set up by the Students' Union of the University, so all of the Faculties take part in the same way and this event is a presentation of the good cooperation between the faculties. If we ask one of the students or anybody else about how they feel themselves about that night, they surely share with us some arguments about how amazing these events are. And that's why we think that this new tradition of the University is so unique.

STU NUPS TRIPS (WARSAW, VIENNA AND PRAGUE)

The Students' Union of the National University of Public Services organises three journeys for students who like to visit foreign countries. The destinations are in other states of the European Union. In these weekends students have the opportunity to get to know about the culture of these cities and the behaviour of their peoples. These programs are very popular and the organizers often need to rent more buses for the participating students than anticipated. During these programs participants have the chance to take part in sightseeing tours (visiting museums, attractions). In the evening, students have some fun in the local clubs. These locations are Warsaw, Vienna and Prague. In the capital city of Poland, the visitors of the University see the sights of the Warsaw (like the Palace of Culture and Science, the King's Palace and the

Warsaw Uprising Museum). During Advent, the students have the opportunity to visit Vienna. At that time there is a big Christmas Market at the main square which has a very heart-to-heart atmosphere. The students visit the Parliament of Austria and several museums too during their visit. In the Czech capital city, Prague, participants have a chance to try the best beers and short drinks of the country and to visit the sights of the city like the Charles Bridge or the Prague Castle. We clearly see that students have a need to visit other countries to keep in touch with people of other nationalities and to see other cultures. The Students' Union tries to help them in these endeavours and the success of these organised programs shows that we are on the right track.

WOMEN HANDBALL CUP

Sports are very popular at the University so it is not a surprise that the students have created organised sport programs for themselves. Handball is one of the most beloved team sports at NUPS. That's why there have been three cups at the University so far. Four teams (the three Faculties of the University and the Policing High School of Adyliget) fight against each other for the trophy. The University ensures that students do sports and live in a healthy way and it is a very good opportunity to meet new students of the University and to make bigger communities. In the last year there was a men's handball match too. It demonstrated the popularity of this proposal. This cup is not only a sports program, it is more than that. It's also an entertainment and community event. Anybody can imagine the frenetic atmosphere that is generated by the six hundred viewers on the viewing

area. We hope that more and more students will start taking up sport thanks to these programs. The location of these events is the Sport hall of Budaörs, which has an excellent infrastructure and a high capacity, so it is perfectly suited for the management of this event. During the pauses of the matches, there were more small shows and entertainment programs. We are very proud of our Pom-pom team that encourage our handball teams with their shows. Because of the positive feedback, light mood, and exciting, spectacular matches, the Students' Union will organise more cups in the future to enhance the University's reputation within our country. These programs are organised by the Students' Union and (as partners) by the Sports Club of NUPS and the Handball Sport Club of Budaörs.

JOINT PUBLIC SERVICE EXERCISES – VADVÍZ (WHITE WATER) AND VÉGVÁR (BULWARK)

In order to further enhance the co-operation between the various branches of public service, NUPS has been organising joint exercises for students of all faculties. These events focus on different issues (imaginary crisis situations) which need to be solved through the teamwork of program participants.

The joint exercise "Vadvíz" (White Water) was held in April 2013 with an imaginary crisis situation in which the government declared a state of emergency in two counties due to floods, requiring the evacuation of masses while the forced migration of a neighbouring country also raised the issue of illegal migration and human trafficking. The fictional model also included an explosion at a chemical plant, further complicating the tasks of public administration and law enforcement officials and cadets of the armed forces who were also

making preparations for the execution of tasks related to peacekeeping operations.

In contrast, the joint exercise "Végvár" (Bulwark) in April 2014 focused on an unexpected – and of course simulated – armed attack against the country. Although the emphasis was laid on the co-operation between the Hungarian Armed Forces, law enforcement and disaster management forces, other important parliamentary and governmental bodies were part of the fictional model as well. This exercise included more than 800 participants from all NUPS faculties including the Faculty of Public Administration where administration management students also study the legislative aspects of special legal orders – a topic that could be approached in practice within this exercise.

STUDENT ADVOCACY AT NUPS

The structure of the student advocacy at the National University of Public Services consists of four main parts. The most important unit is the Students' Union of NUPS, which deals with programs and issues related to several Faculties at the same time. The biggest tasks are solved here and the main decisions are born at this level. During this stage, decisions about the charter of operations of the StU of NUPS are made. The delegates of this organisation vote on the main documents related to the students educational life. The number of students in the Students' Union is not the biggest, but in this operation group are only high qualified students. They are only in contact with the students of the Faculties at a few times, but the members of the Union are always working for the students.

The three Students' Union Faculties are responsible for maintaining the student's advocacy in everyday life. It is a very important task, there are several problems that can appear in one day. They have the biggest focus on the operations of the Faculties and they have a lot of duties to solve. Educational and social problems to deal with, organising entertainment, sport and cultural programs and keeping in contact with the leadership of the Faculties to name but a few. These Students' Unions vote about the main charters of the Faculty and have an opportunity to write proposals to protect the interests of the students. The StU has the right to decide about the scholarship and about social aid. The number of StU members at the Faculties is increasing. The NUPS is only two and a half years old, but the cooperation between the Students' Union is already exemplary.

SPORT AT THE UNIVERSITY

The National University of Public Service can proudly claim to be a 'Sporty University' as students enjoy a wide range of possibilities to spend active leisure time at every faculty, besides their compulsory Physical Education lessons.



SPORT FACILITIES

The National University of Public Service currently has three faculty sports centres, one at each faculty and a central university sport centre as well. Hence there is a wide choice of indoor and outdoor sport facilities on campuses including a swimming pool, gyms, weights rooms, a tennis court and a sauna. Sport facilities are open for every student, instructor and employee.

The four sport centres provide a wide range of sport opportunities: ball games (basketball, football, volleyball, handball, badminton and tennis), combat sports (judo,

thai box, tanfa-karate, ju-jitsu, aikido, kyokushin) aerobic, table tennis, indoor climbing, swimming, strength development and cardio training, equestrian sport, shooting sports, fencing and hiking.

The New Ludovika Campus development project includes new sport complex such as an indoor shooting range, fencing hall, a riding course, new track and field stadium and a swimming pool which are supposed to be finished by 2015.



NKE SPORT ASSOCIATION

The NKE Sport Association has been operating since October 2012. Its fundamental aim is to facilitate university sports life, to ensure healthy and cultured leisure spending for its members, to ensure place for those high level athletes who compete on national or even international championships.

The Association comprises 9 different regular sport departments including basketball club, fencing club, swimming club, trekking club etc. The military historical societies of the University have also joined to the association recently.

The Association has a key role in establishing University's 'Athlete Life Programme'. The aim of the programme is to support athletes and to provide opportunity to have their own course and examination schedule. Enhanced support for maintaining good work life balance and to harmonise learning and competitions is provided within the framework of the Programme which provides greater opportunity to achieve outstanding performances at national and international competitions as well.



SPORT SUCCESSES



Students' success in Karate Championships

Yves Martial Tadissi student of the Faculty of Public Administration became bronze medallist at the European Championship in Tampere, Finland in May 2014. The athlete was already World and European University champion in the male kumite -67 category.

NUPS medals from Universiade

Besides Olympic Games the Universiade is the most popular international multi-sport event in the world. Two of our students won bronze medals: Miklós Cirjenics in judo and Gábor Csepregi in rowing. Gábor came second in the 2014 University Rowing World Championship in double scull with Péter Galambos in Gravelines, France.



World Champion in military archery

Lieutenant Colonel Gábor Bánszki is the director of the Physical Education and Sport Centre of the Faculty of Military Sciences and Officer Training. Besides his profession he is continuously training and participating in European and world championships. By this time he is a World Champion and won the European Champion four times.

Underwater swimmer World Cup winner

From 16 countries, 210 participants arrived to Eger, where the 7th Finswimming World Cup has been organised. Dániel Kókai student of the Faculty of Military Sciences and Officer Training won gold medal as the member of the 200m relay team.

Double victory in powerlifting

Dávid Csizmadia student of the Faculty of Military Sciences and Officer Training has managed to achieve double victory. With his performance he could reach the first place on WPC World and GPC European Championship as well in the category of -75 kg.



World class fencing team

The historical Commandants' Fencing Team participated in the Hungarian Fencing Championship in 2013 where they competed with Hungarian Olympic, World and European champions successfully.

Great successes at National and at National University Championships

NUPS students have brought success to their University by achieving great results at both the Hungarian National and the National University and College Championships. In athletics Krisztina Váradi and Dóra Kerekes won 2 gold and 2 silver medals at throwing events. Ádám Szakács won the decathlon competition while Vivien Baglyos came third in long jump. Trail running is also a popular and successful sport at NUPS. Students won gold medals in both individual and in relay events.



NUPS students do have endurance

10 members of NUPS team reached third place out of 353 participants at the 'Ultrabalaton' competition. Athletes competed in relay of 212 km distance running around the largest lake in Central Europe, Lake Balaton. Members were: Melinda Szabó, Borbála Tungli, Eszter Ujlaki, Tamás Sárfi, László Kisházi, Dávid Liszkai, Kristóf Papp, Flórián Seres, Attila Kiss and Norbert Pintér.



ALUMNI AND GRADUATE CAREER TRACKING

The National University of Public Service launched its Graduate Career Tracking System in 2010. We conduct annual surveys to get feedback from students and learn more about the opinions, experiences and motivations of our graduates in order to meet the requirements of both student and labour markets. Surveys were conducted among student graduated after 2009.

Survey respondents who filled the survey since 2010 were students from the Faculty of Military Officers Training (FMSOT) (44%), former students of the Faculty of Public Administration (FPA) (38%) and graduates of Faculty of Law Enforcement (FLE) (18%).

THE NATURE OF EDUCATION AT NUPS LARGELY DETERMINES FUTURE EMPLOYMENT OPPORTUNITIES.

The overwhelming majority of graduates work at the public sector. A relatively large percent (28%) of FPA graduates have found job in other sectors.

Nearly half of those students who studied abroad during their time at university, spent more than six months there. The most popular host countries among students are Germany, France, Austria, Poland and Italy.

Statistics show that vast majority of students took seriously their studies and prepared seriously for their professional career as they achieved good (4) or excellent (5) grades during their studies. Note: university grades are from 1-5.

According to the survey, our graduates have outstanding success in finding relevant employment and in entering to labour market. The overwhelming majority of graduates have been employed (82%) and only 6% is unemployed which is well above national average.

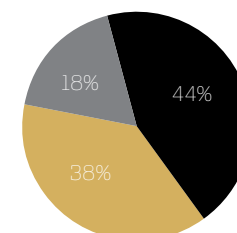
Survey respondents have mainly graduate jobs (48%) but the rate of those graduates who have started their career in a non-graduate position are also relatively high (21%). It should be also noted that one third of the graduates are in management positions.

According to student surveys, most of the graduates (60%) already had a job by the time of their graduation and nearly three-quarters of the respondents (72%) started working in a position which was among their first- preferences. Our graduate employment indicator can be valued as outstanding.

To highlight an additional key finding: internships proved to be helping graduates to enter to labour market. 75% of graduates completed internship during their studies and 46% of them received job offer in the end of the placement.

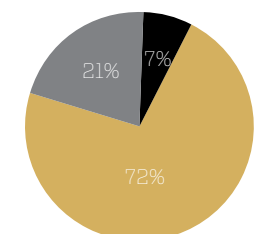
Which Faculty did you graduate from?

- FMSOT (before 2011 Zrínyi Miklós National Defence University)
- FPA (before 2011 Corvinus FPA)
- FLE (before 2011 Police College)

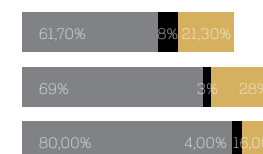


What type of workplace are you working at?

- Employee of state-owned company
- Civil servant, government servant, public employee (or in another)
- Other

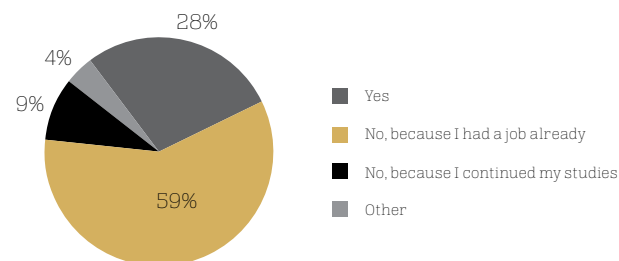


What type of a workplace are you working at (by faculty)?

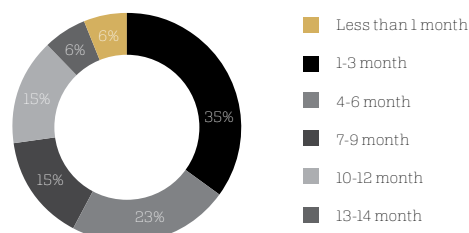


- Civil servant, government servant, public employee (or in another public service relationship)
- Employee of state-owned company
- Or in another

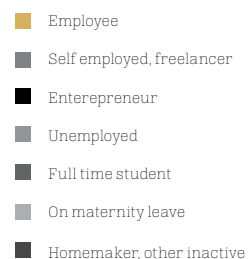
Have you started searching for a job straight after graduation?



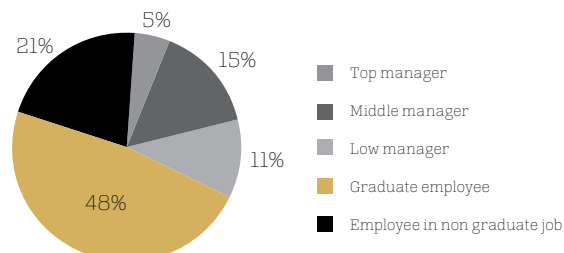
The length of time spent abroad



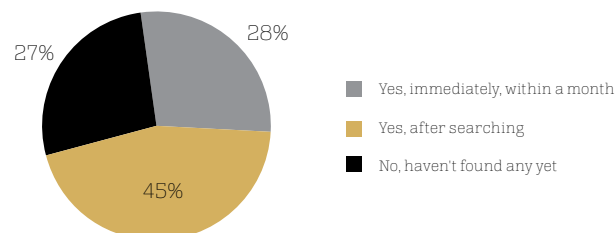
Current labour market status



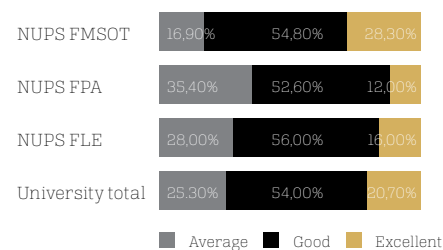
What is your current position?



Have you found a job after graduation (focusing on those who had started searching for a job straight after graduation)



Academic grade average of graduates (by faculty)



ALUMNI ASSOCIATION AT THE NATIONAL UNIVERSITY OF PUBLIC SERVICE

The National University of Public Service (NUPS) established its Alumni Association for NUPS's and its predecessors' former students, professors, fellows, lecturers, teachers and those who previously worked closely with the university in order to:

- enhance further cooperation between the Association and NUPS
- continue the inherited values and spirituality of the university community
- advance the institutional identity
- build a network between the graduated and the current students
- support and develop the study perspectives of the current student
- contribute successfully to the mission and new challenges of the university

In addition to our graduated students NPUS's and its predecessors' all former and current professors, teachers, fellows, employees and current students with four successfully obtained semesters can become the member of the Association.

Since 2013 the Association has been paying special attention to the information sharing for its membership through developing a new digital platform. In order to achieve this goal Alumni-site was established on the NUPS' main website where all relevant, updated information about the Association are available. This site even provides an on-line registration facility which simplifies joining the Association. Both the rules and privacy statement and the on-line registration space are available under www.uni-nke.hu/szolgaltatasok/alumni link.

Main events of the Association in 2013/14:

- In September 2013 jubilee degree ceremonies were launched for those who graduated 50, 60 or even 70 years ago at the NUPS's predecessors. Nearly 200 former students attended this event. Old military officers planted a memorial tree at the garden of the Hungária Campus. The same gathering was organized in September 2014.
- One of our predecessors, Kossuth Lajos Military College launched a class meeting for its former students graduated as border officers in 1987. The gathering was organized in Sárospatak, and our Association welcomed the participants with gift-packages within the three-day long event.
- In 5 July 2014 the first Alumni meeting was launched within the Faculty of Public Administration. The geographical diversity of the event also symbolised that our graduated students are present through the entire country.
- Special representatives of the Association attended the Faculties' degree ceremonies between 27 June and 12 July 2014, where they gave little memory pencils for all graduating students.

All relevant information regarding the activities of the Alumni Association are available on www.uni-nke.hu/szolgaltatasok/alumni.



NOTES

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IMPRESSUM

PUBLISHER NKE Szolgáltató Kft.
RESPONSIBLE FOR PUBLISHING József HEGYESI; executive director
TYPESET AND PRINT NKE Szolgáltató Kft.
EDITORS Réka TÓZSA and Gábor BOZSÓ
EDITING, PRE-PRESS PREPARATION Grafcom Media Kft.
GRAPHIC DESING Imre BÍRÓ, Judit CSONKA, Zsuzsanna GERE

© National University of Public Service 2015
Address: 1083 Budapest, Ludovika tér 2.
Postal address: 1441 Budapest, P.O. Box 60

Central phone number: +36 (1) 432 9000

en.uni-nke.hu
nups.international@uni-nke.hu
www.facebook.com/uni.nke

